



City and County of Honolulu
THE EXECUTIVE PROGRAM AND BUDGET
FISCAL YEAR 2006

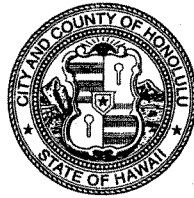
Volume 1
Operating Program and Budget



OFFICE OF THE MAYOR
CITY AND COUNTY OF HONOLULU

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MUFU HANNEMANN
MAYOR



March 1, 2005

The Honorable Donovan Dela Cruz, Chair
and Members of the City Council
Honolulu City Council
530 South King Street
Honolulu, Hawaii 96813

Dear Chairman Dela Cruz and Councilmembers:

In accordance with Section 9-102 of the Revised Charter of the City and County of Honolulu, I submit for your consideration and adoption a balanced Operating Budget and Capital Budget for the City and County of Honolulu for Fiscal Year 2006.

Both budgets were crafted in a relatively brief period following my inauguration as mayor in early January. Thanks to the professionalism and dedication of seasoned City employees, we were able to familiarize ourselves promptly with the City's needs, meld them with the goals of my administration, and develop a budget that reflects those priorities.

Finances

The past administration's budget submittal painted a rather rosy picture of the City's financial condition by highlighting proposals that deflected attention away from the true needs of the City. This budget, our first, reflects the reality of our fiscal predicament and stands in sharp contrast to last year's submittal. In reviewing our proposal, members of the Council should be cognizant of these conditions, in particular:

- Debt payments will climb to \$235 million in FY 2006, an increase of \$42 million over this year. This is due to debt refinancing in FY 2005 and borrowing money for items that were once operating expenses.
- Employee Retirement System contributions will climb from \$47 million in FY 2005 to \$62 million in FY 2006.

These fiscal conditions, in addition to placing long-term burdens on our treasury, will necessitate near-term belt-tightening and impose constraints on our ability to meet all our needs, much less catch-up with the extensive maintenance and equipment requirements deferred from past years.

That noted, our proposed Executive Operating Budget for FY 2006 is \$1.356 billion, an increase of 10 percent over the FY 2005 budget of \$1.229 billion. This increase is primarily due to increases in fixed costs, including debt service, retirement system contributions, and subsidies for TheBus. We are also increasing salaries for our engineers, who have been paid below Federal, State, and private engineers, a condition that has hampered our ability to do more roadwork and other construction projects. Our Capital Budget proposal is \$451 million, an increase over the FY 2005 budget of \$298 million. This is primarily attributable to our stepped-up efforts to repair our sewer system, the cost of which will rise from \$121 million in FY 2005 to \$241 million in FY 2006.

Revenues

Compensating for years of under-funded mandates will require that we increase certain fees, specifically those associated with basic City services.

Our plan for sewers calls for sewer fee rate increases of 25 percent beginning in 2006, and 10 percent in each of the five following years. The increase will help fund our dire infrastructure needs and be used exclusively for the work we have planned in upcoming years. The sewer fund will not, as was done by the past administration be used to subsidize the general fund.

The increase in the vehicle weight tax, of one cent per pound, will generate revenue to offset the cost of our road repair program and help subsidize the cost of TheBus. The latter subsidy is estimated to be \$77 million in FY 2005 and \$88 million in FY 2006.

While certain fees are being increased, we must help the truly needy. Toward that end, we are proposing expanding real property tax relief for very low-income home-owners 55 years and older.

Furthermore, in response to the City Council's request to help our farming community, we are proposing a modest tax break and will work in future years toward reducing it further to enable small farmers to operate and survive at a time when property values are skyrocketing.

While rising property values and revenues may tempt us to enact wholesale rollbacks in property tax rates, we caution you that the state of the City is such that our fiscal situation

will get worse before it gets better, and we will need every penny to balance our budget in future years.

Benchmarks

The added revenue generated by raised fees will not be squandered on nice-to-have capital improvements. Rather, increased revenue will be devoted to offset the cost of need-to-have programs like public safety, park maintenance, road improvements, and sewers and solid waste. Our approach to these basic City services will differ from those of past years in that we have a plan of implementation and maintenance.

Our war on potholes will be waged using a plan and a schedule consisting of three parts. The first is having City road crews filling potholes year-round, not only in emergencies. The second part is called first-aid, meaning a three-quarter to one-inch overlay of asphalt on existing roadways in rural areas. We will use this method on 30 lane miles between now and December 2006. The third is major reconstruction of heavily used thoroughfares. We will begin work this June on Waimano Home Road, Pupukea Road and Kahuku residential streets, Makakilo Drive, Paiwa and Lumiaina in Waipahu, and several major roads in Kaimuki, for starters. Altogether, we expect to cover 120 lane miles of roadway between now and December 2006—marking the beginning of a concerted drive to fix our roads. We are proposing \$30 million in the Capital Budget for this work.

The City will also introduce a pilot project to identify and reconstruct failed pavement areas in selected test areas. If successful, it will be expanded to cover subdivision roads across the entire island and put our roads back on a regular schedule of repair and resurfacing after years of neglect.

The money generated through the sewer fee rate increase will underwrite the implementation of our plan for sewage operations and maintenance. Among the capital improvement projects slated are \$30 million to replace 6,600 feet of pipeline along Beachwalk and Ala Wai Boulevard; \$20 million to line or replace 22,000 feet of sewage pipes in Saint Louis Heights; \$16 million for 6,600 feet of pipeline in the Wanaao Road and Keolu Drive areas; continued work on the Kalaheo Avenue sewer reconstruction in Kailua--a \$50 million project that will be completed next year; and \$15 million to rehabilitate 3,400 feet of sewer pipelines on Kalaheo Avenue and Mokapu Boulevard in 2007. Additional money is going to improve the Sand Island Wastewater Treatment Plant, the facility that handles the lion's share of our island's sewage. We will be spending more than \$300 million to increase the plant's capacity from 82 million to 90 million gallons a day and make general improvements. Some of that money was appropriated in past years, but most of it is 2005 and 2006 funding.

Operating Budget

Other highlights of our Operating Budget include:

- expansion of an island-wide curbside recycling and bulky item collection program using existing City positions;
- a pilot program to provide extended hours of operation at Satellite City Halls located in shopping malls;
- new building permit clerk positions to improve permit counter operations;
- part-time contract driver license examiners during peak workload periods, primarily during summer and holiday school breaks;
- in-house repair and maintenance of streets and roads; and
- citywide training and Phase II of the Mayor's review to improve City and County processes and practices, including government service delivery, development of performance scorecards, and implementation of best practices based upon on-going studies.

Capital Improvements

While sewers and roads are our priorities, we are not ignoring our other equipment and building needs. Other highlights of our Capital Budget include:

- upgrades to our financial and human resources software to bring our old systems up to contemporary technology standards so that our customers will spend more time on-line and less time in line;
- construction of the Kapolei Consolidated Corporation Yard to better serve the Leeward Coast and demonstrate the City's commitment to locating government operations in the area;
- funding for building improvements to police and fire stations;
- a badly needed new air-conditioning system for the Neal Blaisdell Center Arena;
- a Leeward Coast community benefits package to offset the location of a landfill in that area; and

The Honorable Donovan Dela Cruz, Chair
and Members of the City Council
March 1, 2005
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- improvements to our telecommunication towers and facilities, the communications backbone for our emergency services, to address more than a decade of neglect.

While our budget constraints preclude us from submitting as many capital requests as we would like, we believe these items are in keeping with our priority of public safety and core government services.

The members of my cabinet, all of whom are outstanding professionals committed to doing what's best for the people of the City and County of Honolulu, look forward to discussing these budgets with you in the weeks to come.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Mufi Hannemann', with a long horizontal flourish extending to the right.

Mufi Hannemann
Mayor

MH:ak
Enclosures

CITY AND COUNTY OF HONOLULU



MUFI HANNEMANN
MAYOR

JEFF J. COELHO, ACTING MANAGING DIRECTOR

MARY PATRICIA WATERHOUSE, ACTING DIRECTOR OF BUDGET AND FISCAL SERVICES

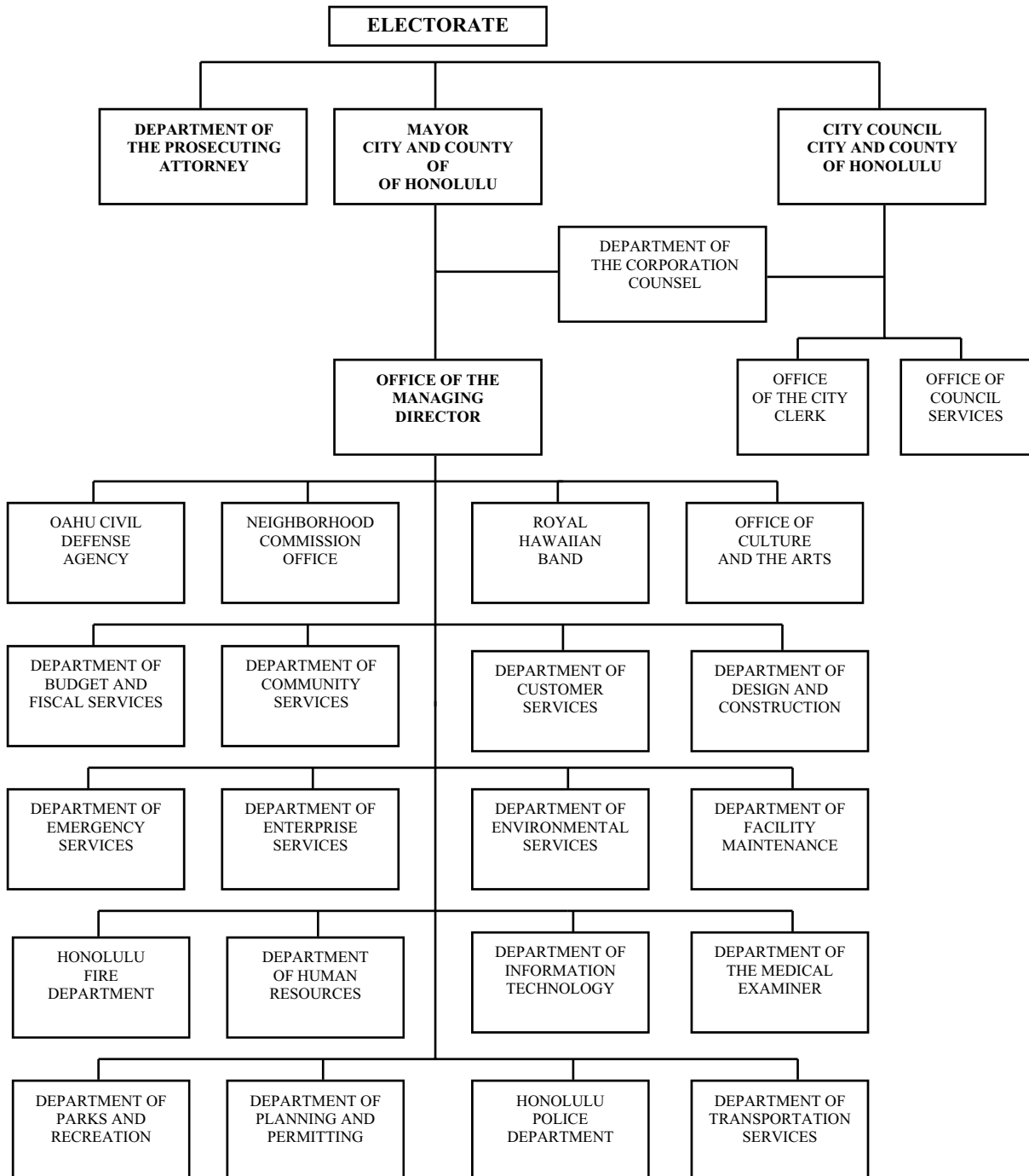
CITY COUNCIL

DONOVAN DELA CRUZ, COUNCIL CHAIR
DISTRICT II (MILILANI MAUKA TO HEEIA)

COUNCILMEMBERS:

| | | |
|---------------------------|---------------|---|
| TODD APO | DISTRICT I | (EWA BEACH TO WAIANAE) |
| BARBARA MARSHALL | DISTRICT III | (HEEIA TO WAIMANALO) |
| CHARLES DJOU | DISTRICT IV | (HAWAII KAI TO ALA MOANA BEACH PARK) |
| ANN KOBAYASHI, VICE CHAIR | DISTRICT V | (KAPAHULU TO MAKIKI) |
| ROD TAM | DISTRICT VI | (MAKIKI TO KALIHI) |
| ROMY CACHOLA | DISTRICT VII | (KALIHI TO SAND ISLAND) |
| GARY OKINO | DISTRICT VIII | (FORT SHAFTER TO WAIPIO GENTRY) |
| NESTOR GARCIA | DISTRICT IX | (WAIKELE TO MAKAKILO AND MILILANI TOWN) |

CITY AND COUNTY OF HONOLULU ORGANIZATION CHART





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City & County of Honolulu
Hawaii**

For the Fiscal Year Beginning

July 1, 2004

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City and County of Honolulu for its annual budget for the fiscal year beginning July 1, 2004.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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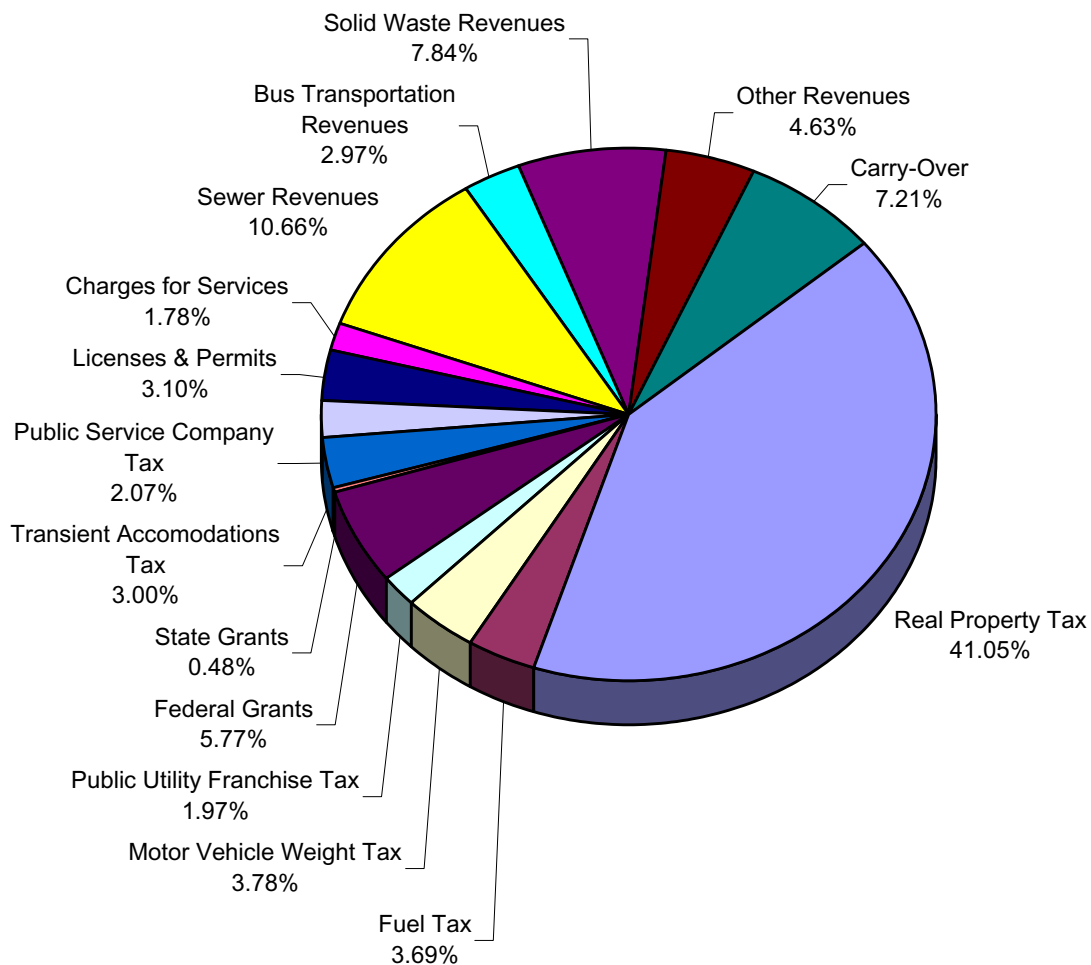
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Budget Summaries

Where the City Gets Its Dollars

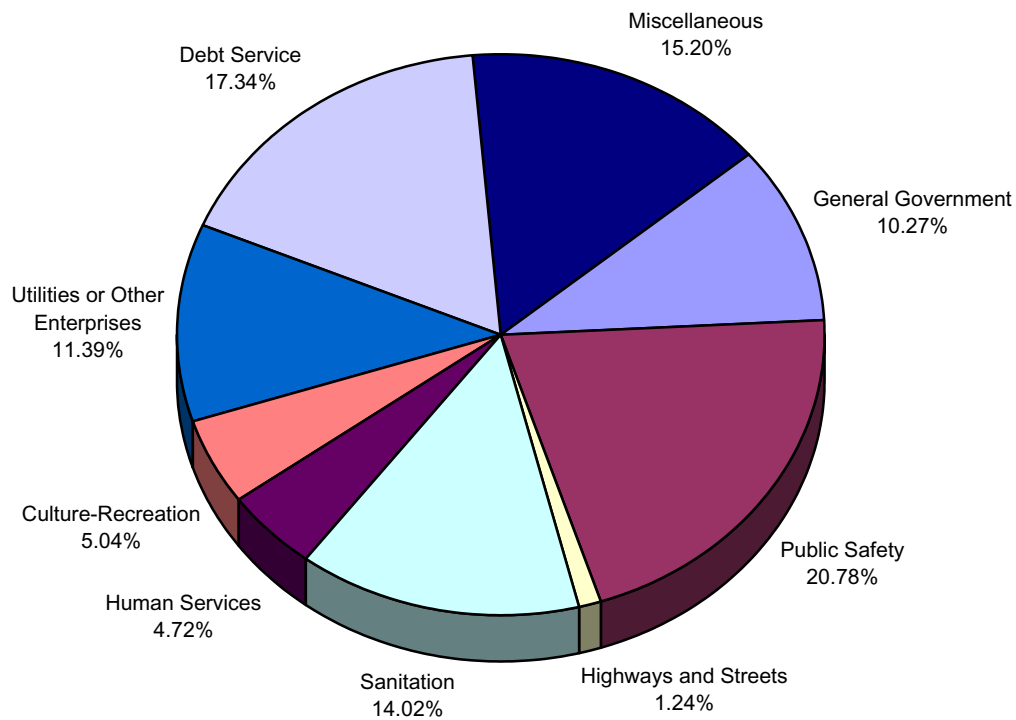
FY2006 Operating Resources (\$1.411 Billion)



Note: The pie chart shows the composition of resources for the City's various funds for FY 2006. Carry-over includes unappropriated and restricted fund balances.

Where the City Spends Its Dollars

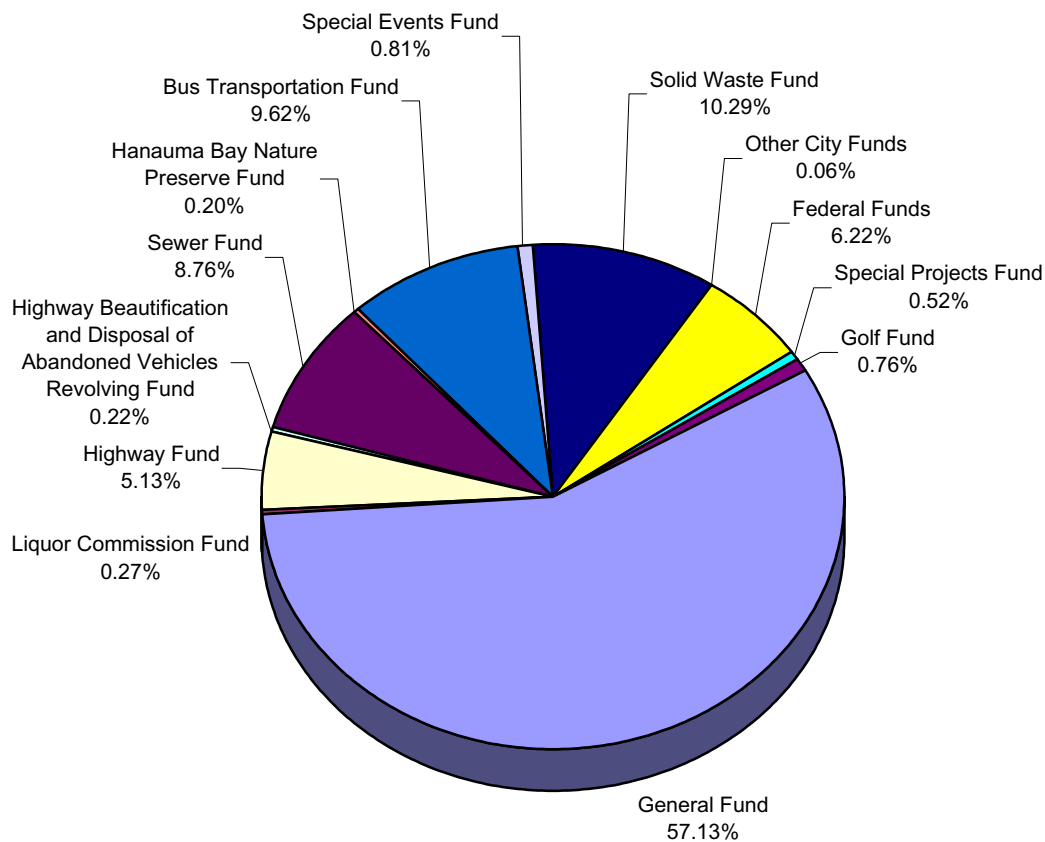
FY2006 Operating Expenditures (\$1.356 Billion)



Note: The pie chart shows the composition of expenditures for the City's various funds for FY 2006.

FY 2006 Operating Resources by Fund

(\$1.356 Billion)



Note: The pie chart shows the composition of the City's operating resources by fund for FY 2006.

SUMMARY OF RESOURCES BY SOURCE

| SOURCE | FY 2004 ACTUAL | FY 2005 APPROPRIATED | FY 2006 PROPOSED |
|-------------------------------------|-------------------------|-------------------------|-------------------------|
| <i>OPERATING RESOURCES</i> | | | |
| Real Property Tax | \$ 435,297,192 | \$ 498,500,000 | \$ 579,201,000 |
| Fuel Tax | 49,270,938 | 48,120,000 | 52,085,000 |
| Motor Vehicle Weight Tax | 34,067,166 | 39,800,000 | 53,325,280 |
| Public Utility Franchise Tax | 25,417,341 | 25,097,900 | 27,747,700 |
| Federal Grants | 68,316,874 | 68,981,154 | 81,466,866 |
| State Grants | 6,106,185 | 9,429,438 | 6,742,864 |
| Transient Accommodations Tax | 35,384,022 | 36,800,000 | 42,346,000 |
| Public Service Company Tax | 22,818,639 | 24,500,000 | 29,198,000 |
| Licenses and Permits | 40,096,857 | 40,079,420 | 43,714,179 |
| Charges for Services | 22,598,935 | 24,306,013 | 25,180,382 |
| Sewer Charges | 107,234,403 | 109,853,340 | 150,421,000 |
| Bus Transportation Revenues | 34,494,785 | 41,153,134 | 41,869,800 |
| Solid Waste Revenues | 109,958,126 | 105,852,876 | 110,580,300 |
| Other Revenues | 79,202,870 | 104,238,370 | 65,076,331 |
| Carry-Over | 207,201,971 | 119,416,274 | 101,792,895 |
| TOTAL OPERATING RESOURCES | \$ 1,277,466,304 | 1,296,127,919 | \$ 1,410,747,597 |
| <i>CAPITAL RESOURCES</i> | | | |
| General Obligation Bonds | \$ 135,336,115 | \$ 146,590,000 | \$ 171,885,000 |
| Bikeway Fund | 104,390 | 123,000 | 447,000 |
| Hanauma Bay Nature Preserve Fund | - | - | 425,000 |
| Parks and Playgrounds Fund | 3,498,999 | 1,000,000 | 486,000 |
| Sewer Fund | 7,815,614 | 9,434,160 | - |
| Sewer Revenue Bond Improvement Fund | 61,122,493 | 111,415,000 | 240,851,100 |
| Federal Grants Fund | 27,324,707 | 7,522,344 | 28,259,180 |
| Community Development Fund | 14,067,549 | 21,776,894 | 8,529,792 |
| State Funds | - | - | - |
| Developer | 2,755,597 | - | - |
| Sewer Assessment | - | - | 127,000 |
| Housing Development Special Fund | - | 301,000 | - |
| Utilities | 27,540 | 100,000 | 100,000 |
| TOTAL CAPITAL RESOURCES | \$ 252,053,004 | \$ 298,262,398 | \$ 451,110,072 |
| TOTAL RESOURCES | \$ 1,529,519,308 | \$ 1,594,390,317 | \$ 1,861,857,669 |

OPERATING AND CAPITAL BUDGET EXPENDITURES BY FUNCTION FISCAL YEAR 2004

| FUNCTION | APPROPRIATED | ACTUAL |
|---|------------------------|-------------------------|
| OPERATING EXPENDITURES | | |
| <i>EXECUTIVE</i> | | |
| General Government | \$ 123,353,569 | \$ 115,669,941 |
| Public Safety | 260,009,848 | 259,145,291 |
| Highways and Streets | 15,929,271 | 15,107,110 |
| Sanitation | 165,859,459 | 155,669,069 |
| Human Services | 62,593,156 | 59,398,592 |
| Culture-Recreation | 64,779,223 | 60,292,595 |
| Utilities or Other Enterprises (Mass Transit) | 135,313,760 | 133,117,928 |
| Subtotal | \$ 827,838,286 | \$ 798,400,526 |
| Debt Service | 201,899,027 | 189,540,019 |
| Retirement System Contributions | 32,565,069 | 31,838,394 |
| FICA and Pension Costs | 17,902,590 | 17,327,862 |
| Health Benefits Contributions | 69,654,249 | 64,926,506 |
| Miscellaneous | 24,612,460 | 21,898,644 |
| Subtotal | \$ 346,633,395 | \$ 325,531,425 |
| TOTAL EXECUTIVE | \$1,174,471,681 | \$ 1,123,931,951 |
| <i>LEGISLATIVE</i> | | |
| General Government | \$ 9,047,920 | \$ 8,948,923 |
| TOTAL LEGISLATIVE | \$ 9,047,920 | \$ 8,948,923 |
| TOTAL OPERATING EXPENDITURES | \$1,183,519,601 | \$ 1,132,880,874 |
| CAPITAL EXPENDITURES | | |
| General Government | \$ 51,203,203 | \$ 46,323,591 |
| Public Safety | 23,397,000 | 14,978,804 |
| Highways and Streets | 66,687,000 | 57,624,564 |
| Sanitation | 73,388,000 | 71,229,222 |
| Human Services | - | - |
| Culture-Recreation | 41,422,400 | 31,479,835 |
| Utilities or Other Enterprises (Mass Transit) | 20,715,000 | 30,416,988 |
| TOTAL CAPITAL EXPENDITURES | \$ 276,812,603 | \$ 252,053,004 |
| TOTAL CITY EXPENDITURES | \$1,460,332,204 | \$ 1,384,933,878 |

OPERATING AND CAPITAL BUDGET EXPENDITURES BY FUNCTION FISCAL YEAR 2005

| FUNCTION | APPROPRIATED |
|---|-------------------------|
| OPERATING EXPENDITURES | |
| <i>EXECUTIVE</i> | |
| General Government | \$ 127,041,043 |
| Public Safety | 273,582,301 |
| Highways and Streets | 15,539,409 |
| Sanitation | 174,230,308 |
| Human Services | 64,234,780 |
| Culture-Recreation | 64,496,208 |
| Utilities or Other Enterprises (Mass Transit) | 142,216,085 |
| Subtotal | \$ 861,340,134 |
| Debt Service | \$ 193,413,088 |
| Retirement System Contributions | 46,644,512 |
| FICA and Pension Costs | 18,118,759 |
| Health Benefits Contributions | 75,577,721 |
| Miscellaneous | 33,866,806 |
| Subtotal | \$ 367,620,886 |
| TOTAL EXECUTIVE | \$ 1,228,961,020 |
| <i>LEGISLATIVE</i> | |
| General Government | \$ 11,943,409 |
| TOTAL LEGISLATIVE | \$ 11,943,409 |
| TOTAL OPERATING EXPENDITURES | \$ 1,240,904,429 |
| CAPITAL EXPENDITURES | |
| General Government | \$ 27,174,019 |
| Public Safety | 27,406,981 |
| Highways and Streets | 56,927,000 |
| Sanitation | 124,208,160 |
| Human Services | 29,274,238 |
| Culture-Recreation | 20,607,000 |
| Utilities or Other Enterprises (Mass Transit) | 12,665,000 |
| TOTAL CAPITAL EXPENDITURES | \$ 298,262,398 |
| TOTAL CITY EXPENDITURES | \$ 1,539,166,827 |

OPERATING AND CAPITAL BUDGET EXPENDITURES BY FUNCTION FISCAL YEAR 2006

| FUNCTION | PROPOSED |
|---|-------------------------|
| OPERATING EXPENDITURES | |
| <i>EXECUTIVE</i> | |
| General Government | \$ 139,240,137 |
| Public Safety | 281,762,295 |
| Highways and Streets | 16,766,242 |
| Sanitation | 190,143,970 |
| Human Services | 63,973,748 |
| Culture-Recreation | 68,362,876 |
| Utilities or Other Enterprises (Mass Transit) | 154,476,801 |
| Subtotal | \$ 914,726,069 |
| Debt Service | \$ 235,100,413 |
| Retirement System Contributions | 61,855,868 |
| FICA and Pension Costs | 20,010,398 |
| Health Benefits Contributions | 76,504,870 |
| Miscellaneous | 47,686,542 |
| Subtotal | \$ \$441,158,091 |
| TOTAL EXECUTIVE | \$ 1,355,884,160 |
| LEGISLATIVE | |
| General Government | \$ 12,443,400 |
| TOTAL LEGISLATIVE | \$ 12,443,400 |
| TOTAL OPERATING EXPENDITURES | \$ 1,368,327,560 |
| CAPITAL EXPENDITURES | |
| General Government | \$ 39,023,000 |
| Public Safety | 24,032,000 |
| Highways and Streets | 47,320,000 |
| Sanitation | 282,057,100 |
| Human Services | 13,788,972 |
| Culture-Recreation | 17,157,000 |
| Utilities or Other Enterprises (Mass Transit) | 27,732,000 |
| TOTAL CAPITAL EXPENDITURES | \$ 451,110,072 |
| TOTAL CITY EXPENDITURES | \$ 1,819,437,632 |

OPERATING EXPENDITURES BY DEPARTMENT FISCAL YEAR 2004

| DEPARTMENT/AGENCY | APPROPRIATED | | ACTUAL | |
|----------------------------|-----------------------|------------------|-----------------------|------------------|
| | BUDGET | NO.OF POSITIONS* | EXPENDITURES | NO.OF POSITIONS* |
| Budget and Fiscal Services | \$ 16,110,226 | 347.25 | \$ 14,785,418 | 347.25 |
| Community Services | 62,593,156 | 236.00 | 59,398,592 | 236.00 |
| Corporation Counsel | 8,034,248 | 90.00 | 6,195,690 | 89.50 |
| Customer Services | 18,180,288 | 297.60 | 17,703,914 | 297.60 |
| Design and Construction | 15,789,085 | 307.00 | 13,335,426 | 307.00 |
| Emergency Services | 23,497,228 | 443.74 | 20,536,640 | 443.74 |
| Enterprise Services | 15,925,206 | 332.33 | 13,984,394 | 332.33 |
| Environmental Services | 165,859,459 | 1,130.25 | 155,669,069 | 1,130.25 |
| Facility Maintenance | 39,112,075 | 782.12 | 38,717,029 | 782.12 |
| Fire | 65,150,404 | 1,144.19 | 64,070,721 | 1,144.19 |
| Human Resources | 4,458,632 | 84.00 | 4,264,625 | 84.00 |
| Information Technology | 9,800,261 | 134.00 | 8,757,468 | 134.00 |
| Mayor | 449,295 | 5.00 | 449,110 | 5.00 |
| Managing Director | 2,362,476 | 38.00 | 2,518,532 | 38.00 |
| Oahu Civil Defense Agency | 579,702 | 9.48 | 3,282,176 | 9.48 |
| Neighborhood Commission | 693,664 | 17.00 | 598,257 | 17.00 |
| Royal Hawaiian Band | 1,637,683 | 41.00 | 1,614,324 | 41.00 |
| Medical Examiner | 1,052,368 | 17.00 | 1,045,979 | 17.00 |
| Parks and Recreation | 47,216,334 | 1,108.29 | 44,693,878 | 1,108.29 |
| Planning and Permitting | 12,725,015 | 299.00 | 12,249,586 | 299.00 |
| Police | 162,021,976 | 2,720.00 | 162,875,430 | 2,720.00 |
| Prosecuting Attorney | 15,565,453 | 284.00 | 15,141,313 | 284.00 |
| Transportation Services | 139,024,052 | 105.00 | 136,512,955 | 105.00 |
| TOTAL EXPENDITURES | \$ 827,838,286 | 9,972.25 | \$ 798,400,526 | 9,971.75 |

* Full-time Equivalent

OPERATING EXPENDITURES BY DEPARTMENT FISCAL YEAR 2005

| DEPARTMENT/AGENCY | APPROPRIATED | NO.OF POSITIONS* |
|----------------------------|-----------------------|------------------|
| Budget and Fiscal Services | \$ 16,536,312 | 355.75 |
| Community Services | 64,234,780 | 221.00 |
| Corporation Counsel | 7,951,248 | 90.00 |
| Customer Services | 18,206,233 | 297.50 |
| Design and Construction | 13,585,866 | 302.00 |
| Emergency Services | 24,225,148 | 438.54 |
| Enterprise Services | 15,574,769 | 332.33 |
| Environmental Services | 174,230,308 | 1,130.25 |
| Facility Maintenance | 40,223,804 | 777.92 |
| Fire | 68,542,647 | 1,145.69 |
| Human Resources | 4,484,332 | 84.00 |
| Information Technology | 12,371,302 | 138.50 |
| Mayor | 461,295 | 5.00 |
| Managing Director | 2,251,906 | 38.00 |
| Oahu Civil Defense Agency | 701,356 | 9.48 |
| Neighborhood Commission | 928,612 | 17.50 |
| Royal Hawaiian Band | 1,637,683 | 41.00 |
| Medical Examiner | 1,059,368 | 17.00 |
| Parks and Recreation | 47,283,756 | 1,126.15 |
| Planning and Permitting | 13,280,694 | 299.00 |
| Police | 170,487,976 | 2,732.00 |
| Prosecuting Attorney | 16,707,337 | 285.00 |
| Transportation Services | 146,373,402 | 109.00 |
| TOTAL EXPENDITURES | \$ 861,340,134 | 9,992.61 |

* Full-time Equivalent

OPERATING EXPENDITURES BY DEPARTMENT FISCAL YEAR 2006

| DEPARTMENT/AGENCY | | PROPOSED | NO.OF POSITIONS* |
|-------------------------------------|-----------|--------------------|---------------------|
| Budget and Fiscal Services | \$ | 18,316,937 | 356.75 |
| Community Services | | 63,973,748 | 224.00 |
| Corporation Counsel | | 7,996,897 | 90.00 |
| Customer Services | | 18,927,383 | 301.00 |
| Design and Construction | | 16,071,113 | 304.00 |
| Emergency Services | | 26,169,888 | 437.54 |
| Enterprise Services | | 16,368,650 | 333.83 |
| Environmental Services | | 190,143,970 | 1,130.25 |
| Facility Maintenance | | 43,699,564 | 777.92 |
| Fire | | 68,120,909 | 1,148.50 |
| Human Resources | | 5,125,308 | 83.92 |
| Information Technology | | 13,665,044 | 147.00 |
| Mayor | | 479,223 | 6.00 |
| Managing Director | | 2,466,270 | 36.00 |
| Oahu Civil Defense Agency | | 751,439 | 10.48 |
| Neighborhood Commission | | 720,104 | 17.00 |
| Royal Hawaiian Band | | 1,783,352 | 41.00 |
| Medical Examiner | | 1,126,504 | 17.00 |
| Parks and Recreation | | 50,210,874 | 1,138.48 |
| Planning and Permitting | | 15,717,698 | 303.00 |
| Police | | 176,081,501 | 2,747.00 |
| Prosecuting Attorney | | 17,962,447 | 294.00 |
| Transportation Services | | 158,847,246 | 109.00 |
| TOTAL OPERATING EXPENDITURES | \$ | 914,726,069 | 10,053.67 |

* Full-time Equivalent

OPERATING EXPENDITURES BY COST ELEMENT FISCAL YEAR 2006

| DEPARTMENT/AGENCY | SALARIES | | CURRENT EXPENSES | | EQUIPMENT | | TOTAL |
|---------------------------------|----------|-------------|------------------|-------------|-----------|-----------|------------------|
| Budget & Fiscal Services | \$ | 15,438,492 | \$ | 2,804,445 | \$ | 74,000 | \$ 18,316,937 |
| Community Services | | 8,717,050 | | 55,021,648 | | 235,050 | 63,973,748 |
| Corporation Counsel | | 4,752,965 | | 3,236,932 | | 7,000 | 7,996,897 |
| Customer Services | | 10,455,415 | | 8,471,968 | | - | 18,927,383 |
| Design and Construction | | 9,632,651 | | 6,432,399 | | 6,063 | 16,071,113 |
| Emergency Services | | 20,506,045 | | 3,580,373 | | 2,083,470 | 26,169,888 |
| Enterprise Services | | 9,561,346 | | 6,792,304 | | 15,000 | 16,368,650 |
| Environmental Services | | 46,162,478 | | 143,930,092 | | 51,400 | 190,143,970 |
| Facility Maintenance | | 22,510,880 | | 21,110,634 | | 78,050 | 43,699,564 |
| Fire | | 60,920,941 | | 6,709,065 | | 490,903 | 68,120,909 |
| Human Resources | | 4,484,594 | | 640,714 | | - | 5,125,308 |
| Information Technology | | 7,271,750 | | 5,348,565 | | 1,044,729 | 13,665,044 |
| Mayor | | 415,230 | | 63,993 | | - | 479,223 |
| Managing Director | | 1,357,971 | | 1,108,299 | | - | 2,466,270 |
| Oahu Civil Defense Agency | | 553,518 | | 197,921 | | - | 751,439 |
| Neighborhood Commission | | 578,956 | | 141,148 | | - | 720,104 |
| Royal Hawaiian Band | | 1,705,822 | | 77,530 | | - | 1,783,352 |
| Medical Examiner | | 951,780 | | 174,724 | | - | 1,126,504 |
| Parks and Recreation | | 31,856,280 | | 18,187,469 | | 167,125 | 50,210,874 |
| Planning and Permitting | | 13,913,966 | | 1,793,732 | | 10,000 | 15,717,698 |
| Police | | 153,930,439 | | 21,951,062 | | 200,000 | 176,081,501 |
| Prosecuting Attorney | | 14,674,208 | | 3,273,839 | | 14,400 | 17,962,447 |
| Transportation Services | | 90,065,685 | | 68,755,561 | | 26,000 | 158,847,246 |
| | \$ | 530,418,462 | \$ | 379,804,417 | \$ | 4,503,190 | \$ 914,726,069 |
| Debt Service | | - | | 235,100,413 | | - | 235,100,413 |
| Retirement System Contributions | | - | | 61,855,868 | | - | 61,855,868 |
| FICA and Pension Costs | | - | | 20,010,398 | | - | 20,010,398 |
| Health Fund | | - | | 76,504,870 | | - | 76,504,870 |
| Miscellaneous | | - | | 47,686,542 | | - | 47,686,542 |
| | \$ | - | \$ | 441,158,091 | \$ | - | \$ 441,158,091 |
| TOTAL EXPENDITURES | \$ | 530,418,462 | \$ | 820,962,508 | \$ | 4,503,190 | \$ 1,355,884,160 |

Capital Improvement Program Budget Highlights

The FY 2006 capital improvement program (CIP) budget continues to focus on investing in our future with projects essential for improving the quality of life for all our residents. The FY 2006 CIP budget, as submitted, totals \$451.1 million, an increase of \$152.8 million from the \$298.3 million FY 2005 CIP budget.

General Government

A total of \$39.0 million is included in the CIP budget for various general government projects. This is an increase of \$11.8 million from the \$27.2 million included in the FY 2005 budget. For the seventh consecutive year, a significant amount (\$12.2 million) is budgeted for the Procurement of Major Equipment. Other major projects include the Integrated Financial & Human Resource System (Financial Accounting System) (\$5.7 million), Public Building Facilities Improvements (\$5.3 million), Kapolei Consolidated Corporation Yard (\$4.7 million), Civic Center Improvements (\$3.2 million), Electronic Workflow Systems Acquisition (\$2.2 million), Telecommunications Facilities Upgrade (\$2.0 million), National Pollution Discharge Elimination System (NPDES) Modification for Corporation Yards (\$0.7 million), Relocation of Field Test Laboratory (\$0.6 million), and Land Expenses (\$0.6 million).

Public Safety

Public safety capital improvements total \$24.0 million. Major projects include the Traffic Signals at Various Locations (\$2.6 million), Fire Stations and Building Improvements (\$2.2 million), Rock Slide Potential Inspections and Mitigative Improvements (\$2.0 million), Computerized Traffic Control System (\$1.9 million), Honolulu Police Department Equipment Acquisition (\$1.9 million), Waianae Coast Alternate Route (\$1.5 million), Flood Control Improvements at Various Locations (\$1.5 million), Highway Structure Improvements (\$1.3 million), Police Stations and Building Improvements (\$1.0 million), Nuhelewai Stream Improvements, Kalihi (\$1.0 million), Honolulu Fire Department Equipment Acquisition (\$0.9 million), Police Headquarters - Correct Building Leaks (\$0.8 million), Police Training Academy Indoor Firing Range (\$0.8 million), Lifeguard Towers (\$0.7 million), and Traffic Improvements at Various Locations (\$0.6 million).

Two of these projects, the Waianae Coast Alternate Route and the Police Training Academy Indoor Firing Range, will probably eventually result in increased operating budget expenditures

Highways and Streets

The capital improvement program budget for highways and streets projects totals \$47.3 million. Major projects include Rehabilitation of Streets (\$30.0 million), Curb Ramps at Various Locations (\$5.3 million), Lunalilo Home Road Street Lighting Improvements (\$2.3 million), Drainage Improvements at Various Locations (\$1.1 million), Bridge Rehabilitation at Various Locations (\$1.0 million), Lualualei Homestead Road Improvements (\$0.9 million), Waikiki Improvements (\$0.8 million), Storm Drainage Improvements (\$0.8 million), Storm Drain Outlets in Waikiki Beach (\$0.7 million), and Waialua Beach Road Street Lighting Improvements (\$0.5 million).

Sanitation

The \$282.0 million provided for wastewater facility improvements and solid waste projects is the largest allocation of the CIP. This reflects an increase of \$147.8 million from the \$134.2 million budgeted in FY 2005. Major projects include the Sand Island Wastewater Treatment Plant Expansion, Primary Treatment, 90 (\$72.0 million), Solid Waste to Energy Facility (\$40.0 million), Beachwalk Wastewater Pump Station Force Main (\$32.5 million), Saint Louis Heights Sewer Rehabilitation (\$21.0 million), Wanaao Road/Keolu Drive Reconstructed Sewer (\$17.8 million), Waimalu Sewer Rehabilitation/Reconstruction-7D01C (\$16.8 million), Kalaheo Avenue Reconstructed Sewer, Kailua (\$14.9 million), Kuliouou Sewer Rehabilitation & WPPS Modification (\$6.5 million), Project Management for Wastewater Projects (\$6.1 million), Small Sewer Mainline and Lateral Projects (\$4.0 million), Wastewater Equipment (\$4.0 million), Sand Island WWTP Disinfection Facility and Effluent Pump Station (\$3.2 million), Wastewater Treatment Plant, Pump Station, and Force Main Projects (\$3.0 million), Wastewater Facilities Replacement Reserve (\$3.0 million), Fort Weaver Road Manhole and Pipe Rehabilitation (\$2.8 million), Ilimalia Loop/Mokapu Blvd. Sewer Rehabilitation/Reconstruction (\$2.5 million), Fort DeRussy Wastewater Pump

Budget Summaries

Station Modification and Force Main Extension (\$2.2 million), Halona Street Relief Sewer (\$2.0 million), Sand Island Wastewater Treatment, Unit 1, Phase 2A (Headworks) (\$1.5 million), Kalihi/ Nuuanu Area Sewer Rehabilitation (\$1.5 million), Kailuana Place Sewer Rehabilitation (\$1.5 million), Kalihi Valley Reconstructed Sewer (\$1.4 million), Kalanianaʻole Hwy Relief Sewer & Sewer Rehabilitation (\$1.2 million), Kaneohe Bay South Wastewater Pump Station #1 Improvements (\$1.1 million), Ala Moana Wastewater Pump Station Force Main No. 3 (\$1.0 million), Integrated Solid Waste Management Program (\$0.8 million), Kailua Road Sewer Improvement District (\$0.8 million), Kahanu Street, School Street, and Umi Street Relief Sewers (\$0.6 million), Houghtailing Street Area Sewer Rehabilitation (\$0.6 million), Aliamanu No. 1 and No. 2 Wastewater Pump Stations Upgrade and Sewer Relief (\$0.5 million), Kaneohe/Kailua Force Main No. 2 (\$0.5 million), and Sand Island Wastewater Treatment Plant Construction Soil Management (\$0.5 million). Although most of these projects are for rehabilitation/reconstruction, there is a project for an Environmental Services Administration and Laboratory Building (\$0.2 million) that will eventually result in increased operating budget expenditures.

Human Services

Collectively, projects addressing human services are budgeted at \$13.8 million. Among the major projects are Hui Kauhale, Inc. (Prev. Called: Ewa Villages - Area H) (\$2.2 million), ORI, Anuenue Hale, Inc. (Facility) - (\$1.4 million), Pacific Housing Assistance Corporation (\$1.0 million), Emergency Shelter Grants Program (\$0.8 million), Palolo Chinese Home (\$0.7 million), The Salvation Army (\$0.7 million), Community Assistance Center (\$0.6 million), Hina Mauka (\$0.5 million), Easter Seals Hawaii (\$0.5 million), and Young Men's Christian Association (YMCA) (\$0.5 million).

Culture-Recreation

To sustain our recreational resources, the sum of \$17.2 million is included in the CIP for various culture-recreation projects. Some of the larger projects are Blaisdell Center - Arena Air Conditioning System Upgrade (\$4.4 million), Renovate Recreational Facilities (\$3.5 million), Kailua District Park (\$1.0 million), McCully District Park (\$0.7 million), Recreation District No. 1 Improvements (\$0.7 million), Recreation District No. 2 Improvements (\$0.7 million), Recreation District No. 3 Improvements (\$0.7 million), Recreation District No. 4 Improvements (\$0.7 million), Blaisdell Center Garage and Walkways Impvs-Phase I (\$0.5 million), and Waikiki War Memorial Complex (\$0.5 million). Although most of these projects are for renovation/reconstruction, there is a project for a new comfort station at Mililani Mauka District Park (\$0.2 million) that will eventually result in increased operating budget expenditures.

Utilities or Other Enterprises

The \$27.7 million provided for Utilities or Other Enterprises projects reflects an increase of \$16.1 million from the \$12.6 million included in the FY 2005 budget. Major projects include Alternative Analysis/Draft Environmental Impact Statement (\$10.2 million), Bus and Handi-Van Acquisition Program (\$7.4 million), Intra-Island Ferry (\$6.7 million), Transit Radio Replacement, Phase III (\$1.3 million), and Kalihi-Palama Bus Facility Improvements (\$0.5 million). The Alternative Analysis/Draft Environmental Impact Statement and Intra-Island Ferry projects will probably eventually result in increased operating budget expenditures.

MULTI-YEAR FINANCIAL OUTLOOK

(\$ in Millions)

| | ESTIMATED | | | | | |
|--|-----------|----------|----------|----------|----------|----------|
| | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 |
| OPERATING EXPENDITURES | | | | | | |
| Executive | | | | | | |
| General Government | \$ 139.2 | \$ 143.8 | \$ 148.6 | \$ 153.5 | \$ 158.7 | \$ 159.8 |
| Public Safety | 281.8 | 289.1 | 299.9 | 311.2 | 322.8 | 335.0 |
| Highways and Streets | 16.8 | 17.4 | 18.0 | 18.6 | 19.2 | 19.9 |
| Sanitation | 190.1 | 194.1 | 198.1 | 202.2 | 206.4 | 180.1 |
| Human Services | 64.0 | 65.5 | 67.0 | 68.6 | 70.2 | 71.9 |
| Culture-Recreation | 68.4 | 70.6 | 73.0 | 75.4 | 77.9 | 80.5 |
| Utilities or Other Enterprises | | | | | | |
| (Transportation) | 154.5 | 159.4 | 164.5 | 169.7 | 175.1 | 180.7 |
| Debt Service | 235.1 | 270.4 | 302.8 | 323.1 | 346.0 | 362.1 |
| Retirement System | | | | | | |
| Contributions | 61.9 | 63.9 | 66.3 | 68.9 | 71.5 | 73.8 |
| FICA and Pension Costs | 20.0 | 20.6 | 21.4 | 22.3 | 23.1 | 23.8 |
| Health Benefits Contributions | 76.5 | 81.8 | 86.5 | 91.7 | 97.3 | 103.5 |
| Miscellaneous | 47.7 | 48.7 | 49.7 | 50.8 | 51.8 | 52.9 |
| Legislative | | | | | | |
| General Government | 12.4 | 12.7 | 13.0 | 13.2 | 13.5 | 13.8 |
| TOTAL OPERATING EXPENDITURES \$ 1,368.4 \$ 1,438.0 \$ 1,508.9 \$ 1,569.1 \$ 1,633.6 \$ 1,657.8 | | | | | | |
| CAPITAL EXPENDITURES | | | | | | |
| General Government | \$ 39.0 | \$ 49.5 | \$ 46.7 | \$ 38.0 | \$ 27.9 | \$ 22.1 |
| Public Safety | 24.0 | 57.3 | 59.6 | 58.3 | 17.1 | 13.9 |
| Highways and Streets | 47.3 | 96.0 | 81.5 | 56.6 | 50.0 | 42.7 |
| Sanitation | 282.1 | 236.9 | 75.3 | 66.3 | 34.9 | 58.1 |
| Human Services | 13.8 | 2.1 | 2.1 | 2.1 | 2.1 | 1.8 |
| Culture-Recreation | 17.2 | 32.7 | 45.0 | 28.1 | 15.0 | 5.6 |
| Utilities or Other Enterprises | | | | | | |
| (Transportation) | 27.7 | 19.5 | 27.9 | 13.0 | 11.6 | 10.3 |
| TOTAL CAPITAL EXPENDITURES \$ 451.1 \$ 494.0 \$ 338.1 \$ 262.4 \$ 158.6 \$ 154.5 | | | | | | |

MULTI-YEAR FINANCIAL OUTLOOK

(\$ in Millions)

| | ESTIMATED | | | | | |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 |
| OPERATING RESOURCES | | | | | | |
| Real Property Tax | \$ 579.2 | \$ 608.2 | \$ 614.2 | \$ 620.4 | \$ 626.6 | \$ 632.9 |
| Fuel Tax | 52.1 | 52.9 | 53.7 | 54.5 | 55.3 | 56.1 |
| Motor Vehicle Weight Tax | 53.3 | 54.1 | 54.9 | 55.7 | 56.6 | 57.4 |
| Public Utility Franchise Tax | 27.7 | 30.4 | 33.1 | 35.8 | 38.5 | 41.4 |
| Federal Grants | 81.5 | 111.9 | 109.6 | 105.9 | 104.6 | 106.8 |
| State Grants | 6.7 | 6.7 | 6.7 | 6.7 | 6.7 | 6.7 |
| Transient Accommodations Tax | 42.3 | 44.9 | 47.6 | 50.4 | 53.4 | 56.5 |
| Public Service Company Tax | 29.2 | 32.0 | 34.9 | 37.7 | 40.6 | 43.6 |
| Licenses and Permits | 43.7 | 43.7 | 43.7 | 43.7 | 43.7 | 43.7 |
| Charges for Services | 25.2 | 26.3 | 28.2 | 28.3 | 28.6 | 28.6 |
| Sewer Revenues | 150.4 | 165.3 | 181.7 | 199.8 | 209.4 | 231.4 |
| Bus Transportation Revenues | 41.9 | 42.8 | 43.7 | 44.6 | 45.5 | 46.5 |
| Solid Waste Disposal Revenues | 110.6 | 110.7 | 112.8 | 123.6 | 102.0 | 99.9 |
| Other Revenues | 65.1 | 65.5 | 62.8 | 67.9 | 70.0 | 72.4 |
| Carry-Over | 101.8 | 101.8 | 101.8 | 101.8 | 101.8 | 101.8 |
| TOTAL OPERATING RESOURCES | \$ 1,410.7 | \$ 1,497.1 | \$ 1,529.3 | \$ 1,576.9 | \$ 1,583.3 | \$ 1,625.7 |
| CAPITAL RESOURCES | | | | | | |
| General Obligation Bonds | \$ 171.9 | \$ 292.3 | \$ 256.7 | \$ 193.0 | \$ 119.6 | \$ 94.6 |
| Bikeway Fund | 0.4 | - | - | - | - | - |
| Parks and Playgrounds Fund | 0.5 | - | 3.5 | - | - | - |
| Sewer Fund | - | - | - | - | 10.4 | 10.4 |
| Sewer Revenue Bond | - | - | - | - | - | - |
| Improvement Fund | 240.9 | 198.9 | 75.3 | 65.6 | 23.7 | 47.7 |
| Federal Grants Fund | 28.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 |
| Community Development Funds | 8.5 | 1.4 | 1.2 | 1.7 | 2.7 | 0.4 |
| State Funds | - | - | - | - | - | - |
| Developer | - | - | - | - | - | - |
| Sewer Assessment | 0.1 | - | - | 0.7 | 0.8 | - |
| Housing Development | - | - | - | - | - | - |
| Special Fund | - | - | - | - | - | - |
| Utilities | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| TOTAL CAPITAL RESOURCES | \$ 451.1 | \$ 494.0 | \$ 338.1 | \$ 262.4 | \$ 158.6 | \$ 154.5 |

MULTI-YEAR FINANCIAL OUTLOOK (\$ in Millions)

| | FY 2006 | FY 2007 | ESTIMATED | | FY 2010 | FY 2011 |
|---------------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|
| | | | FY 2008 | FY 2009 | | |
| EXPENDITURES | | | | | | |
| OPERATING | \$ 1,368.4 | \$ 1,438.0 | \$ 1,508.9 | \$ 1,569.1 | \$1,633.6 | \$ 1,657.8 |
| CAPITAL | 451.1 | 494.0 | 338.1 | 262.4 | 158.6 | 154.5 |
| TOTAL EXPENDITURES | \$ 1,819.5 | \$ 1,932.0 | \$ 1,847.0 | \$ 1,831.5 | \$1,792.2 | \$ 1,812.3 |
| RESOURCES | | | | | | |
| OPERATING | \$ 1,410.7 | \$ 1,497.1 | \$ 1,529.3 | \$ 1,576.9 | \$1,583.3 | \$ 1,625.7 |
| CAPITAL | 451.1 | 494.0 | 338.1 | 262.4 | 158.6 | 154.5 |
| TOTAL RESOURCES | \$ 1,861.8 | \$ 1,991.1 | \$ 1,867.4 | \$ 1,839.3 | \$1,741.9 | \$ 1,780.2 |
| DIFFERENCE | \$ 42.3 | \$ 59.1 | \$ 20.4 | \$ 7.8 | \$ (50.2) | \$ (32.2) |

Meeting Future Expenditure Requirements

The City will focus its efforts to concentrate on providing basic core services, such as police and fire protection; road maintenance; solid waste collection, disposal, and recycling; sewage collection and disposal; and public transit (THE BUS) operations.

Such a common sense approach to running county government, like a business, will require a long-range financial plan that will include fiscal discipline along with prudent tax and user fee increases.

Uncontrollable costs such as retirement and health services contributions in addition to debt service payments continue to rise and consume more of the limited operating financial resources. To counter such rising costs, the City will provide cautious personnel increases and practical capital improvement programs in the future.

Currently, the General and Highway Funds subsidizes the City's bus system, refuse collection and disposal operations, recycling activities, golf courses, and the Neal S. Blaisdell Center, Waikiki Shell and the Honolulu Zoo. To fund anticipated increases in these services in the future will require

a combination of the establishment of new user charges, increases in existing user fees, and an in-depth analyses of the operations and costs to provide such services. The General and Highway Funds cannot continue to subsidize a larger share of these operations without additional financial resources.

The City will vigorously pursue Federal and State funding to carry out the City's programs in the future. Federal and State sources of funding that include mass transit programs will require a coordinated effort by the community, our Congressional Officials, the Mayor, the Governor, the State Legislature, and the City Council.

These are some of the means to meet some of the City's anticipated expenditures in the future. Much will depend on the global economy as well as the economic health of the State and City. However, our primary concern will be to maintain basic core city services.

Fact Sheet on Budget Trends

| | Actual FY2002 | Actual FY 2003 | Actual FY 2004 | Budgeted FY 2005 | Budgeted FY 2006 |
|--|------------------|-------------------|-------------------|---------------------|---------------------|
| <i>REAL PROPERTY TAX:</i> | | | | | |
| Net Assessed Value ^{a,b} | 69,671,569 | 73,584,358 | 79,154,540 | 92,421,383 | 114,102,880 |
| Average Rate ^c | 5.33 | 5.21 | 5.50 | 5.39 | 5.08 |
| Collections ^a | 371,234 | 383,724 | 435,297 | 498,500 | 579,201 |
| EXECUTIVE AND LEGISLATIVE | | | | | |
| <i>OPERATING BUDGETS:</i> | | | | | |
| Appropriations ^a | 1,092,037 | 1,125,275 | 1,183,520 | 1,240,904 | 1,368,328 |
| <i>CAPITAL BUDGET:</i> | | | | | |
| Appropriations ^a | 579,242 | 455,611 | 276,813 | 298,262 | 451,110 |
| <i>LONG-TERM DEBT:</i> | | | | | |
| Debt Service Charges ^a | \$ 137,667 | \$ 153,168 | \$ 201,899 | \$ 193,413 | \$ 235,100 |
| <i>NUMBER OF POSITIONS: ^d</i> | | | | | |
| Police | 2,687 | 2,703 | 2,720 | 2,728 | 2,747 |
| Fire | 1,139 | 1,145 | 1,144 | 1,146 | 1,149 |
| Environmental Services | 1,130 | 1,130 | 1,130 | 1,130 | 1,130 |
| Parks and Recreation | 1,084 | 1,108 | 1,108 | 1,126 | 1,138 |
| Prosecuting Attorney | 280 | 279 | 284 | 284 | 294 |
| Other Executive Agencies | 3,515 | 3,569 | 3,586 | 3,571 | 3,596 |
| Total Executive Branch | 9,835 | 9,934 | 9,972 | 9,985 | 10,054 |
| MOTOR VEHICLE REGISTRATIONS ^{e,f,g} | 643,810 | 667,565 | 692,265 | 717,879 | 744,440 |
| RESIDENT POPULATION (July 1st) ^{f,g} | 892,562 | 902,704 | 912,995 | 923,403 | 933,930 |

a) Dollars in thousands

b) Valuation 100% of fair market value

c) Per thousand dollars

d) Rounded; temporary and contract positions included; authorized full-time equivalent positions

e) Calendar year

f) Source: State of Hawaii Data Book 2003

g) 2004 - 2006 estimates based on preliminary forecasts

City and County Profile

| | | |
|---|-------------|--------------|
| Land Area * | 596.7 | square miles |
| Racial composition based on 2001 Department of Health survey * | | |
| Mixed (except Hawaiian) | 18.9 | percent |
| Hawaiian/part Hawaiian | 19.4 | percent |
| Caucasian | 20.4 | percent |
| Japanese | 18.3 | percent |
| Filipino | 13.6 | percent |
| Chinese | 5.2 | percent |
| African American | 1.3 | percent |
| Samoan/Tongan | 1.9 | percent |
| Korean | 1.0 | percent |
| Gender Composition * | | |
| Male | 50.3 | percent |
| Female | 49.7 | percent |
| Median Age (2000) * | | |
| | 35.7 | years |
| Age Composition * | | |
| Under 18 years | 23.8 | percent |
| 18 - 64 years | 62.7 | percent |
| 65 years and over | 13.5 | percent |
| Elections *** | | |
| Registered Voters, Primary Election 2004 | 430,285 | |
| Votes Cast, Primary Election 2004 | 177,435 | |
| Registered Voters, General Election 2004 | 445,253 | |
| Votes Cast, General Election 2004 | 300,250 | |
| Educational Attainment * | | |
| Less than High School Diploma | 15.2 | percent |
| High School Graduate or Higher | 84.8 | percent |
| Bachelor's Degree or Higher | 27.9 | percent |
| Median Household Income ** | | |
| | \$51,914 | |
| Number of Housing Units (7/1/2002)* | | |
| | 320,256 | |
| Building Permits Issued (Fiscal 2003) **** | | |
| Number Issued | 14,826 | |
| Estimated Value(dollars in thousands) | \$1,408,925 | |
| Unemployment Rate (2003) ***** | | |
| | 3.9 | percent |
| * 2003 State of Hawaii Data Book | | |
| ** U. S. Bureau of the Census, 2000 | | |
| *** Office of Elections | | |
| **** Honolulu Department of Planning and Permitting | | |
| ***** Hawaii State Department of Labor and Industrial Relations | | |

The Budget Process

Introduction

At first exposure, the annual budget may appear to be complicated and difficult to understand. This section describes the many facets of the budget process so that it is easier for our readers to use.

Each year, the City adopts three budgets:

- The **Executive Operating Budget** explains where the City gets its money and how it will be spent to pay for day-to-day operations of the executive branch.
- The **Legislative Budget** describes how the City Council and its activities will be funded.
- The **Capital Budget** lists and describes long-lived projects, such as highways, parks and buildings, which the City will undertake during the next six years as well as identifying in what years appropriations will be required. The Capital Budget is commonly referred to as the “CIP” for Capital Improvement Program.

The following sections explain how the budgets are put together and what they contain.

The Annual Budget

The annual budget of the City and County of Honolulu establishes the City’s policies and fulfills the legal requirement that a balanced financial plan be adopted to set the spending limits of the City. The budget also estimates the revenues and other financial resources that will be used to pay for the City’s operations during the fiscal year. Honolulu’s fiscal year begins on the first day of July and ends on the last day of June of the following year.

The Mayor’s budget message identifies the City’s major goals and objectives and explains how the administration plans to achieve them. The budget ensures that executive and legislative policies will

be followed by detailing costs, making historical comparisons, and establishing performance measures against which City agencies can be evaluated throughout the year.

The budget process includes many open meetings and public hearings in order to ensure the public’s participation and input. The budget itself is a public information document providing readers with an overview of the City and its workings.

The budget is based on guidelines and restrictions established by the Hawaii Constitution, State statutes, Honolulu’s City Charter and City ordinances.

The Revised Charter of the City and County of Honolulu provides for an annual executive budget consisting of an operating budget and a capital budget including a statement of relationships between operating and capital items for the executive branch. Section 9 of the Revised Charter sets forth the contents of the budgets, the officers or agencies responsible for their preparation, and the manner and timetable of the Council’s review process. To comply with these requirements, the City administration prepares an Executive Program and Operating Budget (Volume I) and an Executive Program and Capital Budget (Volume II). The budget documents must be submitted to the City Council by March 2, 120 days before the start of the fiscal year, as required by the Charter.

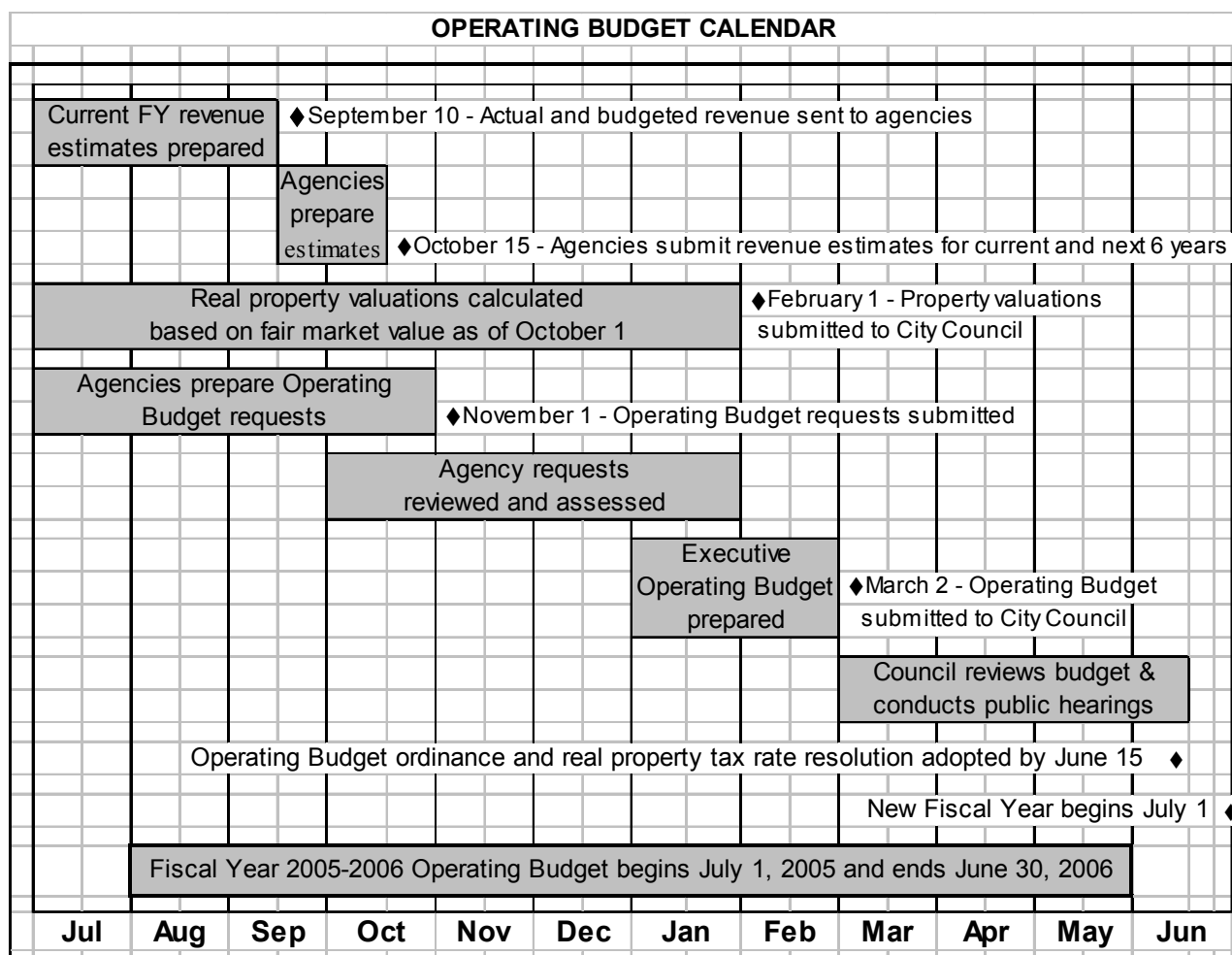
In addition to the two Budget Volumes, the City administration also prepares and submits to the City Council a bill for an Operating Budget ordinance and a bill for a Capital Budget ordinance. These proposed ordinances provide for appropriations to fund the activities of the executive branch. Requirements and presentation details of the budget ordinances are set forth in Articles 17 and 18 of Section 2, Revised Ordinances of Honolulu.

The Revised City Charter can be found on-line at www.honolulu.gov/refs/rch. The Revised Ordinances of Honolulu can be accessed at www.honolulu.gov/refs/roh. Additional information concerning public hearings, a synopsis of the budget ordinance, City Council actions and the budget ordinances’ status can be found at www.honolulu.gov/council/calendar.htm. The site is maintained by the Department of Information Technology, City and County of Honolulu. To report problems, contact webmaster@www.honolulu.gov

The Operating Budget

Appropriations contained in the executive operating budget ordinances are valid only for the fiscal year for which they were made. Any part of the

appropriations which is not spent or reserved to pay for expenses lapses after June 30, the end of the fiscal year.



Revenue Estimating Process

The revenue estimating process tries to determine how much money will be available to pay for City services during the following fiscal year. The process begins in July with an analysis of current revenue collections, Oahu's economic trends, projections of the State of Hawaii's Council on Revenues and other data. Revenue estimates for the current year are forwarded to the executive agencies in September. Based on their past experience and knowledge of factors which may affect future collections, the agencies respond in October with their estimate of revenues for the next six years.

Real property assessments are calculated throughout the year. For the purpose of determining the following fiscal year's real property tax revenues, valuations are calculated based on the fair market

value as of October 1. The valuations are submitted to the City Council by February 1 in accordance with Ordinance 8-11.1(e).

The Operating Budget Preparation Process

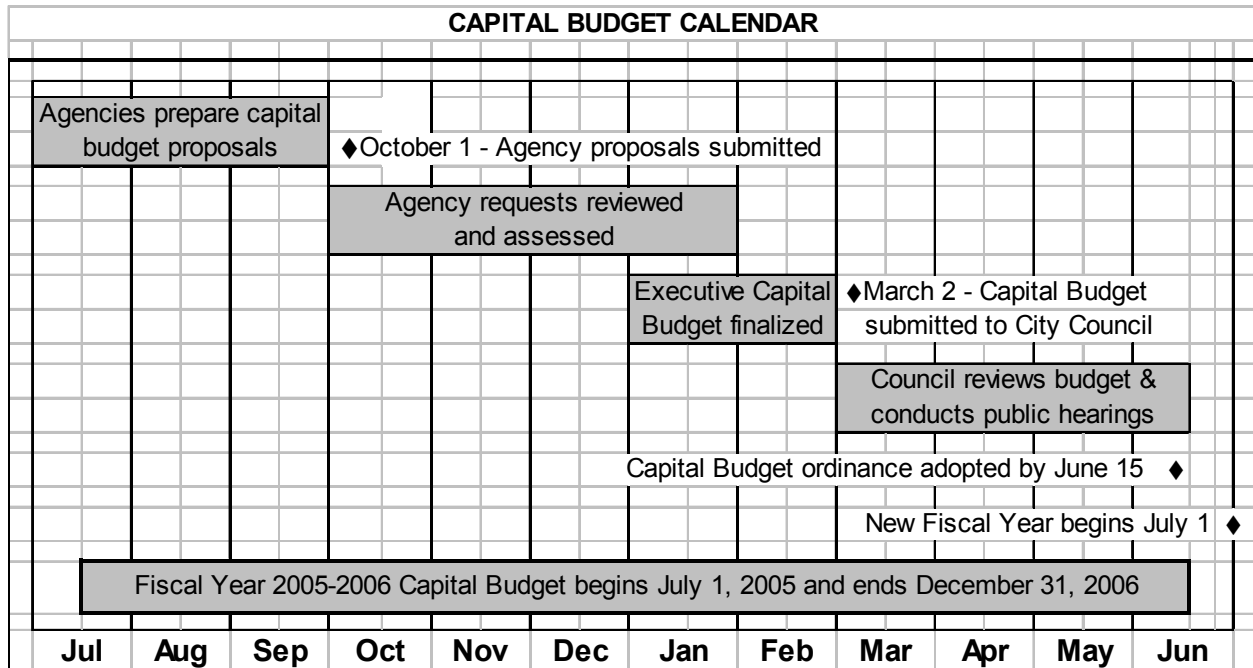
Guidelines for the preparation of the operating budget are forwarded to the executive agencies in September. Agencies respond in November with details of expenditure proposals and their justifications. Agency requests are reviewed, assessed and weighed against anticipated revenues and the requirements of non-agency expenditures such as debt service, employees' health benefit costs and retirement benefit contributions. The Mayor makes the final program decisions and submits the operat-

ing budget proposal to the City Council by March 2 in accordance with City Charter Section 9-102.1.

The Capital Budget

Appropriations in the executive capital budget ordinance are valid only for the fiscal year for which

they were made and for six months thereafter. Any part of the appropriations not spent or set aside to pay expenses lapses six months after the end of the fiscal year. Capital budget appropriations are available from the first day of June until the last day of December of the succeeding year.



The Capital Budget Preparation Process

Budget preparation instructions are forwarded to executive agencies in July. Upon receipt, agencies prepare project proposals and submit them by October 1.

All proposed projects are reviewed and assessed by the Mayor and his staff, with the finalized proposed Capital Budget submitted to the City Council by March 2 in accordance with City Charter Section 9-102.1.

The Legislative Budget

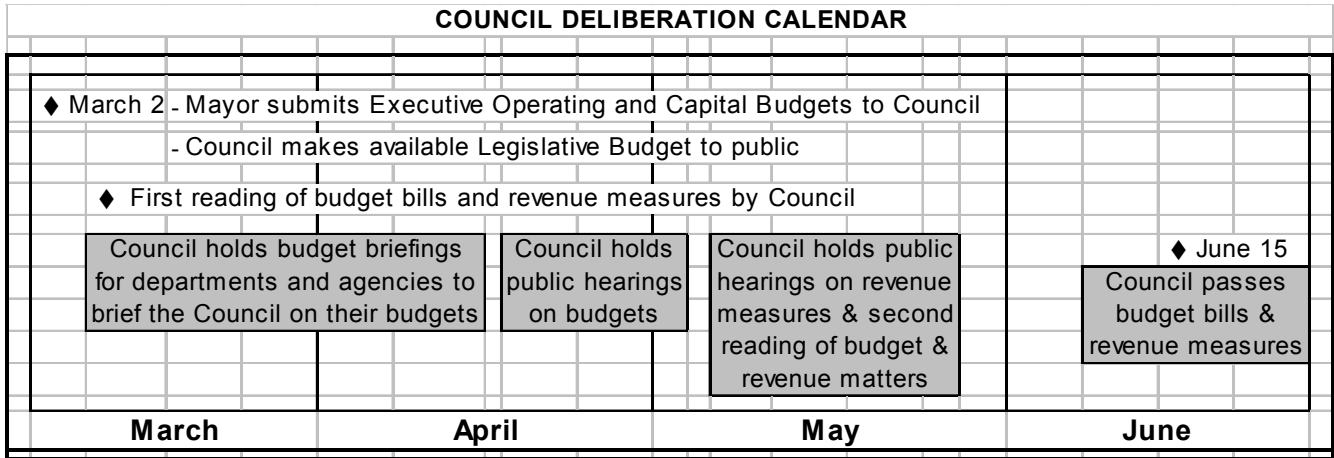
As with the executive operating budget, legislative budget appropriations are valid only for the fiscal year for which they are made. Any part of the appropriation that has not been spent or reserved to pay expenses lapses at the end of the fiscal year. The fiscal year begins on the first day of July and ends on the last day of June of the following year.

The legislative budget must be prepared and available for public review by March 2. The City Council conducts hearings and must pass the legislative budget ordinance by June 15.

Consideration and Adoption by the City Council

Upon receipt of the executive program, annual budget and proposed ordinances from the Mayor, the Council immediately notifies the public of its intention to hold public hearing on the executive submissions and also on the legislative annual budget and ordinance. Upon the conclusion of the hearings, the Council may add new items to, delete

or amend any item in the executive and legislative proposals. Like other bills, the Council adopts the executive and legislative programs and budget ordinances by majority vote after three readings on separate days. The Council must pass a resolution establishing the real property tax rates and all budget ordinances by June 15. If final action is not taken on or prior to that day, the executive budget ordinances as submitted by the Mayor go into effect



The Mayor has 10 working days in which to (1) sign the ordinances, (2) veto the measures or (3) to return the

measures unsigned, in which case the measures become law as if he had approved them.

For information about how bills become law or the Council's procedures and schedules, see www.co.honolulu.hi.us/council.

Amendments to the Budget and Other Appropriations

Amendments to the executive budget ordinances and program may be submitted by the Mayor and considered by the Council under the same procedures prescribed for the enactment of the annual executive budget ordinances and program, and amendments to the legislative budget ordinance may be initiated and considered by the Council under the same procedures prescribed for the adoption of the annual legislative budget ordinance, provided that:

- (a) No amendment shall increase the aggregate of authorized expenditures to an amount greater than the estimate of available resources for the fiscal year.
- (b) Amendments to the capital budget ordinance shall conform to the operating and capital program, as amended.

Appropriations for items not included in the annual executive or legislative budget ordinances may be proposed by the Council or by the Mayor and enacted for the following purposes only:

- (a) To meet contingencies which could not be anticipated when the budget ordinances were passed.
- (b) To pay the expenses of holding special elections and elections on proposals to amend the charter.

No part of the budget ordinances can be amended, revised or repealed by the Council except by another ordinance.

Budget and Budgetary Accounting

The budgets are on a basis consistent with GAAP (generally accepted accounting practices, see GLOSSARY OF TERMS) except that encum-

branches are treated as budgeted expenditures in the year the commitments are made.

Formal budgetary integration is employed (i.e., annual operating budgets are legally adopted) for the general fund and special revenue funds (except the farmers home administration loan and revolving funds). Effective budgetary control for debt service, trust and agency, and revolving funds is achieved through bond indentures, contractual provisions and legislation. Formal budgetary integration is not employed for capital projects because

effective budgetary control is achieved through contractual provisions and project oversight. Flexible budgeting (i.e., the relationship of costs to revenues) is employed for enterprise funds.

The Mayor is authorized to transfer appropriations between activities within a department. To transfer appropriations between departments, the legal level of budgeting, amendment must be made to the enacted budget ordinance. Amendments to the enacted budget ordinance may be proposed only by the Mayor.

Glossary of Terms

Activity — The smallest unit of budgetary accountability and control that encompasses specific and distinguishable lines of work performed by an organizational unit to accomplish a function for which the City is responsible.

Agency — Any department, office, board, commission or other governmental unit of the City.

Appropriation — Authorization granted by the City Council to make expenditures and incur obligations for purposes specified in the appropriation ordinance.

Assessed Valuation — The value of real estate or other property used as a basis for levying real property taxes.

Bond — A written instrument to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond resolution or ordinance. The most common types of bonds are general obligation and revenue bonds that are most frequently used for construction of large capital projects such as buildings, streets and sewers.

Bond Funds — Monies derived from the issuance of bonds used to finance authorized capital expenditures.

Budget (Proposed and Adopted) — The Mayor submits to the City Council a **proposed** budget reflecting the expenditure and revenue level for the coming fiscal year. When the Mayor and City Council have formally endorsed the expenditure and revenue level, the proposed budget becomes the **adopted** budget, appropriating funds and establishing legal expenditure limits.

Budget Issue — Items that require special management attention, including, but not limited to, proposed new programs or projects, expansion of current services, items to be delineated as an issue such as new equipment, or drastically increased costs for continuation of programs or items as they currently exist.

Budget Message — The opening section of the budget through which the Mayor provides the City Council and the public with a general summary of the most important budget issues, changes from recent fiscal years, and recommendations regarding the financial policy for the coming fiscal year(s).

Capital Budget — A plan for capital expenditures to be incurred during the budget year (see “fiscal year”) from funds appropriated for projects scheduled in the capital program for the first year thereof.

Capital Improvement Program (CIP) — A plan for capital expenditures to be incurred each year over a fixed period of years, specifying the full resources estimated to be available to finance the projected expenditures.

Carry-over — See Fund Balance, Unreserved.

Contingency — Funds reserved to cover unforeseen expenditures that occur during the fiscal year.

Cost Elements — The major subdivisions of a cost category. For the “operating” category, it includes salaries, current expenses and equipment.

Current Services — The amount of budgetary resources needed to provide the existing level of services based on the current workload.

Debt Service — The principal and interest payments on an obligation resulting from the issuance of bonds and notes.

Encumbrance — Commitments to incur obligations in the form of purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which part of the appropriation is reserved. They cease to be encumbrances when expended.

Enterprise Fund — A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business; where the intent of the governing body is that costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. User fees are established and revised to ensure that revenues are adequate to meet all necessary expenditures.

Expenditures — Cost of goods delivered or services rendered, whether paid or unpaid, including expenses and capital outlays. Expenditures are distinguished from encumbrances in that expenditures relate to goods delivered or services rendered, whereas encumbrances represent commitments or obligations for goods to be delivered or services to be rendered in the future and for which no actual liability has yet been incurred.

Federal Aid — Funds received from the Federal Government.

Fiscal Year — The fiscal year of the City begins on the first day of July and ends on the last day of June of the succeeding year. (Appropriations in the capital budget ordinance are valid for the fiscal year for which they are made and continue for six months thereafter.)

Full-Time Equivalent Position — A number representing a part-time position converted to the decimal equivalent of a full-time position.

Fund — An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with regulations, restrictions or limitations.

Fund Balance, Unreserved — Actual or estimated unreserved fund balance carried over from the prior fiscal year and available for appropriation. The estimated fund balance together with the estimated revenues and inter-fund transfers for the upcoming year determine the maximum amount available for appropriation in the proposed year's budget.

General Obligation Bonds — Bonds for which the full faith and credit of the City are pledged for the payment of debt service.

Generally accepted accounting principles (GAAP) — GAAP are the uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

Goal — A broad statement of a desired end result.

Grant — A funding source that includes State, Federal and private subsidies received in aid of a public undertaking.

Inter-Fund Transfer — Legally authorized transfer from a fund receiving revenues to a fund through which the resources are to be expended.

Lapse — The automatic termination of the authority to expend money or incur obligations granted earlier by an appropriation. Except for continuing or indefinite appropriations, an appropriation is made for a certain period of time. At the end of that period, any unexpended or unencumbered balance thereof lapses unless otherwise provided by law.

Means of Financing — The source of funds from which appropriations are made.

Modified Accrual Basis of Accounting — Under this system of accounting, recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred except for inventories, prepaid insurance, certain employee benefits, and principal and interest.

Objective — A statement of the end result, product, or condition desired, for the accomplishment of which a course of action is to be taken.

Operating Budget — A financial plan for the operation of government and the provision of services for the fiscal year. Excluded from the operating budget are funds appropriated in the capital budget.

Operating Costs — The recurring costs of operating, supporting and maintaining authorized programs, including costs for salaries, employee fringe benefits, current expenses (supplies and materials) and equipment (including motor vehicles).

Operating Funds — Resources derived from recurring revenue sources that are used to finance ongoing operating expenditures and pay-as-you-go capital projects and are reflected in the appropriation ordinances.

Program — A group of related activities performed by one or more organizational units for the purpose of accomplishing a specific function of the City.

Program Measures — The numerical means (such as the number of persons serviced by a program) of expressing the magnitude of a program or the degree to which the program's objective is attained.

Real Property — Means all land and the improvements upon it including buildings, other structures, fences and any fixtures attached to them that cannot be removed without substantial damage to such land and improvements.

Budget Summaries

Real Property, Net Taxable — Means the fair market value of property less exemptions provided by ordinances.

Real Property Tax Rate — A value, which when used to multiply the net taxable real property, yields real property tax revenues for the City. The tax rate for Honolulu is expressed as dollars per \$1,000 of property value and is set by the City Council by adoption of a resolution.

Resources — Amount available for appropriation including estimated revenues, inter-fund transfers and unreserved fund balances.

Revenue Bonds — A debt instrument whereby the debt service is payable solely from the revenues generated by the operations of the facilities being financed by the bonds or by other non-tax sources.

Revolving Fund — A fund used to finance certain goods and services provided by City agencies on a self-supporting basis. It is used to pay for the cost of goods and services and is replenished through charges made for those goods or services or through transfers from other accounts or funds.

Special Revenue Funds — Resources which are dedicated or set aside by law for a specified object or purpose, but excluding the general fund and revolving and trust funds.

Special Assessment — A charge made against certain properties to help pay for all or part of the cost of a specific capital improvement project. Also park land or a monetary assessment fee received from new developments.

Transient Accommodations Tax (TAT) — Also known as hotel room tax. The City receives 19.7% of the funds collected by the State. The current TAT rate in the State of Hawaii is 7.25%.

Tax Revenues — The amounts collected from compulsory charges, in the form of taxes, levied by the City for the purpose of financing services performed for the public benefit. Sources of City tax revenues are the real property tax, fuel tax, vehicle weight tax, public service company tax, and public utility franchise tax.

Trust Fund — A fund used to account for assets held by the City as a trustee or agent for individuals, private organizations, other governmental units, and/or other funds and which was created or established by a gift, grant, contribution, devise, or bequest that limits the use of the fund to designated objects or purposes.

User Fees — Fees for a public service paid by the user of the service.

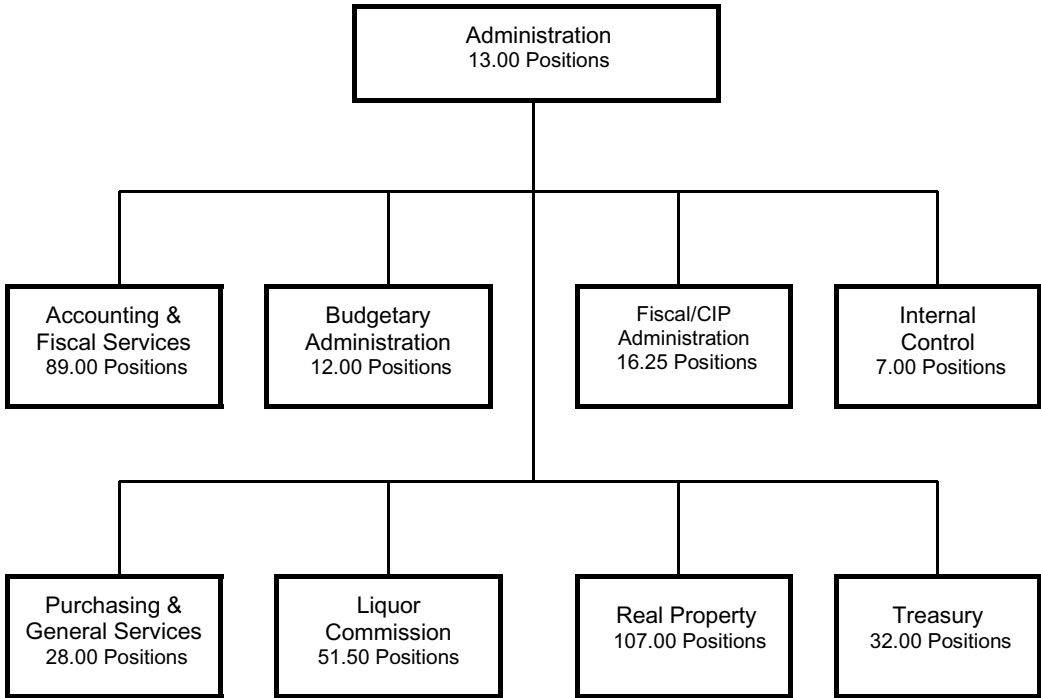
Departmental Budgets

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Department of Budget and Fiscal Services

DEPARTMENT OF BUDGET AND FISCAL SERVICES
(BFS)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



Responsibilities

The Department of Budget and Fiscal Services is the city's central financial agency. It is responsible for all aspects of the city's finances, including billing, collection, keeping accurate and complete account of receipts and disbursements, management of the city's treasury and funds, and preparation and maintenance of a perpetual inventory of all lands and equipment owned or controlled by the City.

It provides long-range financial planning, prepares and manages the city's operating and capital program and budget, provides information pertaining to the financial affairs of the City, reviews the manner in which public funds are received and expended, and reports to the Mayor on the integrity with which public funds are accounted for and on the financial responsibility of officers and employees administering public funds.

It provides an assessment of all real property in the City, sells real property upon which improvement assessments are not paid within the period prescribed, and disposes of personal property not needed by any city agency, pursuant to policies established by the City Council. It also rents or leases city property (except property controlled by the Board of Water Supply), and awards concessions, pursuant to law and to policies established by the City Council. It purchases materials, supplies and equipment and contracts for services of independent contractors for all city agencies.

It prepares the city's payrolls and pension rolls and administers the city's Risk Management Program. It also administratively supports the Liquor Commission, two Boards of Review, the Board of Trustees of the Police Officers, Fire Fighters and Bandsmembers Pension Fund, and the Pension Board of the City and County of Honolulu.

Mission Statement

Public service with fiscal integrity.

Goals and Objectives

1. To ensure adequate funding for city services to meet its residents' needs.
 - a. To assess and improve the productivity and cost effectiveness of city operations.
 - b. To assess and improve the operations of the department to optimize resource allocations.
2. Increase departmental efficiency by utilizing compatible technology and revising current processing procedures and policies.
3. Provide user-friendly services to the public by re-directing personnel and resources.
4. Enhance employee proficiency by providing applicable and appropriate training.

Budget Initiatives and Highlights

The fiscal year 2006 operating budget totals \$18,316,937, which reflects a 10.8 percent increase over the current fiscal year. The increase is primarily due to collective bargaining cost increases and budget issues funding for Phase II of the Mayor's Review, wherein a study to identify solutions to improve City and County processes and practices including government service delivery and development of performance score cards will be undertaken. The goal of this Mayor's Review is to implement best practices where practicable, and to make any changes that are possible within this timeframe.

Department of Budget and Fiscal Services

Performance Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|-------|-------------------|----------------------|----------------------|
| Real Property Taxes Collected to Total Amount Billed | % | 98.0% | 98.8% | 98.8% |
| Improvement District Assessments Collected to Total Amount Billed | % | 114.4% | 120.0% | 120.0% |
| Refuse Services Charges Collected to Total Amount Billed | % | 98.5% | 99.0% | 99.0% |
| Delinquent Receivables Collected | % | 39.0% | 65.0% | 65.0% |
| Average Rate of Return on City-Controlled Funds | % | 0.98% | 2.00% | 2.00% |
| Average Processing Time of Land Ownership Document from Recording Date | Weeks | 6 | 12 | 8 |

Fiscal Sustainability

Target Year

Goal 1: Advance departmental self-sustainability

Initiative 1: Improve Real Property Assessment Process

- (a) Establish procedures and dedicate resources to access current building permit data in order to generate revenues based on enhanced valuations. Goals: \$6.3 million in FY 2006; \$2.8 million annually thereafter.
- (b) Accelerate appeals process to complete Board of Review by 6/30 of each fiscal year to avoid placement of reserve in litigated fund.

FY 2006

FY 2006

Goal 2: Clarify state statutes to enable market financial transactions such as interest rate swaps to achieve finance savings by accessing more favorable interest rates.

FY 2006

Goal 3: Maximize operational efficiency

Initiative 1: Utilize purchasing card for certain city purchases.

- (a) Implementation by 50% of city agencies by mid-year
- (b) Implementation by 100% before end of FY 2006

FY 2006

FY 2006

Initiative 2: Develop plan for electronic purchasing.

FY 2006

Initiative 3: Monitor energy consumption and reduce cost.

FY 2006

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 343.00 | 350.00 | 350.00 | 0.00 | 350.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 4.25 | 5.75 | 6.75 | 0.00 | 6.75 |
| Total | 347.25 | 355.75 | 356.75 | 0.00 | 356.75 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Administration | \$ 621,452 | \$ 676,614 | \$ 709,282 | \$ 0 | \$ 709,282 |
| Accounting and Fiscal Services | 3,860,905 | 3,724,528 | 4,167,123 | 0 | 4,167,123 |
| Internal Control | 385,125 | 387,192 | 416,940 | 500,000 | 916,940 |
| Purchasing and General Services | 1,243,690 | 1,302,714 | 1,355,493 | 0 | 1,355,493 |
| Treasury | 1,408,027 | 1,648,920 | 1,667,270 | 0 | 1,667,270 |
| Real Property | 3,950,290 | 4,412,212 | 4,780,608 | 0 | 4,780,608 |
| Liquor Commission | 2,166,632 | 2,696,166 | 2,807,691 | 0 | 2,807,691 |
| Budgetary Administration | 686,422 | 705,482 | 744,554 | 0 | 744,554 |
| Fiscal/CIP Administration | 464,922 | 982,484 | 1,167,976 | 0 | 1,167,976 |
| Total | \$ 14,787,465 | \$ 16,536,312 | \$ 17,816,937 | \$ 500,000 | \$ 18,316,937 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 13,104,572 | \$ 14,127,522 | \$ 15,438,492 | \$ 0 | \$ 15,438,492 |
| Current Expenses | 1,636,186 | 2,337,190 | 2,304,445 | 500,000 | 2,804,445 |
| Equipment | 46,707 | 71,600 | 74,000 | 0 | 74,000 |
| Total | \$ 14,787,465 | \$ 16,536,312 | \$ 17,816,937 | \$ 500,000 | \$ 18,316,937 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 11,776,505 | \$ 12,241,502 | \$ 13,271,021 | \$ 500,000 | \$ 13,771,021 |
| Sewer Fund | 204,290 | 212,071 | 234,130 | 0 | 234,130 |
| Liquor Commission Fund | 2,166,632 | 2,696,166 | 2,807,691 | 0 | 2,807,691 |
| Refuse Genl Operating Acct -SWSF | 41,594 | 44,426 | 48,676 | 0 | 48,676 |
| Community Development Fund | 70,579 | 682,996 | 766,368 | 0 | 766,368 |
| Special Events Fund | 93,780 | 130,376 | 137,103 | 0 | 137,103 |
| Federal Grants Fund | 283,618 | 372,058 | 376,232 | 0 | 376,232 |
| Housing & Comm Dev Sec 8 Fund | 150,467 | 156,717 | 175,716 | 0 | 175,716 |
| Total | \$ 14,787,465 | \$ 16,536,312 | \$ 17,816,937 | \$ 500,000 | \$ 18,316,937 |

Administration

Program Description

This program provides department-wide leadership and coordination of department activities. It also is responsible for citywide insurance and self-insurance programs, establishment and monitoring of insurance requirements for all city contracts, administration and coordination of claims adjusting services, and assistance to city departments in developing appropriate loss control programs and procedures. This program is also responsible for the administration of the Premium Conversion and the Deferred Compensation Plans.

Program Highlights

The Administration Program budget of \$709,282 reflects an increase of 4.8 percent over the current fiscal year and provides for the current level of services. The budget also includes a part-time contract position to provide administrative and personnel assistance.

| PROGRAM POSITIONS | | | | | |
|-------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 13.00 | 13.00 | 13.00 | 0.00 | 13.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.50 | 0.00 | 0.50 |
| Total | 13.00 | 13.00 | 13.50 | 0.00 | 13.50 |

| CHARACTER OF EXPENDITURES | | | | | |
|---------------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Salaries | \$ 598,444 | \$ 571,704 | \$ 669,690 | \$ 0 | \$ 669,690 |
| Current Expenses | 23,008 | 104,910 | 39,592 | 0 | 39,592 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 621,452 | \$ 676,614 | \$ 709,282 | \$ 0 | \$ 709,282 |

| SOURCE OF FUNDS | | | | | |
|-----------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 621,452 | \$ 676,614 | \$ 709,282 | \$ 0 | \$ 709,282 |
| Total | \$ 621,452 | \$ 676,614 | \$ 709,282 | \$ 0 | \$ 709,282 |

Accounting and Fiscal Services

Program Description

This program is responsible for managing city funds and reviewing the manner in which public funds are received and expended. To accomplish these responsibilities, it prepares financial statements, administers the central preparation of payroll, and ensures that expenditures are in accordance with the city's budget ordinances and allotment schedules.

Program Highlights

The Accounting and Fiscal Services Program budget of \$4,167,123 reflects an 11.9 percent increase over the current fiscal year. This increase is primarily due to collective bargaining costs and the under-funding of salary and current expenses in FY 2005. The budget also includes a part-time contract position to provide clerical assistance to the Fiscal Services staff.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Purchase orders and requisitions processed | # | 42,650 | 43,000 | 43,000 |
| Claims vouchers processed | # | 21,412 | 19,750 | 19,750 |
| Payroll – Wage payments processed | # | 237,329 | 238,500 | 239,000 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 86.00 | 85.00 | 85.00 | 0.00 | 85.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 3.00 | 4.00 | 4.50 | 0.00 | 4.50 |
| Total | 89.00 | 89.00 | 89.50 | 0.00 | 89.50 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 3,732,473 | \$ 3,548,874 | \$ 3,954,018 | \$ 0 | \$ 3,954,018 |
| Current Expenses | 128,432 | 173,654 | 208,755 | 0 | 208,755 |
| Equipment | 0 | 2,000 | 4,350 | 0 | 4,350 |
| Total | \$ 3,860,905 | \$ 3,724,528 | \$ 4,167,123 | \$ 0 | \$ 4,167,123 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 3,056,124 | \$ 2,810,020 | \$ 3,188,466 | \$ 0 | \$ 3,188,466 |
| Sewer Fund | 203,090 | 210,871 | 232,930 | 0 | 232,930 |
| Refuse Genl Operating Acct -SWSF | 36,794 | 39,626 | 43,876 | 0 | 43,876 |
| Community Development Fund | 70,579 | 86,860 | 94,800 | 0 | 94,800 |
| Special Events Fund | 93,780 | 130,376 | 137,103 | 0 | 137,103 |
| Federal Grants Fund | 262,071 | 302,058 | 306,232 | 0 | 306,232 |
| Housing & Comm Dev Sec 8 Fund | 138,467 | 144,717 | 163,716 | 0 | 163,716 |
| Total | \$ 3,860,905 | \$ 3,724,528 | \$ 4,167,123 | \$ 0 | \$ 4,167,123 |

Internal Control

Program Description

Internal Control is a professional objective activity established within the Department of Budget and Fiscal Services to examine and evaluate financial activities as a service to the City. This activity audits, reviews, monitors and evaluates the controls and processes for recording financial transactions and safeguarding city assets and recommends practical changes and economical improvements to management. The function strives to adhere to the Standards for the Professional Practice of Internal Auditing.

Program Highlights

The Internal Control program's FY 2006 budget is \$916,940 which reflects a 136.8 percent increase over the current fiscal year. This increase is primarily due to budget issues funding of \$500,000 for Phase II of the Mayor's Review, wherein a study to identify solutions to improve City and County processes and practices including government service delivery and development of performance score cards will be undertaken.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Audits, reviews, evaluations, and analyses | # | 49 | 45 | 45 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 7.00 | 7.00 | 7.00 | 0.00 | 7.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 7.00 | 7.00 | 7.00 | 0.00 | 7.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 379,212 | \$ 379,212 | \$ 408,960 | \$ 0 | \$ 408,960 |
| Current Expenses | 5,913 | 7,980 | 7,980 | 500,000 | 507,980 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 385,125 | \$ 387,192 | \$ 416,940 | \$ 500,000 | \$ 916,940 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 385,125 | \$ 387,192 | \$ 416,940 | \$ 500,000 | \$ 916,940 |
| Total | \$ 385,125 | \$ 387,192 | \$ 416,940 | \$ 500,000 | \$ 916,940 |

Purchasing and General Services

Program Description

This program is responsible for procuring all materials, supplies, equipment, and services for city departments and agencies; processing construction, consultant, and personal services contracts; maintaining inventory of all city personal property; exchange, disposal, sale or transfer of surplus equipment; and managing city-owned real property not utilized by other departments.

Program Highlights

The Purchasing and General Services program budget of \$1,355,493 reflects a 4.1 percent increase over the current fiscal year and provides for the current level of services.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-----------------------------------|------|-------------------|----------------------|----------------------|
| Purchase Orders Processed | # | 31,564 | 31,000 | 31,000 |
| Purchase Requisitions Processed | # | 1,075 | 1,050 | 1,050 |
| Personal and Consultant Contracts | # | 164 | 164 | 164 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 28.00 | 28.00 | 28.00 | 0.00 | 28.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 28.00 | 28.00 | 28.00 | 0.00 | 28.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,215,360 | \$ 1,222,012 | \$ 1,274,018 | \$ 0 | \$ 1,274,018 |
| Current Expenses | 28,330 | 80,702 | 81,475 | 0 | 81,475 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 1,243,690 | \$ 1,302,714 | \$ 1,355,493 | \$ 0 | \$ 1,355,493 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,243,690 | \$ 1,302,714 | \$ 1,355,493 | \$ 0 | \$ 1,355,493 |
| Total | \$ 1,243,690 | \$ 1,302,714 | \$ 1,355,493 | \$ 0 | \$ 1,355,493 |

Department of Budget and Fiscal Services

Treasury

Program Description

This program administers the treasury management program, general collections program, real property tax collection and tax relief programs, and special assessment programs.

Program Highlights

The Treasury program budget of \$1,667,270 reflects an increase of 1.1 percent over the current fiscal year and provides for the current level of services.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|---------|-------------------|----------------------|----------------------|
| Delinquent Real Property Tax Accounts | # | 3,637 | 3,700 | 3,700 |
| Delinquent Real Property Tax Amounts | Million | 4.4 | 4.5 | 4.5 |
| Delinquent Real Property Tax | % | 1.10% | 1.10% | 1.10% |
| Delinquent Improvement District Assessment | % | 2.75% | 2.75% | 2.75% |
| Delinquent Refuse Receivables | % | 1.65% | 1.70% | 1.70% |
| Delinquent Sewer Receivables | % | 0.09% | 0.10% | 0.10% |
| ADMINISTRATION: | | | | |
| Sale of Bonds: | | | | |
| General Obligation | # | 1 | 1 | 1 |
| Others | # | 1 | 1 | 2 |
| CASH AND DEBT MANAGEMENT: | | | | |
| Agency Deposits | # | 13,066 | 13,500 | 13,500 |
| Checks Issued | # | 170,034 | 170,000 | 170,000 |
| Checks Cleared | # | 169,476 | 170,000 | 170,000 |
| Dishonored Checks Returned by Banks | # | 3,485 | 3,500 | 3,500 |
| Debit Memos Processed | # | 647 | 650 | 650 |
| Cash Transfer and Adjustment Vouchers Processed | # | 2,469 | 2,300 | 2,300 |
| ACCOUNTS RECEIVABLE: | | | | |
| Billings: | | | | |
| Refuse Service Charges | # | 11,162 | 11,200 | 11,200 |
| Sewer Service Charges | # | 3,907 | 4,000 | 4,000 |
| Other Charges | # | 552 | 500 | 500 |
| Collections: | | | | |
| Refuse Services | # | 10,995 | 11,000 | 11,000 |
| Sewer Services | # | 7,113 | 7,200 | 7,200 |
| Other Services | # | 400 | 400 | 400 |
| Improvement Districts in Force | # | 18 | 19 | 19 |
| Accounts in Force | # | 582 | 1,112 | 1,112 |
| Delinquent Billings | # | 401 | 460 | 590 |
| City-Initiated Districts - New | # | -- | -- | -- |
| Waikiki Business Improvement District | # | 6,102 | 6,200 | 6,200 |
| Fort Street Mall Business Improvement District | # | 34 | 34 | 34 |
| Real Property Tax Billings | # | 517,594 | 524,000 | 529,000 |
| Real Property Tax Checks Processed | # | 261,628 | 265,000 | 267,500 |
| Real Property Tax Billings Collected | # | 507,242 | 518,000 | 523,000 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 32.00 | 32.00 | 32.00 | 0.00 | 32.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 32.00 | 32.00 | 32.00 | 0.00 | 32.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 975,475 | \$ 1,206,028 | \$ 1,251,248 | \$ 0 | \$ 1,251,248 |
| Current Expenses | 432,552 | 442,892 | 416,022 | 0 | 416,022 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 1,408,027 | \$ 1,648,920 | \$ 1,667,270 | \$ 0 | \$ 1,667,270 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,390,027 | \$ 1,630,920 | \$ 1,649,270 | \$ 0 | \$ 1,649,270 |
| Sewer Fund | 1,200 | 1,200 | 1,200 | 0 | 1,200 |
| Refuse Genl Operating Acct -SWSF | 4,800 | 4,800 | 4,800 | 0 | 4,800 |
| Housing & Comm Dev Sec 8 Fund | 12,000 | 12,000 | 12,000 | 0 | 12,000 |
| Total | \$ 1,408,027 | \$ 1,648,920 | \$ 1,667,270 | \$ 0 | \$ 1,667,270 |

Real Property

Program Description

This program annually identifies, evaluates and assesses all real property within the City and County of Honolulu.

Program Highlights

The Real Property Program budget of \$4,780,608 reflects an increase of 8.3 percent over the current fiscal year. This increase is primarily due to collective bargaining costs and increased funding for vacant positions.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-----------------------------|------|-------------------|----------------------|----------------------|
| Appeals Pending End of FY | # | 3,498 | 1,500 | 1,500 |
| Appeals Filed | # | 3,837 | 4,199 | 4,000 |
| Assessment Parcels | # | 264,951 | 268,036 | 272,120 |
| Building Inspections | # | 9,300 | 9,000 | 10,500 |
| Exemptions Processed | # | 25,300 | 26,000 | 26,000 |
| Counter Service | # | 18,989 | 20,000 | 20,000 |
| Land Map Drafting (Parcels) | # | 5,484 | 6,000 | 6,000 |
| Total Documents: | | | | |
| Parcels Affected | # | 45,559 | 52,000 | 52,000 |
| Abstracted | # | 55,499 | 70,000 | 70,000 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 107.00 | 107.00 | 107.00 | 0.00 | 107.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 107.00 | 107.00 | 107.00 | 0.00 | 107.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 3,583,744 | \$ 4,027,556 | \$ 4,414,708 | \$ 0 | \$ 4,414,708 |
| Current Expenses | 366,445 | 384,656 | 364,050 | 0 | 364,050 |
| Equipment | 101 | 0 | 1,850 | 0 | 1,850 |
| Total | \$ 3,950,290 | \$ 4,412,212 | \$ 4,780,608 | \$ 0 | \$ 4,780,608 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 3,950,290 | \$ 4,412,212 | \$ 4,780,608 | \$ 0 | \$ 4,780,608 |
| Total | \$ 3,950,290 | \$ 4,412,212 | \$ 4,780,608 | \$ 0 | \$ 4,780,608 |

Liquor Commission

Program Description

The Liquor Commission controls, regulates, and supervises the manufacture, importation and sale of intoxicating liquor through inspections, enforcement, licensing, registration and education.

Program Highlights

The Liquor Commission program budget of \$2,807,691 reflects an increase of 4.1 percent over the current fiscal year and provides for the current level of services.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-----------------|------|-------------------|----------------------|----------------------|
| Liquor Licenses | # | 1,385 | 1,400 | 1,400 |
| Violations | # | 435 | 450 | 450 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 50.00 | 50.00 | 50.00 | 0.00 | 50.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 1.00 | 1.50 | 1.50 | 0.00 | 1.50 |
| Total | 51.00 | 51.50 | 51.50 | 0.00 | 51.50 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,490,132 | \$ 1,783,556 | \$ 1,865,786 | \$ 0 | \$ 1,865,786 |
| Current Expenses | 629,894 | 843,010 | 874,105 | 0 | 874,105 |
| Equipment | 46,606 | 69,600 | 67,800 | 0 | 67,800 |
| Total | \$ 2,166,632 | \$ 2,696,166 | \$ 2,807,691 | \$ 0 | \$ 2,807,691 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Liquor Commission Fund | \$ 2,166,632 | \$ 2,696,166 | \$ 2,807,691 | \$ 0 | \$ 2,807,691 |
| Total | \$ 2,166,632 | \$ 2,696,166 | \$ 2,807,691 | \$ 0 | \$ 2,807,691 |

Budgetary Administration

Program Description

This program provides centralized budgetary services which includes the preparation and administration of the annual operating budget. It formulates and administers budgetary policies consistent with administration objectives. It also evaluates the effectiveness of individual program activities in achieving its goals and mandates and provides organizational review and budgetary review of city programs and activities.

Program Highlights

The Budgetary Administration program budget of \$744,554 reflects an increase of 5.5 percent over the current fiscal year due to collective bargaining salary increases.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Position-related Actions Reviewed | # | 630 | 650 | 650 |
| Personal Services Contracts Reviewed | # | 400 | 400 | 400 |
| Independent Services Contracts Reviewed | # | 176 | 165 | 165 |
| Appropriation and Allotment Vouchers Reviewed | # | 262 | 260 | 260 |
| Reorganization Proposals Reviewed | # | 6 | 10 | 10 |
| Resolutions and Reports Reviewed and Prepared for Submittal to the City Council | # | 126 | 120 | 120 |
| Other Requests Reviewed and Analyzed | # | 670 | 700 | 700 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 12.00 | 12.00 | 12.00 | 0.00 | 12.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 12.00 | 12.00 | 12.00 | 0.00 | 12.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 664,810 | \$ 679,232 | \$ 724,304 | \$ 0 | \$ 724,304 |
| Current Expenses | 21,612 | 26,250 | 20,250 | 0 | 20,250 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 686,422 | \$ 705,482 | \$ 744,554 | \$ 0 | \$ 744,554 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 686,422 | \$ 705,482 | \$ 744,554 | \$ 0 | \$ 744,554 |
| Total | \$ 686,422 | \$ 705,482 | \$ 744,554 | \$ 0 | \$ 744,554 |

Fiscal/CIP Administration

Program Description

This program is responsible for overseeing citywide financial planning and analysis, and the formulation, review, preparation and implementation of the annual Capital Program and Budget. It also administers the U.S. Department of Housing and Urban Development's Community Development Block Grant, HOME Investment Partnerships, Emergency Shelter Grant and Housing Opportunities for Persons with Aids programs to ensure proper program management, timely completion of projects and continued compliance with program mandates.

Program Highlights

The Fiscal/CIP Administration program budget of \$1,167,976 reflects an increase of 18.9 percent over the current fiscal year. This increase is primarily due to the under-funding of salaries in FY 2005.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Independent Services Contracts Processed | # | 200 | 300 | 300 |
| Appropriation and Allotment Vouchers Processed | # | 653 | 650 | 650 |
| Applications for HUD Funds Processed | # | 94 | 103 | 100 |
| Audit of Subrecipients | # | 3 | 15 | 40 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 8.00 | 16.00 | 16.00 | 0.00 | 16.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.25 | 0.25 | 0.25 | 0.00 | 0.25 |
| Total | 8.25 | 16.25 | 16.25 | 0.00 | 16.25 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 464,922 | \$ 709,348 | \$ 875,760 | \$ 0 | \$ 875,760 |
| Current Expenses | 0 | 273,136 | 292,216 | 0 | 292,216 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 464,922 | \$ 982,484 | \$ 1,167,976 | \$ 0 | \$ 1,167,976 |

SOURCE OF FUNDS

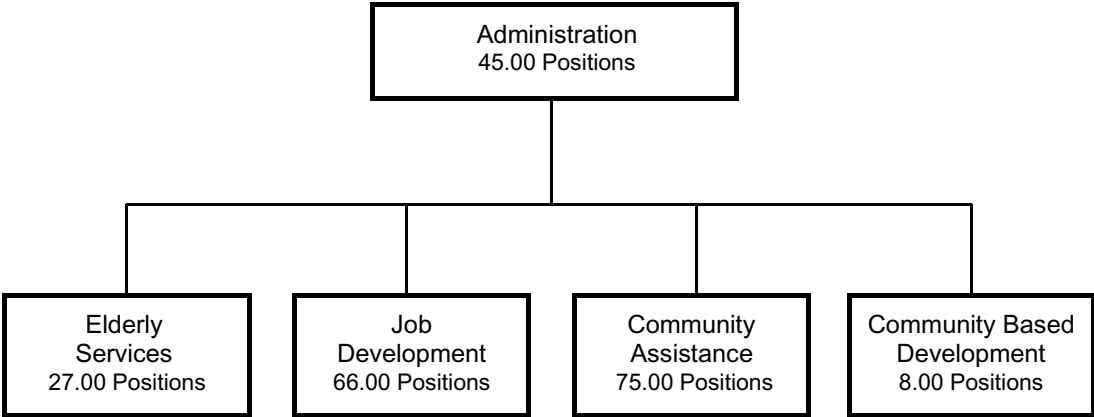
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 443,375 | \$ 316,348 | \$ 426,408 | \$ 0 | \$ 426,408 |
| Community Development Fund | 0 | 596,136 | 671,568 | 0 | 671,568 |
| Federal Grants Fund | 21,547 | 70,000 | 70,000 | 0 | 70,000 |
| Total | \$ 464,922 | \$ 982,484 | \$ 1,167,976 | \$ 0 | \$ 1,167,976 |

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Department of Community Services

DEPARTMENT OF COMMUNITY SERVICES
(DCS)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



Department of Community Services

Responsibilities

The Department of Community Services (DCS) develops and administers projects, programs and plans of action for job training and development and human services including elderly care services and special needs housing. The department also provides rental assistance and housing rehabilitation and loans to qualified recipients.

Mission Statement

To support, develop and provide opportunities for individuals, families, and communities to achieve an improved quality of life.

Goals and Objectives

The department supports, develops, and provides human investment initiatives that enhance the well being of individuals, families, and communities. The department works to increase accessibility to economic and support options through community awareness, and optimizes the use of resources in support of existing and future programs.

Budget Initiatives and Highlights

The Department of Community Services will continue to provide rental assistance, housing rehabilitation services, housing assistance for persons with special needs, job training and entrepreneurial development, elderly care services, leasehold conversion program services, fair housing program services and special projects to serve community needs.

The department's proposed budget of \$63,973,748 reflects a decrease of 0.4 percent from the current fiscal year.

Fiscal Sustainability

| | <u>Target Year</u> |
|---|--------------------|
| Goal 1: <u>Advance Departmental Self-Sustainability</u> | |
| Initiative 1: Limit use of general funds. | |
| (a) DCS will continue to maintain current levels of public service while relying less on the use of general funds. | FY 2006 |
| (b) DCS will attempt to maintain the same percentage of general funds in its operating budget in FY 06 as in FY 05. | FY 2006 |
| (c) DCS has and will continue to be aggressive in seeking additional grants to attempt to lower the percentage of general funds in its operating budget in FY 06. | FY 2006 |

| DEPARTMENT POSITIONS | | | | | |
|----------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 144.00 | 142.00 | 143.00 | 0.00 | 143.00 |
| Temporary FTE | 33.00 | 55.00 | 54.00 | 3.00 | 57.00 |
| Contract FTE | 59.00 | 24.00 | 24.00 | 0.00 | 24.00 |
| Total | 236.00 | 221.00 | 221.00 | 3.00 | 224.00 |

| EXPENDITURES BY PROGRAM | | | | | |
|-----------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Administration | \$ 4,147,005 | \$ 5,775,374 | \$ 5,166,897 | \$ 0 | \$ 5,166,897 |
| Elderly Services | 6,665,325 | 7,901,173 | 7,964,285 | 250,000 | 8,214,285 |
| Job Development | 6,851,730 | 5,563,063 | 5,926,055 | 0 | 5,926,055 |
| Community Assistance | 36,454,881 | 42,169,935 | 40,881,116 | 0 | 40,881,116 |
| Community Based Development | 5,280,951 | 2,825,235 | 3,785,395 | 0 | 3,785,395 |
| Total | \$ 59,399,892 | \$ 64,234,780 | \$ 63,723,748 | \$ 250,000 | \$ 63,973,748 |

Department of Community Services

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 7,432,775 | \$ 8,112,225 | \$ 8,611,270 | \$ 105,780 | \$ 8,717,050 |
| Current Expenses | 51,903,693 | 56,002,830 | 54,903,728 | 117,920 | 55,021,648 |
| Equipment | 63,424 | 119,725 | 208,750 | 26,300 | 235,050 |
| Total | \$ 59,399,892 | \$ 64,234,780 | \$ 63,723,748 | \$ 250,000 | \$ 63,973,748 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,402,148 | \$ 1,530,525 | \$ 1,594,394 | \$ 0 | \$ 1,594,394 |
| Rental Assistance Fund | 166,186 | 233,000 | 233,000 | 0 | 233,000 |
| Community Development Fund | 1,624,970 | 1,193,898 | 1,329,812 | 0 | 1,329,812 |
| Special Projects Fund | 4,404,263 | 7,542,085 | 4,931,037 | 0 | 4,931,037 |
| Federal Grants Fund | 15,984,011 | 15,576,549 | 16,846,541 | 250,000 | 17,096,541 |
| Housing & Comm Dev Rehab Fund | 2,426,905 | 2,448,500 | 2,060,404 | 0 | 2,060,404 |
| Housing & Comm Dev Sec 8 Fund | 33,296,038 | 35,409,655 | 36,464,476 | 0 | 36,464,476 |
| Leasehold Conversion Fund | 95,371 | 300,568 | 264,084 | 0 | 264,084 |
| Total | \$ 59,399,892 | \$ 64,234,780 | \$ 63,723,748 | \$ 250,000 | \$ 63,973,748 |

Administration

Program Description

The Administrative Services Section provides administrative, budgetary, and personnel services in support of all programs and operational activities of the department.

The 42-member Oahu Workforce Investment Board (OWIB) is appointed by the Mayor and represents the private, public, non-profit and union sectors of the community. The OWIB's mission is to create an effective, integrated workforce development system for Oahu, and the staff office supporting the OWIB is administratively attached to the DCS Administration. In FY06, OWIB will continue to collaborate with key stakeholders from all segments of the community to provide equal and easy access to appropriate workforce development services. In addition, OWIB will work in partnerships with other public and private entities to assure the delivery of the training needed to satisfy the workforce demands on Oahu.

The Office of Special Projects (OSP) in the Administration activity formulates policies and programs that are consistent with federal, state, and county laws, and immediate and long-range goals. OSP serves as the department's liaison to the community in development of innovative human service, community revitalization and community based economic development initiatives to address the needs of socially and economically disadvantaged individuals, families, and communities in the City and County of Honolulu. OSP focuses on community-based methodologies developed through programs such as Weed and Seed and Community Reinvestment & Community Based Economic Development to empower residents and neighborhoods with the tools to identify underlying issues and design and implement their own solutions.

The Leasehold Conversion Program was also administered by Office of Special Projects. The Leasehold Conversion Program ("LCP") was charged with the implementation of Chapter 38, Revised Ordinances of Honolulu 1990, the City's mandatory leasehold conversion ordinance ("Ch. 38 ROH"). Implementation of the ordinance allowed qualified owner occupant lessees to purchase the leased fee interest in condominiums, cooperative and planned development projects through the City's power of eminent domain. This mandatory leasehold conversion ordinance was repealed in February 2005.

OSP also implements a continuum of federal and state-funded programs for juvenile delinquents, offenders, drop-outs and other alienated &/or socially disenfranchised youth at its Youth Services Center. These federal funded programs, such as the YouthBuild Honolulu, Juvenile Justice Center, Workforce Investment Act, Oahu Rural Development, Youth Offender and Title-V Juvenile Delinquency Prevention programs, focus on leadership development, occupational skills development, and other innovative supportive services programs to allow youth the opportunity to "break the cycle" of negative social development.

The Grants Unit of OSP assists other city agencies and community based organizations in identifying and applying for public and private grant funds to increase the city's capacity to enhance and/or expand upon existing programs and services for our disadvantaged populations and communities.

Program Highlights

The proposed budget of \$5,166,897 reflects a decrease of 10.5 percent from the current fiscal year. This decrease is primarily due to decreased federal grant funding.

In FY2006, the Office of Special Projects will continue to focus on expanding its programs and services to our communities' impoverished and/or disadvantaged populations through the administration and acquisition of additional grant funds. Accordingly, listed below is a listing of grant revenues that have been recently acquired by OSP:

- \$632,000 from the State's Office of Youth Services for support of activities from 3/1/05 to 2/28/06 that meet the requirements of the Juvenile Accountability Incentive Block Grant.
- \$1,300,000 in Workforce Investment Act (WIA) funds to serve as the WIA Youth Operator at the county's one-stop Youth Services Center, out of which OSP also administers five other programs to include: Youthbuild Honolulu; Juvenile Justice Center; Youth Offender Project; Building Stronger Tomorrows Project and the Oahu Rural Development Training Program. All five programs help youth and adults achieve their educational and employment goals through training services and other activities that increase their existing skills, minimize personal barriers and recognize their achievements.
- \$560,000 from HUD and YouthBuild USA for Youthbuild Honolulu, a diploma studies and job training program for at-risk youth, ages 16-24.
- \$750,000 from Research Corporation of the University of Hawaii via the U.S. Department of Labor for the Oahu Rural Development Program.
- \$600,000 from the U. S. Department of Labor for the Youth Offender Demonstration Program.
- \$350,000 from the Housing and Community Development Corporation of Hawaii for instructional, counseling, and other operational aspects of the Building Stronger Tomorrows project.

Department of Community Services

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------|-------------------|----------------------|----------------------|
| CDBG Projects Implemented: | # | 29 | 25 | 25 |
| Number of Youth Served: | | | | |
| Juvenile Justice Center | # | 1,400 | 1,550 | 1,600 |
| Youth Build | # | 18 | 30 | 40 |
| Youth Offender | # | 188 | 200 | 200 |
| Rural Development | # | 67 | 75 | 75 |
| WIA | # | 40 | 200 | 200 |
| Number of Leasehold Projects Under Consideration: | # | 24 | 18 | 20 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 25.00 | 19.00 | 19.00 | 0.00 | 19.00 |
| Temporary FTE | 0.00 | 16.00 | 16.00 | 0.00 | 16.00 |
| Contract FTE | 29.00 | 10.00 | 10.00 | 0.00 | 10.00 |
| Total | 54.00 | 45.00 | 45.00 | 0.00 | 45.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,831,712 | \$ 1,815,337 | \$ 1,879,652 | \$ 0 | \$ 1,879,652 |
| Current Expenses | 2,306,705 | 3,960,037 | 3,287,245 | 0 | 3,287,245 |
| Equipment | 8,588 | 0 | 0 | 0 | 0 |
| Total | \$ 4,147,005 | \$ 5,775,374 | \$ 5,166,897 | \$ 0 | \$ 5,166,897 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-------------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 685,749 | \$ 735,535 | \$ 718,994 | \$ 0 | \$ 718,994 |
| Community Development Fund | 998,612 | 584,117 | 689,136 | 0 | 689,136 |
| Federal Grants Fund | 2,322,381 | 4,111,770 | 3,454,329 | 0 | 3,454,329 |
| Housing & Comm Dev Sec 8 Fund | 44,892 | 43,384 | 40,354 | 0 | 40,354 |
| Leasehold Conversion Fund | 95,371 | 300,568 | 264,084 | 0 | 264,084 |
| Total | \$ 4,147,005 | \$ 5,775,374 | \$ 5,166,897 | \$ 0 | \$ 5,166,897 |

Elderly Services

Program Description

This program plans, advocates for, and develops programs to meet the needs of the growing population of non-institutionalized elderly individuals and their family caregivers; serves as the public outreach and information and referral agency for Oahu's aging network services; and partners with public and private organizations to carry out projects to increase and improve delivery of services and maximize client outcomes.

Federal and State Program on Aging funds are used primarily to contract with organizations to provide a wide range of services that help elders remain at home where they prefer, enhance quality of life, and permit aging with dignity. Services include group dining and home-delivered meals, nutrition counseling/education, transportation and assisted transportation, escort, case management, personal care, attendant care, adult day care, chore and homemaker services, friendly visiting, telephone reassurance, housing assistance, legal assistance, advocacy, counseling, interpretation and translation, caregiver respite and supplemental services, caregiver support groups, adult and caregiver education training, recreation, and health maintenance and promotion.

For fiscal year 2006, with funds anticipated via a 3-year discretionary grant from the Department of Health and Human Services, the division plans to develop an "Aging and Disability Resource Center": (1) to provide information to help people make informed decisions, and (2) to serve as a single entry point to long term care. The Center would co-locate staff from various public and private programs in a one-stop shop to help the public access long term care services. Grant funds will fund the following 3 positions to coordinate the start up and management of the Center: one Planner V, SR 24 for center management, one Planner IV, SR 22 for the development of the shared client/service data system, and one Clerk Typist, SR 8 for clerical support. Funds are also budgeted for office equipment and furniture, rent, phones, supplies, postage, printing, travel, mileage and other project needs.

Program Highlights

The proposed budget of \$8,214,285 reflects an increase of 4.0 percent from the current fiscal year. Federal and state funds comprise approximately 96 percent of the Elderly Services Program budget.

Budget issues provide funding for three new federally funded Aging and Disability Resource Center positions.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-----------------------------------|------|-------------------|----------------------|----------------------|
| Seniors Surveyed | # | 13,055 | 9,513 | 10,867 |
| Referrals Made | # | 11,037 | 17,986 | 13,140 |
| Telephone Inquiries | # | 4,424 | 4,840 | 4,534 |
| Information Contacts | # | 25,001 | 25,050 | 26,254 |
| Training Sessions Conducted | # | 13 | 24 | 22 |
| New Types of Resources Identified | # | 2 | 18 | 10 |
| Additions to Handbook for Elderly | # | 13 | 30 | 20 |
| Publications Produced | # | 21 | 16 | 18 |
| Contracts Completed | # | 26 | 28 | 30 |
| Completion of Grants Management | # | 100% | 100% | 100% |
| Public Awareness Activities | # | 12 | 5 | 10 |
| On Site Assessments | # | 1 | 1 | 1 |
| Seniors Recognized | # | 87 | 90 | 90 |
| Community Forums and Meetings | # | 7 | 3 | 5 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 11.00 | 11.00 | 11.00 | 0.00 | 11.00 |
| Temporary FTE | 11.50 | 16.00 | 16.00 | 3.00 | 19.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 22.50 | 27.00 | 27.00 | 3.00 | 30.00 |

Department of Community Services

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 565,650 | \$ 783,978 | \$ 844,764 | \$ 105,780 | \$ 950,544 |
| Current Expenses | 6,094,551 | 7,106,195 | 7,117,521 | 117,920 | 7,235,441 |
| Equipment | 5,124 | 11,000 | 2,000 | 26,300 | 28,300 |
| Total | \$ 6,665,325 | \$ 7,901,173 | \$ 7,964,285 | \$ 250,000 | \$ 8,214,285 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-----------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 303,216 | \$ 311,051 | \$ 335,981 | \$ 0 | \$ 335,981 |
| Special Projects Fund | 3,260,861 | 3,735,957 | 3,474,752 | 0 | 3,474,752 |
| Federal Grants Fund | 3,101,248 | 3,854,165 | 4,153,552 | 250,000 | 4,403,552 |
| Total | \$ 6,665,325 | \$ 7,901,173 | \$ 7,964,285 | \$ 250,000 | \$ 8,214,285 |

Job Development

Program Description

This program administers various workforce development programs which empower individuals to meet the current and future needs of existing and potential employers and businesses on Oahu. It designs and operates programs funded under the Workforce Investment Act (WIA) as well as programs under First To Work, Family Self-Sufficiency, and other related workforce investment efforts. WorkHawaii is the lead agency for the One-Stop Consortium which is designated by the Oahu Workforce Investment Board as the One-Stop Operator under WIA. The Consortium manages and provides services at seven full-service employment centers located island wide. It coordinates service delivery by mandatory and other One-Stop partners. Through coordinated public/private partnerships, WorkHawaii provides labor market information, qualified and trained job applicants, training resources, and incentives to employers to encourage business growth and creation of jobs. It implements programs that develop and invest in human capital and strengthen the social and economic infrastructure of the community through collaboration with education and welfare reform, economic development and community social service networks. The system of community-based one-stop centers will be the principal points of service delivery for WorkHawaii's programs. Efforts will continue to encourage more employment-related agencies to offer at least a portion of their services at the centers, moving closer to the ultimate goal of truly becoming a "one-stop" system.

Program Highlights

The proposed budget of \$5,926,055 reflects an increase of 6.5 percent over the current fiscal year and consists entirely of federal and state funds.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------------|-------------------|----------------------|----------------------|
| Participants served by: | | | | |
| O'ahu WorkLinks one-stop center users | Individual | 18,373 | 18,000 | 18,000 |
| Workforce Investment Act Adult Trainees (DLIR) | Individual | 1,252 | 700 | 700 |
| Workforce Investment Act Dislocated Workers DLIR) | Individual | 1,665 | 800 | 800 |
| Ho'ala First-to-Work Program (DHS) | Individual | 1,591 | 1,600 | 1,700 |
| Ho'ala Case Management (DHS) | Individual | 235 | 240 | 250 |
| Ho'ala Empl & Training (DHS) | Individual | 206 | 250 | 300 |
| Family Self Sufficiency (HCDCH) | Family | 226 | 322 | 322 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 35.00 | 35.00 | 35.00 | 0.00 | 35.00 |
| Temporary FTE | 20.00 | 20.00 | 20.00 | 0.00 | 20.00 |
| Contract FTE | 20.00 | 11.00 | 11.00 | 0.00 | 11.00 |
| Total | 75.00 | 66.00 | 66.00 | 0.00 | 66.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 2,052,007 | \$ 2,429,256 | \$ 2,607,336 | \$ 0 | \$ 2,607,336 |
| Current Expenses | 4,797,303 | 3,111,957 | 3,305,919 | 0 | 3,305,919 |
| Equipment | 2,420 | 21,850 | 12,800 | 0 | 12,800 |
| Total | \$ 6,851,730 | \$ 5,563,063 | \$ 5,926,055 | \$ 0 | \$ 5,926,055 |

Department of Community Services

| SOURCE OF FUNDS | | | | | |
|-----------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Special Projects Fund | \$ 1,143,402 | \$ 1,205,844 | \$ 1,372,105 | 0 | \$ 1,372,105 |
| Federal Grants Fund | 5,708,328 | 4,357,219 | 4,553,950 | 0 | 4,553,950 |
| Total | \$ 6,851,730 | \$ 5,563,063 | \$ 5,926,055 | \$ 0 | \$ 5,926,055 |

Community Services

Community Assistance

Program Description

The Community Assistance Division implements programs that (1) provide rental assistance to lower income families; (2) preserve decent, safe and sanitary housing for low, moderate and gap-group income households; and (3) assist lower income families to achieve homeownership.

Federal Section 8 Rental Assistance Program provides rent subsidies to very low-income eligible families. Services include application intake, eligibility determination, unit inspection, tenant and landlord orientation, rent comparable determination, and the execution of housing assistance payment contracts. The program also provides for (1) the development and implementation of the Family Self-Sufficiency program to promote and encourage economic independence for its program participants; (2) the implementation of the Mainstream Program for Persons with Disabilities to assist low income individuals with mental disabilities; (3) the implementation of the Project Based Assisted Housing Conversion program which assist potential displacees of former privately owned low income housing projects; (4) the Section 8 Homeownership Option Program to provide Section 8 families with the opportunity to apply their rental subsidy toward mortgage payments for homeownership; and (5) the Section 8 Project-Based Voucher Program to provide additional affordable housing opportunities primarily to disabled and large families.

The City Housing Rental Assistance Program provides limited rent subsidies on behalf of eligible lower income families at city-assisted housing projects. Recipients of assistance from the federal Section 8 program or the state Rent Supplement Program are not eligible. Service provided is similar to the Section 8 program and, to the extent feasible, the property management company retained to manage the housing project is utilized to provide the service.

Rehabilitation and Loan Programs provide (1) low interest home repair loans to income-qualified homeowners to meet basic housing quality standards; (2) low interest down payment loans and grants to income-qualified, first time homebuyers; (3) low interest loans to qualified adult residential care home operators to upgrade their homes to meet certain State of Hawaii and federal standards; (4) low interest rehabilitation loans to landlords renting the majority of the rental units to lower income tenants; (5) low interest loans to owners of commercial or mixed-use structures to rehabilitate property located in the Chinatown area designated for removal of slum and blight; (6) low interest loans to lower income homeowners for the installation of solar water heating systems; and (7) emergency disaster assistance to homeowners adversely affected by a declared disaster. In addition, rehabilitation and loan services will be provided to eligible homesteaders as part of the Department of Hawaiian Home Lands' (DHHL) Native American Housing Assistance Self Determination Act (NAHASDA) Home Repair loan program. Finally, loan services and financing assistance will be provided in participation with the implementation of the Section 8 Homeownership program. Services provided will include on-site housing rehabilitation inspection, loan services from application through collection, outreach, technical assistance, and dispute resolution assistance on behalf of owners, residents, and contractors.

Program Highlights:

In fiscal year 2006:

The proposed budget of \$40,881,116 reflects a decrease of 3.1 percent from the current fiscal year.

Federal funding provides \$38.1 million of the Community Assistance Division's operating budget, while \$233,000 comes from the Rental Assistance Fund, \$84,180 from the State (Department of Hawaiian Home Lands), \$2.1 million from the Rehabilitation Loan Fund and only \$394,700 from the city's General Fund.

1. Funding for rental subsidies (\$32.6 million), down payment loans (\$1.6 million), and rehabilitation loans (\$2.0 million) are included in the division's budget.
2. Funding is included for the expansion of the marketing program to promote greater public awareness of the Rehabilitation Loan and Down Payment Loan programs.
3. Funding is included for the implementation of the Section 8 Homeownership Option Program (HOP) and the Section 8 Project-Based Voucher Program.
4. Funding is included for the American Dream Downpayment Initiative.

Department of Community Services

Output Measures

| DESCRIPTION: | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Rental Assistance: | | | | |
| Housing Choice Vouchers | # | 4,360 | 4,466 | 4,516 |
| Moderate Rehabilitation | # | 39 | 39 | 39 |
| New Applications | # | 4,063 | 4,000 | 4,000 |
| Average Number On Waitlist | # | 9,137 | 12,000 | 13,000 |
| Applications Processed | # | 2,063 | 800 | 1,500 |
| New Vouchers Issued | # | 1,298 | 900 | 900 |
| Inspections | # | 10,570 | 9,500 | 9,500 |
| Reexaminations/Placements | # | 5,771 | 6,000 | 6,000 |
| Interim Adjustments | # | 1,357 | 1,500 | 1,600 |
| Cancellations: Vouchers | # | 365 | 200 | 300 |
| Cancellations: Applications | # | 2,053 | 800 | 1,000 |
| Cancellations: End Program Participation | # | 561 | 600 | 600 |
| Family Self-Sufficiency (FSS): Families Served | # | 350 | 400 | 400 |
| FSS: Contracts of Participation | # | 242 | 242 | 242 |
| FSS: Escrow Accounts | # | 79 | 120 | 180 |
| HOP: Applications Received | # | 272 | 100 | 100 |
| HOP: Families Being Served | # | | 200 | 250 |
| FSS: New Homeowners | # | | 25 | 50 |
| Loans: | | | | |
| Rehabilitation Applications Distributed | # | 551 | 575 | 600 |
| Applications Received | # | 147 | 150 | 160 |
| Rehabilitation Loans Closed | # | 90 | 95 | 100 |
| Dollar Volume Closed | \$ | 2,175,651 | 2,200,000 | 2,300,000 |
| Site Inspections Conducted | # | 955 | 1000 | 1050 |
| Rehabilitation Work Started | # | 78 | 80 | 90 |
| Rehabilitation Work Completed | # | 74 | 85 | 95 |
| Down Payment Loans Closed | # | 5 | 20 | 40 |
| Dollar Volume Closed | \$ | 126,576 | 500,000 | 1,000,000 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 66.00 | 70.00 | 71.00 | 0.00 | 71.00 |
| Temporary FTE | 1.50 | 3.00 | 2.00 | 0.00 | 2.00 |
| Contract FTE | 10.00 | 2.00 | 2.00 | 0.00 | 2.00 |
| Total | 77.50 | 75.00 | 75.00 | 0.00 | 75.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 2,572,930 | \$ 2,557,848 | \$ 2,757,012 | \$ 0 | \$ 2,757,012 |
| Current Expenses | 33,877,773 | 39,525,212 | 37,930,154 | 0 | 37,930,154 |
| Equipment | 4,178 | 86,875 | 193,950 | 0 | 193,950 |
| Total | \$ 36,454,881 | \$ 42,169,935 | \$ 40,881,116 | \$ 0 | \$ 40,881,116 |

| SOURCE OF FUNDS | | | | | |
|-------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 361,068 | \$ 351,600 | \$ 394,700 | \$ 0 | \$ 394,700 |
| Rental Assistance Fund | 166,186 | 233,000 | 233,000 | 0 | 233,000 |
| Community Development Fund | 100,000 | 50,000 | 50,000 | 0 | 50,000 |
| Special Projects Fund | 0 | 2,600,284 | 84,180 | 0 | 84,180 |
| Federal Grants Fund | 149,576 | 1,120,280 | 1,634,710 | 0 | 1,634,710 |
| Housing & Comm Dev Rehab Fund | 2,426,905 | 2,448,500 | 2,060,404 | 0 | 2,060,404 |
| Housing & Comm Dev Sec 8 Fund | 33,251,146 | 35,366,271 | 36,424,122 | 0 | 36,424,122 |
| Total | \$ 36,454,881 | \$ 42,169,935 | \$ 40,881,116 | \$ 0 | \$ 40,881,116 |

Community Based Development

Program Description

This division addresses the shelter and service needs of the city's population who have special needs. This is accomplished through grants and loans to nonprofit agencies that, in turn, provide services and shelter to our special needs population, including the homeless, abused spouses, elderly and disabled, troubled youth, and persons with HIV/AIDS. Other functions of this division include administration of the city's Fair Housing program, administration of housing and community development projects, and continuing coordination of tenant outreach and revitalization activities pertaining to the city's Ewa Village project. The division continues to assist in the development of affordable rental housing through nonprofit developers. In the area of fair housing, the division will continue its efforts to promote public awareness of federal and state fair housing laws.

Program Highlights

The proposed budget is \$3,785,395, which reflects an increase of 34.0 percent over the current fiscal year. This increase is primarily due to federal housing program funds not reflected in the FY2005 appropriation.

The division continues to work in partnership with U. S. Department of Housing & Urban Development. The division coordinates Emergency Shelter Grant fund awards to nonprofit agencies who provide shelter and services to the homeless and awards Housing Opportunities for Persons with Aids (HOPWA) funds to agencies who serve this group. The division continues its efforts to improve service provider and public participation in the Continuum of Care homeless grant application process.

Division staff will continue its ongoing effort to assist former plantation tenants in Ewa Village to secure permanent housing. Division staff successfully completed the sale of five properties to Ewa Villages Nonprofit Development Corporation (EVNDC). EVNDC has renovated these historic plantation homes and sold them to low-and moderate-income families.

Division staff also produces fair housing educational materials and sponsors public education workshops. A new focus will be educating Hawaii's schoolchildren.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|----------|-------------------|----------------------|----------------------|
| Clients Served with Emergency Shelter Grant Program | # | 2,000 | 2,000 | 2,000 |
| CDBG/HOME Housing & Community Development Projects | # | 20 | 20 | 20 |
| Fair Housing Inquiries | # | 250 | 250 | 250 |
| Public Fair Housing Workshops | Persons | 300 | 300 | 300 |
| Sale of Ewa Villages Unrenovated Homes | # | 5 | 3 | 7 |
| Ewa Villages Bulk Lot Sale or Other Disposition | Lots | 0 | 57 | 0 |
| Rent Subsidies Shelter and Care HOPWA | Families | 204 | 279 | 304 |

| PROGRAM POSITIONS | | | | | |
|-------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 7.00 | 7.00 | 7.00 | 0.00 | 7.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Total | 7.00 | 8.00 | 8.00 | 0.00 | 8.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 410,476 | \$ 525,806 | \$ 522,506 | \$ 0 | \$ 522,506 |
| Current Expenses | 4,827,361 | 2,299,429 | 3,262,889 | 0 | 3,262,889 |
| Equipment | 43,114 | 0 | 0 | 0 | 0 |
| Total | \$ 5,280,951 | \$ 2,825,235 | \$ 3,785,395 | \$ 0 | \$ 3,785,395 |

SOURCE OF FUNDS

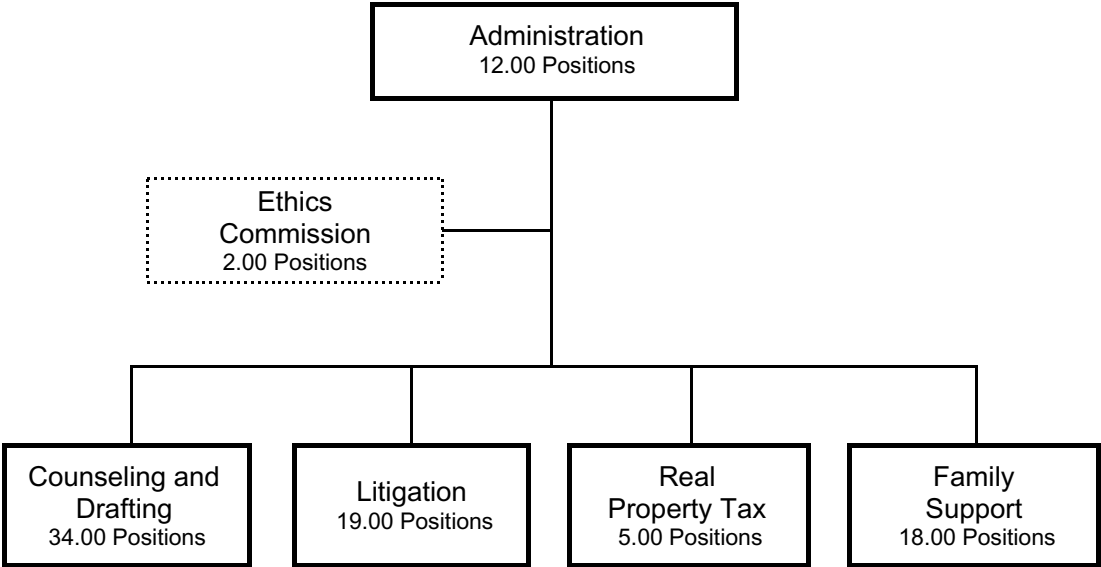
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 52,115 | \$ 132,339 | \$ 144,719 | \$ 0 | \$ 144,719 |
| Community Development Fund | 526,358 | 559,781 | 590,676 | 0 | 590,676 |
| Federal Grants Fund | 4,702,478 | 2,133,115 | 3,050,000 | 0 | 3,050,000 |
| Total | \$ 5,280,951 | \$ 2,825,235 | \$ 3,785,395 | \$ 0 | \$ 3,785,395 |

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Department of the Corporation Counsel

DEPARTMENT OF THE CORPORATION COUNSEL
(COR)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



Department of the Corporation Counsel

Responsibilities

The Corporation Counsel serves as the chief legal advisor and legal representative of all agencies, the City Council, and all officers and employees in matters relating to their official powers and duties. The department represents the City in all legal proceedings and performs all other legal services.

Mission Statement

To provide quality legal services and representation to the agencies, administration and City Council of the City and County of Honolulu.

Goals and Objectives

1. Work proactively with departments to reduce liability that may arise from day-to-day operations.
2. Improve overall quality of legal services performed and responsiveness and efficiency of the legal staff.
3. Establish and maintain solid attorney-client relationships.
4. Maximize the intake of real property tax revenues by vigorously defending assessments and expeditiously resolving tax appeals.

Budget Initiatives and Highlights

The department's proposed budget of \$7,996,897 reflects an increase of 0.6 percent over the current fiscal year, and will enable the department to:

- Implement a new caselogging, timekeeping and case management system to track, sort, and monitor cases and work conducted thereon, as well as track deadlines, progress and valuation of each case or matter.
- Develop and expand a form bank of standardized forms and procedural guidelines for use by all deputies and staff to streamline handling of matters and cases.
- Assist other city departments with standardizing contract forms, and review procedures to help streamline the procurement process.
- Revise guidelines for billing of services rendered by outside legal counsel.
- Assist city departments with the development of policies and procedures regarding construction change orders and other construction-related issues, including those related to wastewater/sewer projects.
- Fill current vacancies and emphasize professional development and training for Corporation Counsel deputies.
- Monitor the legal requirements relating to the city's plans to improve accessibility of the City to individuals with disabilities.
- Support city departments in their effort to consolidate collection procedures.

Fiscal Sustainability

| | Target Year |
|---|-------------|
| Goal 1: <u>Cost Containment</u> | |
| Initiative 1: Amend terms of standard contracts with outside attorneys to more closely monitor, review and control outside counsel fees and costs. | FY 2006 |
| Initiative 2: Implement a new caselogging, timekeeping, case management and accounting system to track, sort and monitor cases and work conducted thereon, as well as track deadlines, attorney hours, and consultant services costs incurred in connection with cases and matters. | FY 2006 |
| Goal 2: <u>Develop Supplemental Sources of Revenue</u> | |
| Initiative 1: Generate payment for legal services from other funding sources such as the Liquor Commission Fund and through the city permitting processes. | FY 2006 |
| Initiative 2: Pursue federal funding and grants. | |
| (a) Work independently and/or with other city departments to explore the availability of grants/funding applicable to legal services performed by the Corporation Counsel. | FY 2006 |

Department of the Corporation Counsel

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 87.50 | 87.50 | 90.00 | 0.00 | 90.00 |
| Temporary FTE | 2.50 | 2.50 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 90.00 | 90.00 | 90.00 | 0.00 | 90.00 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Legal Services | \$ 5,320,833 | \$ 6,910,936 | \$ 6,936,225 | \$ 0 | \$ 6,936,225 |
| Family Support | 731,343 | 881,528 | 902,268 | 0 | 902,268 |
| Ethics Commission | 143,518 | 158,784 | 158,404 | 0 | 158,404 |
| Total | \$ 6,195,694 | \$ 7,951,248 | \$ 7,996,897 | \$ 0 | \$ 7,996,897 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 4,064,801 | \$ 4,652,303 | \$ 4,752,965 | \$ 0 | \$ 4,752,965 |
| Current Expenses | 2,125,220 | 3,298,945 | 3,236,932 | 0 | 3,236,932 |
| Equipment | 5,673 | 0 | 7,000 | 0 | 7,000 |
| Total | \$ 6,195,694 | \$ 7,951,248 | \$ 7,996,897 | \$ 0 | \$ 7,996,897 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 5,824,931 | \$ 7,457,424 | \$ 7,540,526 | \$ 0 | \$ 7,540,526 |
| Sewer Fund | 315,168 | 413,228 | 396,235 | 0 | 396,235 |
| Liquor Commission Fund | 55,595 | 80,596 | 60,136 | 0 | 60,136 |
| Total | \$ 6,195,694 | \$ 7,951,248 | \$ 7,996,897 | \$ 0 | \$ 7,996,897 |

Legal Services

Program Description

This activity includes counseling and drafting, litigation and real property tax support.

COUNSELING AND DRAFTING

The Counseling and Drafting Division drafts and reviews ordinances and resolutions, state legislation, and legal documents, and renders oral and written legal opinions to the Mayor, City Council and all city departments. Counseling and Drafting deputies attend all City Council and committee meetings, city department meetings, and the meetings of city boards and commissions, and represent the City before all courts and tribunals of the State in matters not related to personal injury and property damage.

LITIGATION

The Litigation Division represents the City and County of Honolulu and its employees (acting in the course and scope of their employment) before all of the courts in the State of Hawaii; processes and litigates personal injury and property damage claims by or against the City; and seeks collections for monies owed to the City for various services rendered by the City.

REAL PROPERTY TAX

The Real Property Tax Division was created in 1995 to maximize intake of real property assessment revenues to the City and County of Honolulu expeditiously; to assume management of cases; and to vigorously defend the City against real property tax appeals brought before the Tax Appeal Court. This division also provides legal advice and support to the Real Property Assessment Division in the Department of Budget and Fiscal Services.

Program Highlights

The Legal Services program budget is \$6,936,225, which reflects an increase of 0.4 percent over the current year, and provides for current level of services.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------|-------------------|----------------------|----------------------|
| Counseling and Drafting Cases and Opinions (Total Workload) | # | 10,452 | 11,800 | 12,800 |
| Litigation Cases (Total Cases) | # | 3,035 | 3,500 | 3,700 |
| Real Property Tax Appeals and Matters (Total Cases) | # | 121 | 1,200 | 2,000 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 70.00 | 70.00 | 70.00 | 0.00 | 70.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 70.00 | 70.00 | 70.00 | 0.00 | 70.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 3,410,195 | \$ 3,857,849 | \$ 3,927,001 | \$ 0 | \$ 3,927,001 |
| Current Expenses | 1,904,965 | 3,053,087 | 3,002,224 | 0 | 3,002,224 |
| Equipment | 5,673 | 0 | 7,000 | 0 | 7,000 |
| Total | \$ 5,320,833 | \$ 6,910,936 | \$ 6,936,225 | \$ 0 | \$ 6,936,225 |

Department of the Corporation Counsel

| SOURCE OF FUNDS | | | | | |
|------------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 4,950,070 | \$ 6,417,112 | \$ 6,479,854 | \$ 0 | \$ 6,479,854 |
| Sewer Fund | 315,168 | 413,228 | 396,235 | 0 | 396,235 |
| Liquor Commission Fund | 55,595 | 80,596 | 60,136 | 0 | 60,136 |
| Total | \$ 5,320,833 | \$ 6,910,936 | \$ 6,936,225 | \$ 0 | \$ 6,936,225 |

Corporation Counsel

Family Support

Program Description

The Family Support Division provides legal representation for the Child Support Enforcement Agency of the State of Hawaii in several types of Family Court proceedings in the City and County of Honolulu. The division establishes paternity, secures child support and medical support, and provides enforcement in complex Family Court cases. The division also handles intra-county and interstate paternity actions. The division provides these services pursuant to a cooperative agreement between the Corporation Counsel, City and County of Honolulu, and the Child Support Enforcement Agency, State of Hawaii, and in compliance with Title IV-D of the Social Security Act.

Program Highlights

The Family Support Program budget of \$902,268 reflects an increase of 2.4 percent over the current fiscal year, primarily due to collective bargaining pay raises. This program is 100% reimbursed by the State Child Support Enforcement Agency.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-----------------|------|-------------------|----------------------|----------------------|
| Paternity Cases | # | 3,409 | 3,000 | 3,000 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 15.50 | 15.50 | 18.00 | 0.00 | 18.00 |
| Temporary FTE | 2.50 | 2.50 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 18.00 | 18.00 | 18.00 | 0.00 | 18.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 552,085 | \$ 688,818 | \$ 713,808 | \$ 0 | \$ 713,808 |
| Current Expenses | 179,258 | 192,710 | 188,460 | 0 | 188,460 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 731,343 | \$ 881,528 | \$ 902,268 | \$ 0 | \$ 902,268 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 731,343 | \$ 881,528 | \$ 902,268 | \$ 0 | \$ 902,268 |
| Total | \$ 731,343 | \$ 881,528 | \$ 902,268 | \$ 0 | \$ 902,268 |

Ethics Commission

Program Description

This activity renders advisory opinions regarding standards of conduct and ethical behavior; reviews and maintains financial disclosure forms and other disclosure forms; and develops and implements educational programs and guidelines about the standards of conduct and disclosure forms.

Program Highlights

The Ethics Commission budget of \$158,404 provides for the current level of services.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------|-------------------|----------------------|----------------------|
| Requests for advice and complaints, financial disclosure statements received, other disclosure statements received, employee orientation training, and mandatory managers ethics training | # | 1,590 | 1,650 | 1,700 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 2.00 | 2.00 | 2.00 | 0.00 | 2.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 2.00 | 2.00 | 2.00 | 0.00 | 2.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 102,521 | \$ 105,636 | \$ 112,156 | \$ 0 | \$ 112,156 |
| Current Expenses | 40,997 | 53,148 | 46,248 | 0 | 46,248 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 143,518 | \$ 158,784 | \$ 158,404 | \$ 0 | \$ 158,404 |

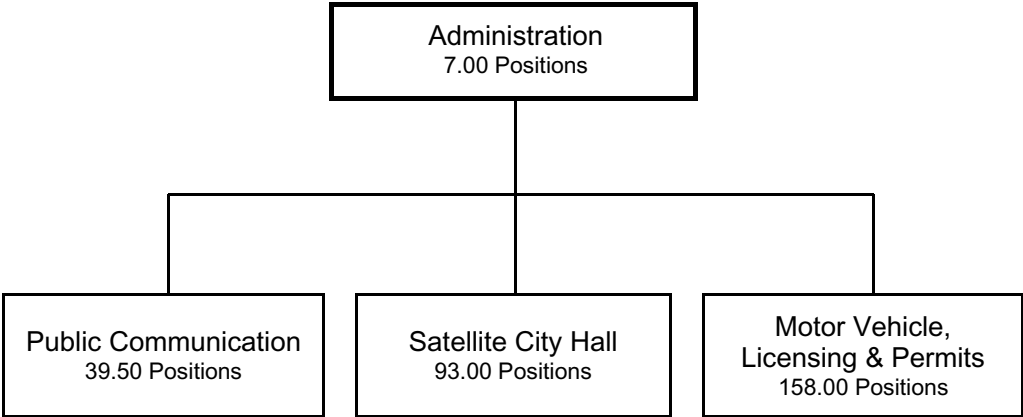
SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 143,518 | \$ 158,784 | \$ 158,404 | \$ 0 | \$ 158,404 |
| Total | \$ 143,518 | \$ 158,784 | \$ 158,404 | \$ 0 | \$ 158,404 |

Department of Customer Services

DEPARTMENT OF CUSTOMER SERVICES
(CSD)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



Department of Customer Services

Responsibilities

The Department of Customer Services is responsible for providing the public with information about city programs, administering the Motor Vehicle Licensing and Permit program, and operating satellite city halls and driver licensing stations islandwide.

Mission Statement

To provide the highest quality of service to the public, whether the interaction be in person, on the phone, or electronic.

Goals and Objectives

As the public's link to City and County government, the Customer Services Department strives to provide courteous and efficient service by:

1. Increasing the variety of transactions offered at the various CSD service centers around Oahu.
2. Improving the service centers to facilitate one-stop service.
3. Automating processes to increase efficiency and convenience.
4. Educating the public on available electronic-based services so that more transactions can occur *on-line* instead of *in-line*.
5. Cross training staff to improve processing capability.

Budget Initiatives and Highlights

The department's proposed budget is \$18,927,383 which reflects a 4.0 percent increase over the current fiscal year. The increase is primarily due to negotiated salary increases (\$631,048).

The budget issues provide for a new pilot project which will provide extended hours of operations at Satellite City Halls located in shopping malls (\$84,240) and 6 part-time contract driver license examiners during peak workload periods (\$72,864).

Performance Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|---------|-------------------|----------------------|----------------------|
| Vehicle Registration Processing (Mail-in) | Days | 4 | 3 | 3 |
| Vehicle Registration Processing (SCH) | Minutes | 9 | 8 | 8 |
| Driver License Issuance Time | Minutes | 20 | 35 | 40 |

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 292.00 | 292.00 | 290.00 | 0.00 | 290.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 5.60 | 5.50 | 8.00 | 3.00 | 11.00 |
| Total | 297.60 | 297.50 | 298.00 | 3.00 | 301.00 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Administration | \$ 2,456,278 | \$ 418,143 | \$ 437,909 | \$ 0 | \$ 437,909 |
| Public Communication | 1,880,608 | 1,870,792 | 1,929,240 | 0 | 1,929,240 |
| Satellite City Hall | 2,845,438 | 3,043,847 | 3,358,363 | 84,240 | 3,442,603 |
| Motor Vehicle, Licensing and Permits | 10,522,178 | 12,873,451 | 13,044,767 | 72,864 | 13,117,631 |
| Total | \$ 17,704,502 | \$ 18,206,233 | \$ 18,770,279 | \$ 157,104 | \$ 18,927,383 |

Department of Customer Services

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 9,191,801 | \$ 9,603,799 | \$ 10,298,311 | \$ 157,104 | \$ 10,455,415 |
| Current Expenses | 8,482,130 | 8,602,434 | 8,471,968 | 0 | 8,471,968 |
| Equipment | 30,571 | 0 | 0 | 0 | 0 |
| Total | \$ 17,704,502 | \$ 18,206,233 | \$ 18,770,279 | \$ 157,104 | \$ 18,927,383 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-----------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 14,913,078 | \$ 15,243,069 | \$ 15,769,941 | \$ 157,104 | \$ 15,927,045 |
| Highway Beautification Fund | 2,723,233 | 2,907,720 | 2,953,756 | 0 | 2,953,756 |
| Sewer Fund | 25,412 | 0 | 0 | 0 | 0 |
| Special Projects Fund | 42,779 | 55,444 | 46,582 | 0 | 46,582 |
| Total | \$ 17,704,502 | \$ 18,206,233 | \$ 18,770,279 | \$ 157,104 | \$ 18,927,383 |

Customer Services

Administration

Program Description

The Administration provides policy guidance, direction, and administrative support to the City's public communications programs and its service delivery centers. These include the Public Communications, Satellite City Halls and Motor Vehicle Licensing and Permits Divisions.

Program Highlights

The Administration Program's proposed budget of \$437,909 reflects a 4.7 percent over the current fiscal year which is primarily attributable to negotiated pay raises.

The budget also reflects a transfer of two clerical positions from the Public Communications Program pursuant to an approved reorganization to establish a departmental clerical pool.

| PROGRAM POSITIONS | | | | | |
|-------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 7.00 | 7.00 | 9.00 | 0.00 | 9.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 7.00 | 7.00 | 9.00 | 0.00 | 9.00 |

| CHARACTER OF EXPENDITURES | | | | | |
|---------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Salaries | \$ 352,368 | \$ 353,368 | \$ 344,180 | \$ 0 | \$ 344,180 |
| Current Expenses | 2,093,937 | 64,775 | 93,729 | 0 | 93,729 |
| Equipment | 9,973 | 0 | 0 | 0 | 0 |
| Total | \$ 2,456,278 | \$ 418,143 | \$ 437,909 | \$ 0 | \$ 437,909 |

| SOURCE OF FUNDS | | | | | |
|-----------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 2,456,278 | \$ 418,143 | \$ 437,909 | \$ 0 | \$ 437,909 |
| Total | \$ 2,456,278 | \$ 418,143 | \$ 437,909 | \$ 0 | \$ 437,909 |

Public Communication

Program Description

This program supports the city's public communication efforts and is also responsible for coordinating and issuing permits for events on the Civic Center grounds that do not have an admission charge. The Public Communications staff provides written information in the form of news releases and letters, responds to telephone and email inquiries, posts information on the City's website and produces material for broadcast. They also provide in-house graphic design, and audiovisual services to the Executive branch. Additionally photographic services are provided to both the Executive and Legislative branches. The Complaint staff receives, logs, follows up on and responds to complaints. Other staff manage the Municipal Library and bookstore, maintain the city archives and operate the print shop.

Program Highlights

The Public Communication Program will continue its goal of providing accurate and timely public information, conduct timely follow-ups on complaints, produce material for broadcast, and provide in-house graphic design, audiovisual services, and photographic services to city agencies, when applicable.

The proposed budget of \$1,929,240 reflects an increase of 3.1 percent over the current fiscal year which is primarily due to negotiated pay raises. The budget also provides for a hire of a contract Informational Affairs Officer and a contract Information Specialist.

The budget also reflects the transfer of two clerical positions to the Administration Program pursuant to an approved reorganization to establish a departmental clerical pool.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|------------------------------------|------|-------------------|----------------------|----------------------|
| Information Calls Received | # | 62,400 | 67,000 | 63,000 |
| Written Assignments | # | 1,150 | 1,200 | 1,200 |
| Photographs Distributed | # | 14,000 | 15,000 | 14,000 |
| Video Programming hours | # | 165 | 120 | 120 |
| Complaint Actions Processed | # | 19,377 | 21,000 | 21,500 |
| Books/Magazines Loaned | # | 1,597 | 1800 | 2,000 |
| Images of City Records Microfilmed | # | 175,863 | 180,555 | 180,000 |
| Bookstore Publications Sold | # | 3,493 | 4,000 | 5,000 |
| Graphic Projects | # | 506 | 550 | 600 |
| Printing Projects | # | 1,200 | 1,300 | 1300 |
| Bindery Projects | # | 500 | 550 | 550 |
| Printing Impressions | # | 15 Mil | 15.5 Mil | 15.5 Mil |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 36.00 | 36.00 | 34.00 | 0.00 | 34.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 3.60 | 3.50 | 5.00 | 0.00 | 5.00 |
| Total | 39.60 | 39.50 | 39.00 | 0.00 | 39.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,521,654 | \$ 1,530,489 | \$ 1,592,991 | \$ 0 | \$ 1,592,991 |
| Current Expenses | 348,839 | 340,303 | 336,249 | 0 | 336,249 |
| Equipment | 10,115 | 0 | 0 | 0 | 0 |
| Total | \$ 1,880,608 | \$ 1,870,792 | \$ 1,929,240 | \$ 0 | \$ 1,929,240 |

| SOURCE OF FUNDS | | | | | |
|-----------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 1,812,417 | \$ 1,815,348 | \$ 1,882,658 | \$ 0 | \$ 1,882,658 |
| Sewer Fund | 25,412 | 0 | 0 | 0 | 0 |
| Special Projects Fund | 42,779 | 55,444 | 46,582 | 0 | 46,582 |
| Total | \$ 1,880,608 | \$ 1,870,792 | \$ 1,929,240 | \$ 0 | \$ 1,929,240 |

Satellite City Hall

Program Description

This program operates Satellite City Halls island wide: Ala Moana, Fort Street Mall, Hawaii Kai, Kailua, Kalihi-Kapalama, Kapolei, Pearlridge, Wahiawa, Waianae, and Windward Mall.

Satellite City Halls offer community members the convenience to transact city business without having to leave their neighborhood. Among the many services offered are motor vehicle registration, camping and disabled parking permits, water bill and real property tax payments, purchase of monthly bus passes, and dog, moped and bicycle licenses along with obtaining information about various government programs.

Program Highlights

The proposed budget for the Satellite City Hall Program of \$3,442,603 reflects a 13.1percent increase over the current fiscal year. The increase in salary funding will allow for the hire of employees needed to address workload demands at the satellites. Budget issue funding of \$82,240 provides for a pilot project to extend hours of operation at satellites located in shopping malls.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--------------------------|------|-------------------|----------------------|----------------------|
| Walk-in Customers Served | # | 964,892 | 945,000 | 960,000 |
| Transactions Handled | # | 829,247 | 810,000 | 825,000 |
| Money Collected | \$ | 77,834,185 | 77,250,000 | 80,000,000 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 92.00 | 92.00 | 90.00 | 0.00 | 90.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 1.00 | 1.00 | 2.00 | 0.00 | 2.00 |
| Total | 93.00 | 93.00 | 92.00 | 0.00 | 92.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 2,321,672 | \$ 2,446,034 | \$ 2,779,936 | \$ 84,240 | \$ 2,864,176 |
| Current Expenses | 523,766 | 597,813 | 578,427 | 0 | 578,427 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 2,845,438 | \$ 3,043,847 | \$ 3,358,363 | \$ 84,240 | \$ 3,442,603 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 2,845,438 | \$ 3,043,847 | \$ 3,358,363 | \$ 84,240 | \$ 3,442,603 |
| Total | \$ 2,845,438 | \$ 3,043,847 | \$ 3,358,363 | \$ 84,240 | \$ 3,442,603 |

Motor Vehicle, Licensing and Permits

Program Description

The program processes motor vehicle, trailer, bicycle, moped and animal registrations, issues driver and business licenses; administers and enforces the periodic motor vehicle inspection program; administers the reconstructed vehicle program; investigates taxicab and vehicle inspection violations; administers the derelict and abandoned vehicle programs; and issues other permits for such items as disabled parking, general newsstands, and publication dispensing racks in the Waikiki area, and administers the Animal Care & Control and the Spay/Neuter Certificate contracts.

Program Highlights

The proposed budget of \$13,117,631 reflects an increase of 1.9 percent over the current fiscal year due to the increase in salary expenses.

The budget issue provides funding for 6 part-time contract driver licensing examiners (equivalent to 3 FTE positions). These contract hires will be used to meet the peak demand for road tests primarily during the summer and Christmas school breaks (\$72,864).

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---------------------------|------|-------------------|----------------------|----------------------|
| Transactions Per Employee | # | 8,927 | 9,000 | 9,090 |
| Total MVLP Transactions | # | 1,312,310 | 1,323,000 | 1,336,230 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 157.00 | 157.00 | 157.00 | 0.00 | 157.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 1.00 | 1.00 | 1.00 | 3.00 | 4.00 |
| Total | 158.00 | 158.00 | 158.00 | 3.00 | 161.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 4,996,107 | \$ 5,273,908 | \$ 5,581,204 | \$ 72,864 | \$ 5,654,068 |
| Current Expenses | 5,515,588 | 7,599,543 | 7,463,563 | 0 | 7,463,563 |
| Equipment | 10,483 | 0 | 0 | 0 | 0 |
| Total | \$ 10,522,178 | \$ 12,873,451 | \$ 13,044,767 | \$ 72,864 | \$ 13,117,631 |

SOURCE OF FUNDS

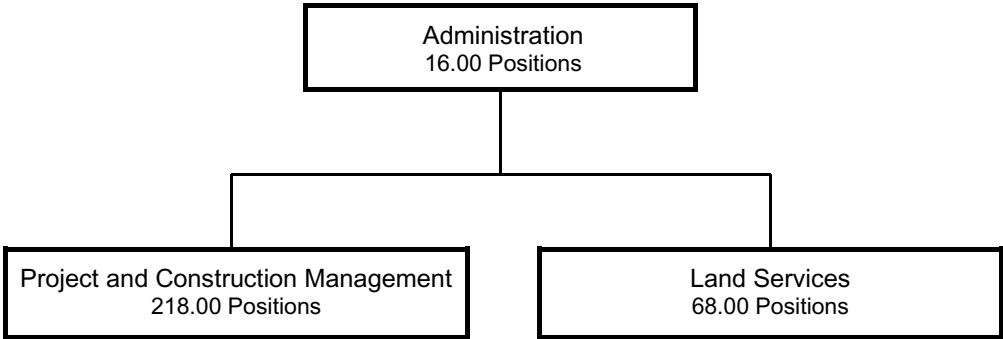
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-----------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 7,798,945 | \$ 9,965,731 | \$ 10,091,011 | \$ 72,864 | \$ 10,163,875 |
| Highway Beautification Fund | 2,723,233 | 2,907,720 | 2,953,756 | 0 | 2,953,756 |
| Total | \$ 10,522,178 | \$ 12,873,451 | \$ 13,044,767 | \$ 72,864 | \$ 13,117,631 |

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Department of Design and Construction

DEPARTMENT OF DESIGN AND CONSTRUCTION
(DDC)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



Department of Design and Construction

Responsibilities

This department is the central agency responsible for execution of the City's Capital Improvement Program (CIP). It is responsible for coordinating the planning, design, construction inspection and bidding phases of all CIP projects and provides land services functions for all city projects. The DDC also develops and administers the long range planning of facilities, wastewater facilities plans, parks master plans and infrastructure master plans, and provides planning, design, and other support to other city agencies for operating and maintenance projects.

Mission Statement

The Department of Design and Construction provides the planning, land acquisition, design and construction inspection for public facilities for the City and County of Honolulu by effectively and efficiently coordinating, managing and administering all available resources.

Goals and Objectives

1. To deliver the most effective and efficient service, as possible, to the community and the agencies of the City and County of Honolulu.
2. To carry a project from the long range planning phase through construction to completion in a coordinated manner, integrating input from users, and effectively using departmental resources, consultants, and other agencies that serve the department.
3. To maximize the use of available fiscal and human resources.
4. To prioritize projects to ensure efficient use of funds and staff services.

Budget Initiatives and Highlights

The department's proposed budget is \$16,071,113, which reflects an 18.3 percent increase over the current fiscal year.

The increase in funding is primarily due to increased electricity and gas costs (\$1,183,121), approved pay raises tied to collective bargaining agreements (\$635,655), anticipated engineering pay shortage differential (\$288,114) and additional funding for the hire of new positions (\$276,784.)

Also, included in the operating budget is \$502,331 to cover wastewater-related operational requirements. The fiscal year 2006 capital budget continues to provide funding of \$4.5 million to cover the wastewater-related capital project management expenses, which include the salary, current expense and equipment costs.

Funding for two positions totaling \$133,448 (including fringe benefits) in community development funds is included to monitor compliance with federal fair labor standards practices and also to provide oversight on community development funded projects.

Performance Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-------------------------------|------|-------------------|----------------------|----------------------|
| Under development and review. | | | | |

Fiscal Sustainability

Target Year

Goal 1: Promote Energy Conservation

- Initiative 1: Enhance efficiency through energy conservation throughout city-owned facilities
- (a) Identify facilities and develop plan for decreased energy use.

Ongoing

Department of Design and Construction

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 307.00 | 302.00 | 302.00 | 0.00 | 302.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 2.00 | 0.00 | 2.00 |
| Total | 307.00 | 302.00 | 304.00 | 0.00 | 304.00 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-------------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Administration | \$ 597,722 | \$ 820,429 | \$ 871,902 | \$ 0 | \$ 871,902 |
| Project and Construction Management | 11,021,363 | 10,815,321 | 13,068,701 | 0 | 13,068,701 |
| Land Services | 1,716,345 | 1,950,116 | 2,130,510 | 0 | 2,130,510 |
| Total | \$ 13,335,430 | \$ 13,585,866 | \$ 16,071,113 | \$ 0 | \$ 16,071,113 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 7,851,719 | \$ 8,363,207 | \$ 9,632,651 | \$ 0 | \$ 9,632,651 |
| Current Expenses | 5,472,262 | 5,204,789 | 6,432,399 | 0 | 6,432,399 |
| Equipment | 11,449 | 17,870 | 6,063 | 0 | 6,063 |
| Total | \$ 13,335,430 | \$ 13,585,866 | \$ 16,071,113 | \$ 0 | \$ 16,071,113 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 9,626,621 | \$ 9,355,587 | \$ 11,250,569 | \$ 0 | \$ 11,250,569 |
| Highway Fund | 3,254,719 | 3,664,786 | 4,184,765 | 0 | 4,184,765 |
| Sewer Fund | 392,551 | 461,393 | 502,331 | 0 | 502,331 |
| Community Development Fund | 54,140 | 104,100 | 133,448 | 0 | 133,448 |
| Federal Grants Fund | 7,399 | 0 | 0 | 0 | 0 |
| Total | \$ 13,335,430 | \$ 13,585,866 | \$ 16,071,113 | \$ 0 | \$ 16,071,113 |

Administration

Program Description

This program plans, directs and coordinates the activities of the Department of Design and Construction; provides administrative service activities for the department, including personnel management, CIP and operating budget preparation, administrative reports and records management; and acts as a liaison for council and legislative tracking; project tracking and reporting.

Program Highlights

The Administration program will continue to plan, direct and coordinate the activities of the department.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|------------------------------|------|-------------------|----------------------|----------------------|
| Under development and review | | | | |

| PROGRAM POSITIONS | | | | | |
|-------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 16.00 | 16.00 | 16.00 | 0.00 | 16.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 16.00 | 16.00 | 16.00 | 0.00 | 16.00 |

| CHARACTER OF EXPENDITURES | | | | | |
|---------------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Salaries | \$ 577,992 | \$ 721,684 | \$ 752,757 | \$ 0 | \$ 752,757 |
| Current Expenses | 19,730 | 98,745 | 119,145 | 0 | 119,145 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 597,722 | \$ 820,429 | \$ 871,902 | \$ 0 | \$ 871,902 |

| SOURCE OF FUNDS | | | | | |
|-----------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 588,070 | \$ 810,577 | \$ 860,757 | \$ 0 | \$ 860,757 |
| Sewer Fund | 9,652 | 9,852 | 11,145 | 0 | 11,145 |
| Total | \$ 597,722 | \$ 820,429 | \$ 871,902 | \$ 0 | \$ 871,902 |

Department of Design and Construction

Project and Construction Management

Program Description

This program oversees the activities relating to capital improvements to various city facilities to include roads, wastewater collection and treatment system, bridges, municipal buildings, fire and police stations, and street lighting.

Activities include in-house preparation of architectural and engineering design plans as well as outsourcing professional design work to private consulting firms. Other activities include reviewing subdivision plans and plans for facilities to be dedicated to the city, and for compliance with city standards.

Also managed are construction and inspection activities for all programs within the department.

Program Highlights

The department's operating budget continues to provide \$5,050,521 for utility costs, including electricity and gas, for city facilities. The high cost of oil, which is expected to continue into FY2006, will make it more difficult for the City to manage its electricity and natural gas cost within planned budget levels.

Funding of \$188,000 is provided to continue ongoing monitoring efforts of hillside areas in various areas on the island.

Sewer funding of \$480,068 is also provided to cover operational costs in wastewater-related activities.

The budget also reflects the inclusion of \$133,448 in community development funds for two positions (including fringe benefits) to monitor compliance with federal fair labor standards practices and to provide necessary oversight on community development funded projects.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| CONTRACTS ENCUMBERED: | | | | |
| Planning and Design | # | 262 | 198 | 150 |
| Construction | # | 149 | 142 | 130 |
| VALUE OF CONTRACTS ENCUMBERED: | | | | |
| Planning and Design | | \$23M | \$17M | \$15M |
| Construction | | \$126M | \$182M | \$150M |
| PROJECTS COMPLETED | # | 76 | 60 | 60 |
| VALUE OF PROJECTS COMPLETED | | \$68M | \$70M | \$60M |
| Unscheduled services to client agencies* | # | 5,243 | 5,300 | 5,300 |
| Reports reviewed* | # | 474 | 452 | 462 |

* Under further development and review

| PROGRAM POSITIONS | | | | | |
|-------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 223.00 | 218.00 | 218.00 | 0.00 | 218.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 2.00 | 0.00 | 2.00 |
| Total | 223.00 | 218.00 | 220.00 | 0.00 | 220.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 5,600,621 | \$ 5,770,757 | \$ 6,834,714 | \$ 0 | \$ 6,834,714 |
| Current Expenses | 5,409,293 | 5,026,694 | 6,227,924 | 0 | 6,227,924 |
| Equipment | 11,449 | 17,870 | 6,063 | 0 | 6,063 |
| Total | \$ 11,021,363 | \$ 10,815,321 | \$ 13,068,701 | \$ 0 | \$ 13,068,701 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 7,509,602 | \$ 6,803,634 | \$ 8,469,476 | \$ 0 | \$ 8,469,476 |
| Highway Fund | 3,086,382 | 3,467,770 | 3,985,709 | 0 | 3,985,709 |
| Sewer Fund | 371,239 | 439,817 | 480,068 | 0 | 480,068 |
| Community Development Fund | 54,140 | 104,100 | 133,448 | 0 | 133,448 |
| Total | \$ 11,021,363 | \$ 10,815,321 | \$ 13,068,701 | \$ 0 | \$ 13,068,701 |

Department of Design and Construction

Land Services

Program Description

The Land Services Division conducts land surveys, title searches, appraisals, negotiations and acquisitions for all city projects.

Program Highlights

The proposed operating budget of \$2,130,510 reflects an increase of 9.3 percent over the current fiscal year which is primarily due to salary increases attributable to negotiated pay raises.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---------------------------------|------|-------------------|----------------------|----------------------|
| Title Searches | # | 301 | 350 | 350 |
| Negotiations | # | 120 | 120 | 120 |
| Documents | # | 79 | 140 | 140 |
| Private Subdivision Dedications | # | 59 | 175 | 200 |
| Field Surveys | # | 295 | 500 | 550 |
| Parcel and Land Court Maps | # | 156 | 225 | 300 |
| Parcels Acquired | # | 103 | 120 | 175 |
| Descriptions | # | 480 | 450 | 450 |
| Topographic Maps | # | 130 | 200 | 260 |
| Property Appraisals | # | 229 | 250 | 300 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 68.00 | 68.00 | 68.00 | 0.00 | 68.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 68.00 | 68.00 | 68.00 | 0.00 | 68.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,673,106 | \$ 1,870,766 | \$ 2,045,180 | \$ 0 | \$ 2,045,180 |
| Current Expenses | 43,239 | 79,350 | 85,330 | 0 | 85,330 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 1,716,345 | \$ 1,950,116 | \$ 2,130,510 | \$ 0 | \$ 2,130,510 |

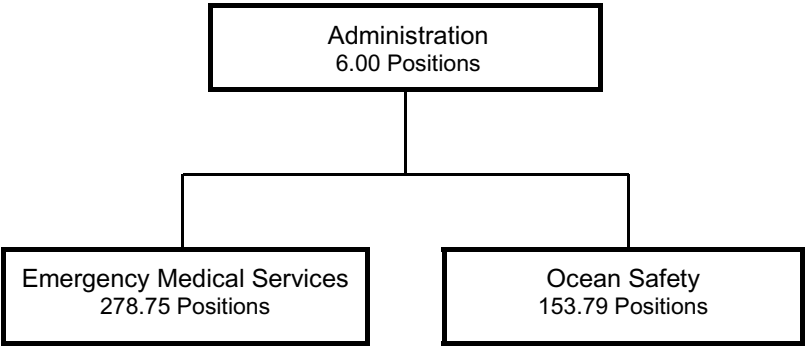
SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,528,949 | \$ 1,741,376 | \$ 1,920,336 | \$ 0 | \$ 1,920,336 |
| Highway Fund | 168,337 | 197,016 | 199,056 | 0 | 199,056 |
| Sewer Fund | 11,660 | 11,724 | 11,118 | 0 | 11,118 |
| Federal Grants Fund | 7,399 | 0 | 0 | 0 | 0 |
| Total | \$ 1,716,345 | \$ 1,950,116 | \$ 2,130,510 | \$ 0 | \$ 2,130,510 |

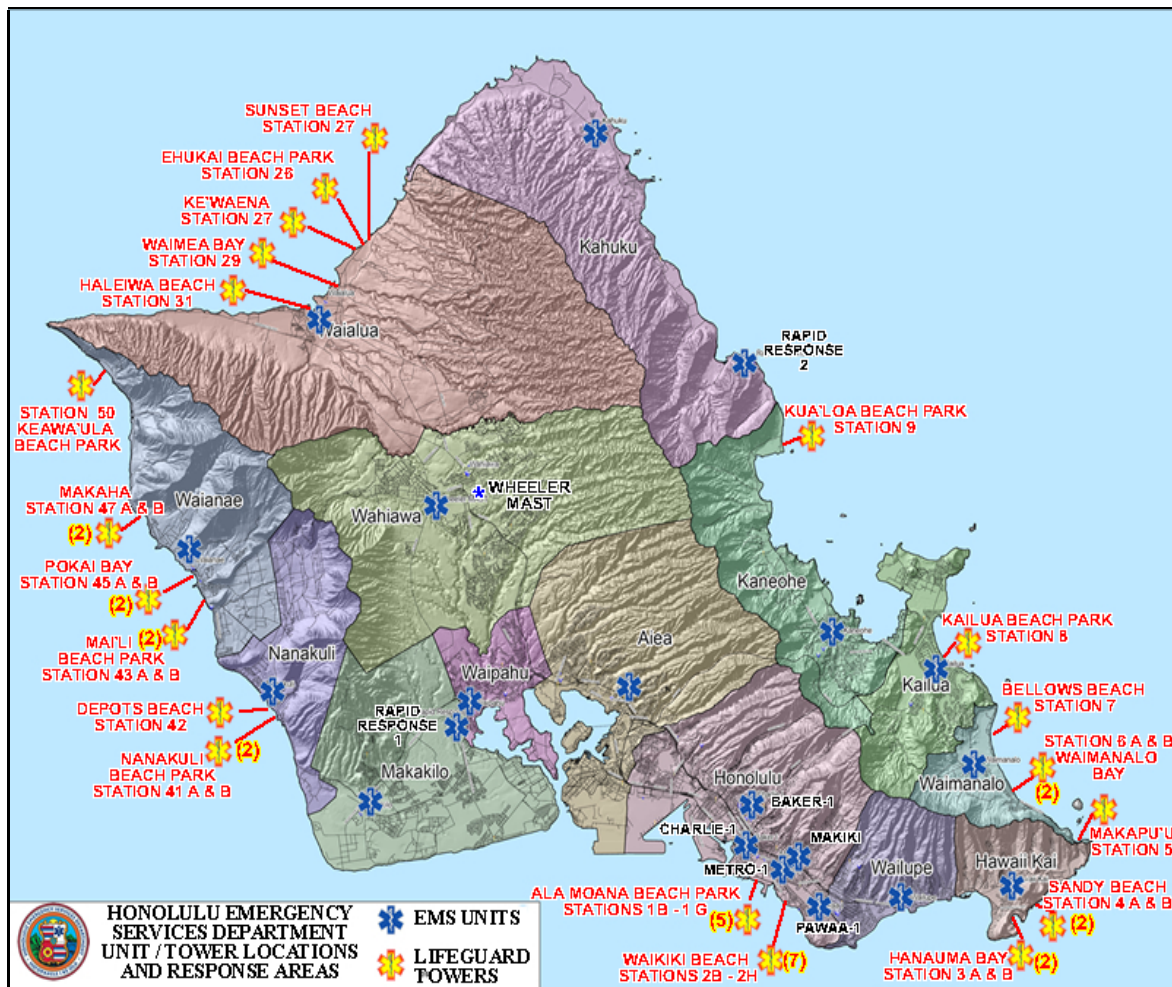
Department of Emergency Services

DEPARTMENT OF EMERGENCY SERVICES
(ESD)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



DEPARTMENT OF EMERGENCY SERVICES
(ESD)
EMERGENCY MEDICAL SERVICES UNIT LOCATIONS



Department of Emergency Services

Responsibilities

The Department of Emergency Services, which consists of the Emergency Medical Services Division and Ocean Safety Division, is responsible to provide on Oahu an efficient, effective, and economical operation of the pre-hospital emergency medical care and emergency ambulance service, and a comprehensive aquatic safety program to include lifeguard services at 19 City and County beach parks, patrol and rescue activities, injury prevention, public education, and emergency response to medical cases in the beach environment.

Mission Statement

To develop programs and deliver exemplary services related to emergency medical services and lifeguard services on the island of Oahu.

Goals and Objectives

1. To provide quality emergency medical services on Oahu and continue to improve the effectiveness and efficiency of the delivery of these services.
2. To provide adequate beach protective services at Oahu's beaches with properly trained and appropriately equipped lifeguard personnel.
3. To coordinate the activities of and between the divisions within the department, and with other city, state, federal, and private organizations on issues related to emergency medical services and ocean safety.

Budget Initiatives and Highlights

The proposed budget of \$26,169,888 reflects an increase of 8.0 percent over the current fiscal year.

The budget increase is primarily a result of the collective bargaining increases (Bargaining Unit 10) in the Emergency Medical Services Program, which is 100% reimbursable through an intergovernmental contract with the State Department of Health, and the Ocean Safety and Lifeguard Services Program (Bargaining Units 3, 4, and 13).

The budget also includes funding for the scheduled replacement of existing equipment and moderate cost increases in current expenses for the Administration and Ocean Safety activities for ongoing operations. Budget issues provide \$473,283 for three new ambulance sites in Makiki, Kaaawa, and Nanakuli for improved services to the public.

Performance Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---------------------------------|------|-------------------|----------------------|----------------------|
| Cost Per EMS Call | \$ | 205.80 | 239.30 | 239.56 |
| EMS Calls Responded | # | 67,762 | 73,183 | 79,038 |
| Ocean Rescues | # | 1,475 (est) | 1,500 | 1,525 |
| Preventive Ocean Safety Actions | # | 375,652(est) | 383,165 | 390,828 |

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 425.40 | 421.20 | 420.20 | 0.00 | 420.20 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 18.34 | 17.34 | 17.34 | 0.00 | 17.34 |
| Total | 443.74 | 438.54 | 437.54 | 0.00 | 437.54 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Administration | \$ 440,839 | \$ 448,984 | \$ 450,639 | \$ 0 | \$ 450,639 |
| Emergency Medical Services | 13,945,578 | 17,512,652 | 18,460,794 | 473,283 | 18,934,077 |
| Ocean Safety | 6,150,228 | 6,263,512 | 6,785,172 | 0 | 6,785,172 |
| Total | \$ 20,536,645 | \$ 24,225,148 | \$ 25,696,605 | \$ 473,283 | \$ 26,169,888 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 17,000,205 | \$ 19,887,668 | \$ 20,506,045 | \$ 0 | \$ 20,506,045 |
| Current Expenses | 2,861,060 | 3,246,855 | 3,439,560 | 140,813 | 3,580,373 |
| Equipment | 675,380 | 1,090,625 | 1,751,000 | 332,470 | 2,083,470 |
| Total | \$ 20,536,645 | \$ 24,225,148 | \$ 25,696,605 | \$ 473,283 | \$ 26,169,888 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 19,776,627 | \$ 23,290,563 | \$ 24,667,457 | \$ 473,283 | \$ 25,140,740 |
| Hanauma Bay Nature Preserve Fund | 414,195 | 517,593 | 557,148 | 0 | 557,148 |
| Special Projects Fund | 331,743 | 416,992 | 472,000 | 0 | 472,000 |
| Federal Grants Fund | 14,080 | 0 | 0 | 0 | 0 |
| Total | \$ 20,536,645 | \$ 24,225,148 | \$ 25,696,605 | \$ 473,283 | \$ 26,169,888 |

Department of Emergency Services

Administration

Program Description

This activity provides administrative support to the department in its delivery of pre-hospital emergency medical services, ocean safety and lifeguard services to the residents and visitors to the island of Oahu.

Program Highlights

The proposed budget of \$450,639 reflects an increase of 0.4 percent over the current fiscal year. The budget provides funding for negotiated pay increases and salary adjustments for excluded managers. Included in the current expenses is funding for the rent of offices of \$35,000.

| PROGRAM POSITIONS | | | | | |
|-------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 6.00 | 6.00 | 6.00 | 0.00 | 6.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 6.00 | 6.00 | 6.00 | 0.00 | 6.00 |

| CHARACTER OF EXPENDITURES | | | | | |
|---------------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Salaries | \$ 358,444 | \$ 380,484 | \$ 383,764 | \$ 0 | \$ 383,764 |
| Current Expenses | 82,395 | 65,875 | 66,875 | 0 | 66,875 |
| Equipment | 0 | 2,625 | 0 | 0 | 0 |
| Total | \$ 440,839 | \$ 448,984 | \$ 450,639 | \$ 0 | \$ 450,639 |

| SOURCE OF FUNDS | | | | | |
|---------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 426,759 | \$ 448,984 | \$ 450,639 | \$ 0 | \$ 450,639 |
| Federal Grants Fund | 14,080 | 0 | 0 | 0 | 0 |
| Total | \$ 440,839 | \$ 448,984 | \$ 450,639 | \$ 0 | \$ 450,639 |

Emergency Medical Services

Program Description

This activity provides expeditious and efficient pre-hospital emergency medical care and emergency ambulance services to the public 24-hours per day with maximum utilization of human material resources, and is contracted to the City and County of Honolulu by the State Department of Health on a year-to-year basis.

Program Highlights

The proposed budget of \$18,934,077 for the Emergency Medical Services contract is 100 percent reimbursed by the State Department of Health. The 8.1 percent increase over the current fiscal year is attributed to collective bargaining pay increases and funding for the scheduled replacement of existing equipment. Budget issues provide funding for three new ambulance sites in Makiki, Kaaawa, and Nanakuli to provide additional emergency medical services to the public.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-----------------------|------|-------------------|----------------------|----------------------|
| Cost Per Call | \$ | 205.80 | 239.30 | 239.56 |
| Calls Responded To | # | 67,762 | 73,183 | 79,038 |
| Calls Thru "911" | # | 71,556 | 77,280 | 83,463 |
| MAST/Medivac Services | # | 157 | 162 | 167 |
| Backup Support Calls | # | 286 | 303 | 321 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 276.95 | 272.75 | 271.75 | 0.00 | 271.75 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 7.00 | 6.00 | 6.00 | 0.00 | 6.00 |
| Total | 283.95 | 278.75 | 277.75 | 0.00 | 277.75 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 11,016,466 | \$ 13,844,626 | \$ 13,987,909 | \$ 0 | \$ 13,987,909 |
| Current Expenses | 2,319,118 | 2,658,026 | 2,821,885 | 140,813 | 2,962,698 |
| Equipment | 609,994 | 1,010,000 | 1,651,000 | 332,470 | 1,983,470 |
| Total | \$ 13,945,578 | \$ 17,512,652 | \$ 18,460,794 | \$ 473,283 | \$ 18,934,077 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 13,945,578 | \$ 17,512,652 | \$ 18,460,794 | \$ 473,283 | \$ 18,934,077 |
| Total | \$ 13,945,578 | \$ 17,512,652 | \$ 18,460,794 | \$ 473,283 | \$ 18,934,077 |

Department of Emergency Services

Ocean Safety

Program Description

This activity provides comprehensive ocean safety programs, including rescue and emergency response, for the island of Oahu. It also promotes within the community an awareness of ocean safety practices through its Junior Lifeguard program, lectures, demonstrations, utilization of various media to disseminate proper information and cooperates with other agencies to foster a comprehensive ocean safety program. Providing lifeguard services at public beaches is the major responsibility of this activity.

Program Highlights

The budget of \$6,785,172 reflects an increase of 8.3 percent over the current fiscal year, for ocean safety programs, rescue, and emergency response for the island of Oahu. Current expense funding provide for medical, safety, and operational supplies, utilities, small tools, repair parts, new signs for beaches, and funds for repair and maintenance of rescue equipment. Replacement equipment funded by Hanauma Bay Nature Preserve and state funds are also provided.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ESTIMATED | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-------------------------|------|----------------------|----------------------|----------------------|
| Rescues | # | 1,475 | 1,500 | 1,525 |
| First Aid – Major | # | 1,241 | 1,300 | 1,400 |
| Preventive Actions | # | 375,652 | 400,000 | 425,000 |
| Resuscitations | # | 21 | 30 | 40 |
| Ambulance Assist | # | 248 | 260 | 270 |
| Lost and Found Children | # | 325 | 350 | 375 |
| Jet Ski Rescues | # | 114 | 125 | 145 |
| Drownings | # | 9 | 5 | 5 |
| Beach Users | # | 18,009,922 | 18,250,000 | 18,500,000 |
| Beaches Supervised | # | 19 | 19 | 19 |
| Observation Stations | | | | |
| Winter | # | 47 | 47 | 47 |
| Summer | # | 52 | 52 | 52 |
| Jet Skis | # | 8 | 9 | 10 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 142.45 | 142.45 | 142.45 | 0.00 | 142.45 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 11.34 | 11.34 | 11.34 | 0.00 | 11.34 |
| Total | 153.79 | 153.79 | 153.79 | 0.00 | 153.79 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 5,625,295 | \$ 5,662,558 | \$ 6,134,372 | \$ 0 | \$ 6,134,372 |
| Current Expenses | 459,547 | 522,954 | 550,800 | 0 | 550,800 |
| Equipment | 65,386 | 78,000 | 100,000 | 0 | 100,000 |
| Total | \$ 6,150,228 | \$ 6,263,512 | \$ 6,785,172 | \$ 0 | \$ 6,785,172 |

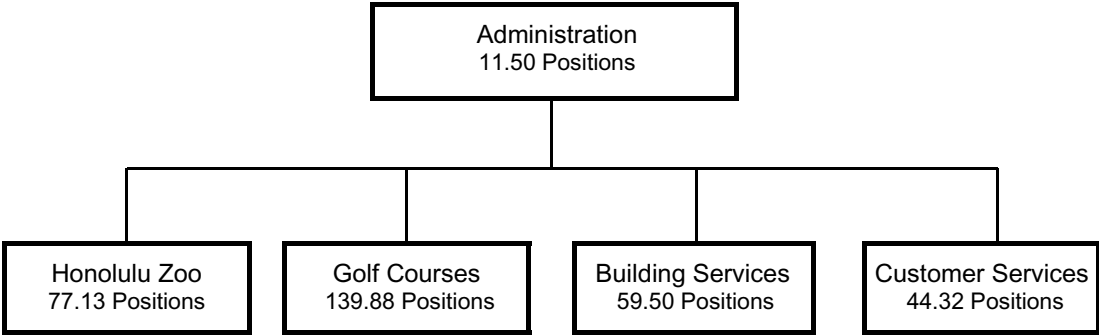
| SOURCE OF FUNDS | | | | | |
|----------------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 5,404,290 | \$ 5,328,927 | \$ 5,756,024 | \$ 0 | \$ 5,756,024 |
| Hanauma Bay Nature Preserve Fund | 414,195 | 517,593 | 557,148 | 0 | 557,148 |
| Special Projects Fund | 331,743 | 416,992 | 472,000 | 0 | 472,000 |
| Total | \$ 6,150,228 | \$ 6,263,512 | \$ 6,785,172 | \$ 0 | \$ 6,785,172 |

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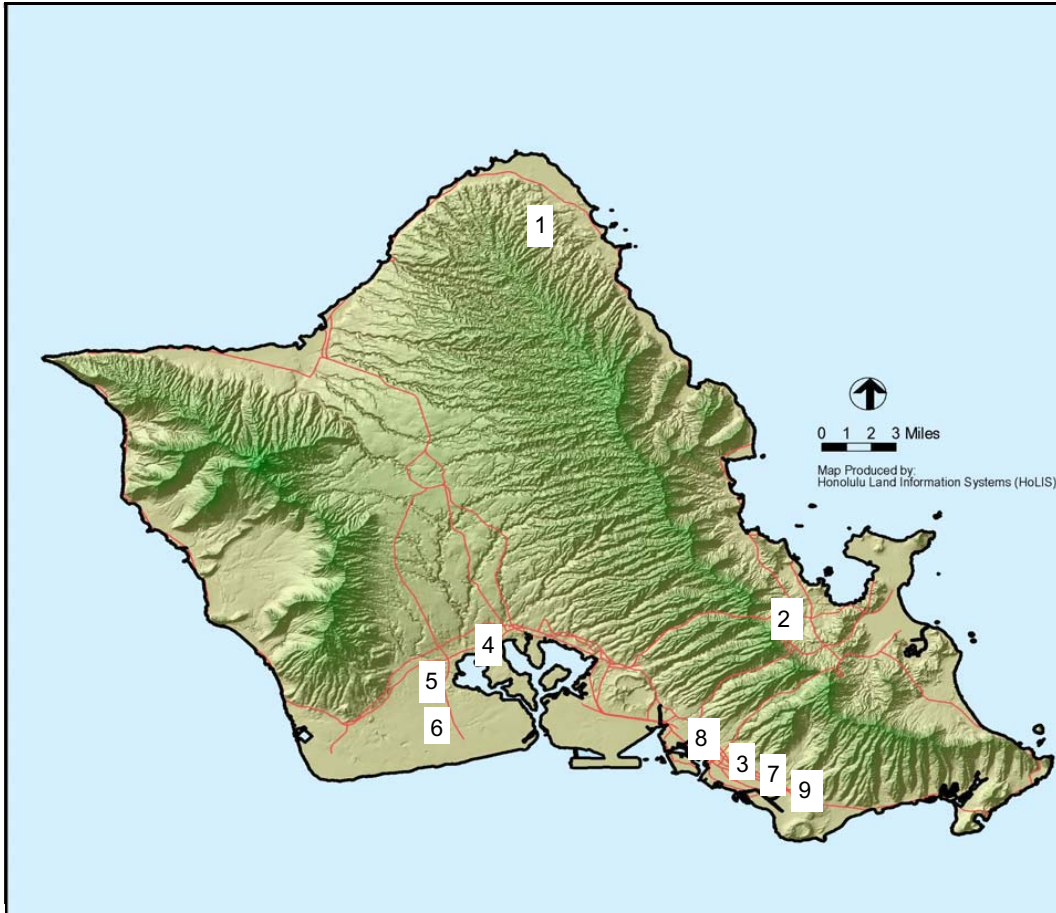
Department of Enterprise Services

DEPARTMENT OF ENTERPRISE SERVICES
(DES)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



**DEPARTMENT OF ENTERPRISE SERVICES
(DES)**



FACILITIES LOCATIONS

- 1 KAHUKU MUNICIPAL GOLF COURSE
- 2 PALI MUNICIPAL GOLF COURSE
- 3 ALA WAI MUNICIPAL GOLF COURSE
- 4 TED MAKALENA MUNICIPAL GOLF COURSE
- 5 WEST LOCH MUNICIPAL GOLF COURSE
- 6 EWA VILLAGES MUNICIPAL GOLF COURSE
- 7 HONOLULU ZOO
- 8 NEAL S. BLAISDELL CENTER
- 9 WAIKIKI SHELL

Department of Enterprise Services

Responsibilities

The Department of Enterprise Services operates and maintains the Neal S. Blaisdell Center and Waikiki Shell, the Honolulu Zoo, and the municipal golf courses; and coordinates the preparation, administration and enforcement of citywide concession contracts.

Mission Statement

To manage and market a diversity of community oriented facilities and services for the use and benefit of the public; supporting cultural, recreational and educational opportunities and events towards a self-supporting basis.

Goals and Objectives

1. To decrease the General Fund subsidy of the Special Events Fund and the Golf Fund.
2. To provide excellence in service and facilities.
3. To increase public awareness of departmental programs and services via marketing and public relations.

Budget Initiatives and Highlights

The Department of Enterprise Services consolidates similar enterprise-type functions, thereby enhancing the City's ability to focus on revenue generating opportunities and create operational synergies.

The department's proposed budget is \$16.4 million, which reflects an increase of \$.8 million or 5.1 percent over the current fiscal year. Salary funds are provided for collective bargaining increases (+\$.3 million), essential maintenance and customer service positions (+\$.1 million). Major current expense increases include under-budgeted electricity (+\$.2 million) due in part to increased fuel costs; and under-budgeted contractual repair/maintenance and security services (+\$.1 million). Consultant services (+\$24,000) have been added to provide for the artificial insemination of the Zoo's elephants in keeping with the importation requirement.

Budget issues include funding for new positions, including 1.5 F.T.E Zoo Animal Keeper positions for the new Keiki Zoo Facility (+\$44,964).

Performance Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-------------------|------|-------------------|----------------------|----------------------|
| See revenue pages | | | | |

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 271.50 | 271.50 | 271.50 | 2.50 | 274.00 |
| Temporary FTE | 16.93 | 16.93 | 16.93 | 0.00 | 16.93 |
| Contract FTE | 43.90 | 43.90 | 42.90 | 0.00 | 42.90 |
| Total | 332.33 | 332.33 | 331.33 | 2.50 | 333.83 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Honolulu Zoo | \$ 3,366,753 | \$ 3,525,732 | \$ 3,701,336 | \$ 44,964 | \$ 3,746,300 |
| Golf Courses | 6,539,232 | 7,721,190 | 7,909,696 | 0 | 7,909,696 |
| Auditoriums | 3,632,074 | 3,845,563 | 4,207,138 | 23,952 | 4,231,090 |
| Administration | 446,333 | 482,284 | 481,564 | 0 | 481,564 |
| Total | \$ 13,984,392 | \$ 15,574,769 | \$ 16,299,734 | \$ 68,916 | \$ 16,368,650 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 8,542,869 | \$ 9,090,123 | \$ 9,492,430 | \$ 68,916 | \$ 9,561,346 |
| Current Expenses | 5,428,627 | 6,469,646 | 6,792,304 | 0 | 6,792,304 |
| Equipment | 12,896 | 15,000 | 15,000 | 0 | 15,000 |
| Total | \$ 13,984,392 | \$ 15,574,769 | \$ 16,299,734 | \$ 68,916 | \$ 16,368,650 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Zoo Animal Purchase Fund | \$ 2,684 | \$ 15,000 | \$ 15,000 | \$ 0 | \$ 15,000 |
| Hanauma Bay Nature Preserve Fund | 10,019 | 13,705 | 14,073 | 0 | 14,073 |
| Golf Fund | 6,759,171 | 8,100,078 | 8,294,045 | 0 | 8,294,045 |
| Special Events Fund | 7,212,518 | 7,445,986 | 7,976,616 | 68,916 | 8,045,532 |
| Total | \$ 13,984,392 | \$ 15,574,769 | \$ 16,299,734 | \$ 68,916 | \$ 16,368,650 |

Honolulu Zoo

Program Description

The Honolulu Zoo Program plans for, operates and maintains a 42-acre integrated zoological and botanical park within the boundaries of Kapiolani Park.

The mission of the Honolulu Zoo is to foster an appreciation of our living world, with an emphasis on tropical ecosystems, by serving as a center for environmental education, biological study, recreation, and conservation activities. The Zoo continuously strives to improve its animal care standards by maintaining naturalistic habitats for geological groupings of animals. The Zoo fulfills its mission by providing recreational and educational experiences to its guests in an attractive, clean and safe environment.

Program Highlights

The FY2006 budget for the Honolulu Zoo Program is \$3,746,300, which reflects an increase of \$220,568 or 6.3 percent over the current fiscal year. Salary funds are provided for collective bargaining increases (+\$77,892). Current expense funds have been increased to cover under-budgeted electricity (+\$30,000), animal food (+\$25,000), and security services (+\$18,712). Consultant services (+\$24,000) have been added to provide for the artificial insemination of the Zoo's elephants in keeping with the importation requirement.

Budget issues provide funding for 1.5 F.T.E. Zoo Animal Keeper positions to staff the new Keiki Zoo facility (+\$44,964)

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|----------------------------------|---------|-------------------|----------------------|----------------------|
| Visitor Attendance | Number | 498,315 | 510,000 | 510,000 |
| Revenues (Including Concessions) | Million | 1.5 mil | 1.4 mil | 1.4 mil |
| Animal Population | Number | 1,150 | 1,100 | 1,100 |
| Animal Species | Number | 260 | 250 | 250 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 72.00 | 72.00 | 72.00 | 1.50 | 73.50 |
| Temporary FTE | 2.28 | 2.28 | 2.28 | 0.00 | 2.28 |
| Contract FTE | 2.85 | 2.85 | 2.85 | 0.00 | 2.85 |
| Total | 77.13 | 77.13 | 77.13 | 1.50 | 78.63 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 2,324,873 | \$ 2,493,481 | \$ 2,571,373 | \$ 44,964 | \$ 2,616,337 |
| Current Expenses | 1,028,984 | 1,017,251 | 1,114,963 | 0 | 1,114,963 |
| Equipment | 12,896 | 15,000 | 15,000 | 0 | 15,000 |
| Total | \$ 3,366,753 | \$ 3,525,732 | \$ 3,701,336 | \$ 44,964 | \$ 3,746,300 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Zoo Animal Purchase Fund | \$ 2,684 | \$ 15,000 | \$ 15,000 | \$ 0 | \$ 15,000 |
| Special Events Fund | 3,364,069 | 3,510,732 | 3,686,336 | 44,964 | 3,731,300 |
| Total | \$ 3,366,753 | \$ 3,525,732 | \$ 3,701,336 | \$ 44,964 | \$ 3,746,300 |

Golf Courses

Program Description

The Golf Course Program operates and maintains six municipal golf courses – five eighteen-hole golf courses (Ala Wai, Pali, Ted Makalena, West Loch, and Ewa Villages), and one nine-hole golf course (Kahuku). This program schedules golf tournaments and accepts reservations for group and individual play via an automated reservation system; develops and enforces golf course rules and regulations; and collects and accounts for green fees, tournament fees, and golf cart rental fees. The Golf Course Program is also responsible for the operations of the power golf carts at the eighteen-hole courses and the rental of pull carts and golf club sets at Kahuku Golf Course. This program is responsible for renovating and maintaining the existing golf courses and for planning new municipal golf facilities. The program monitors golf course related food and beverage, driving range and pro shop concession contracts and makes recommendations for concession contract specifications.

Program Highlights

The FY2006 budget for the Golf Courses Program is \$7,909,696, which reflects an increase of \$188,506 or 2.4 percent over the current fiscal year. Salary funds are provided for collective bargaining increases (+\$105,564) and essential course maintenance positions (+\$72,942). Current expense funds have been increased to cover annual soil requirements (+\$10,000).

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|----------------------------------|---------|-------------------|----------------------|----------------------|
| Acres Maintained | Acres | 979 | 979 | 979 |
| Rounds Played | Rounds | 560,921 | 520,622 | 607,977 |
| Revenues (Including Concessions) | Million | \$8.4 | \$8.0 | \$9.2 |

| PROGRAM POSITIONS | | | | | |
|-------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 120.00 | 120.00 | 120.00 | 0.00 | 120.00 |
| Temporary FTE | 14.65 | 14.65 | 14.65 | 0.00 | 14.65 |
| Contract FTE | 5.23 | 5.23 | 5.23 | 0.00 | 5.23 |
| Total | 139.88 | 139.88 | 139.88 | 0.00 | 139.88 |

| CHARACTER OF EXPENDITURES | | | | | |
|---------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Salaries | \$ 3,351,161 | \$ 3,509,642 | \$ 3,688,148 | \$ 0 | \$ 3,688,148 |
| Current Expenses | 3,188,071 | 4,211,548 | 4,221,548 | 0 | 4,221,548 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 6,539,232 | \$ 7,721,190 | \$ 7,909,696 | \$ 0 | \$ 7,909,696 |

| SOURCE OF FUNDS | | | | | |
|-----------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Golf Fund | \$ 6,539,232 | \$ 7,721,190 | \$ 7,909,696 | \$ 0 | \$ 7,909,696 |
| Total | \$ 6,539,232 | \$ 7,721,190 | \$ 7,909,696 | \$ 0 | \$ 7,909,696 |

Auditoriums

Program Description

The Auditoriums Program solicits and encourages individuals and groups to schedule their events at the Blaisdell Center and Waikiki Shell facilities, and provides support services such as ticketing, ushering, equipment rentals, and concession operations. It is also responsible for event set-ups, custodial services, and oversight for technical systems and services for performances and events. This program also provides maintenance and security for the buildings, equipment, and grounds at the Blaisdell Center and Waikiki Shell, and provides trades and maintenance support to the Honolulu Zoo and Golf Courses.

Program Highlights

The FY2006 budget for the Auditoriums Program is \$4,231,090, which reflects an increase of \$385,527 or 10.0 percent over the current fiscal year. Salary funds are provided for collective bargaining increases (+\$90,312) and essential facility maintenance and customer services (+\$73,369). Current expense funds have been increased to cover under-budgeted electricity (+\$150,096), contractual repair and maintenance services (+\$55,750), telephone (+\$10,000) and professional services (+\$6,000).

Budget issues provide funding for one new clerical position for citywide concession contract administration.

Output Measures

| DESCRIPTION-General Maintenance | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|--------|-------------------|----------------------|----------------------|
| Building | SQ. FT | 438,000 | 438,000 | 440,000 |
| Grounds | Acres | 28 | 28 | 28 |
| PERFORMANCES: Blaisdell and Waikiki Shell | Number | 729 | 740 | 745 |
| ATTENDANCE | Number | 887,274 | 910,000 | 920,000 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 69.00 | 69.00 | 69.00 | 1.00 | 70.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 34.82 | 34.82 | 34.82 | 0.00 | 34.82 |
| Total | 103.82 | 103.82 | 103.82 | 1.00 | 104.82 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 2,432,178 | \$ 2,631,048 | \$ 2,770,777 | \$ 23,952 | \$ 2,794,729 |
| Current Expenses | 1,199,896 | 1,214,515 | 1,436,361 | 0 | 1,436,361 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 3,632,074 | \$ 3,845,563 | \$ 4,207,138 | \$ 23,952 | \$ 4,231,090 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Hanauma Bay Nature Preserve Fund | \$ 6,573 | \$ 6,573 | \$ 6,901 | \$ 0 | \$ 6,901 |
| Golf Fund | 115,074 | 271,743 | 272,985 | 0 | 272,985 |
| Special Events Fund | 3,510,427 | 3,567,247 | 3,927,252 | 23,952 | 3,951,204 |
| Total | \$ 3,632,074 | \$ 3,845,563 | \$ 4,207,138 | \$ 23,952 | \$ 4,231,090 |

Administration

Program Description

The Administration Program directs and coordinates the programs and activities of the Blaisdell Center, Waikiki Shell, the Honolulu Zoo and the municipal golf courses. This program provides staff and clerical support services in personnel, budgetary and organization management.

In an environment challenged by the struggling local economy and limited fiscal resources, the Administration Program helps to focus departmental energies in the maximization of revenues and optimization of resources.

Program Highlights

The FY2006 budget of the Administration Program is \$481,564, reflecting a \$720 or .1 percent decrease from the current fiscal year. Salaries have been increased (+\$6,180) to provide for collective bargaining increases and essential administrative staff support. Expenses related to the Mayor's Asia-Pacific Environmental Summit have been deleted, resulting in a net current expense decrease (-\$6,900).

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--------------------------------|------|-------------------|----------------------|----------------------|
| Authorized Positions Supported | FTE | 332.33 | 332.33 | 333.83 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 10.50 | 10.50 | 10.50 | 0.00 | 10.50 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 |
| Total | 11.50 | 11.50 | 10.50 | 0.00 | 10.50 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 434,657 | \$ 455,952 | \$ 462,132 | \$ 0 | \$ 462,132 |
| Current Expenses | 11,676 | 26,332 | 19,432 | 0 | 19,432 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 446,333 | \$ 482,284 | \$ 481,564 | \$ 0 | \$ 481,564 |

SOURCE OF FUNDS

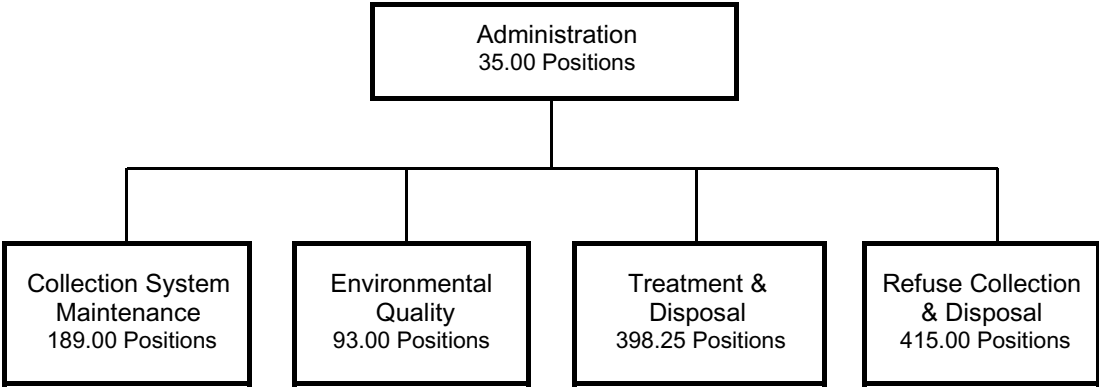
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Hanauma Bay Nature Preserve Fund | \$ 3,446 | \$ 7,132 | \$ 7,172 | \$ 0 | \$ 7,172 |
| Golf Fund | 104,865 | 107,145 | 111,364 | 0 | 111,364 |
| Special Events Fund | 338,022 | 368,007 | 363,028 | 0 | 363,028 |
| Total | \$ 446,333 | \$ 482,284 | \$ 481,564 | \$ 0 | \$ 481,564 |

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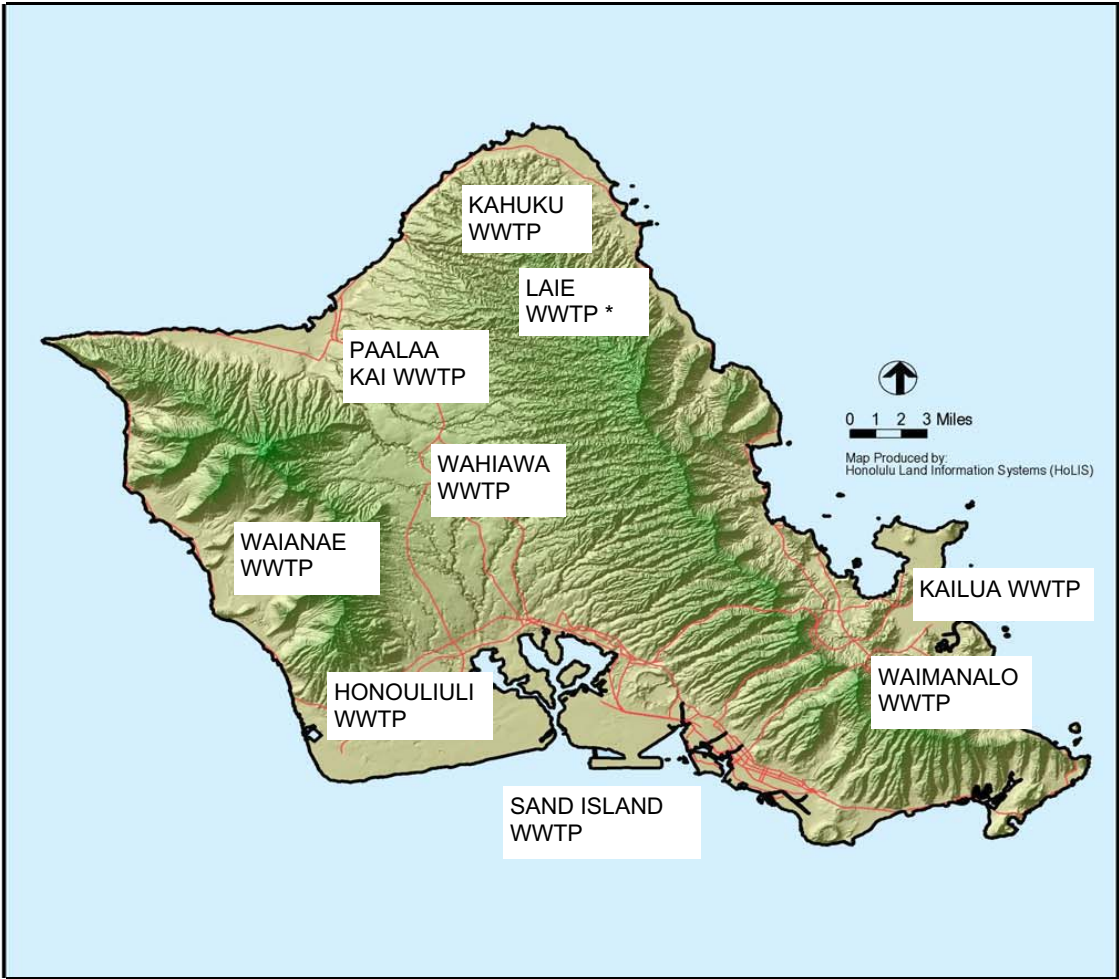
Department of Environmental Services

DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.

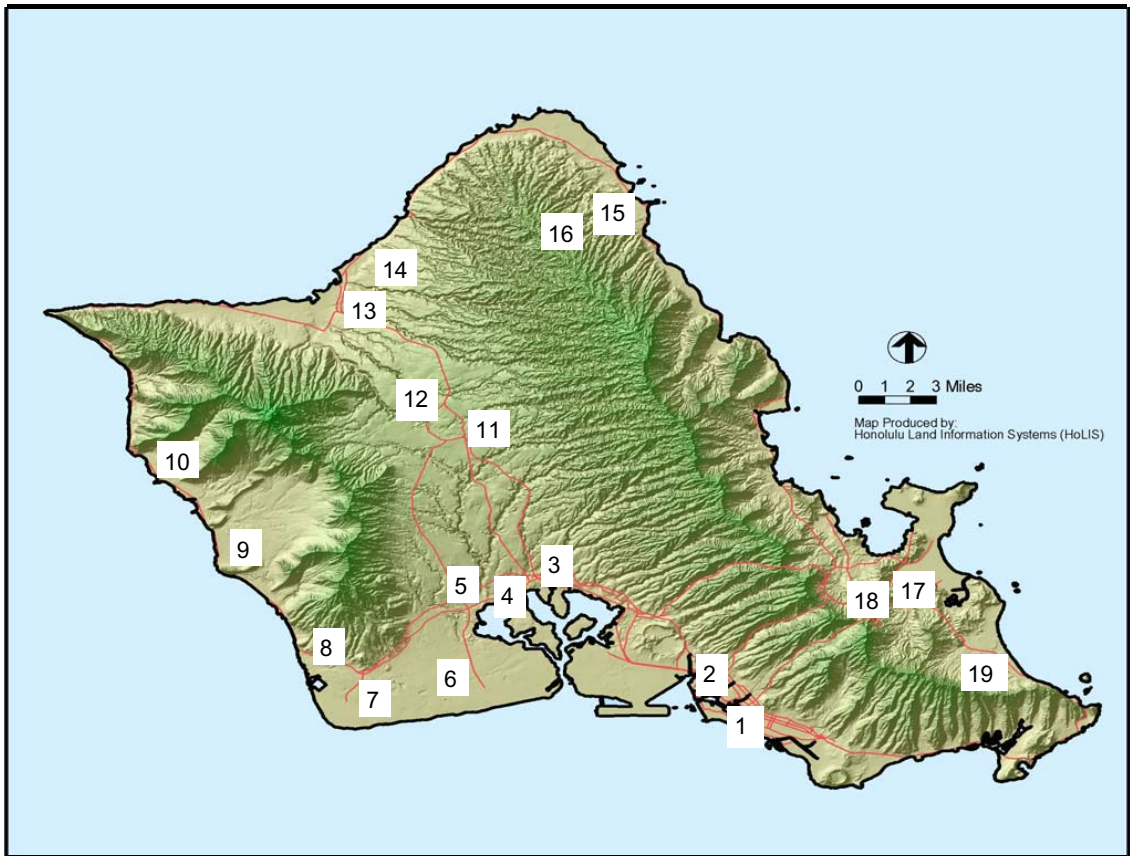


DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
TREATMENT AND DISPOSAL FACILITIES



* Proposed transfer of Laie Wastewater Treatment Facility to the City and County of Honolulu.

DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
REFUSE COLLECTION AND DISPOSAL FACILITIES



REFUSE COLLECTION AND DISPOSAL FACILITIES LOCATIONS

| | |
|---------------------------------|----------------------------------|
| 1. HONOLULU CORP. YARD | 11. WAHIAWA CORP. YARD |
| 2. KEEHI TRANSFER STATION | 12. WAHIAWA CONVENIENCE CENTER |
| 3. PEARL CITY CORP. YARD | 13. WAIALUA CORP. YARD |
| 4. WAIPAHU MAINTENANCE FACILITY | 14. KAWAILOA TRANSFER STATION |
| 5. WAIPAHU CONVENIENCE CENTER | 15. KOOLAULOA-LAIE CORP. YARD |
| 6. EWA CONVENIENCE CENTER | 16. LAIE CONVENIENCE CENTER |
| 7. H-POWER | 17. KAPAA QUARRY CORP. YARD |
| 8. WAIMANALO GULCH LANDFILL | 18. KAPAA QUARY TRANSFER STATION |
| 9. WAIANAE CORP. YARD | 19. WAIMANALO CONVENIENCE CENTER |
| 10. WAIANAE CONVENIENCE CENTER | |

Department of Environmental Services

Responsibilities

The Department of Environmental Services plans, directs, operates and administers the City's wastewater and solid waste programs. This includes operation and maintenance of the wastewater collection, treatment and disposal system, the collection and disposal of solid waste, and management of the storm water program.

Mission Statement

To protect public health and the environment by providing effective and efficient management of the wastewater, storm water, and solid waste disposal systems for the City and County of Honolulu.

Goals and Objectives

1. Provide environmentally and fiscally sound long-range plans.
2. Provide efficient wastewater, storm water and solid waste disposal services to the people of the City and County of Honolulu with consideration of the present and future impact of facilities and services on the community.
3. Improve productivity and effectiveness of the department through all means including training of personnel.
4. Provide good working conditions and a safe working environment.
5. Protect the public health and environment through a partnership under which government ensures full and continuous compliance with regulatory requirements while educating citizens to be more environmentally responsible.

Budget Initiatives and Highlights

The Department of Environmental Services operates the wastewater, storm water, and refuse collection and disposal programs. Initiatives and highlights include:

- Implementation of an island wide residential curbside recyclable materials and bulky item collection programs.
- Continuing the composting of sludge from Honouliuli WWTP and complete construction of the in-vessel bioconversion facility at Sand Island WWTP to provide recycled materials and reduce landfill disposal.
- Initiating the operation of the new Disinfection Facility and effluent pump station, clarifiers 7 and 8, and headworks at the Sand Island WWTP.

The department's proposed budget of \$190,143,970 reflects a 9.1 percent increase over the current fiscal year.

Department of Environmental Services

Performance Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------|-------------------|----------------------|----------------------|
| Wastewater Bond Ratings | N/A | AA- | AA- | AA- |
| Wastewater Collection System Inspected/ Maintained | % | 30 | 30 | 30 |
| Completion Rate of Oceanographic Compliance Monitoring | % | 100 | 100 | 100 |
| Completion Rate of Laboratory Compliance Monitoring Activities | % | 100 | 100 | 100 |

Fiscal Sustainability

Target Year

Goal 1: Advance Departmental Self-Sustainability

| | |
|--|---------|
| Initiative 1: Retain Flexibility to Raise Solid Waste Tip Fees | Current |
| (a) Current rate is \$ 81.00 per ton @ Hpower and landfill | |
| Initiative 2: Implement Island-wide Curbside Mixed –Recyclable Recycling Program | FY 2006 |
| (a) Provide curbside recycling | |
| Initiative 3: Retain Flexibility to Raise Wastewater System Facility Charge | Current |
| (a) Current rate is \$4,641 per ESDU | |
| (b) FY 2006 rate will increase to \$4,780 | FY 2006 |
| Initiative 4: Retain Flexibility to Raise Sewer Service Charges | Current |
| (a) Current rate averages \$33.05 per ESDU | |
| (b) FY 2006 rate will reflect the minimum needed to ensure full support of Department Operations | FY 2006 |
| Initiative 5: Re-engineer department operations to create efficiencies with resulting cost reductions | |
| (a) Complete reengineering change identification process | FY 2004 |
| (b) Initiate actions to change operations | FY 2005 |
| (c) Implement additional changes in departmental operations | FY 2006 |

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 1,122.00 | 1,122.00 | 1,122.00 | 0.00 | 1,122.00 |
| Temporary FTE | 6.00 | 6.00 | 6.00 | 0.00 | 6.00 |
| Contract FTE | 2.25 | 2.25 | 2.25 | 0.00 | 2.25 |
| Total | 1,130.25 | 1,130.25 | 1,130.25 | 0.00 | 1,130.25 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------------------------|-----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Administration | \$ 2,888,467 | \$ 2,903,946 | \$ 6,062,587 | \$ 0 | \$ 6,062,587 |
| Environmental Quality | 5,741,857 | 7,225,749 | 9,020,534 | 0 | 9,020,534 |
| Collection System Maintenance | 6,404,304 | 9,108,804 | 9,096,268 | 0 | 9,096,268 |
| Treatment and Disposal | 32,464,815 | 36,299,214 | 43,268,863 | 0 | 43,268,863 |
| Refuse Collection and Disposal | 108,173,433 | 118,692,595 | 122,695,718 | 0 | 122,695,718 |
| Total | \$ 155,672,876 | \$ 174,230,308 | \$ 190,143,970 | \$ 0 | \$ 190,143,970 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 39,695,012 | \$ 41,807,947 | \$ 46,162,478 | \$ 0 | \$ 46,162,478 |
| Current Expenses | 115,966,385 | 132,422,361 | 143,930,092 | 0 | 143,930,092 |
| Equipment | 11,479 | 0 | 51,400 | 0 | 51,400 |
| Total | \$ 155,672,876 | \$ 174,230,308 | \$ 190,143,970 | \$ 0 | \$ 190,143,970 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|-----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Highway Fund | 671,111 | 963,556 | 1,174,460 | 0 | 1,174,460 |
| Sewer Fund | 46,528,214 | 54,071,618 | 65,678,426 | 0 | 65,678,426 |
| Glass Incentive Account-SWSF | 1,570,748 | 2,868,152 | 1,667,836 | 0 | 1,667,836 |
| Recycling Account - SWSF | 4,401,176 | 9,660,585 | 12,626,958 | 0 | 12,626,958 |
| Refuse Genl Operating Acct -SWSF | 40,358,653 | 42,646,556 | 43,849,932 | 0 | 43,849,932 |
| Federal Grants Fund | 0 | 200,000 | 200,000 | 0 | 200,000 |
| Sld Wst Dis Fac Acct - SWSF | 62,142,974 | 63,819,841 | 64,946,358 | 0 | 64,946,358 |
| Total | \$ 155,672,876 | \$ 174,230,308 | \$ 190,143,970 | \$ 0 | \$ 190,143,970 |

Department of Environmental Services

Administration

Program Description

This activity directs and coordinates the operation and maintenance of the City's wastewater, storm water, and solid waste programs. It provides overall development coordination and management through program financial planning, capital program planning, scheduling and tracking, and the development and operation of the department's enterprise asset management system. Centralized personnel, financial and administrative services for the department are also provided in this activity.

Program Highlights

The proposed budget of the Administration Program is \$6,062,587 which reflects an increase of 108.8 percent over the current fiscal year due to consultant funding for legal counsel in response to ongoing legal actions.

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 35.00 | 35.00 | 35.00 | 0.00 | 35.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 35.00 | 35.00 | 35.00 | 0.00 | 35.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,229,823 | \$ 1,409,337 | \$ 1,492,028 | \$ 0 | \$ 1,492,028 |
| Current Expenses | 1,658,644 | 1,494,609 | 4,570,559 | 0 | 4,570,559 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 2,888,467 | \$ 2,903,946 | \$ 6,062,587 | \$ 0 | \$ 6,062,587 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Sewer Fund | 2,588,349 | 2,601,407 | 5,667,221 | 0 | 5,667,221 |
| Refuse Genl Operating Acct -SWSF | 300,118 | 302,539 | 395,366 | 0 | 395,366 |
| Total | \$ 2,888,467 | \$ 2,903,946 | \$ 6,062,587 | \$ 0 | \$ 6,062,587 |

Environmental Quality

Program Description

This activity directs, coordinates and manages activities relating to State and Federal environmental requirements including: wastewater discharge, storm water management, industrial pre-treatment, permits, and water quality. Included support functions are laboratory analysis, oceanographic sampling, and biological monitoring.

The Regulatory Control Branch oversees the pretreatment program, which is designed to prevent harmful pollutants from entering the wastewater collection system. Regulatory control is implemented through permitting, inspections, investigation and public education. The branch also partially oversees some aspects of the biosolids recycling initiative.

The Monitoring Compliance Branch prepares the permit-required annual assessment reports for the wastewater treatment plants at Sand Island, Honouliuli, Kailua and Waianae. It is responsible for re-applying for the NPDES and UIC permits, as applicable, from the U.S. EPA and the State DOH for all eight (8) treatment plants under the City's jurisdiction. This branch continues to oversee various departmental activities mandated by court consent decrees, including initiatives to recycle wastewater, and provides technical and process control support to the Collection System Maintenance and Wastewater Treatment and Disposal divisions.

The Storm Water Quality Branch is responsible for administering the municipal storm water management program required under the City's NPDES permit. This branch investigates and enforces against illegal discharges, performs water quality monitoring in streams, issues effluent discharge permits for hydrotesting, well drilling, and other sources, reviews EA/EIS documents for stormwater quality impacts; and prepares annual reports to EPS/DOH. The branch also manages water quality related CIP projects, provides technical support to other city agencies, seeks EPA funded grants, partners with other agencies and community groups; and does long range planning for watershed management.

The Water Quality Laboratory Branch conducts compliance monitoring activities of industrial wastewater, non-industrial wastewater, treatment plant effluents, receiving waters, well water, sludge, sediment and fish tissue. The branch continues to maximize in-house capabilities to support departmental projects and compliance requirements.

Program Highlights

The proposed budget of the Environmental Quality Program is \$9,020,534 which reflects an increase of 24.8 percent over the current fiscal year. The highway funded portion of the budget reflects an increase due to additional permit-required monitoring activities for the Storm Water Quality Program. The number of wastewater enforcements is expected to decrease due to increased public awareness. The increase in sewer funds reflects funding for the Sand Island Wastewater Treatment Plant disinfection ocean monitoring.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------|-------------------|----------------------|----------------------|
| Wastewater Permits Issued | # | 914 | 1,000 | 1,000 |
| Number of Wastewater Investigations/Inspections | # | 3,351 | 3,200 | 3,200 |
| Number of Wastewater Enforcements | # | 1,273 | 1,800 | 1,500 |
| NPDES Compliance Monitoring | # | 255,043 | 220,000 | 220,000 |
| Water Quality Monitoring Program Analyses | # | 32,422 | 25,000 | 25,000 |
| Sampling and Analyses of Industrial Dischargers | # | 1,874 | 2,500 | 2,500 |
| Sampling and Analyses of UIC Plants | # | 4,639 | 5,000 | 5,000 |
| WWTP Support/Process Control Analyses | # | 3,806 | 5,000 | 5,000 |
| Sampling and Analyses in Support of the Reuse Program | # | 175 | 500 | 500 |
| Analyses for External Agencies | # | 196 | 1,000 | 1,000 |
| Miscellaneous Analyses as Required | # | 150 | 500 | 500 |

Department of Environmental Services

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 93.00 | 93.00 | 93.00 | 0.00 | 93.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 93.00 | 93.00 | 93.00 | 0.00 | 93.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 3,720,516 | \$ 3,833,542 | \$ 4,637,008 | \$ 0 | \$ 4,637,008 |
| Current Expenses | 2,019,840 | 3,392,207 | 4,332,126 | 0 | 4,332,126 |
| Equipment | 1,501 | 0 | 51,400 | 0 | 51,400 |
| Total | \$ 5,741,857 | \$ 7,225,749 | \$ 9,020,534 | \$ 0 | \$ 9,020,534 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Highway Fund | \$ 671,111 | \$ 963,556 | \$ 1,174,460 | \$ 0 | \$ 1,174,460 |
| Sewer Fund | 5,070,746 | 6,062,193 | 7,646,074 | 0 | 7,646,074 |
| Federal Grants Fund | 0 | 200,000 | 200,000 | 0 | 200,000 |
| Total | \$ 5,741,857 | \$ 7,225,749 | \$ 9,020,534 | \$ 0 | \$ 9,020,534 |

Collection System Maintenance

Program Description

This activity repairs, operates, and maintains the wastewater collection system. It also provides cesspool pumping.

Program Highlights

The proposed budget of the Collection System Maintenance Program is \$9,096,268 which reflects a decrease of 0.1 percent below the current fiscal year. The budget reflects the abolishment of the cesspool pumping branch. The function has been integrated into the maintenance activities due to a drastic decrease in work. The budget also reflects the enhancement of the flow monitoring function and the efforts required to address force main maintenance and sewer pipe rehabilitation.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--------------------------------|-------|-------------------|----------------------|----------------------|
| Cesspool Loads Pumped Per Year | # | 7,381 | 1,200 | 900 |
| Miles of Lines Cleaned | Miles | 725 | 725 | 725 |
| Miles of Line TV Inspected | Miles | 16.5 | 22 | 22 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 189.00 | 189.00 | 189.00 | 0.00 | 189.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 189.00 | 189.00 | 189.00 | 0.00 | 189.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 5,100,084 | \$ 6,044,654 | \$ 5,977,228 | \$ 0 | \$ 5,977,228 |
| Current Expenses | 1,304,220 | 3,064,150 | 3,119,040 | 0 | 3,119,040 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 6,404,304 | \$ 9,108,804 | \$ 9,096,268 | \$ 0 | \$ 9,096,268 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Sewer Fund | \$ 6,404,304 | \$ 9,108,804 | \$ 9,096,268 | \$ 0 | \$ 9,096,268 |
| Total | \$ 6,404,304 | \$ 9,108,804 | \$ 9,096,268 | \$ 0 | \$ 9,096,268 |

Department of Environmental Services

Treatment and Disposal

Program Description

This activity operates and maintains all city wastewater pumping stations, treatment plants, and certain storm drain pump stations. It also provides mechanical, electrical, and other support services for repair of wastewater facilities.

Program Highlights

The proposed budget of the Treatment and Disposal Program is \$43,268,863 which reflects an increase of 19.2 percent. The budget reflects an increase in funding for electricity needed to run ultraviolet disinfection units at Kailua, Sand Island and Wahiawa wastewater treatment plants. Increases are also included to provide funding for the Laie wastewater treatment plant, which the City will be acquiring from Hawaii Reserves, Inc. Increases are also included in consultant and contract services to improve and maintain existing facilities. In-house development of the Asset Management Program Implementation Plan will provide increased reliability of our equipment and savings in life-cycle costs of our assets. The In-Vessel Bioconversion Facility at Sand Island Wastewater Treatment Plant will begin operations to provide beneficial reuse of sludge.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--------------------|------|-------------------|----------------------|----------------------|
| Wastewater Treated | MGD | 122 | 113 | 115 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 391.00 | 391.00 | 391.00 | 0.00 | 391.00 |
| Temporary FTE | 6.00 | 6.00 | 6.00 | 0.00 | 6.00 |
| Contract FTE | 1.25 | 1.25 | 1.25 | 0.00 | 1.25 |
| Total | 398.25 | 398.25 | 398.25 | 0.00 | 398.25 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 13,597,770 | \$ 13,395,709 | \$ 15,249,400 | \$ 0 | \$ 15,249,400 |
| Current Expenses | 18,866,463 | 22,903,505 | 28,019,463 | 0 | 28,019,463 |
| Equipment | 582 | 0 | 0 | 0 | 0 |
| Total | \$ 32,464,815 | \$ 36,299,214 | \$ 43,268,863 | \$ 0 | \$ 43,268,863 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Sewer Fund | 32,464,815 | 36,299,214 | 43,268,863 | 0 | 43,268,863 |
| Total | \$ 32,464,815 | \$ 36,299,214 | \$ 43,268,863 | \$ 0 | \$ 43,268,863 |

Refuse Collection and Disposal

Program Description

This activity is responsible for the collection, transport and disposal of refuse throughout Oahu. This includes implementation of waste reduction and recycling programs, operation of transfer stations and landfills, and management of the H-Power facility.

Program Highlights

The proposed budget of the Refuse Collection and Disposal Program is \$122,695,718 which reflects an increase of 3.4 percent over the current fiscal year. The budget reflects an increase due to implementation of island wide curbside recycling and bulky item collection. The implementation of these programs will not require additional positions but shifting and filling vacant positions will be necessary.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Refuse Collected | Ton | 335,622 | 310,000 | 310,000 |
| Total Single Family Households Serviced | | | | |
| Automated | # | 144,176 | 146,180 | 146,180 |
| Manual | # | 21,013 | 21,200 | 21,200 |
| Total Tons Transferred | Ton | 285,359 | 285,000 | 285,000 |
| Municipal Solid Waste (MSW) Tons Processed at Hpower | Ton | 636,693 | 610,000 | 610,000 |
| MSW Tons Disposed at Waimanalo Gulch Landfill | Ton | 253,583 | 250,000 | 250,000 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 414.00 | 414.00 | 414.00 | 0.00 | 414.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Total | 415.00 | 415.00 | 415.00 | 0.00 | 415.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 16,046,819 | \$ 17,124,705 | \$ 18,806,814 | \$ 0 | \$ 18,806,814 |
| Current Expenses | 92,117,218 | 101,567,890 | 103,888,904 | 0 | 103,888,904 |
| Equipment | 9,396 | 0 | 0 | 0 | 0 |
| Total | \$ 108,173,433 | \$ 118,692,595 | \$ 122,695,718 | \$ 0 | \$ 122,695,718 |

SOURCE OF FUNDS

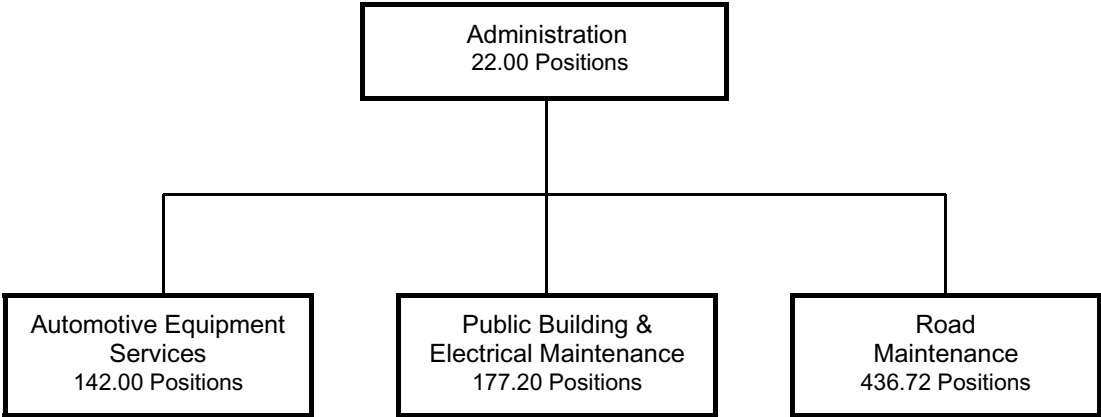
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|-----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Glass Incentive Account-SWSF | 1,570,748 | 2,868,152 | 1,667,836 | 0 | 1,667,836 |
| Recycling Account - SWSF | 4,401,176 | 9,660,585 | 12,626,958 | 0 | 12,626,958 |
| Refuse Genl Operating Acct -SWSF | 40,058,535 | 42,344,017 | 43,454,566 | 0 | 43,454,566 |
| Sld Wst Dis Fac Acct - SWSF | 62,142,974 | 63,819,841 | 64,946,358 | 0 | 64,946,358 |
| Total | \$ 108,173,433 | \$ 118,692,595 | \$ 122,695,718 | \$ 0 | \$ 122,695,718 |

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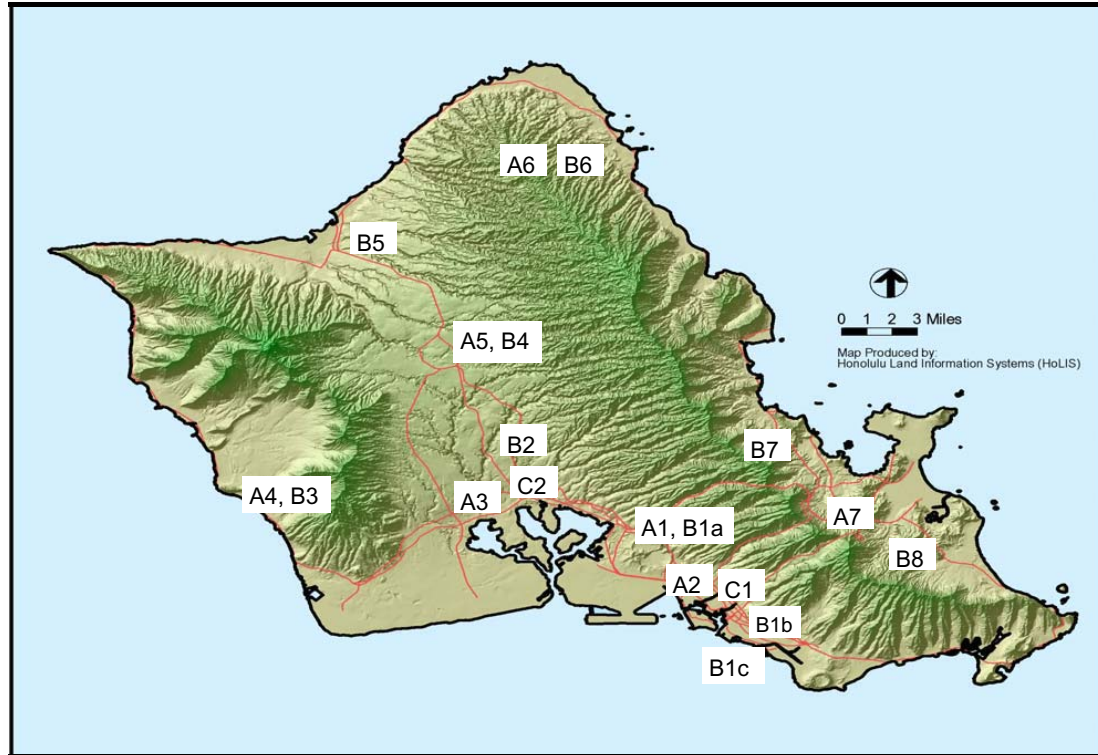
Department of Facility Maintenance

DEPARTMENT OF FACILITY MAINTENANCE
(DFM)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



DEPARTMENT OF FACILITY MAINTENANCE
(DFM)



AUTOMOTIVE EQUIPMENT SERVICE

ROAD MAINTENANCE

- A1 HALAWA Repair and Maintenance Facility
- A2 KEEHI Repair and Maintenance Facility
- A3 PEARL CITY Repair and Maintenance Facility
- A4 WAIANAE Repair and Maintenance Facility
- A5 WAHIAWA Repair and Maintenance Facility
- A6 LAIE Repair and Maintenance Facility
- A7 KAPAA Repair and Maintenance Facility

- B1a Halawa Baseyard
- B1b HONOLULU Clean Team
- B1c HONOLULU Street Sweeping
- B2 PEARL CITY (EWA) Baseyard
- B3 WAIANAE Baseyard
- B4 WAHIAWA Baseyard
- B5 WAIALUA Baseyard
- B6 LAIE (KOOLAULO) Baseyard
- B7 KANEOHE (KOOLAUPOKO) Baseyard
- B8 KAILUA Baseyard

BUILDING AND ELECTRICAL MAINTENANCE

- C1 PUBLIC BUILDING and ELECTRICAL MAINTENANCE Baseyard
- C2 TRAFFIC and ELECTRICAL MAINTENANCE SERVICES (TEMS) Baseyard

Department of Facility Maintenance

Responsibilities

The Department of Facility Maintenance plans and administers the City's repair, renovation and maintenance programs for roads, bridges, streams, flood control systems, city buildings and city vehicles and construction equipment except for certain units belonging to the Board of Water Supply, Police and Fire Departments. It also plans and administers the repair and maintenance programs for mechanical, electrical, and electronic equipment and facilities including those for parks, street lighting, and communication centers. Additionally, the department provides property management, parking garage management, relocation assistance, heavy vehicle and equipment training, and interdepartmental mail services.

Mission Statement

To provide efficient and effective maintenance of assigned city facilities for the well-being of our community and for the attainment of the goals of the City.

Goals and Objectives

1. To enhance and promote basic city core services that maintain the quality of Honolulu's infrastructure.
 - Clean 75 percent of 285 streams on the inventory. Inspect all other streams and schedule cleaning as required. Coordinate work with volunteer groups under the "Adopt-A-Stream", "Adopt-A-Block", and community clean-up programs to keep these areas free of litter and debris. Coordinate stream-cleaning plans with the Corps of Engineers, State Clean Water Branch, and community groups to identify actions and methods which improve the overall stream characteristics and quality.
 - Reduce backlog of first-aid road work.
 - Use environmentally friendly vehicles such as electric vehicles and fuel such as bio-diesel to reduce harmful emissions to the environment.
2. To perform work based on the values of customer service, streamlined operations, use of technology and a quality work environment.
 - Minimize "downtime" of vehicles and equipment requiring repair work. Perform interim repairs until parts arrive and/or workload allows for complete repair; improve early defect detection by enhancing preventive maintenance; increase efforts to perform repairs when equipment is inactive; continue tire retread program expansion to include more sizes, significantly reducing new tire expenditures.
 - Employ all available resources to meet essential building and electrical maintenance needs for roofs, painting, termite control, generators, ventilating systems, air conditioning systems, roll-up doors, flooring, paving, street lights, and electronic systems.
 - Increase efficiency through the use of an effective automated fleet maintenance and repair tracking system and automated work tracking system(s) for road maintenance, property management, and electrical maintenance, including the use of POSSE and GIS software.
 - Provide employees with a safe and healthy work environment.

Budget Initiatives and Highlights

The budget for the Department of Facility Maintenance consolidates the maintenance of roads, road signs and markings, streams and drainage systems, public buildings, streetlights and other electrical systems, and city vehicles and equipment.

The proposed budget of \$43,699,564 reflects an increase of 8.6 percent over the current fiscal year.

The major budget changes are as follows:

- Funding of \$857,000 for increased vehicle repair and maintenance due to the proposed island wide curbside recycling and bulky item collection programs.
- Funding of \$938,000 for increased supplies for in-house road repairs.
- Increase of \$425,000 in contractual building maintenance costs for work program projects.
- Parking fee refunds of \$400,000 (monthly parking rates lowered)
- A shift in the usage of fuel from diesel to bio-diesel.

Performance Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|------------------------------|------|-------------------|----------------------|----------------------|
| Under development and review | | | | |

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 767.34 | 771.05 | 771.05 | 0.00 | 771.05 |
| Temporary FTE | 3.78 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 11.00 | 6.87 | 6.87 | 0.00 | 6.87 |
| Total | 782.12 | 777.92 | 777.92 | 0.00 | 777.92 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Administration | \$ 1,027,806 | \$ 942,756 | \$ 1,088,124 | \$ 0 | \$ 1,088,124 |
| Public Building and Electrical Maintenance | 13,115,184 | 13,823,716 | 14,800,144 | 0 | 14,800,144 |
| Automotive Equipment Services | 10,494,742 | 10,860,679 | 12,133,178 | 0 | 12,133,178 |
| Roads Maintenance | 14,080,147 | 14,596,653 | 15,678,118 | 0 | 15,678,118 |
| Total | \$ 38,717,879 | \$ 40,223,804 | \$ 43,699,564 | \$ 0 | \$ 43,699,564 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 20,700,226 | \$ 21,968,510 | \$ 22,510,880 | \$ 0 | \$ 22,510,880 |
| Current Expenses | 17,972,020 | 18,196,594 | 21,110,634 | 0 | 21,110,634 |
| Equipment | 45,633 | 58,700 | 78,050 | 0 | 78,050 |
| Total | \$ 38,717,879 | \$ 40,223,804 | \$ 43,699,564 | \$ 0 | \$ 43,699,564 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 13,127,387 | \$ 12,792,913 | \$ 13,393,655 | \$ 0 | \$ 13,393,655 |
| Highway Fund | 20,334,627 | 20,842,231 | 22,671,601 | 0 | 22,671,601 |
| Bikeway Fund | 348 | 10,000 | 10,000 | 0 | 10,000 |
| Sewer Fund | 1,231,000 | 1,279,092 | 1,478,520 | 0 | 1,478,520 |
| Recycling Account - SWSF | 0 | 498,905 | 857,000 | 0 | 857,000 |
| Refuse Genl Operating Acct -SWSF | 3,682,792 | 4,401,848 | 5,084,788 | 0 | 5,084,788 |
| Community Development Fund | 162,499 | 0 | 0 | 0 | 0 |
| Housing Development Special Fund | 179,226 | 398,815 | 204,000 | 0 | 204,000 |
| Total | \$ 38,717,879 | \$ 40,223,804 | \$ 43,699,564 | \$ 0 | \$ 43,699,564 |

Department of Facility Maintenance

Administration

Program Description

The Administration Program plans, directs, administers, and coordinates line and staff activities relating to facility maintenance functions and programs involving the maintenance of public roads, streets, bridges, and drainage and flood control systems; street lighting and electrical systems of parks and other facilities, traffic signs and markings, public buildings, city vehicles and equipment (except for certain of those for Board of Water Supply, Fire and Police). The activity also provides citywide heavy vehicle and equipment training and interdepartmental mail services.

Program Highlights

The budget provides funding for the overall administration and management of the City's facility maintenance function and programs. Management support is provided in personnel staffing/ management, budgeting, program coordination, equipment and driver operator training and safety, interdepartmental mail services, and other general administration functions.

The 15.4 percent increase in the proposed budget is due to funds to fill vacant positions and negotiated pay raises.

Output Measures

| DESCRIPTION | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-----------------------|-------------------|----------------------|----------------------|
| Vacancies Filled | 53 | 80 | 75 |
| Fiscal Year Vacancies | 71 | 63 | 64 |
| Total Vacancies | 230 | 203 | 208 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 22.00 | 22.00 | 22.00 | 0.00 | 22.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 22.00 | 22.00 | 22.00 | 0.00 | 22.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 844,161 | \$ 863,332 | \$ 1,010,885 | \$ 0 | \$ 1,010,885 |
| Current Expenses | 183,645 | 79,424 | 77,239 | 0 | 77,239 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 1,027,806 | \$ 942,756 | \$ 1,088,124 | \$ 0 | \$ 1,088,124 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 64,372 | \$ 75,768 | \$ 116,119 | \$ 0 | \$ 116,119 |
| Highway Fund | 963,434 | 866,988 | 893,653 | 0 | 893,653 |
| Refuse Genl Operating Acct -SWSF | 0 | 0 | 78,352 | 0 | 78,352 |
| Total | \$ 1,027,806 | \$ 942,756 | \$ 1,088,124 | \$ 0 | \$ 1,088,124 |

Public Building and Electrical Maintenance

Program Description

The Public Building and Electrical Maintenance Program plans, directs, coordinates, and administers the repair, maintenance, and renovation programs for public buildings and appurtenant structures; street, park, mall, outdoor and other city lighting and electrical facilities; and communication facilities under the jurisdiction of the department. The division also administers activities including property management; parking garage management; city employees' parking; motor pool; and security for City Hall, Kapolei Hale, the Honolulu Municipal Building and certain other facilities.

Program Highlights

The proposed budget totaling \$14,800,144 reflects an increase of 7.1 percent over the current fiscal year. Increase in work program funds of \$425,000 for FY 2006 provide for repairs and improvements to existing city facilities. Parking fee refunds of \$400,000 are provided for lowered monthly parking rates. Funds for anti-terrorism costs and continued funding for enhanced building security of city facilities are also provided.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------|-------------------|----------------------|----------------------|
| Work Orders for Repair of Building and Appurtenant Structures Completed | # | 7,123 | 7,200 | 7,200 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 170.34 | 170.33 | 170.33 | 0.00 | 170.33 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 11.00 | 6.87 | 6.87 | 0.00 | 6.87 |
| Total | 181.34 | 177.20 | 177.20 | 0.00 | 177.20 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 4,668,571 | \$ 4,757,854 | \$ 5,217,794 | \$ 0 | \$ 5,217,794 |
| Current Expenses | 8,438,520 | 9,057,362 | 9,573,850 | 0 | 9,573,850 |
| Equipment | 8,093 | 8,500 | 8,500 | 0 | 8,500 |
| Total | \$ 13,115,184 | \$ 13,823,716 | \$ 14,800,144 | \$ 0 | \$ 14,800,144 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 7,481,720 | \$ 7,822,127 | \$ 8,323,082 | \$ 0 | \$ 8,323,082 |
| Highway Fund | 5,454,238 | 5,602,774 | 6,273,062 | 0 | 6,273,062 |
| Housing Development Special Fund | 179,226 | 398,815 | 204,000 | 0 | 204,000 |
| Total | \$ 13,115,184 | \$ 13,823,716 | \$ 14,800,144 | \$ 0 | \$ 14,800,144 |

Department of Facility Maintenance

Automotive Equipment Services

Program Description

The Automotive Equipment Services Program plans, directs, coordinates, and administers the vehicle and equipment repair and maintenance program for the City with the exception of programs under the Board of Water Supply, Police and Fire. It also prepares plans and specifications for the purchase of new vehicles and equipment.

Program Highlights

The proposed budget of \$12,133,178 reflects an increase of 11.7 percent over the current fiscal year. The budget provides sustained funding for the use of bio-diesel, a substitute diesel fuel, to lessen the City's dependence on fossil fuel, reduce tailpipe emissions and improve air quality.

The division also proposes to continue with the evaluation of new products that improve engine efficiency, reduce exhaust emissions, increase fuel economy, minimize component wear and extend engine life.

A total of \$857,000 is also provided for increased repair and maintenance of vehicles utilized for the proposed island wide curbside recycling and bulky item collection programs.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---------------------------------|------|-------------------|----------------------|----------------------|
| REPAIR AND MAINTENANCE: | | | | |
| Repair Orders Processed: | | | | |
| Halawa Yard Automotive | # | 4,293 | 4,507 | 5,048 |
| Construction Equipment | # | 741 | 763 | 775 |
| Leeward Yard (Pearl City) | # | 3,450 | 3,623 | 3,677 |
| Windward Yard (Kapaa) | # | 2,827 | 2,968 | 3,013 |
| Welding Shop | # | 677 | 687 | 701 |
| Body Fender and Repair | # | 554 | 562 | 574 |
| SERVICE AND LUBRICATION: | | | | |
| Vehicle lubrications (units) | # | 918 | 1,101 | 1,233 |
| Tire repair and replacements | # | 2,322 | 2,554 | 2,682 |
| STOREKEEPING: | | | | |
| Purchase requisitions prepared | # | 42 | 42 | 42 |
| Purchase orders issued | # | 5,556 | 5,246 | 786 |
| Fuel (received) transactions | # | 846 | 903 | 922 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 142.00 | 142.00 | 142.00 | 0.00 | 142.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 142.00 | 142.00 | 142.00 | 0.00 | 142.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 4,533,856 | \$ 5,027,405 | \$ 5,014,213 | \$ 0 | \$ 5,014,213 |
| Current Expenses | 5,956,695 | 5,831,474 | 7,118,965 | 0 | 7,118,965 |
| Equipment | 4,191 | 1,800 | 0 | 0 | 0 |
| Total | \$ 10,494,742 | \$ 10,860,679 | \$ 12,133,178 | \$ 0 | \$ 12,133,178 |

Department of Facility Maintenance

| SOURCE OF FUNDS | | | | | |
|----------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 3,502,770 | \$ 3,148,974 | \$ 3,162,042 | \$ 0 | \$ 3,162,042 |
| Highway Fund | 2,078,180 | 1,531,860 | 1,629,180 | 0 | 1,629,180 |
| Sewer Fund | 1,231,000 | 1,279,092 | 1,478,520 | 0 | 1,478,520 |
| Recycling Account - SWSF | 0 | 498,905 | 857,000 | 0 | 857,000 |
| Refuse Genl Operating Acct -SWSF | 3,682,792 | 4,401,848 | 5,006,436 | 0 | 5,006,436 |
| Total | \$ 10,494,742 | \$ 10,860,679 | \$ 12,133,178 | \$ 0 | \$ 12,133,178 |

Department of Facility Maintenance

Roads Maintenance

Program Description

The Road Maintenance Program maintains city roadways, sidewalks, storm drains, bridges, striping, signs, outdoor municipal parking lots, bike paths, pedestrian malls, bus stops/shelters and downtown Honolulu parks. It renders pavement maintenance to private roadways open to public use. The division also has the responsibility of maintaining city-owned streams, channels, ditches and other flood control facilities as well as enforcing the maintenance of privately-owned streams. In addition, it maintains litter containers at bus stops and pedestrian malls, and removes graffiti within the roadway right-of-way. In the Rural Districts, it provides dead animal pickup and bulky household item collection services, and oversees refuse collection services at Wahiawa, Laie, and Waialua until the transition of services to the Department of Environmental Services is completed.

Program Highlights

The proposed budget of \$15,678,118 reflects an increase of 7.4 percent over the current fiscal year. The budget provides increased funding of \$938,000 for in-house repair and maintenance of streets and roads.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|-----------|-------------------|----------------------|----------------------|
| Pothole Patching | # | 68,872 | 80,000 | 80,000 |
| Pothole Hotline: | | | | |
| Calls Received | # | 4,025 | 5,000 | 5,000 |
| % Filled in 48 Hours | % | 39 | 40 | 40 |
| First Aid Repairs | Tons | 9,354 | 19,000 | 15,000 |
| Base Reconstruction | Tons | 27 | 200 | 400 |
| In-House Resurfacing | Ln. Miles | 0 | 0 | 20 |
| Catch Basins and Manholes Cleaned/Inspected | # | 6,288 | 7,000 | 7,000 |
| Curbs Mechanically/Manually Swept | Miles | 37,007 | 40,000 | 40,000 |
| Litter Containers Serviced | Times | 227,443 | 230,000 | 230,000 |
| Sidewalks Repaired (In-House) | Sq. Ft. | 67,595 | 70,000 | 70,000 |
| Bulky Items Picked Up | # | 48,914 | 50,000 | 50,000 |
| Dead Animals Picked Up | # | 719 | 800 | 800 |
| Curbs/Gutters Reconstructed | Ln. Ft. | 1,246 | 1,500 | 1,500 |
| Metal/Wood Guardrails Repaired/Installed | Ln. Ft. | 624 | 700 | 700 |
| Chain Link Fence Repaired/Installed | Ln. Ft. | 2,010 | 2,200 | 2,200 |
| Streams/Ditches Cleaned | # | 124 | 130 | 130 |
| Curbs Painted | Ln. Ft. | 4,611 | 4,700 | 4,700 |
| Traffic Lines Painted | Miles | 636 | 700 | 700 |
| Crosswalks Painted | # | 987 | 1,000 | 1,000 |
| Pavement Markers Installed | # | 3,154 | 3,200 | 3,200 |
| Traffic Signs Fabricated | # | 6,603 | 7,000 | 7,000 |
| Traffic Signs and Posts Installed/Reset/Replaced | # | 7,079 | 7,000 | 7,000 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 433.00 | 436.72 | 436.72 | 0.00 | 436.72 |
| Temporary FTE | 3.78 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 436.78 | 436.72 | 436.72 | 0.00 | 436.72 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 10,653,638 | \$ 11,319,919 | \$ 11,267,988 | \$ 0 | \$ 11,267,988 |
| Current Expenses | 3,393,160 | 3,228,334 | 4,340,580 | 0 | 4,340,580 |
| Equipment | 33,349 | 48,400 | 69,550 | 0 | 69,550 |
| Total | \$ 14,080,147 | \$ 14,596,653 | \$ 15,678,118 | \$ 0 | \$ 15,678,118 |

SOURCE OF FUNDS

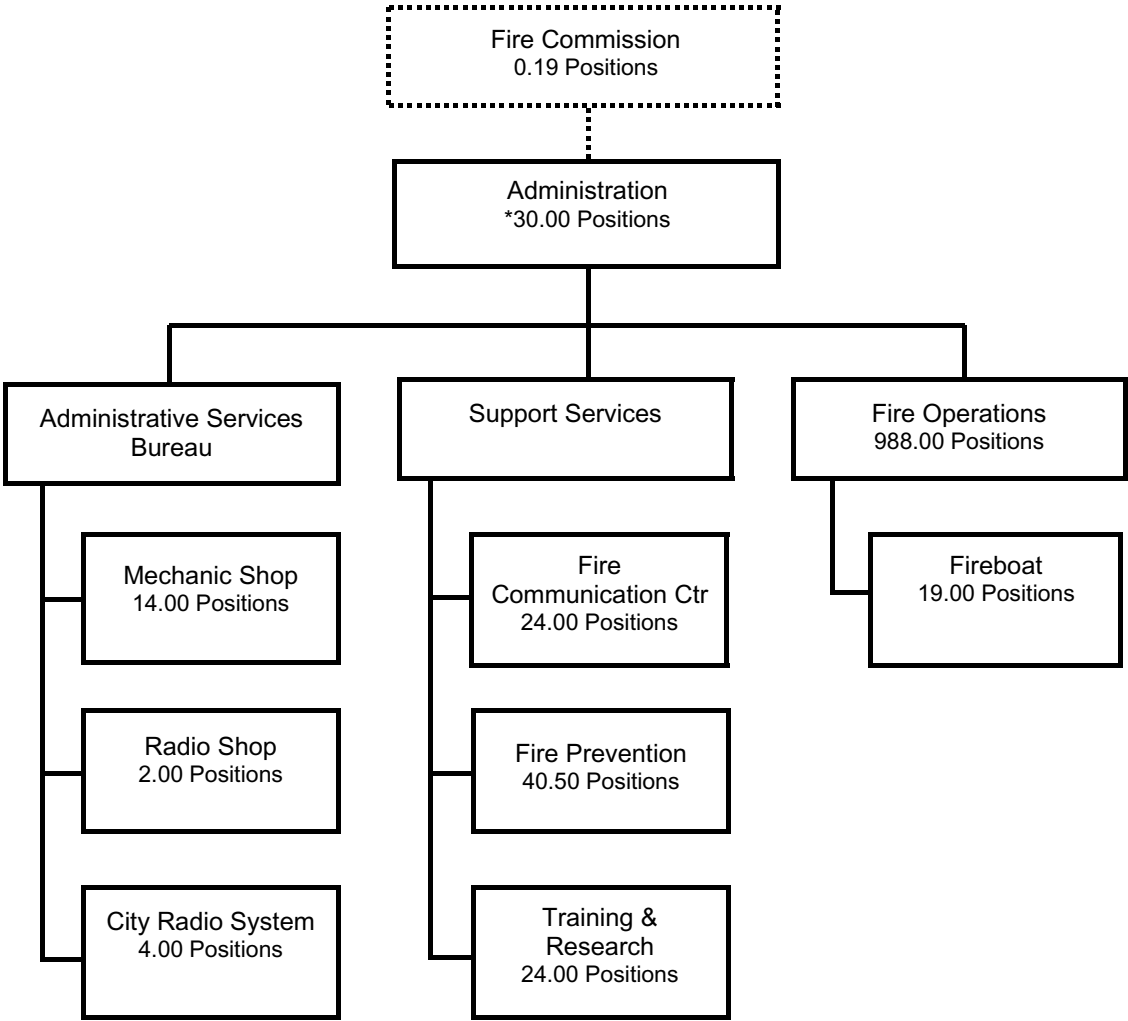
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 2,078,525 | \$ 1,746,044 | \$ 1,792,412 | \$ 0 | \$ 1,792,412 |
| Highway Fund | 11,838,775 | 12,840,609 | 13,875,706 | 0 | 13,875,706 |
| Bikeway Fund | 348 | 10,000 | 10,000 | 0 | 10,000 |
| Community Development Fund | 162,499 | 0 | 0 | 0 | 0 |
| Total | \$ 14,080,147 | \$ 14,596,653 | \$ 15,678,118 | \$ 0 | \$ 15,678,118 |

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Honolulu Fire Department

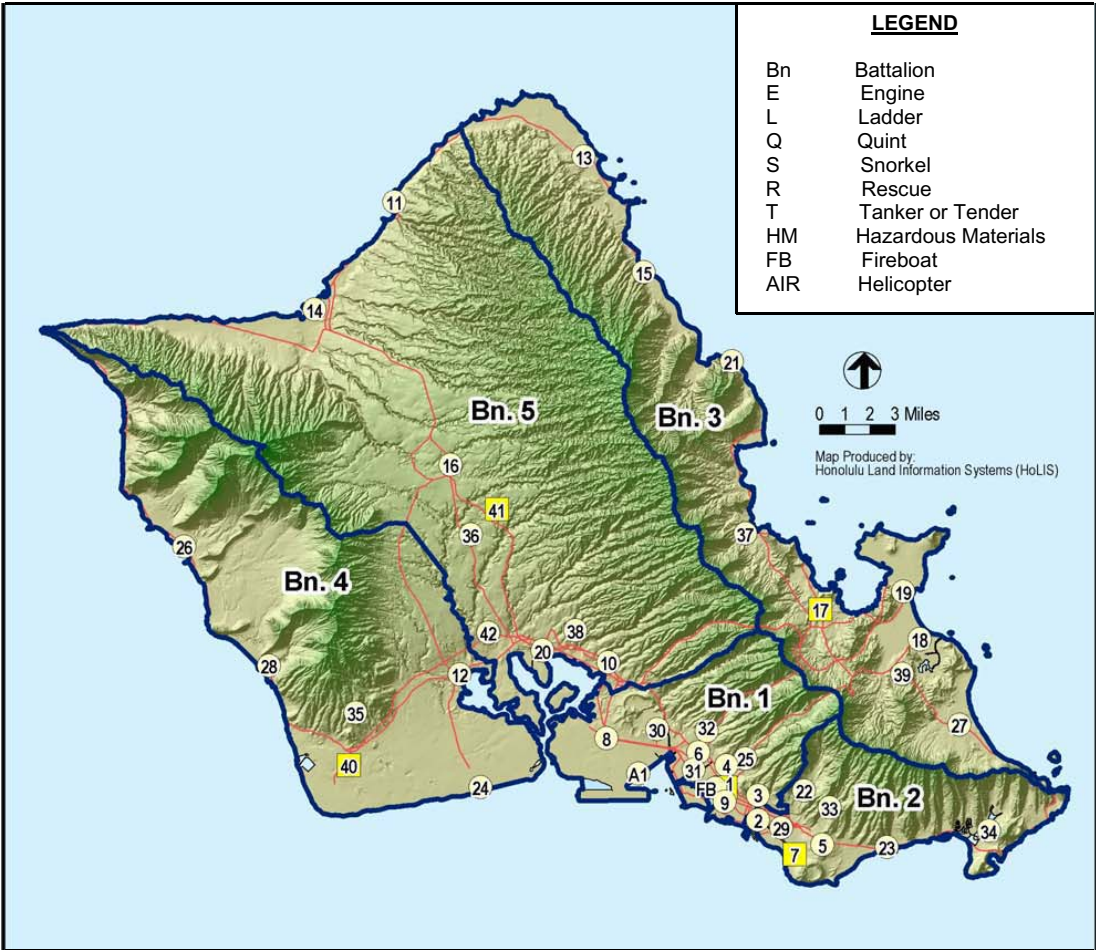
HONOLULU FIRE DEPARTMENT
(HFD)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



* Positions include: 3 Assistant Fire Chiefs, secretaries and professional/clerical support staff.

HONOLULU FIRE DEPARTMENT



| Station | Name | Companies | Station | Name | Companies |
|---------|------------|---------------|---------|----------------|--------------------|
| FB | Waterfront | Fireboat | 22 | Manoa | E22 |
| 1 | Central | Bn1, E1 | 23 | Wailupe | E23 |
| 2 | Pawaa | E2, L2, R1 | 24 | Ewa Beach | E24 |
| 3 | Makiki | E3 | 25 | Nuuanu | E25 |
| 4 | Kuakini | E4, L4 | 26 | Waianae | E26, Q26, T26 |
| 5 | Kaimuki | E5, L5 | 27 | Waimanalo | E27 |
| 6 | Kalihi | E6 | 28 | Nanakuli | E28, T28 |
| 7 | Waikiki | Bn2, E7, L7 | 29 | McCully | E29, L29 |
| 8 | Mokulele | E8 | 30 | Moanalua | E30, L30, T30 |
| 9 | Kakaako | E9, S9 | 31 | Kalihi Kai | E31, L31, R2 |
| 10 | Aiea | E10 | 32 | Kalihi Uka | E32, HM1 |
| 11 | Sunset | E11 | 33 | Palolo | E33 |
| 12 | Waipahu | E12, L12, T12 | 34 | Hawaii Kai | E34, Q34 |
| 13 | Kahuku | E13 | 35 | Makakilo | E35 |
| 14 | Waialua | E14 | 36 | Mililani | E36 |
| 15 | Hauula | E15, T15 | 37 | Kahaluu | E37 |
| 16 | Wahiawa | E16, T16 | 38 | Waiau | E38, Q38 |
| 17 | Kaneohe | Bn3, E17, L17 | 39 | Olamana | E39 |
| 18 | Kailua | E18, L18 | 40 | Kapolei | Bn4, E40, Q40, HM2 |
| 19 | Aikahi | E19 | 41 | Mililani Mauka | Bn5, E41, Q41 |

Honolulu Fire Department

Responsibilities

The Honolulu Fire Department (HFD) is responsible for providing fire fighting, search and rescue, emergency medical, and hazardous materials response for the City and County of Honolulu. These duties are performed in a wide variety of terrain that include steep mountain ranges, wild lands, and agricultural fields; structures which make up a modern metropolitan city, including industrial complexes, business centers, government complexes, high-rise resorts, condominiums, and high-density urban residential dwellings; and the ocean surrounding the island. The department maintains a modern and technologically advanced force of fire fighting and rescue personnel and equipment through its various activities administered by qualified professional leadership. The department continues to develop and conduct a reliable and efficient communication systems program, a Fire Prevention Program (which includes inspections, investigations and enforcement of fire regulations, and a Fire Safety Education Program), a Fire Apparatus Maintenance and Repair Program, a Training and Research Program, a Fireboat Program, and a coordinated City Radio System Program.

Vision Statement

The HFD will continuously strive to meet the changing needs of our community by providing a modern and technologically advanced department. This is achieved by maintaining a high level of readiness and focusing on the professional development and training of all personnel.

Mission Statement

The mission of the HFD is to respond to fires, emergency medical incidents, hazardous material incidents, and rescues on land and sea to save lives, property, and the environment. This mission is accomplished by:

- Promoting safety and maintaining a well equipped, highly trained, and motivated force of professional fire fighters and rescue personnel.
- Promoting fire prevention and other public safety education programs.

The HFD's motto is: "Pride, Service, Dedication."

Goals and Objectives

1. To provide quality and proficient fire and emergency services for the City and County of Honolulu through effective and efficient management of resources.
2. To provide a proficient communications system by assessing and improving fire dispatch.
3. To provide personnel development instruction and fire fighter safety programs for the continued improvement and safety of the department's workforce.
4. To provide training to all fire fighters at the Emergency Medical Technician (EMT)-B national level.
5. To provide nationally recognized training for all personnel through certification and accreditation.
6. To identify issues dealing with total quality management and develop efficient management of personnel and work assignments.
7. To identify and monitor county, state, and national trends and initiatives through networking with other agencies to ensure compliance with current rules and regulations.
8. To mitigate the loss of life and property through a continuance of assessing and improving fire prevention programs.

Budget Initiatives and Highlights

The Honolulu Fire Department's proposed fiscal year 2006 budget is \$68,120,909, which reflects a decrease of 0.6 percent from the current fiscal year. The decrease in salaries is primarily the result of decreased funding for overtime. The increase in current expenses is mainly due to dry-docking costs, which are budgeted biennially in the Fireboat activity.

The proposed fiscal year 2006 budget provides three months funding for three new Mechanical Repairer positions: two Mechanical Repairer positions in Administration for the department's Self Contained Breathing Apparatus (SCBA) program and one Mechanical Repairer position in the Mechanic Shop to repair and maintain small equipment.

The proposed budget also reflects a transfer of one Data Processing Systems Analyst (DPSA) II position to the Department of Information Technology (DIT).

As in previous years, the budget also includes a training pool of 100 Fire Fighter Recruit positions (unfunded) to efficiently schedule and fill Fire Fighter Recruit positions in the department. These positions are not included in the department's position count since they are already reflected in the department's funded vacant positions and to avoid double counting.

Fiscal Sustainability

Target Year

Goal 1: Develop Reliable Recurring Sources of Revenue

FY 2006

Initiative 1: Commence dialogue with Administration and City Council with respect to feasibility of generating fee revenue from services such as inspections, fire reports and fire safety classes.

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 1,144.00 | 1,145.00 | 1,144.00 | 3.00 | 1,147.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.19 | 0.69 | 1.50 | 0.00 | 1.50 |
| Total | 1,144.19 | 1,145.69 | 1,145.50 | 3.00 | 1,148.50 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Administration | \$ 2,767,062 | \$ 2,820,198 | \$ 2,806,760 | \$ 16,572 | \$ 2,823,332 |
| Fire Communication Center | 1,242,923 | 1,376,575 | 1,370,236 | 0 | 1,370,236 |
| Fire Prevention | 2,281,922 | 2,620,496 | 2,638,945 | 0 | 2,638,945 |
| Mechanic Shop | 1,148,514 | 1,165,724 | 1,212,610 | 8,286 | 1,220,896 |
| Training and Research | 1,071,621 | 1,639,485 | 1,621,270 | 0 | 1,621,270 |
| Radio Shop | 164,441 | 181,622 | 215,182 | 0 | 215,182 |
| Fire Operations | 53,148,719 | 57,138,121 | 56,088,731 | 0 | 56,088,731 |
| Fireboat | 1,423,929 | 1,395,264 | 1,896,829 | 0 | 1,896,829 |
| Fire Commission | 5,555 | 7,868 | 32,868 | 0 | 32,868 |
| City Radio System | 178,498 | 197,294 | 212,620 | 0 | 212,620 |
| HFD Grants | 519,113 | 0 | 0 | 0 | 0 |
| Total | \$ 63,952,297 | \$ 68,542,647 | \$ 68,096,051 | \$ 24,858 | \$ 68,120,909 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 56,803,735 | \$ 61,843,612 | \$ 60,896,083 | \$ 24,858 | \$ 60,920,941 |
| Current Expenses | 6,455,420 | 6,234,176 | 6,709,065 | 0 | 6,709,065 |
| Equipment | 693,142 | 464,859 | 490,903 | 0 | 490,903 |
| Total | \$ 63,952,297 | \$ 68,542,647 | \$ 68,096,051 | \$ 24,858 | \$ 68,120,909 |

Honolulu Fire Department

| SOURCE OF FUNDS | | | | | |
|-----------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 63,433,184 | \$ 68,542,647 | \$ 68,096,051 | \$ 24,858 | \$ 68,120,909 |
| Special Projects Fund | 35,000 | 0 | 0 | 0 | 0 |
| Federal Grants Fund | 484,113 | 0 | 0 | 0 | 0 |
| Total | \$ 63,952,297 | \$ 68,542,647 | \$ 68,096,051 | \$ 24,858 | \$ 68,120,909 |

Administration

Program Description

The Administration Division plans and administers activities to protect life and property by preventing and mitigating fires and emergencies and coordinating fire fighting, first responder assistance and rescue services with other agencies and organizations. It also evaluates and purchases all equipment and apparatuses needed by the department; implements the personnel functions; and manages the activities of the Waipahu Maintenance Facility. The division also coordinates repair and maintenance of 46 fire station and facility work sites and oversees the department's Capital Improvement Program; plans and administers data collection and analysis to develop programs; and identifies national trends in order to recommend program direction.

Program Highlights

The Administration program budget of \$2,823,332 reflects an increase of 0.1 percent from the current fiscal year and provides for the current level of services.

Budget issues consist of 3 months funding for two new Mechanical Repairer positions for the department's Self Contained Breathing Apparatus (SCBA) program.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|------------------|------|-------------------|----------------------|----------------------|
| New Appointments | # | 27 | 65 | 80 |
| Resignations | # | 10 | 7 | 10 |
| Suspensions | # | 8 | 5 | 5 |
| Retirements | # | 24 | 50 | 40 |
| Reprimands | # | 20 | 10 | 10 |
| Dismissals | # | 1 | 1 | 1 |
| Promotions | # | 58 | 60 | 60 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 30.00 | 30.00 | 30.00 | 2.00 | 32.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 30.00 | 30.00 | 30.00 | 2.00 | 32.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,565,841 | \$ 1,565,098 | \$ 1,673,736 | \$ 16,572 | \$ 1,690,308 |
| Current Expenses | 1,159,062 | 1,220,641 | 1,098,565 | 0 | 1,098,565 |
| Equipment | 42,159 | 34,459 | 34,459 | 0 | 34,459 |
| Total | \$ 2,767,062 | \$ 2,820,198 | \$ 2,806,760 | \$ 16,572 | \$ 2,823,332 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 2,767,062 | \$ 2,820,198 | \$ 2,806,760 | \$ 16,572 | \$ 2,823,332 |
| Total | \$ 2,767,062 | \$ 2,820,198 | \$ 2,806,760 | \$ 16,572 | \$ 2,823,332 |

Honolulu Fire Department

Fire Communication Center

Program Description

The Fire Communication Center (FCC) operates a central communication center which processes fire, rescue and other related calls and business calls. The FCC provides information on behalf of the Fire Department; dispatches the proper type and number of companies required at an incident by using the Computer Aided Dispatch System (CADS); monitors other city, state and federal agencies' communications; and maintains maps, card files of streets, hydrants and other pertinent information for the rapid and accurate dispatching of fire units.

Program Highlights

The Fire Communication Center program budget of \$1,370,236 reflects a decrease of 0.5 percent from the current fiscal year and provides for the current level of services. The budget also reflects the transfer of one Data Processing Systems Analyst (DPSA) II position to the Department of Information Technology (DIT).

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|----------------------------------|------|-------------------|----------------------|----------------------|
| ALARMS: | # | | | |
| Fire Alarms | # | 5,165 | 6,000 | 6,500 |
| Rescues/EMS | # | 19,316 | 18,000 | 18,500 |
| Others | # | 8,463 | 9,000 | 9,500 |
| TOTAL ALARMS | # | 32,944 | 33,000 | 33,500 |
| E911 Calls | # | 40,274 | 61,000 | 62,000 |
| Statistical Information Requests | # | 63 | 70 | 75 |
| Estimated Non-Emergency Calls | # | 380 | 400 | 450 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 24.00 | 24.00 | 23.00 | 0.00 | 23.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 24.00 | 24.00 | 23.00 | 0.00 | 23.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,196,368 | \$ 1,320,725 | \$ 1,276,886 | \$ 0 | \$ 1,276,886 |
| Current Expenses | 46,555 | 55,850 | 90,850 | 0 | 90,850 |
| Equipment | 0 | 0 | 2,500 | 0 | 2,500 |
| Total | \$ 1,242,923 | \$ 1,376,575 | \$ 1,370,236 | \$ 0 | \$ 1,370,236 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,242,923 | \$ 1,376,575 | \$ 1,370,236 | \$ 0 | \$ 1,370,236 |
| Total | \$ 1,242,923 | \$ 1,376,575 | \$ 1,370,236 | \$ 0 | \$ 1,370,236 |

Fire Prevention

Program Description

The Fire Prevention Bureau enforces adopted fire regulations to ensure public safety; inspects, detects and corrects potential fire hazards; investigates all significant fires to determine "causes" and "point of origin"; estimates values of losses; reviews building construction plans for installation of fire protection and fire control equipment and conducts continuous public education to reduce loss of life.

Program Highlights

The Fire Prevention program budget of \$2,638,945 reflects an increase of 0.7 percent from the current fiscal year and provides for the current level of services.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--------------------------------|------|-------------------|----------------------|----------------------|
| Inspections (occupancy) | # | 5,549 | 6,000 | 6,500 |
| License & Permit Issued | # | 516 | 525 | 540 |
| Building Plans Approved | # | 1116 | 1125 | 1130 |
| Fire Alarm System Test | # | 232 | 225 | 215 |
| Fire Investigations | # | 129 | 130 | 132 |
| Government/Private Referrals | # | 609 | 620 | 630 |
| Correspondence | # | 401 | 425 | 435 |
| Systems Follow-up Inspection | # | 252 | 240 | 240 |
| Rangewood Follow-up Inspection | # | 62 | 65 | 70 |
| Public Education Presentation | # | 219 | 225 | 235 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 40.00 | 40.00 | 40.00 | 0.00 | 40.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.50 | 1.00 | 0.00 | 1.00 |
| Total | 40.00 | 40.50 | 41.00 | 0.00 | 41.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 2,037,312 | \$ 2,323,946 | \$ 2,362,395 | \$ 0 | \$ 2,362,395 |
| Current Expenses | 242,234 | 289,050 | 269,050 | 0 | 269,050 |
| Equipment | 2,376 | 7,500 | 7,500 | 0 | 7,500 |
| Total | \$ 2,281,922 | \$ 2,620,496 | \$ 2,638,945 | \$ 0 | \$ 2,638,945 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 2,281,922 | \$ 2,620,496 | \$ 2,638,945 | \$ 0 | \$ 2,638,945 |
| Total | \$ 2,281,922 | \$ 2,620,496 | \$ 2,638,945 | \$ 0 | \$ 2,638,945 |

Honolulu Fire Department

Mechanic Shop

Program Description

The Mechanic Shop maintains a fleet of over 75 fire apparatuses and approximately 30,000 pieces of fire related equipment to meet National Fire Protection Agency (NFPA) standards; conducts fire pump tests, aerial and ground ladder tests to meet NFPA specifications; maintains over 90 auxiliary support vehicles, boats and jet skis; designs, fabricates and welds essential supportive accessories such as cabinets, manifolds, racks, and trailers; and services and repairs small motorized and hydraulically powered tools.

Program Highlights

The Mechanic Shop program budget of \$1,220,896 reflects an increase of 4.7 percent over the current fiscal year. The increase is primarily due to collective bargaining costs and increased costs for motor vehicle parts and accessories.

Budget issues include three months funding for one new Mechanical Repairer position to repair and maintain small equipment.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|-------|-------------------|----------------------|----------------------|
| Average down time of all Vehicles and Apparatuses | Hours | 36.3 | 28.0 | 28.0 |
| Trouble calls greater than one hour of down time | # | 482 | 600 | 600 |
| Non-scheduled work orders (minor repairs) one hour down time | # | 1,001 | 850 | 850 |
| Preventive Maintenance Service | # | 1,297 | 1,200 | 1,200 |
| Major Apparatus Repairs | # | 7 | 10 | 10 |
| Design Modifications | # | 86 | 30 | 30 |
| Annual Pump Capacity Tests | # | 43 | 60 | 60 |
| Annual Aerial Ladder Tests | # | 10 | 19 | 19 |
| Ground Ladder Tests | # | 287 | 432 | 432 |
| DOT Apparatus Safety Inspections | # | 192 | 300 | 300 |
| Fire Apparatuses Maintained | # | 86 | 97 | 97 |
| Auxiliary Vehicles Maintained | # | 77 | 90 | 90 |
| Rescue Boats Maintained | # | 13 | 13 | 13 |
| Misc. Fire Equipment Repairs | # | 422 | 600 | 600 |
| Fire Hose Repairs | # | 254 | 500 | 500 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 13.00 | 14.00 | 14.00 | 1.00 | 15.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 13.00 | 14.00 | 14.00 | 1.00 | 15.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 503,720 | \$ 541,804 | \$ 564,190 | \$ 8,286 | \$ 572,476 |
| Current Expenses | 626,776 | 612,420 | 636,920 | 0 | 636,920 |
| Equipment | 18,018 | 11,500 | 11,500 | 0 | 11,500 |
| Total | \$ 1,148,514 | \$ 1,165,724 | \$ 1,212,610 | \$ 8,286 | \$ 1,220,896 |

| SOURCE OF FUNDS | | | | | |
|-----------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 1,148,514 | \$ 1,165,724 | \$ 1,212,610 | \$ 8,286 | \$ 1,220,896 |
| Total | \$ 1,148,514 | \$ 1,165,724 | \$ 1,212,610 | \$ 8,286 | \$ 1,220,896 |

Honolulu Fire Department

Training and Research

Program Description

The Training and Research Bureau (TRB) develops fire suppression techniques; conducts emergency medical instruction; prepares, instructs and evaluates training programs; and researches and evaluates specifications of fire apparatus, equipment and current educational training programs. The TRB is also assigned the task of rehabilitation at major incidents involving typically six or more fire companies.

Program Highlights

The Training and Research program budget of \$1,621,270 reflects a decrease of 1.1 percent from the current fiscal year and provides for the current level of services.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|----------|-------------------|----------------------|----------------------|
| Recruit Training - Initial | Students | 80 | 80 | 80 |
| First Responder Training | Students | 871 | 721 | 571 |
| EMT Retraining | Students | 281 | 431 | 581 |
| Company Performance Assessments | Students | 850 | 850 | 850 |
| Officer Training Class | Students | 10 | 70 | 70 |
| Apparatus Operations Training | Students | 75 | 100 | 100 |
| Driver Training Upgrade | Students | 59 | 70 | 30 |
| Driver Training Annual/Recertification | Students | 221 | 300 | 400 |
| Field Driver Certification | Students | 75 | 45 | 45 |
| EVOC Training | Students | 0 | 80 | 80 |
| Instructor Training Classes | Students | 100 | 100 | 100 |
| Water Safety Program | Students | 390 | 390 | 390 |
| Basic Life Support/AED | Students | 1,152 | 80 | 1,152 |
| Incident Command Training | Students | 120 | 150 | 150 |
| Hazardous Materials/Rescue Technician Training | Students | 60 | 60 | 60 |
| HazMat Technician Refresher Training | Students | 230 | 250 | 275 |
| Hazardous Materials First Responder Training-Initial | Students | 28 | 38 | 40 |
| Hazardous Materials Incident Command Class | Students | 71 | 75 | 75 |
| Rescue Systems Training | Students | 80 | 80 | 80 |
| Flashover Awareness Training | Students | 28 | 30 | 30 |
| Weapons of Mass Destruction | Students | 28 | 1,150 | 1,150 |
| Certification Program | Students | 28 | 80 | 80 |
| Third Party Evaluator | Students | 60 | 60 | 60 |
| EMT-B Training Initial (Incumbent) | Students | 70 | 150 | 150 |
| PHTLS Initial Training | Students | 63 | 63 | 63 |
| PHTLS Refresher Training | Students | 48 | 111 | 174 |
| AMLS Initial Training | Students | 48 | 63 | 63 |
| AMLS Refresher Training | Students | 0 | 48 | 111 |
| Basic Ahythmia Training | Students | 48 | 48 | 48 |
| Family and Friends CPR Training | Students | 2,000 | 2,000 | 2,000 |
| C&C CPR/First Aid Training | Students | 72 | 100 | 100 |
| EMS Ride Along/Ambulance Training | Students | 5 | 15 | 15 |
| National Fire Academy Courses | Students | 100 | 100 | 100 |
| CPAT Proctor Training | Students | 99 | 0 | 100 |
| Third Party Evaluator Training | Students | 51 | 100 | 100 |
| Rescue Watercraft Instructor Training | Students | 10 | 10 | 10 |
| Rescue Watercraft Operator Training | Students | 54 | 54 | 54 |
| Rescue Watercraft Awareness Training | Students | 100 | 100 | 100 |
| Third Party Evaluator Training | Students | 51 | 100 | 100 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 24.00 | 24.00 | 24.00 | 0.00 | 24.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 24.00 | 24.00 | 24.00 | 0.00 | 24.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 928,847 | \$ 1,416,394 | \$ 1,406,170 | \$ 0 | \$ 1,406,170 |
| Current Expenses | 113,732 | 158,135 | 177,600 | 0 | 177,600 |
| Equipment | 29,042 | 64,956 | 37,500 | 0 | 37,500 |
| Total | \$ 1,071,621 | \$ 1,639,485 | \$ 1,621,270 | \$ 0 | \$ 1,621,270 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,071,621 | \$ 1,639,485 | \$ 1,621,270 | \$ 0 | \$ 1,621,270 |
| Total | \$ 1,071,621 | \$ 1,639,485 | \$ 1,621,270 | \$ 0 | \$ 1,621,270 |

Honolulu Fire Department

Radio Shop

Program Description

The Radio Shop provides an island wide Fire and Rescue Radio Communication System for dispatching and coordinating units to fire, medical, and rescue incidents. System planning and design, equipment specifications, installations, adjustment, testing and maintenance are included in this activity. The Radio Shop also maintains other electronics equipment, such as sirens, light bars, battery chargers, pagers, video cassette recorders and Opticom (traffic signal changing) units. The department has received federal funding to outfit an entire radio system that will operate on the City's 800 MHz Trunk Radio System.

Program Highlights

The Radio Shop program budget of \$215,182 reflects an increase of 18.5 percent over the current fiscal year. The increase is primarily due to collective bargaining costs and anticipated equipment costs associated with the transfer of radio service to the 800 MHz system.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Installation, Removal and Reinstallations Made | # | 92 | 85 | 125 |
| Frequency Measurements and Preventive Maintenance Made | # | 45 | 30 | 50 |
| Service and Repairs Made | # | 610 | 650 | 690 |
| Planning and Training | # | 20 | 90 | 100 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 2.00 | 2.00 | 2.00 | 0.00 | 2.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 2.00 | 2.00 | 2.00 | 0.00 | 2.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 103,226 | \$ 103,472 | \$ 115,532 | \$ 0 | \$ 115,532 |
| Current Expenses | 50,877 | 70,050 | 70,050 | 0 | 70,050 |
| Equipment | 10,338 | 8,100 | 29,600 | 0 | 29,600 |
| Total | \$ 164,441 | \$ 181,622 | \$ 215,182 | \$ 0 | \$ 215,182 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 164,441 | \$ 181,622 | \$ 215,182 | \$ 0 | \$ 215,182 |
| Total | \$ 164,441 | \$ 181,622 | \$ 215,182 | \$ 0 | \$ 215,182 |

Fire Operations

Program Description

The Fire Operations activity provides fire protection, suppression, rescue and emergency services; conducts dwelling and commercial building inspections; and provides commercial and industrial pre-fire planning for the entire island of Oahu which is approximately 604 square miles.

Program Highlights

The Fire Operations program budget of \$56,088,731 reflects a decrease of 1.8 percent from the current fiscal year. The decrease is primarily attributed to a reduction in overtime.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-----------------------------|-------|-------------------|----------------------|----------------------|
| Fire Alarm Responses | # | 6,546 | 6,600 | 6,600 |
| Rescue and Emergency Calls | # | 24,370 | 24,400 | 24,400 |
| Hazmat Unit Responses | # | 2,022 | 2,100 | 2,100 |
| Helicopter Responses: | | | | |
| Fire Alarms | # | 62 | 65 | 65 |
| Search and Rescue | # | 298 | 300 | 300 |
| Training | Hours | 180 | 180 | 180 |
| Fire Prevention Inspections | # | 11,726 | 12,000 | 12,000 |
| Pre-Plans | # | 7,921 | 8,000 | 8,000 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 988.00 | 988.00 | 988.00 | 0.00 | 988.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 988.00 | 988.00 | 988.00 | 0.00 | 988.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 49,347,913 | \$ 53,238,442 | \$ 52,132,052 | \$ 0 | \$ 52,132,052 |
| Current Expenses | 3,540,719 | 3,635,635 | 3,688,635 | 0 | 3,688,635 |
| Equipment | 260,087 | 264,044 | 268,044 | 0 | 268,044 |
| Total | \$ 53,148,719 | \$ 57,138,121 | \$ 56,088,731 | \$ 0 | \$ 56,088,731 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 53,148,719 | \$ 57,138,121 | \$ 56,088,731 | \$ 0 | \$ 56,088,731 |
| Total | \$ 53,148,719 | \$ 57,138,121 | \$ 56,088,731 | \$ 0 | \$ 56,088,731 |

Honolulu Fire Department

Fireboat

Program Description

The Fireboat activity protects life and property during fires and emergencies on the waterfront and in adjoining shoreline areas.

Program Highlights

The Fireboat program budget of \$1,896,829 reflects an increase of 35.9 percent over the current fiscal year. The increase is primarily due to the funding of the Fireboat drydocking cost, which is budgeted biennially and is required by the State to comply with the American Bureau of Shipping (ABS) standards. The entire cost of the Fireboat program is reimbursed by state funds.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---------------------------------|-------|-------------------|----------------------|----------------------|
| Fire Alarm Responses | # | 2 | 5 | 5 |
| Rescues and Emergency Responses | # | 14 | 10 | 10 |
| Public Relations | Hours | 361 | 365 | 365 |
| Service Alarms | Hours | 20 | 20 | 20 |
| Boat Maintenance | Hours | 900 | 900 | 900 |
| Pre-fire Planning Studies | # | 3 | 36 | 36 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 19.00 | 19.00 | 19.00 | 0.00 | 19.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 19.00 | 19.00 | 19.00 | 0.00 | 19.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 939,459 | \$ 1,167,539 | \$ 1,183,604 | \$ 0 | \$ 1,183,604 |
| Current Expenses | 484,470 | 157,225 | 617,225 | 0 | 617,225 |
| Equipment | 0 | 70,500 | 96,000 | 0 | 96,000 |
| Total | \$ 1,423,929 | \$ 1,395,264 | \$ 1,896,829 | \$ 0 | \$ 1,896,829 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,423,929 | \$ 1,395,264 | \$ 1,896,829 | \$ 0 | \$ 1,896,829 |
| Total | \$ 1,423,929 | \$ 1,395,264 | \$ 1,896,829 | \$ 0 | \$ 1,896,829 |

Fire Commission

Program Description

The Fire Commission acts as a liaison between the department and the citizens of the City and County of Honolulu. It handles all complaints against the department and assists the department in obtaining sufficient resources from the City to complete its mission.

Program Highlights

The Fire Commission program budget of \$32,868 reflects an increase of 317.7 percent over the current fiscal year. The increase is attributed to the estimated cost to conduct a search for a new Fire Chief.

| PROGRAM POSITIONS | | | | | |
|-------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.19 | 0.19 | 0.50 | 0.00 | 0.50 |
| Total | 0.19 | 0.19 | 0.50 | 0.00 | 0.50 |

| CHARACTER OF EXPENDITURES | | | | | |
|---------------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Salaries | \$ 5,226 | \$ 6,168 | \$ 6,168 | \$ 0 | \$ 6,168 |
| Current Expenses | 329 | 1,700 | 26,700 | 0 | 26,700 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 5,555 | \$ 7,868 | \$ 32,868 | \$ 0 | \$ 32,868 |

| SOURCE OF FUNDS | | | | | |
|-----------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 5,555 | \$ 7,868 | \$ 32,868 | \$ 0 | \$ 32,868 |
| Total | \$ 5,555 | \$ 7,868 | \$ 32,868 | \$ 0 | \$ 32,868 |

Honolulu Fire Department

City Radio System

Program Description

The City Radio System administers, maintains and repairs the City's island wide radio system, which is operational 24 hours daily. This system is used by other city agencies for normal operations, as well as emergencies, and natural and national disasters. Also included in this program is an island wide city paging system, serving well over twelve hundred (1,200) pagers. The Oahu Civil Defense Agency and the Ocean Safety Division operate on the City's 800 MHz Trunk Radio System; their radios and radio consoles are also maintained under this program. Other agencies recently joining the 800 MHz Trunk Radio System will be serviced under this program. These agencies include the Prosecuting Attorney and the Liquor Commission.

Program Highlights

The City Radio System program budget of \$212,620 reflects an increase of 7.8 percent over the current fiscal year. The increase is primarily due to collective bargaining costs.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Installation, Removal and Reinstallations Made | # | 40 | 23 | 25 |
| Frequency Measurements and Preventive Maintenance Made | # | 8 | 2 | 5 |
| Service and Repairs Made | # | 880 | 1,045 | 1,309 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 4.00 | 4.00 | 4.00 | 0.00 | 4.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 4.00 | 4.00 | 4.00 | 0.00 | 4.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 154,502 | \$ 160,024 | \$ 175,350 | \$ 0 | \$ 175,350 |
| Current Expenses | 21,915 | 33,470 | 33,470 | 0 | 33,470 |
| Equipment | 2,081 | 3,800 | 3,800 | 0 | 3,800 |
| Total | \$ 178,498 | \$ 197,294 | \$ 212,620 | \$ 0 | \$ 212,620 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 178,498 | \$ 197,294 | \$ 212,620 | \$ 0 | \$ 212,620 |
| Total | \$ 178,498 | \$ 197,294 | \$ 212,620 | \$ 0 | \$ 212,620 |

HFD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the department to supplement city funds in the accomplishment of the department's mission.

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 21,321 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Current Expenses | 168,751 | 0 | 0 | 0 | 0 |
| Equipment | 329,041 | 0 | 0 | 0 | 0 |
| Total | \$ 519,113 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

SOURCE OF FUNDS

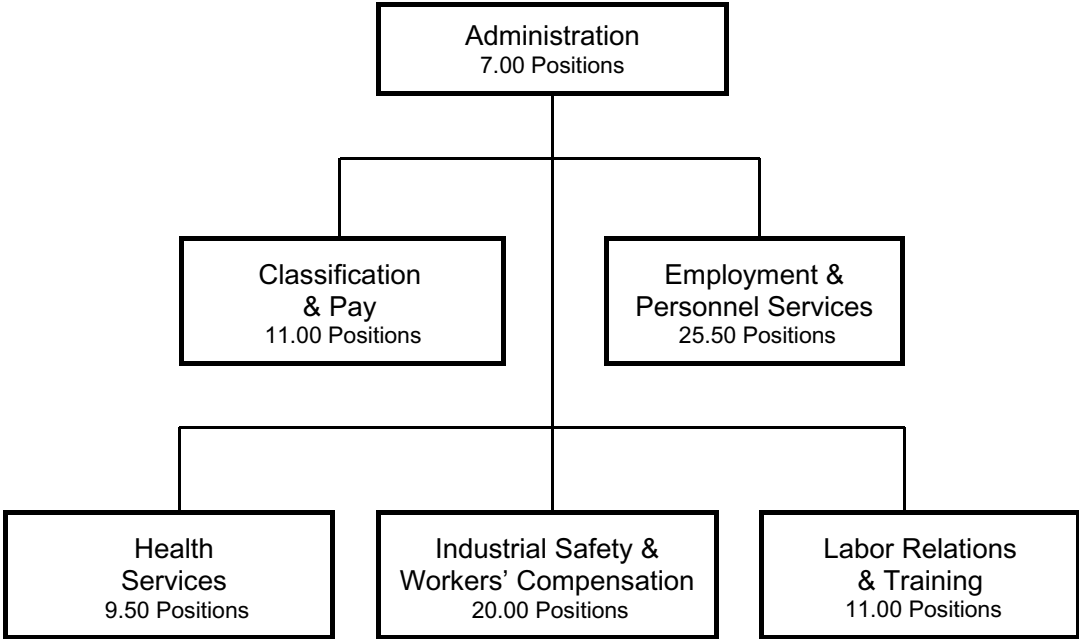
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-----------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Special Projects Fund | \$ 35,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Federal Grants Fund | 484,113 | 0 | 0 | 0 | 0 |
| Total | \$ 519,113 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

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Department of Human Resources

DEPARTMENT OF HUMAN RESOURCES
(DHR)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



Department of Human Resources

Responsibilities

The Department of Human Resources is the central personnel staff agency for the City. The department's primary purpose, as reflected in the City Charter, is to establish a comprehensive personnel management program based on merit principles and generally accepted methods governing the classification of positions and the employment, conduct, movement and separation of public employees. The department is charged with building a career service designed to attract, select and retain, on a merit basis, the best qualified civil servants. The department negotiates and administers nine collective bargaining agreements covering City employees. The department also administers programs in training, health services, safety, workers' compensation, incentives and awards, and employee assistance.

Mission Statement

To support and shape the City's ability to attract, develop and retain the best workforce possible by providing quality service and promoting fairness and integrity.

Goals and Objectives

1. To develop and implement new and innovative Human Resources programs.
2. To improve the department's efficiency.
3. To utilize leading technology.

Budget Initiatives and Highlights

The department's proposed budget of \$5,125,308 reflects a 14.3 percent increase over the current fiscal year. The increase is primarily due to negotiated pay raises and a budget issue of \$250,000 for increased citywide training.

Performance Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Lost Time Industrial Injuries | # | 483 | 500 | 500 |
| Response Time for Certification of Eligibles (without list) | Days | 100 | 80 | 70 |
| Classification Requests Completed within 30 Days of Receipt | % | 76 | 75 | 75 |

Fiscal Sustainability

Goal 1: Maximize Operational Efficiency

| | <u>Target Year</u> |
|---|--------------------|
| Initiative 1: Improve personnel actions processing | |
| (a) Develop electronic workflow process to create and reallocate positions, process position descriptions and personnel service contracts | FY 2005 |
| (b) Eliminate pre-employment physicals for certain classes | FY 2005 |
| (c) Develop a new medical questionnaire form | FY 2005 |
| (d) Develop and update personnel policies and procedures | FY 2005 |
| Initiative 2: Automate personnel management processes and access information | |
| (a) Develop personnel policies and procedures on City Intranet | FY 2006 |
| (b) Develop Department of Human Resources' Webpage | FY 2005 |
| (c) Develop new integrated Financial/Human Resources Management System | FY 2006 |
| (d) Design and implement an applicant processing program | FY 2005 |
| (e) Develop Employee Benefits Summary Statement | FY 2006 |
| (f) Develop wage costing program | TBD |

Department of Human Resources

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 82.50 | 82.50 | 82.50 | 0.00 | 82.50 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 1.50 | 1.50 | 1.42 | 0.00 | 1.42 |
| Total | 84.00 | 84.00 | 83.92 | 0.00 | 83.92 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Administration | \$ 456,159 | \$ 487,348 | \$ 515,264 | \$ 0 | \$ 515,264 |
| Employment and Personnel Services | 1,150,942 | 1,181,685 | 1,242,437 | 0 | 1,242,437 |
| Classification and Pay | 642,615 | 627,926 | 705,846 | 0 | 705,846 |
| Health Services | 412,508 | 518,049 | 622,076 | 0 | 622,076 |
| Industrial Safety and Workers' Compensation | 852,931 | 884,662 | 939,786 | 0 | 939,786 |
| Labor Relations and Training | 749,478 | 784,662 | 849,899 | 250,000 | 1,099,899 |
| Total | \$ 4,264,633 | \$ 4,484,332 | \$ 4,875,308 | \$ 250,000 | \$ 5,125,308 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 3,935,542 | \$ 4,128,190 | \$ 4,484,594 | \$ 0 | \$ 4,484,594 |
| Current Expenses | 322,057 | 356,142 | 390,714 | 250,000 | 640,714 |
| Equipment | 7,034 | 0 | 0 | 0 | 0 |
| Total | \$ 4,264,633 | \$ 4,484,332 | \$ 4,875,308 | \$ 250,000 | \$ 5,125,308 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 4,264,633 | \$ 4,484,332 | \$ 4,875,308 | \$ 250,000 | \$ 5,125,308 |
| Total | \$ 4,264,633 | \$ 4,484,332 | \$ 4,875,308 | \$ 250,000 | \$ 5,125,308 |

Administration**Program Description**

Included in the Administration office for the Department of Human Resources is the Equal Opportunity Office program. This program is responsible for promoting, coordinating and monitoring the compliance of the City with federal, state, and city laws on equal employment, affirmative action, sexual harassment, ADA compliance, civil rights and other employment discrimination issues. The program also oversees, monitors and evaluates the handling of complaints and charges of discrimination.

Program Highlights

The proposed budget of \$515,264 reflects a 5.7 percent increase over the current fiscal year due to negotiated salary increases.

| PROGRAM POSITIONS | | | | | |
|--------------------------|---------------------------|---------------------------------|---------------------------------|----------------------------------|---------------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 6.00 | 6.00 | 6.00 | 0.00 | 6.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Total | 7.00 | 7.00 | 7.00 | 0.00 | 7.00 |

| CHARACTER OF EXPENDITURES | | | | | |
|----------------------------------|---------------------------|---------------------------------|---------------------------------|----------------------------------|---------------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Salaries | \$ 391,863 | \$ 415,416 | \$ 446,052 | \$ 0 | \$ 446,052 |
| Current Expenses | 64,296 | 71,932 | 69,212 | 0 | 69,212 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 456,159 | \$ 487,348 | \$ 515,264 | \$ 0 | \$ 515,264 |

| SOURCE OF FUNDS | | | | | |
|------------------------|---------------------------|---------------------------------|---------------------------------|----------------------------------|---------------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 456,159 | \$ 487,348 | \$ 515,264 | \$ 0 | \$ 515,264 |
| Total | \$ 456,159 | \$ 487,348 | \$ 515,264 | \$ 0 | \$ 515,264 |

Department of Human Resources

Employment and Personnel Services

Program Description

This program plans, develops, and administers the City's recruitment, examination, and employee services programs; recruits personnel for city jobs; evaluates candidates' qualifications and suitability; develops and administers examinations to establish eligible lists; refers names of qualified candidates to fill departmental personnel functions; plans, develops and implements a citywide workforce planning model; researches and develops new personnel programs; supports and coordinates the City's drug and alcohol testing programs with departments; administers the City's employee recognition programs; administers audit and employee records management activities; coordinates development of personnel rules; assists departments and coordinates with other personnel management processes on resolving problems in recruitment, examinations, selection, placement, personnel transactions, benefits, and related matters.

Program Highlights

The proposed budget of \$1,242,437 reflects a 5.1 percent increase over the current fiscal year. The decrease in the position count reflects the transfer of one position for the Employee Assistance Program to the Health Services Division.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Jobs Announced | # | 80 | 120 | 150 |
| Employment Applications Screened | # | 11,354 | 15,000 | 15,000 |
| Applicants Placed on Eligible Lists | # | 2,624 | 5,000 | 5,000 |
| Vacancies Filled from Applicants Referred | # | 307 | 400 | 475 |
| Time Between the Receipt and Certification of Request for Eligibles With Current Eligible List | Days | 30 | 30 | 30 |
| Accession Services | # | 945 | 1,000 | 1,000 |
| Transactions Audited/Processed | # | 16,072 | 16,000 | 17,000 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 25.00 | 25.00 | 24.00 | 0.00 | 24.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.50 | 0.50 | 0.42 | 0.00 | 0.42 |
| Total | 25.50 | 25.50 | 24.42 | 0.00 | 24.42 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,111,576 | \$ 1,128,368 | \$ 1,182,060 | \$ 0 | \$ 1,182,060 |
| Current Expenses | 39,366 | 53,317 | 60,377 | 0 | 60,377 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 1,150,942 | \$ 1,181,685 | \$ 1,242,437 | \$ 0 | \$ 1,242,437 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,150,942 | \$ 1,181,685 | \$ 1,242,437 | \$ 0 | \$ 1,242,437 |
| Total | \$ 1,150,942 | \$ 1,181,685 | \$ 1,242,437 | \$ 0 | \$ 1,242,437 |

Classification and Pay

Program Description

This program plans, develops and administers classification and pay plans; conducts classification reviews and prepares and revises class specifications; recommends pricing for new classes established; researches and recommends classification and pay practices; participates in state-wide meetings on repricing review activities and surveys, and in collective bargaining pay and repricing negotiations; assists departments and coordinates with other personnel management processes on personnel implications in reorganization, reassignment of work, creation of new classes, and related matters.

Program Highlights

The proposed budget of \$705,846 reflects a 12.4 percent increase over the current fiscal year due to negotiated salary increases and the transfer of a copier machine from the Labor Relations and Training Division.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Position Class Reviews Completed | # | 965 | 1,200 | 1,200 |
| New Classes Established (C&C) | # | 11 | 10 | 10 |
| New Classes Reviewed (Other Jurisdictions) | # | 108 | 100 | 100 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 11.00 | 11.00 | 11.00 | 0.00 | 11.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 11.00 | 11.00 | 11.00 | 0.00 | 11.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 641,318 | \$ 623,006 | \$ 698,196 | \$ 0 | \$ 698,196 |
| Current Expenses | 1,297 | 4,920 | 7,650 | 0 | 7,650 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 642,615 | \$ 627,926 | \$ 705,846 | \$ 0 | \$ 705,846 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 642,615 | \$ 627,926 | \$ 705,846 | \$ 0 | \$ 705,846 |
| Total | \$ 642,615 | \$ 627,926 | \$ 705,846 | \$ 0 | \$ 705,846 |

Department of Human Resources

Health Services

Program Description

This activity conducts pre-employment and annual medical evaluations of current and prospective employees; including examinations mandated under the Hawaii Occupational Safety and Health Division and Federal Department of Transportation rules, and supports departmental hearing conservation, respiratory protection, asbestos and bloodborne pathogen programs; and conducts and oversee programs that are designed to promote health, reduce risks, and prevent injury. Additionally, this activity administers a drug screening program for all new hires and random testing for selected employees, including required Medical Review Officer services, and provides blood analysis for suspects arrested for driving under the influence of alcohol (DUI) for the Honolulu Police Department, including providing expert witness testimony in court. This activity also counsels and assists employees with workplace and personal problems; coordinates and manages referrals to community resources; advises departments on the management of troubled employees and develops and implements training on related employee assistance subjects.

Program Highlights

The proposed budget of \$622,076 reflects a 20.1 percent increase over the current fiscal year. The increase is primarily due to the recruitment of medical staff above the minimum entry step, the transfer of one position for the Employee Assistance Program from the Employment and Personnel Services Division and the update of medical equipment.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|------------------------------|------|-------------------|----------------------|----------------------|
| Pre-Employment Evaluations | # | 618 | 650 | 650 |
| Annual Physical Examinations | # | 3,403 | 3,380 | 3,380 |
| Other Medical Evaluations | # | 595 | 600 | 600 |
| Blood Analysis for DUI | # | 326 | 325 | 325 |
| Laboratory Procedures | # | 8,756 | 8,800 | 8,800 |
| Vision Testing | # | 4,160 | 4,200 | 4,200 |
| Hearing Testing | # | 4,402 | 4,400 | 4,400 |
| EKG Testing | # | 2,079 | 2,100 | 2,100 |
| Pulmonary Function Testing | # | 1,164 | 1,200 | 1,200 |
| MRO Reviews | # | 3,209 | 3,200 | 3,200 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 9.50 | 9.50 | 10.50 | 0.00 | 10.50 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 9.50 | 9.50 | 10.50 | 0.00 | 10.50 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 322,734 | \$ 457,174 | \$ 528,326 | \$ 0 | \$ 528,326 |
| Current Expenses | 89,774 | 60,875 | 93,750 | 0 | 93,750 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 412,508 | \$ 518,049 | \$ 622,076 | \$ 0 | \$ 622,076 |

| SOURCE OF FUNDS | | | | | |
|-----------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 412,508 | \$ 518,049 | \$ 622,076 | \$ 0 | \$ 622,076 |
| Total | \$ 412,508 | \$ 518,049 | \$ 622,076 | \$ 0 | \$ 622,076 |

Department of Human Resources

Industrial Safety and Workers' Compensation

Program Description

This activity plans, develops, promotes, coordinates and maintains a citywide safety program; administers the City's self-insured workers' compensation program; administers the City's limited duty, rehabilitation and placement programs; assists departments and coordinates with other personnel management processes in resolving industrial injury and safety related issues.

Program Highlights

The proposed budget of \$939,786 reflects a 6.2 percent increase over the current fiscal year.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Safety Investigations | # | 8 | 12 | 12 |
| Vehicle Accidents Reviewed by VARC | # | 334 | 350 | 350 |
| Avoidable Vehicle Accident Decisions by VARC | # | 206 | 250 | 250 |
| Number of Lost Time Injuries | # | 483 | 500 | 500 |
| Number of Lost Workdays | # | 21,803 | 21,000 | 21,000 |
| Beginning Active WC Cases | # | 1,502 | 1,400 | 1,400 |
| WC Claims Opened or Reopened | # | 2,190 | 2,000 | 2,000 |
| WC Claims Closed | # | 2,226 | 2,000 | 2,000 |
| Continuing Active WC Claims | # | 1,466 | 1,400 | 1,400 |
| WC Claims Handled by Adjuster | # | 308 | 325 | 325 |
| Disabled Employees Assisted by Vocational Rehab Unit | # | 287 | 300 | 300 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 20.00 | 20.00 | 20.00 | 0.00 | 20.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 20.00 | 20.00 | 20.00 | 0.00 | 20.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 826,565 | \$ 856,212 | \$ 910,536 | \$ 0 | \$ 910,536 |
| Current Expenses | 24,805 | 28,450 | 29,250 | 0 | 29,250 |
| Equipment | 1,561 | 0 | 0 | 0 | 0 |
| Total | \$ 852,931 | \$ 884,662 | \$ 939,786 | \$ 0 | \$ 939,786 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 852,931 | \$ 884,662 | \$ 939,786 | \$ 0 | \$ 939,786 |
| Total | \$ 852,931 | \$ 884,662 | \$ 939,786 | \$ 0 | \$ 939,786 |

Labor Relations and Training

Program Description

This program plans, develops and administers the City's labor relations, personnel development and training programs; administers collective bargaining agreements; leads and participates in collective bargaining negotiations; conducts Step 3 grievance hearings and advocates arbitration cases; assists departments with personnel management, discipline and training issues.

Program Highlights

The proposed budget of \$1,099,899 reflects a 40.2 percent increase over the current year. The large increase is primarily due to a budget issue of \$250,000 for increased citywide training.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------|-------------------|----------------------|----------------------|
| Collective Bargaining Agreements Negotiated | # | 8 | 7 | 0 |
| Grievances Resolved | # | 133 | 150 | 150 |
| Grievances Received Per FY/Total Grievances On Hand | # | 143/244 | 165/250 | 165/250 |
| Step 3 Decisions | # | 110 | 75 | 100 |
| Arbitrations Completed | # | 10 | 15 | 15 |
| Grievances Resolved by Settlement Agreement | # | 58 | 60 | 50 |
| Settlement Agreement % of All Cases | % | 23 | 25 | 20 |
| Employees Trained | # | 3,645 | 3,000 | 3,000 |
| Training Hours | hrs | 14,836 | 12,000 | 12,500 |
| Apprentices Participating in Program | # | 29 | 22 | 22 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 11.00 | 11.00 | 11.00 | 0.00 | 11.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 11.00 | 11.00 | 11.00 | 0.00 | 11.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 641,486 | \$ 648,014 | \$ 719,424 | \$ 0 | \$ 719,424 |
| Current Expenses | 102,519 | 136,648 | 130,475 | 250,000 | 380,475 |
| Equipment | 5,473 | 0 | 0 | 0 | 0 |
| Total | \$ 749,478 | \$ 784,662 | \$ 849,899 | \$ 250,000 | \$ 1,099,899 |

SOURCE OF FUNDS

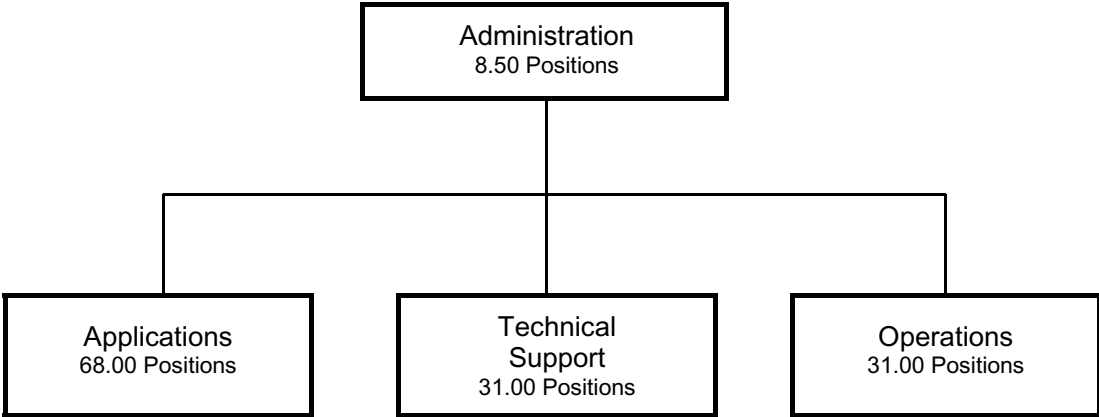
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 749,478 | \$ 784,662 | \$ 849,899 | \$ 250,000 | \$ 1,099,899 |
| Total | \$ 749,478 | \$ 784,662 | \$ 849,899 | \$ 250,000 | \$ 1,099,899 |

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Department of Information Technology

DEPARTMENT OF INFORMATION TECHNOLOGY
(DIT)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



Department of Information Technology

Responsibilities

The Department of Information Technology (DIT) plans, directs and coordinates the City's Information Technology implementation, excluding those systems maintained by the Board of Water Supply and any other semi-autonomous agencies created by ordinance. DIT also sets and enforces citywide computer and data security, IT standards and policies. In addition, the department provides technical expertise in electronic data processing to all branches of City government and assists the Managing Director and Mayor in the management of information technology implementation and promotion of a technology industry in the City and County of Honolulu.

Mission Statement

The mission of DIT is to provide information technology products, services, guidance, and direction for City agencies to serve the public in a cost-effective and efficient manner. This includes increasing the efficiency of the City worker, maintaining, securing and protecting the various communications networks for the City and County of Honolulu in support of public safety, including but not limited to HPD, HFD, OCDA, and EMS, providing the City a stable and robust electronic working environment for all users, and providing leading edge technological solutions to the City's business needs.

Goals and Objectives

1. To apply technology to serve the public good; operate and maintain a cost-effective and efficient computer network and facility; optimize the use of technological resources and expertise to meet the needs of City employees and its citizens.
2. To provide a strategic technological direction for the City, including applications, infrastructure, standards, strategies, and policies.
3. To ensure that computer resources are secure from unauthorized access in an environment that promotes user innovation and self-sufficiency.
4. To coordinate departmental technology acquisition and maintenance across all City agencies to ensure optimum return on investment.
5. To deploy E-government initiatives to further support and enhance services delivered to the citizens.
6. To provide technological and programming support to HPD, HFD, and related public safety agencies.
7. To provide technological support for Homeland Security Initiatives.

Budget Initiatives and Highlights

In fiscal year 2006, the department will focus on the following initiatives:

- Completion of DIT Strategic Plan and Governance
- Coordination of IT initiatives across all agencies
- Re-prioritization of projects to meet the immediate needs of the City and County
- Evaluation of all DIT costs to ensure optimal return on IT investments across all agencies, by identification and elimination of redundant citywide IT services
- Begin implementation of core business software applications that support critical City services and identify functions that need replacement
- Invite and coordinate Private/Public Partnership opportunities
- Complete Phase 2 of the fiber and microwave network upgrades
- Complete demolition and reconstruction of Koko Head Crater telecommunications facilities in conjunction with the State of Hawaii
- Upgrade the citywide microwave and 800 MHz systems
- Manage the City's Telephone Communication System and make recommendations for future improvements and cost reduction possibilities
- Move HFD from its current Analog Radio System to 800 MHz Public Safety Radio System
- Assist all first responders in implementation and interoperability
- Assist HPD, HFD, OCDA and related City and State agencies in Homeland Security and classified technological projects
- Continue with Electronic Workflow and PC Replacement Program
- Continue the CSR program providing first hand DIT support to City agencies
- Continue Help Desk services

Department of Information Technology

- Enhance and test the Information System Disaster Recovery Plan
- Continue the City's expansion of intra and internet services
- Review mainframe, server, and desktop strategies to position the City for future application development requirements
- Pursue open source initiatives as identified by the Center for Digital Government to improve delivery of products and services to employees and citizens while reducing overall costs and dependency of single provider applications
- Automate the City procurement process through the use of purchase cards in conjunction with the State of Hawaii

The FY 2006 budget is based on an overall City IT strategic plan of building a centralized IT support structure to ensure integration of City services and reduce the total cost of ownership in IT investments. The department's proposed budget of \$13,665,044 reflects a 10.5 percent increase over the current fiscal year. The increase is primarily due to the collective bargaining cost increases and software maintenance cost increases for existing computer programs.

Budget issues include funding for three positions to provide in-house support for the maintenance of the 800 MHz radio system. To meet the critical need to maintain this system, three positions were created as temporary positions in FY 2005 and will be converted to permanent in FY 2006.

Performance Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|-------|-------------------|----------------------|----------------------|
| Mainframe uptime: % (prime shift) | % | 99.9 | 99.9 | 99.9 |
| Mainframe uptime: % (24hrs) | % | 99.6 | 99.6 | 99.6 |
| Help Desk Calls resolved at first level: % | % | 80 | 82 | 85 |
| Programming Service Requests Received: | | | | |
| Previous Year | # | 164 | 212 | 202 |
| New Requests (* projected) | # | 179 | 190 | 200 |
| Completed on the agreed date | # | 131 | 200 | 202 |
| Personal Computer Training (in-house) | | | | |
| Classes held: | Class | 61 | 84 | 84 |
| Students trained: | # | 494 | 675 | 675 |
| Personal Computer Training (tutorials) | | | | |
| Students trained: | # | 170 | 200 | 200 |

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 129.00 | 133.50 | 135.00 | 3.00 | 138.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 5.00 | 5.00 | 9.00 | 0.00 | 9.00 |
| Total | 134.00 | 138.50 | 144.00 | 3.00 | 147.00 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Administration | \$ 3,234,823 | \$ 6,340,794 | \$ 6,852,422 | \$ 0 | \$ 6,852,422 |
| Applications | 3,043,875 | 3,280,598 | 3,732,822 | 0 | 3,732,822 |
| Operations | 1,284,128 | 1,305,168 | 1,430,088 | 0 | 1,430,088 |
| Technical Support | 1,194,643 | 1,444,742 | 1,547,928 | 101,784 | 1,649,712 |
| Total | \$ 8,757,469 | \$ 12,371,302 | \$ 13,563,260 | \$ 101,784 | \$ 13,665,044 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 5,976,021 | \$ 6,471,326 | \$ 7,169,966 | \$ 101,784 | \$ 7,271,750 |
| Current Expenses | 2,030,845 | 5,007,347 | 5,348,565 | 0 | 5,348,565 |
| Equipment | 750,603 | 892,629 | 1,044,729 | 0 | 1,044,729 |
| Total | \$ 8,757,469 | \$ 12,371,302 | \$ 13,563,260 | \$ 101,784 | \$ 13,665,044 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 8,471,921 | \$ 11,982,674 | \$ 13,088,048 | \$ 101,784 | \$ 13,189,832 |
| Sewer Fund | 52,245 | 54,516 | 117,576 | 0 | 117,576 |
| Liquor Commission Fund | 36,388 | 39,696 | 43,152 | 0 | 43,152 |
| Refuse Genl Operating Acct -SWSF | 36,036 | 36,036 | 39,336 | 0 | 39,336 |
| Federal Grants Fund | 70,166 | 129,324 | 154,930 | 0 | 154,930 |
| Housing & Comm Dev Sec 8 Fund | 90,713 | 129,056 | 120,218 | 0 | 120,218 |
| Total | \$ 8,757,469 | \$ 12,371,302 | \$ 13,563,260 | \$ 101,784 | \$ 13,665,044 |

Department of Information Technology

Administration

Program Description

This activity administers and directs the department's administrative policies, procedures, and plans. The activity is responsible for acquiring equipment, software and supplies; developing and monitoring contracts for purchases and the maintenance of computer equipment and software; departmental personnel matters; budget preparation and administration; billing for data processing services; vendor contract agreements; accounts payable; clerical services for all divisions, and other administrative matters.

Program Highlights

In fiscal year 2006, this activity will continue the planning and execution of the department's reorganization with the consolidation and merging of the DDC telecommunication functions. Also the reorganization will emphasize management services including project management, IT strategic planning and an updated IT Master Plan.

The Administration program budget of \$6,852,422 reflects an 8.1 percent increase over the current fiscal year. This increase is primarily due to the increase in software maintenance costs for existing computer programs and for the first of a five-year installment payment for replacement of the mainframe.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Service Contracts | # | 5 | 5 | 5 |
| Hardware Maintenance Contracts | # | 7 | 7 | 7 |
| Installment Purchase Agreement Contracts | # | 2 | 2 | 2 |
| Software Maintenance Contracts | # | 60 | 65 | 70 |
| Procurement Contracts | # | 13 | 13 | 13 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 9.00 | 8.50 | 9.00 | 0.00 | 9.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 3.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 12.00 | 8.50 | 9.00 | 0.00 | 9.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 454,255 | \$ 440,818 | \$ 459,128 | \$ 0 | \$ 459,128 |
| Current Expenses | 2,029,965 | 5,007,347 | 5,348,565 | 0 | 5,348,565 |
| Equipment | 750,603 | 892,629 | 1,044,729 | 0 | 1,044,729 |
| Total | \$ 3,234,823 | \$ 6,340,794 | \$ 6,852,422 | \$ 0 | \$ 6,852,422 |

| SOURCE OF FUNDS | | | | | |
|-------------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 3,234,823 | \$ 6,283,218 | \$ 6,775,538 | \$ 0 | \$ 6,775,538 |
| Federal Grants Fund | 0 | 32,160 | 44,136 | 0 | 44,136 |
| Housing & Comm Dev Sec 8 Fund | 0 | 25,416 | 32,748 | 0 | 32,748 |
| Total | \$ 3,234,823 | \$ 6,340,794 | \$ 6,852,422 | \$ 0 | \$ 6,852,422 |

Applications

Program Description

This activity performs computer systems applications development and applications support, and coordinates the efforts between the department and user agencies as it relates to applications development, database administration, Internet/ Intranet and information services, desktop computing support and management.

This activity conducts feasibility studies; performs system analysis, design, and development; performs systems testing, using training, and detailed documentation of the developed applications; maintains implemented systems; provides file conversion support; database administration and assists city departments in the procurement and implementation of vendor application software; perform project management function for IT project integration and implementation. This program also handles the city's desktop computer hardware and software deployment; assists the user agencies to plan and coordinate their data processing goals and provides Computer Services Representative (CSR) support services.

Program Highlights

In fiscal year 2006, the focus of this activity will be:

1. On-line Interactive Forms for the city's Internet and Intranet Web Services.
2. IAS World Implementation – Real Property Web-based Mass Appraisal and Assessment System Upgrade
3. Electronic Workflow Forms
4. Integrated Document Management System (IDMS) Implementation
5. Web-based Fleet Management System and Integrated Fuel
6. Enhancement to CityDart System for effective records tracking
7. Electronic File Transfer
8. Enterprise Resource Planning (ERP) Project
9. Voter Registration System Enhancement and Maintenance
10. OS/390 Mainframe Software Upgrade
11. Web-based Special License Plate Application
12. HFD Web-based Fire Inspection System
13. State-Funded Driver License System Rewrite
14. HPD Automated Field Reporting (AFR) System – Phase II
15. Driver License System Interface with the Selective Service Administration
16. Driver License System Interface with the Social Security Administration
17. Enhancements to the Driver License System
18. Enhancements to the Motor Vehicle Registration System
19. Prosecuting Attorney's HOKU Project Interface with the State Juvenile Justice Information System (JJIS)
20. PC Replacement and Mobile Computing Program
21. Technology Planning and Review Update
22. Altiris Desktop Imaging and Deployment Automation
23. FileMaker Pro Data Base Management Application Implementation
24. New Motor Registration System Feasibility Study
25. E-commerce Implementation
26. Liquor Commission License Information System Rewrite Using Web Technology

27. Refuse Billing and Collection System Rewrite Using Web Technology

28. Integrated Work Force Management System

29. Web-based Driver License Road Test Reservation System

The Applications program budget is \$3,732,822 which reflects an increase of 13.8 percent from the current fiscal year. This increase is primarily due to collective bargaining cost increases, the transfer of one position from the Honolulu Fire Department, and the continuation of four ongoing contract positions that provide IT support to the Environmental Services, Planning and Permitting, and Parks and Recreation Departments.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|-------|-------------------|----------------------|----------------------|
| REQUESTS FOR SERVICES (RFS): | | | | |
| Outstanding From Previous Year | # | 172 | 170 | 200 |
| New Requests | # | 204 | 150 | 140 |
| Completed During the Year | # | 195 | 180 | 220 |
| Outstanding at End of Year | # | 181 | 140 | 120 |
| MANHOUR USAGE – APPLICATIONS | | | | |
| APPLICATION ANALYSTS/MANAGERS: | | | | |
| Maintenance and Administration | Hours | 29,382 | 34,120 | 34,120 |
| New Development | Hours | 32,111 | 35,000 | 35,000 |
| MANHOUR USAGE – COMPUTER SERVICE REPS: | | | | |
| Maintenance and Problem Solving | Hours | 29,077 | 32,760 | 30,576 |
| Analysis and Programming | Hours | 4,620 | 6,552 | 8,736 |
| Overhead | Hours | 4,605 | 4,368 | 4,368 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 64.00 | 63.00 | 64.00 | 0.00 | 64.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 2.00 | 5.00 | 9.00 | 0.00 | 9.00 |
| Total | 66.00 | 68.00 | 73.00 | 0.00 | 73.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 3,043,001 | \$ 3,280,598 | \$ 3,732,822 | \$ 0 | \$ 3,732,822 |
| Current Expenses | 874 | 0 | 0 | 0 | 0 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 3,043,875 | \$ 3,280,598 | \$ 3,732,822 | \$ 0 | \$ 3,732,822 |

Department of Information Technology

| SOURCE OF FUNDS | | | | | |
|----------------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 2,758,327 | \$ 2,949,546 | \$ 3,334,494 | \$ 0 | \$ 3,334,494 |
| Sewer Fund | 52,245 | 54,516 | 117,576 | 0 | 117,576 |
| Liquor Commission Fund | 36,388 | 39,696 | 43,152 | 0 | 43,152 |
| Refuse Genl Operating Acct -SWSF | 36,036 | 36,036 | 39,336 | 0 | 39,336 |
| Federal Grants Fund | 70,166 | 97,164 | 110,794 | 0 | 110,794 |
| Housing & Comm Dev Sec 8 Fund | 90,713 | 103,640 | 87,470 | 0 | 87,470 |
| Total | \$ 3,043,875 | \$ 3,280,598 | \$ 3,732,822 | \$ 0 | \$ 3,732,822 |

Operations

Program Description

This activity plans, administers, coordinates, and executes the data processing operations of the City's central computer facilities.

This activity performs data entry services; develops and maintains monetary and document controls to assure accuracy of data processed; develops computer schedules of production data processing tasks; routes documents and reports to and from users; coordinates software and hardware changes with user agencies; establishes and maintains sites and procedures for offsite storage; develops and maintains disaster recovery planning for computer systems; manages a centralized help desk call center; coordinates the IT Support Technician resources in support of City IT users; and operates, controls and maintains the computer equipment and network at the City's central computer facilities.

This activity also plans, installs, and maintains systems software; trains applications staff and operations staff in the use of systems and database software; prepares reports on systems and database usage and capacity requirements; plans, develops and maintains database systems for major applications and provides support on database design to the Applications Division.

Program Highlights

In fiscal year 2006, the focus of this activity will be to:

- Continue the expansion of the centralized Help Desk implementation in support of the City's IT users.
- Continue the expansion of the IT Support Technician program to assist City IT users.
- Continue the expansion of the facilities at Kapolei in support of DIT's IT Disaster Recovery plans. Focus will be on the Open Systems environment.
- Continue to investigate ways of providing additional services to users of DIT's Resource Center.
- Continue to reduce costs and increase efficiency by eliminating dependence on old, outdated equipment.
- Continue to upgrade the systems software for the mainframe computer systems.

The Operations program budget of \$1,430,088 reflects an increase of 9.6 percent over the current fiscal year. This increase is primarily due to the collective bargaining cost increases.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------|-------------------|----------------------|----------------------|
| Production Online Systems | % | 99.7% | 99.6% | 99.6% |
| Problems Logged | # | 9,523 | 9,700 | 10,000 |
| Changes Implemented | # | 4,211 | 4,500 | 4,900 |
| % Uptime for Mainframe (Prime) | % | 99.9% | 99.9% | 99.9% |
| % Uptime for Mainframe (24 hours) | % | 99.6% | 99.6% | 99.6% |
| % Help Desk Calls Resolved at First Level | % | 92% | 90% | 90% |
| % Total Problem Calls Resolved | % | 96% | 95% | 95% |
| SECURITY: | | | | |
| No. of Employees w/Access IDS (Mainframe) | # | 8,392 | 8,350 | 8,300 |
| Security Requests (Mainframe) | # | 2,000 | 2,100 | 2,200 |
| No. of Employees w/User Ids (NT) | # | 7,961 | 8,260 | 8,600 |
| Security Requests | # | 2,500 | 2,700 | 2,900 |

Department of Information Technology

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 31.00 | 31.00 | 31.00 | 0.00 | 31.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 31.00 | 31.00 | 31.00 | 0.00 | 31.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,284,122 | \$ 1,305,168 | \$ 1,430,088 | \$ 0 | \$ 1,430,088 |
| Current Expenses | 6 | 0 | 0 | 0 | 0 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 1,284,128 | \$ 1,305,168 | \$ 1,430,088 | \$ 0 | \$ 1,430,088 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,284,128 | \$ 1,305,168 | \$ 1,430,088 | \$ 0 | \$ 1,430,088 |
| Total | \$ 1,284,128 | \$ 1,305,168 | \$ 1,430,088 | \$ 0 | \$ 1,430,088 |

Technical Support

Program Description

This activity serves as the technical advisor to the departmental divisions and end-users to develop computer literacy and self-sufficiency. It provides technical support for the planning, installation and operations of departmental and citywide computer services, and provides technical and operational support for Geographic Information Systems (GIS). It also provides support for web activities on the Internet and Intranet.

This activity also plans, installs, and maintains the City's data and voice communication network, provides technical assistance to the departmental divisions and end-users in establishing the data and voice communication network, and prepares reports on network usage and capacity. In addition, this activity provides technical support for the implementation of new radio systems features, maintenance of radio infrastructure, and management of the radio infrastructure system.

The activity also oversees the security of the City's data network and mainframe systems, provides technical assistance to all divisions on security matters, recommends City-wide security policy to the Director of Information Technology, and implements and maintains established security policy.

Program Highlights

In fiscal year 2006, the focus of this activity will be to:

- Extend the fiber network to the Manoa Fire Station, Palolo Fire Station, Fort Ruger Police Station, Roof Top at Leahi Hospital
- Start upgrading switches to provide expansion and redundancy at Pearl City Police Station, Wahiawa Police Station, Kaneohe Police Station, Olomana Fire Station and Kapahulu Motor Vehicle & Licensing
- Migrate City Mainframe connectivity for all Counties from the OBTS System to the State's NGN network
- Assist the Honolulu Police Department on the CopsMore Grant
- Expand the City's wireless network
- Provide database support to various applications such as Real Property, GIS, Eforms, Internet Applications
- Provide technical and installation support for file, print, and web servers for the City
- Provide technical and installation support for network and network infrastructure
- Provide security consultation and implementation for City data networks
- Implement web filtering for various agencies
- Maintain and configure security firewalls for internet access
- Provide integrated telephone communication services
- Completion of contracts to (1) replace the microwave radios at 15 Loop and 2 Spur sites and (2) to replace the obsolete Digital Access Cross-connect Switch (DACS) and ancillary equipment to improve the management of all backhaul resources. New microwave radio system includes installation of LAN segments at each site to support remote equipment monitoring and the future installation of security cameras.
- Organization and staffing to manage the City's 800 MHz trunked radio system infrastructure (Trunking Switch and 4 Site Simulcast system).
- Coordination of system and terminal device programming to support the addition of approximately 400 radios to the system for the Honolulu Fire Department.
- Planning and coordination of the relocation of microwave, 800 MHz radio and other agency equipment from the existing Koko Head Facilities to combined facilities to be constructed by the State.

The Technical Support program budget of \$1,649,712 reflects a 14.2 percent increase over the current fiscal year. This increase is primarily due to the collective bargaining cost increase.

Budget issues include funding for three positions to provide in-house support for the maintenance of the 800 MHz radio system. To meet the critical need to maintain this system, three positions were created as temporary positions in FY 2005 and will be converted to permanent in FY 2006.

Department of Information Technology

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--------------------------------------|------|-------------------|----------------------|----------------------|
| MICROCOMPUTER: | | | | |
| PC Training Classes (In-house) | # | 38 | 50 | 50 |
| Class Attendance | # | 494 | 600 | 600 |
| PC Training Classes (External) | # | NA | NA | NA |
| Number of Students Trained | # | NA | NA | NA |
| Multimedia Training (# of Classes) | # | 170 | 300 | 300 |
| NETWORKS: | | | | |
| LANs | # | 120 | 145 | 160 |
| Workstations on LAN | # | 3,700 | 4,000 | 4,500 |
| Telephones | # | 7,000 | 7,250 | 7,500 |
| RADIO SYSTEMS | | | | |
| Loop Microwave Sites | # | 15 | 15 | 15 |
| Spur Microwave Sites | # | 7 | 7 | 7 |
| 800 MHz Zone Sites | # | 12 | 12 | 12 |
| 800 MHz Simulcast Sites | # | 4 | 4 | 4 |
| Bi-Directional Amplifier (BDA) Sites | # | 7 | 9 | 9 |
| Mobile and Portable Radios | # | 5,200 | 6,000 | 6,500 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 25.00 | 31.00 | 31.00 | 3.00 | 34.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 25.00 | 31.00 | 31.00 | 3.00 | 34.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,194,643 | \$ 1,444,742 | \$ 1,547,928 | \$ 101,784 | \$ 1,649,712 |
| Current Expenses | 0 | 0 | 0 | 0 | 0 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 1,194,643 | \$ 1,444,742 | \$ 1,547,928 | \$ 101,784 | \$ 1,649,712 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,194,643 | \$ 1,444,742 | \$ 1,547,928 | \$ 101,784 | \$ 1,649,712 |
| Total | \$ 1,194,643 | \$ 1,444,742 | \$ 1,547,928 | \$ 101,784 | \$ 1,649,712 |

Office of the Mayor

Office of the Mayor

Responsibilities

As the Chief Executive of the City and County of Honolulu, the Mayor is responsible for the faithful execution of the provisions of the City Charter and applicable ordinances and statutes. This office oversees city agencies through the Office of the Managing Director.

Goals and Objectives

Provide and maintain the highest level of municipal government services.

Budget Initiatives and Highlights

The fiscal year 2006 operating budget totals \$479,223 which reflects a 3.9 percent increase over the current fiscal year which is primarily attributable to the addition of a Press Secretary.

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 5.00 | 5.00 | 6.00 | 0.00 | 6.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 5.00 | 5.00 | 6.00 | 0.00 | 6.00 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Administration | \$ 432,042 | \$ 444,226 | \$ 462,154 | \$ 0 | \$ 462,154 |
| Contingency Fund | 17,069 | 17,069 | 17,069 | 0 | 17,069 |
| Total | \$ 449,111 | \$ 461,295 | \$ 479,223 | \$ 0 | \$ 479,223 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 397,908 | \$ 397,908 | \$ 415,230 | \$ 0 | \$ 415,230 |
| Current Expenses | 49,059 | 63,387 | 63,993 | 0 | 63,993 |
| Equipment | 2,144 | 0 | 0 | 0 | 0 |
| Total | \$ 449,111 | \$ 461,295 | \$ 479,223 | \$ 0 | \$ 479,223 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 449,111 | \$ 461,295 | \$ 479,223 | \$ 0 | \$ 479,223 |
| Total | \$ 449,111 | \$ 461,295 | \$ 479,223 | \$ 0 | \$ 479,223 |

Administration**Program Description**

This activity oversees city agencies, establishes policies and provides management direction for all executive departments.

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 5.00 | 5.00 | 6.00 | 0.00 | 6.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 5.00 | 5.00 | 6.00 | 0.00 | 6.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 397,908 | \$ 397,908 | \$ 415,230 | \$ 0 | \$ 415,230 |
| Current Expenses | 31,990 | 46,318 | 46,924 | 0 | 46,924 |
| Equipment | 2,144 | 0 | 0 | 0 | 0 |
| Total | \$ 432,042 | \$ 444,226 | \$ 462,154 | \$ 0 | \$ 462,154 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 432,042 | \$ 444,226 | \$ 462,154 | \$ 0 | \$ 462,154 |
| Total | \$ 432,042 | \$ 444,226 | \$ 462,154 | \$ 0 | \$ 462,154 |

Contingency Fund

Program Description

This activity provides a contingency fund to be expended by the Mayor for proper public purposes.

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Current Expenses | 17,069 | 17,069 | 17,069 | 0 | 17,069 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 17,069 | \$ 17,069 | \$ 17,069 | \$ 0 | \$ 17,069 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 17,069 | \$ 17,069 | \$ 17,069 | \$ 0 | \$ 17,069 |
| Total | \$ 17,069 | \$ 17,069 | \$ 17,069 | \$ 0 | \$ 17,069 |

Office of the Managing Director

Office of the Managing Director

Responsibilities

As the principal management aide to the Mayor, the Managing Director supervises and evaluates the management and performance of all line executive departments and agencies and prescribes standards of administrative practice to be followed.

Goals and Objectives

1. The Managing Director performs all duties and functions required by the City Charter and assists the Mayor in maintaining the highest level of municipal government services.
2. Provides opportunities to interested parties to expand existing business, develop local and export markets and create new businesses through the Office of Economic Development.

Budget Initiatives and Highlights

The Managing Director's Office consists of the City Management Program and the Culture and Arts Program. Included in the City Management Program is the Office of Economic Development (OED) which is charged with the responsibility for citywide economic promotion, tourism promotion, and Waikiki development.

The fiscal year 2006 budget for the administrative portion of the City Management Program totals \$931,299. The budget transfers a vacant position to the Mayor's Office designated as the Press Secretary and also deletes a contract Executive Assistant I position.

The remaining funding in the City Management Program is earmarked for the Office of Economic Development (OED). Its proposed budget of \$722,728 in general funds reflects a 5.8 percent decrease from the current fiscal year.

The Culture and Arts Program's proposed budget of \$812,243 reflects an increase of 26.9 percent over the current fiscal year. The FY 2005 Operating Budget did not include funds for day-to-day operational expenses. This budget provides funds to cover these costs by reducing the Office's funding for grants and other cultural and artistic events. In addition, \$125,000 has been provided for the 100th Anniversary of the City and County of Honolulu.

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 32.00 | 32.00 | 31.00 | 0.00 | 31.00 |
| Temporary FTE | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Contract FTE | 5.00 | 5.00 | 4.00 | 0.00 | 4.00 |
| Total | 38.00 | 38.00 | 36.00 | 0.00 | 36.00 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| City Management | \$ 1,871,026 | \$ 1,612,062 | \$ 1,654,027 | \$ 0 | \$ 1,654,027 |
| Culture and the Arts | 622,187 | 639,844 | 812,243 | 0 | 812,243 |
| Total | \$ 2,493,213 | \$ 2,251,906 | \$ 2,466,270 | \$ 0 | \$ 2,466,270 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,249,015 | \$ 1,320,074 | \$ 1,357,971 | \$ 0 | \$ 1,357,971 |
| Current Expenses | 1,242,461 | 931,832 | 1,108,299 | 0 | 1,108,299 |
| Equipment | 1,737 | 0 | 0 | 0 | 0 |
| Total | \$ 2,493,213 | \$ 2,251,906 | \$ 2,466,270 | \$ 0 | \$ 2,466,270 |

| SOURCE OF FUNDS | | | | | |
|-----------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 2,293,213 | \$ 2,251,906 | \$ 2,466,270 | \$ 0 | \$ 2,466,270 |
| Special Projects Fund | 200,000 | 0 | 0 | 0 | 0 |
| Total | \$ 2,493,213 | \$ 2,251,906 | \$ 2,466,270 | \$ 0 | \$ 2,466,270 |

City Management

Program Description

This activity provides funds for the principal management aide to the Mayor. It manages and coordinates the activities of all executive agencies.

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 27.00 | 27.00 | 26.00 | 0.00 | 26.00 |
| Temporary FTE | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Contract FTE | 3.00 | 3.00 | 2.00 | 0.00 | 2.00 |
| Total | 31.00 | 31.00 | 29.00 | 0.00 | 29.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,034,571 | \$ 1,084,730 | \$ 1,125,228 | \$ 0 | \$ 1,125,228 |
| Current Expenses | 834,718 | 527,332 | 528,799 | 0 | 528,799 |
| Equipment | 1,737 | 0 | 0 | 0 | 0 |
| Total | \$ 1,871,026 | \$ 1,612,062 | \$ 1,654,027 | \$ 0 | \$ 1,654,027 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-----------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,671,026 | \$ 1,612,062 | \$ 1,654,027 | \$ 0 | \$ 1,654,027 |
| Special Projects Fund | 200,000 | 0 | 0 | 0 | 0 |
| Total | \$ 1,871,026 | \$ 1,612,062 | \$ 1,654,027 | \$ 0 | \$ 1,654,027 |

Culture and the Arts

Program Description

This activity enriches the quality of City residents by presenting the traditional arts, crafts, skills, customs and lores of cultural and artistic value.

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 5.00 | 5.00 | 5.00 | 0.00 | 5.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 2.00 | 2.00 | 2.00 | 0.00 | 2.00 |
| Total | 7.00 | 7.00 | 7.00 | 0.00 | 7.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 214,444 | \$ 235,344 | \$ 232,743 | \$ 0 | \$ 232,743 |
| Current Expenses | 407,743 | 404,500 | 579,500 | 0 | 579,500 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 622,187 | \$ 639,844 | \$ 812,243 | \$ 0 | \$ 812,243 |

SOURCE OF FUNDS

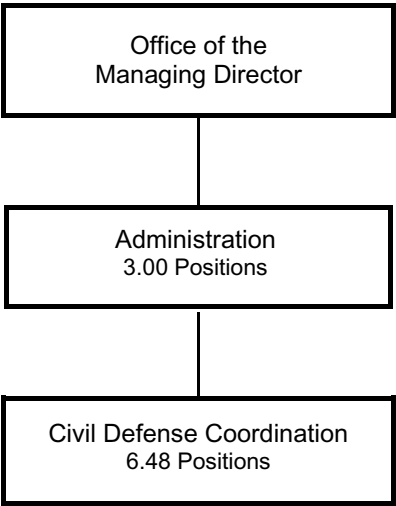
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 622,187 | \$ 639,844 | \$ 812,243 | \$ 0 | \$ 812,243 |
| Total | \$ 622,187 | \$ 639,844 | \$ 812,243 | \$ 0 | \$ 812,243 |

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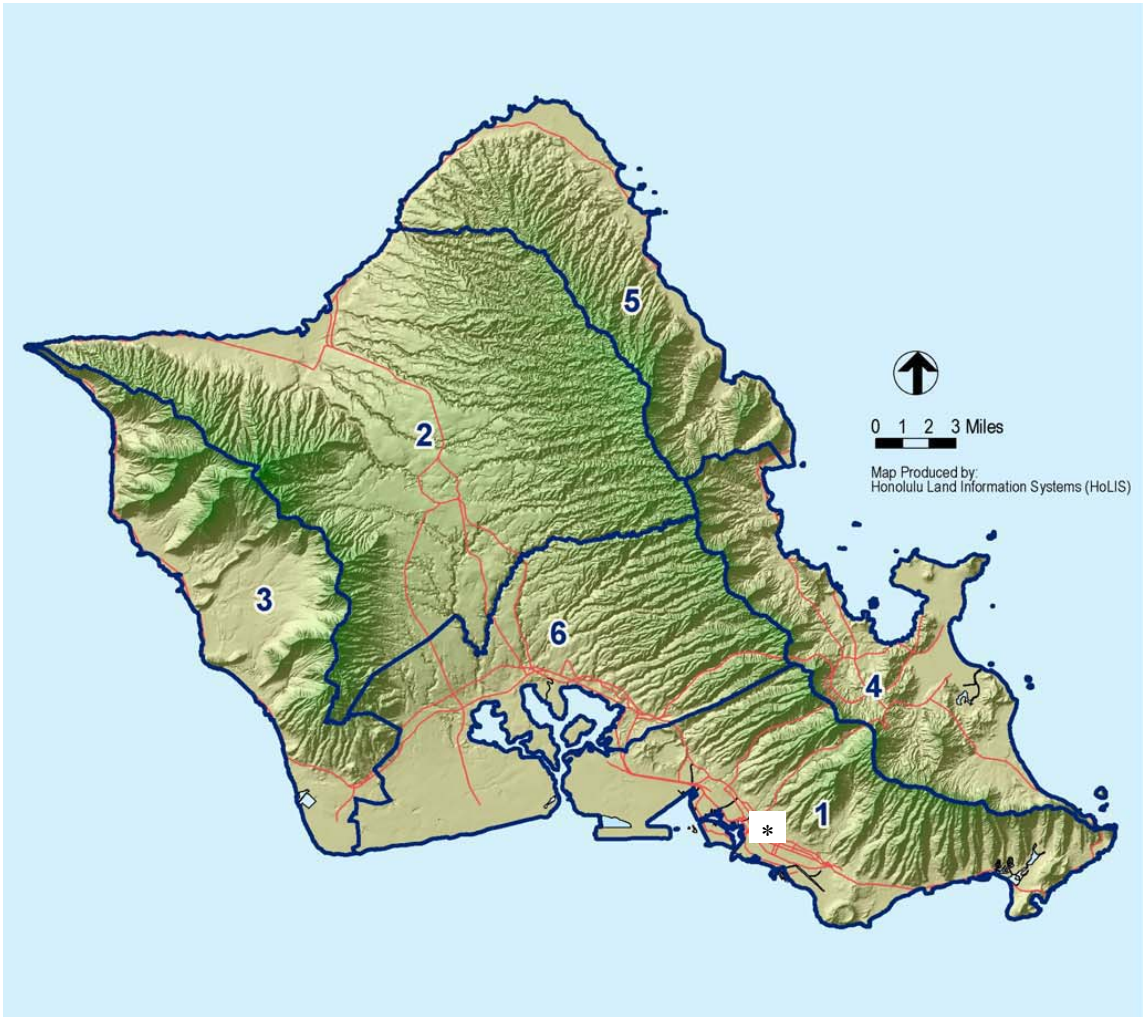
Oahu Civil Defense Agency

OAHU CIVIL DEFENSE AGENCY
(OCDA)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



OAHU CIVIL DEFENSE AGENCY
(OCDA)
EMERGENCY OPERATING DISTRICTS



- * CITY EOC HONOLULU MUNICIPAL BUILDING
- DISTRICT 1 HONOLULU — EAST OAHU
- DISTRICT 2 NORTH SHORE — CENTRAL OAHU
- DISTRICT 3 WAIANAE — WEST OAHU
- DISTRICT 4 KAILUA — KANEOHE
- DISTRICT 5 KAHUKU — NORTHEAST OAHU
- DISTRICT 6 SOUTH CENTRAL OAHU

Oahu Civil Defense Agency

Responsibilities

The Oahu Civil Defense Agency coordinates the emergency services of the city, state, federal (including military), and non-government agencies to mitigate, prepare for, respond to, and recover from various types of peacetime, natural, technological or other disasters. The agency maintains a high level of readiness, prepares and updates contingency plans, and expands awareness of response programs to meet emergency needs.

Mission Statement

To develop, prepare for, and under disaster or emergency situations, assist in the implementation of civil defense plans and programs to protect and enhance the public health, safety, and welfare.

Goals and Objectives

1. To expand and improve emergency shelter operations for Oahu residents and tourists during major disasters.
2. To expand and improve civil defense communications and warning capabilities.
3. To educate the general population on emergency preparedness procedures.
4. To continue civil defense training programs to meet future emergency needs.
5. To administer the City's Federal Domestic Preparedness Program.

Budget Initiatives and Highlights

The proposed budget totals \$751,439, which reflects a 7.1 percent increase over the current fiscal year. The increase is primarily due to negotiated pay increases and budget issues funding of \$62,388 for a new federally funded temporary staff officer position for Homeland Security grants.

The Oahu Civil Defense Agency (OCDA) continues to develop an organization capable of accomplishing the civil defense mission for the City and County of Honolulu by applying for various grants.

Performance Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|------------------------------|------|-------------------|----------------------|----------------------|
| Under development and review | | | | |

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 9.48 | 9.48 | 9.48 | 0.00 | 9.48 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 1.00 | 1.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 9.48 | 9.48 | 9.48 | 1.00 | 10.48 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-----------------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Emergency Management Coordination | \$ 3,307,493 | \$ 701,356 | \$ 689,051 | \$ 62,388 | \$ 751,439 |
| Total | \$ 3,307,493 | \$ 701,356 | \$ 689,051 | \$ 62,388 | \$ 751,439 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 434,093 | \$ 460,542 | \$ 509,226 | \$ 44,292 | \$ 553,518 |
| Current Expenses | 2,380,372 | 240,814 | 179,825 | 18,096 | 197,921 |
| Equipment | 493,028 | 0 | 0 | 0 | 0 |
| Total | \$ 3,307,493 | \$ 701,356 | \$ 689,051 | \$ 62,388 | \$ 751,439 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-----------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 523,569 | \$ 595,367 | \$ 644,051 | \$ 0 | \$ 644,051 |
| Special Projects Fund | 38,831 | 45,000 | 45,000 | 0 | 45,000 |
| Federal Grants Fund | 2,745,093 | 60,989 | 0 | 62,388 | 62,388 |
| Total | \$ 3,307,493 | \$ 701,356 | \$ 689,051 | \$ 62,388 | \$ 751,439 |

Emergency Management Coordination

Program Description

This activity formulates emergency plans and procedures; coordinates the use of all available resources for the protection of life and property in the event of disaster; provides for the continuity of government operations; coordinates the provision of essential elements of operational capabilities required to sustain operations in an emergency; assesses damage to public and private property; coordinates recovery activities; and provides emergency information and public education.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Plans/Annexes Reviewed or Under Review | # | 5 | 5 | 5 |
| Warning Sirens Maintained | # | 145 | 144 | 150 |
| New Sirens in Place/Operational | # | 5 | 0 | 6 |
| Siren Simulators Installed | # | 30 | 30 | 30 |
| Public Educational Presentations | # | 89 | 99 | 105 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 9.48 | 9.48 | 9.48 | 0.00 | 9.48 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 1.00 | 1.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 9.48 | 9.48 | 9.48 | 1.00 | 10.48 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 434,093 | \$ 460,542 | \$ 509,226 | \$ 44,292 | \$ 553,518 |
| Current Expenses | 2,380,372 | 240,814 | 179,825 | 18,096 | 197,921 |
| Equipment | 493,028 | 0 | 0 | 0 | 0 |
| Total | \$ 3,307,493 | \$ 701,356 | \$ 689,051 | \$ 62,388 | \$ 751,439 |

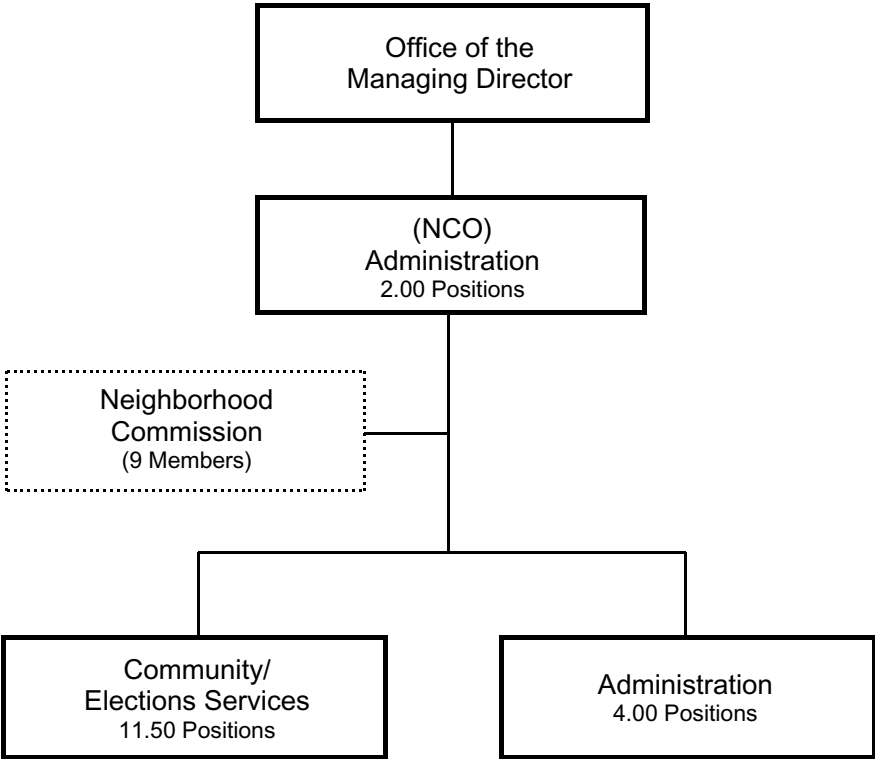
SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-----------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 523,569 | \$ 595,367 | \$ 644,051 | \$ 0 | \$ 644,051 |
| Special Projects Fund | 38,831 | 45,000 | 45,000 | 0 | 45,000 |
| Federal Grants Fund | 2,745,093 | 60,989 | 0 | 62,388 | 62,388 |
| Total | \$ 3,307,493 | \$ 701,356 | \$ 689,051 | \$ 62,388 | \$ 751,439 |

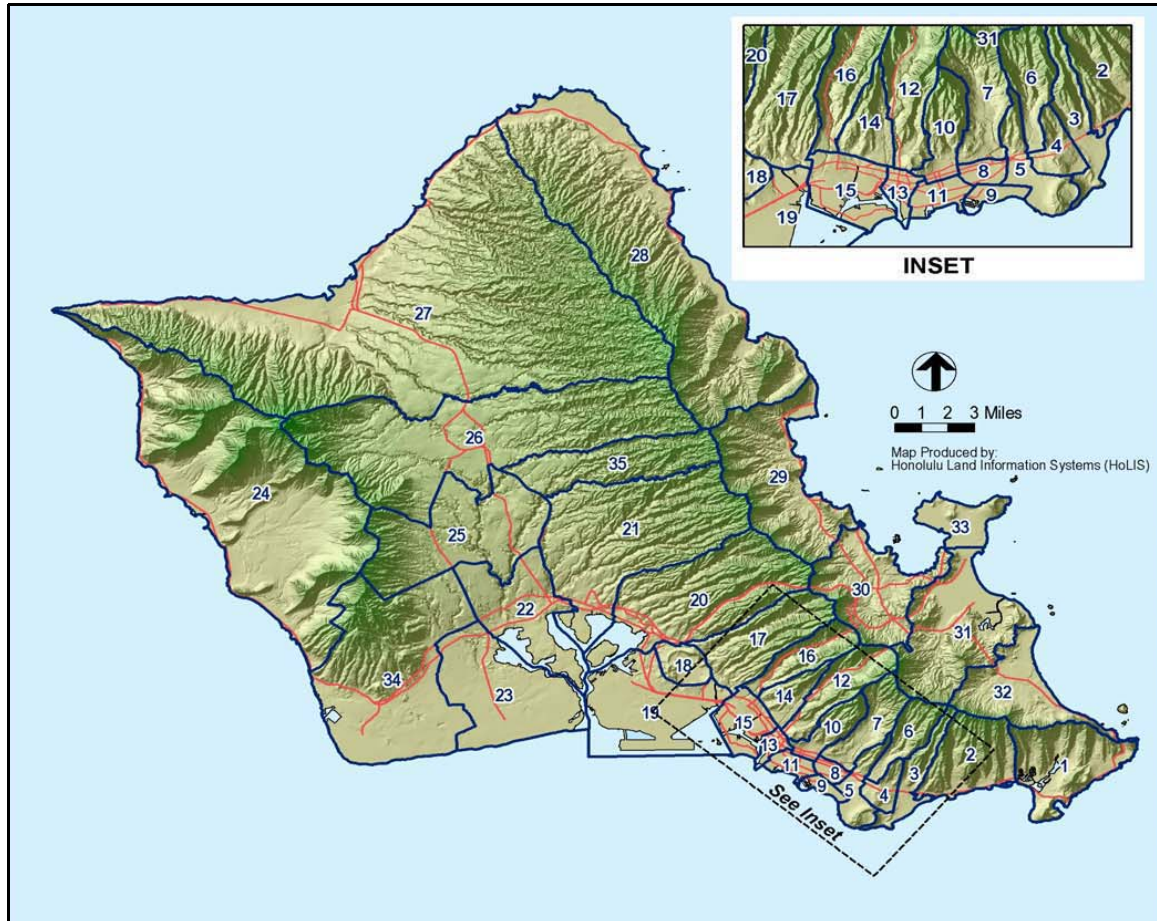
Neighborhood Commission

NEIGHBORHOOD COMMISSION OFFICE
(NCO)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



**NEIGHBORHOOD COMMISSION OFFICE
(NCO)
NEIGHBORHOOD BOARDS BOUNDARIES**



| No. | NEIGHBORHOOD BOARD | No. | NEIGHBORHOOD BOARD | No. | NEIGHBORHOOD BOARD |
|-----|---|-----|---------------------------------------|-----|-----------------------------------|
| 1 | HAWAII KAI | 13 | DOWNTOWN | 25 | MILILANI/WAIPIO/ MELEMANU |
| 2 | KULIOUOU-KALANI IKI | 14 | LILIHA/ALEWA/PUUNUI | 26 | WAIHAWA |
| 3 | WAIALAE-KAHALA | | KAMEHAMEHA HEIGHTS | 27 | NORTH SHORE |
| 4 | KAIMUKI | 15 | KALIHI-PALAMA | 28 | KOOLAULO |
| 5 | DIAMOND HEAD/KAPAHULU/ ST. LOUIS HEIGHTS | 16 | KALIHI VALLEY | 29 | KAHALUU |
| 6 | PALOLO | 17 | MOANALUA (Not Formed) | 30 | KANEOHE |
| 7 | MANOA | 18 | ALIAMANU/SALT LAKE/ FOSTER VILLAGE | 31 | KAILUA |
| 8 | MCCULLY/MOILIILI | 19 | AIRPORT (Not Formed) | 32 | WAIMANALO |
| 9 | WAIKIKI | 20 | AIEA | 33 | MOKAPU (Not Formed) |
| 10 | MAKIKI/LOWER PUNCHBOWL/ TANTALUS | 21 | PEARL CITY | 34 | MAKAKILO/KAPOLEI/ HONOKAI HALE |
| 11 | ALA MOANA/KAKAAKO | 22 | WAIPAHU | 35 | MILILANI MAUKA/ LAULANI VALLEY |
| 12 | NUUANU/PUNCHBOWL | 23 | EWA | | |
| | | 24 | WAIANAE COAST | | |

Neighborhood Commission

Responsibilities

The Neighborhood Commission develops a Neighborhood Plan to increase and assure effective citizen participation in government, reviews and evaluates the effectiveness of the Neighborhood Plan and neighborhood boards and reports thereon, and assists areas of the City in the formation and operation of neighborhood boards upon their request.

Mission Statement

To increase and ensure effective citizen participation in the decisions of government by facilitating the effective operations of the neighborhood board system.

Goals and Objectives

1. To increase the effectiveness of the neighborhood boards and the Neighborhood Commission Office through training and workshops.
2. To improve the biennial neighborhood board election process by increasing awareness of community issues and updating the election process.
3. To facilitate neighborhood board access to the city administration and the City Council.
4. To facilitate interaction between government and the neighborhood boards in resolving community concerns.

Budget Initiatives and Highlights

The proposed budget totaling \$720,104 provides support and services to the Neighborhood Commission Office, a 9 member Commission, and 32 neighborhood boards. The decrease in funding by 22.5 percent from FY2005 is because FY2006 is a non-election year.

Funds are proposed to maintain essential levels of operational support to the Neighborhood Boards. Through the use of these funds, the boards will be able to conduct necessary activities, such as: the production and distribution of meeting agenda and minutes; the expansion of mailing lists to meet citizen demand for minutes and agendas; the production and distribution of flyers announcing informational forums; the generation of timely correspondence; and the acquisition of educational materials, e.g., planning maps to better understand neighborhood development concerns. Some boards have decided it is best to use the television to get their message across to their community. It is another tool that is available to each board to help get the word out.

Fiscal Sustainability

Target Year

Goal 1: Cost Containment

Initiative 1: Reduce number of mail-outs to save on postage costs: Use the website to post meeting notices, agendas & minutes. Mail-outs only for those who request to remain on a mailing list.

(a) Begin posting notices on the website

Current

(b) Neighborhood Boards to mail-out notices regarding the website posting procedures to all individuals on the existing mailing list; determine which individuals request to remain on the mailing list

FY 2005

(c) Purge names of those individuals who do not request to remain on the mailing list

FY 2005

Goal 2: Use the Public Forum of the Neighborhood Boards to Improve the Marketability of Other City Agencies

Initiative 1: Announce City Store specials and city auctions at board meetings

(a) Meet with City Store manager, city auction staff and Board Chairs

FY 2005

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 16.00 | 16.00 | 16.00 | 0.00 | 16.00 |
| Temporary FTE | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Contract FTE | 0.00 | 0.50 | 0.00 | 0.00 | 0.00 |
| Total | 17.00 | 17.50 | 17.00 | 0.00 | 17.00 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-------------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Neighborhood Commission | \$ 598,259 | \$ 928,612 | \$ 720,104 | \$ 0 | \$ 720,104 |
| Total | \$ 598,259 | \$ 928,612 | \$ 720,104 | \$ 0 | \$ 720,104 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 525,602 | \$ 557,625 | \$ 578,956 | \$ 0 | \$ 578,956 |
| Current Expenses | 72,657 | 370,987 | 141,148 | 0 | 141,148 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 598,259 | \$ 928,612 | \$ 720,104 | \$ 0 | \$ 720,104 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 598,259 | \$ 928,612 | \$ 720,104 | \$ 0 | \$ 720,104 |
| Total | \$ 598,259 | \$ 928,612 | \$ 720,104 | \$ 0 | \$ 720,104 |

Neighborhood Commission

Neighborhood Commission

Program Description

The operations of the Neighborhood Commission Office include community services and administrative office services. The Community Services activity serves as the primary liaison between the neighborhood boards and the Neighborhood Commission Office. Major support function to the 32 boards includes attendance at regularly scheduled meetings to record minutes; filing of agendas; processing correspondence and mailing; informing boards of city policies and procedures. This activity also coordinates the biennial neighborhood board member election process.

The Administrative Office Services provides budget support services to the commission and the neighborhood boards and performs office management functions. This activity handles all personnel transactions, payroll, inventory, and budget preparation for both the office and the 32 boards.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--------------------------------------|------|-------------------|----------------------|----------------------|
| Agendas Filed | # | 384 | 384 | 384 |
| Sets of Minutes Completed and Mailed | # | 76,853 | 76,000 | 76,000 |
| Candidates Processed for Election | # | N/A | 600 | N/A |
| Voter Ballots Processed | # | N/A | 300,000 | N/A |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 16.00 | 16.00 | 16.00 | 0.00 | 16.00 |
| Temporary FTE | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Contract FTE | 0.00 | 0.50 | 0.00 | 0.00 | 0.00 |
| Total | 17.00 | 17.50 | 17.00 | 0.00 | 17.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 525,602 | \$ 557,625 | \$ 578,956 | \$ 0 | \$ 578,956 |
| Current Expenses | 72,657 | 370,987 | 141,148 | 0 | 141,148 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 598,259 | \$ 928,612 | \$ 720,104 | \$ 0 | \$ 720,104 |

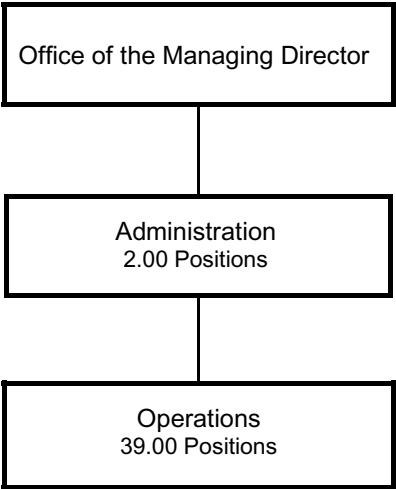
SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 598,259 | \$ 928,612 | \$ 720,104 | \$ 0 | \$ 720,104 |
| Total | \$ 598,259 | \$ 928,612 | \$ 720,104 | \$ 0 | \$ 720,104 |

Royal Hawaiian Band

ROYAL HAWAIIAN BAND
(RHB)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



Royal Hawaiian Band

Responsibilities

The Royal Hawaiian Band represents the City at public affairs and events through regular concerts, official ceremonies, special programs and parades with the music of Hawaii.

Mission Statement

The Royal Hawaiian Band serves as the official band and represents the Mayor and the City and County of Honolulu at public functions and events. The band performs at cultural events, schools, hospitals, religious festivities, tourism promotional events, military functions, and protocol functions for visiting governmental officials.

Goals and Objectives

1. Maintain a high standard of musical performance and efficiently manage the resources of the Band.
2. Provide musical services to various segments of the community through a variety of programs.
3. Promote the City and County of Honolulu through ongoing production of recordings, concerts and tours, which feature music of Hawaii.

Budget Initiatives and Highlights

The proposed budget enables the Royal Hawaiian Band to maintain its high performance standards and continue its mission of representing the City and County of Honolulu and providing community music to the people of Hawaii.

Performance Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--------------|------|-------------------|----------------------|----------------------|
| Performances | # | 280 | 300 | 300 |

| DEPARTMENT POSITIONS | | | | | |
|----------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 40.00 | 40.00 | 40.00 | 0.00 | 40.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Total | 41.00 | 41.00 | 41.00 | 0.00 | 41.00 |

| EXPENDITURES BY PROGRAM | | | | | |
|-------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Royal Hawaiian Band | \$ 1,614,323 | \$ 1,637,683 | \$ 1,783,352 | \$ 0 | \$ 1,783,352 |
| Total | \$ 1,614,323 | \$ 1,637,683 | \$ 1,783,352 | \$ 0 | \$ 1,783,352 |

| CHARACTER OF EXPENDITURES | | | | | |
|---------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Salaries | \$ 1,543,843 | \$ 1,560,188 | \$ 1,705,822 | \$ 0 | \$ 1,705,822 |
| Current Expenses | 70,480 | 77,495 | 77,530 | 0 | 77,530 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 1,614,323 | \$ 1,637,683 | \$ 1,783,352 | \$ 0 | \$ 1,783,352 |

Royal Hawaiian Band

| SOURCE OF FUNDS | | | | | |
|-----------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 1,614,323 | \$ 1,637,683 | \$ 1,783,352 | \$ 0 | \$ 1,783,352 |
| Total | \$ 1,614,323 | \$ 1,637,683 | \$ 1,783,352 | \$ 0 | \$ 1,783,352 |

Royal Hawaiian Band

Royal Hawaiian Band

Program Description

This activity provides music in the form of concerts and parades for official governmental functions, community and religious groups, and at public venues for our community and for tourists.

Program Highlights

The fiscal year 2006 budget of the Royal Hawaiian Band is \$1,783,352, which reflects an increase of 8.9% percent over the current fiscal year. The increase is primarily due to collective bargaining cost increases.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--------------------|------|-------------------|----------------------|----------------------|
| Total Performances | # | 280 | 300 | 300 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 40.00 | 40.00 | 40.00 | 0.00 | 40.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Total | 41.00 | 41.00 | 41.00 | 0.00 | 41.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,543,843 | \$ 1,560,188 | \$ 1,705,822 | \$ 0 | \$ 1,705,822 |
| Current Expenses | 70,480 | 77,495 | 77,530 | 0 | 77,530 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 1,614,323 | \$ 1,637,683 | \$ 1,783,352 | \$ 0 | \$ 1,783,352 |

SOURCE OF FUNDS

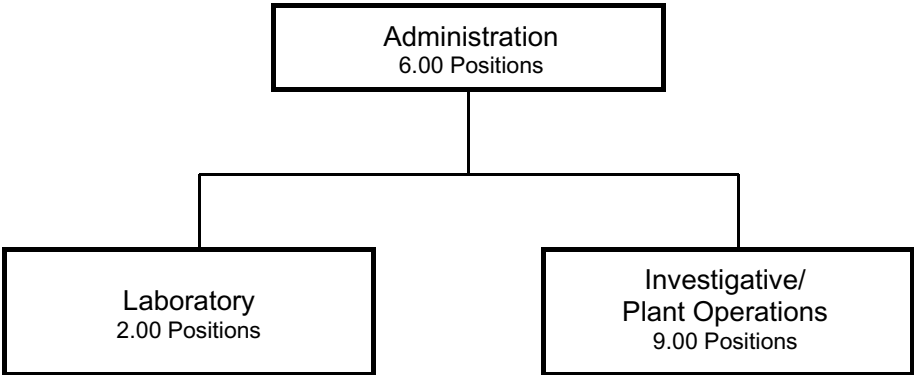
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,614,323 | \$ 1,637,683 | \$ 1,783,352 | \$ 0 | \$ 1,783,352 |
| Total | \$ 1,614,323 | \$ 1,637,683 | \$ 1,783,352 | \$ 0 | \$ 1,783,352 |

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Department of the Medical Examiner

DEPARTMENT OF THE MEDICAL EXAMINER
(MED)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



Department of the Medical Examiner

Responsibilities

The Department of the Medical Examiner is responsible for investigating sudden, unexpected, violent, and suspicious deaths. The purpose of such an investigation is to discover, document, and preserve the medical, anatomic or evidentiary findings which will allow the department to determine the cause and manner of death, to identify the time of death and injury, to prove or disprove an individual's guilt or innocence, to determine or exclude other contributory or causative factors to the death, and to provide expert testimony in criminal and civil litigation.

Mission Statement

To investigate violent deaths and those deaths that occur suddenly or unexpectedly when an individual was in apparent good health.

Goals and Objectives

1. To maintain and improve a high level of competence in the field of forensic pathology.
2. To increase and expand knowledge of trends affecting the lives of the citizens of Oahu.
3. To fulfill licensing requirements for state certification by annually attending appropriate seminars and classes.

Budget Initiatives and Highlights

The proposed budget of \$1,126,504 reflects a 6.3 percent increase over the current fiscal year. The department will continue to accomplish the following initiatives:

- Provide changes to policies and procedures relating to child death investigation by participating in the multi-disciplinary child death review system.
- Gather information about the aging process in Hawaii's Japanese male population born between 1900 and 1919.
- Gather information about the extent of trauma-related deaths.
- Collect and analyze data of traffic accident fatalities, drug-related deaths, and suicides with emphasis on prevention.

Performance Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------|-------------------|----------------------|----------------------|
| Average time required to complete all phases of Investigations (May vary from 3 Days to 3 Months) | Days | 22 | 22 | 22 |

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 17.00 | 17.00 | 17.00 | 0.00 | 17.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 17.00 | 17.00 | 17.00 | 0.00 | 17.00 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Investigation of Deaths | \$ 1,045,979 | \$ 1,059,368 | \$ 1,126,504 | \$ 0 | \$ 1,126,504 |
| Total | \$ 1,045,979 | \$ 1,059,368 | \$ 1,126,504 | \$ 0 | \$ 1,126,504 |

Department of the Medical Examiner

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 878,058 | \$ 895,431 | \$ 951,780 | \$ 0 | \$ 951,780 |
| Current Expenses | 162,779 | 163,937 | 174,724 | 0 | 174,724 |
| Equipment | 5,142 | 0 | 0 | 0 | 0 |
| Total | \$ 1,045,979 | \$ 1,059,368 | \$ 1,126,504 | \$ 0 | \$ 1,126,504 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,043,479 | \$ 1,059,368 | \$ 1,126,504 | \$ 0 | \$ 1,126,504 |
| Federal Grants Fund | 2,500 | 0 | 0 | 0 | 0 |
| Total | \$ 1,045,979 | \$ 1,059,368 | \$ 1,126,504 | \$ 0 | \$ 1,126,504 |

Medical Examiner

Investigation of Deaths

Program Description

This activity investigates the circumstances of all violent and obscure deaths by interrogation of witnesses, examination of the death scene, researching information, and conducting postmortem and laboratory examination.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|------------------------|------|-------------------|----------------------|----------------------|
| Investigations | # | 1,653 | 1,600 | 1,600 |
| Autopsies | # | 532 | 500 | 500 |
| Laboratory Tests | # | 926 | 700 | 700 |
| Laboratory Slides | # | 2,735 | 2,500 | 2,500 |
| Toxi Screen (In-house) | # | 680 | 600 | 600 |
| Toxi Screen (Sent out) | # | 213 | 170 | 170 |
| Bodies Transported | # | 781 | 744 | 744 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 17.00 | 17.00 | 17.00 | 0.00 | 17.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 17.00 | 17.00 | 17.00 | 0.00 | 17.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 878,058 | \$ 895,431 | \$ 951,780 | \$ 0 | \$ 951,780 |
| Current Expenses | 162,779 | 163,937 | 174,724 | 0 | 174,724 |
| Equipment | 5,142 | 0 | 0 | 0 | 0 |
| Total | \$ 1,045,979 | \$ 1,059,368 | \$ 1,126,504 | \$ 0 | \$ 1,126,504 |

SOURCE OF FUNDS

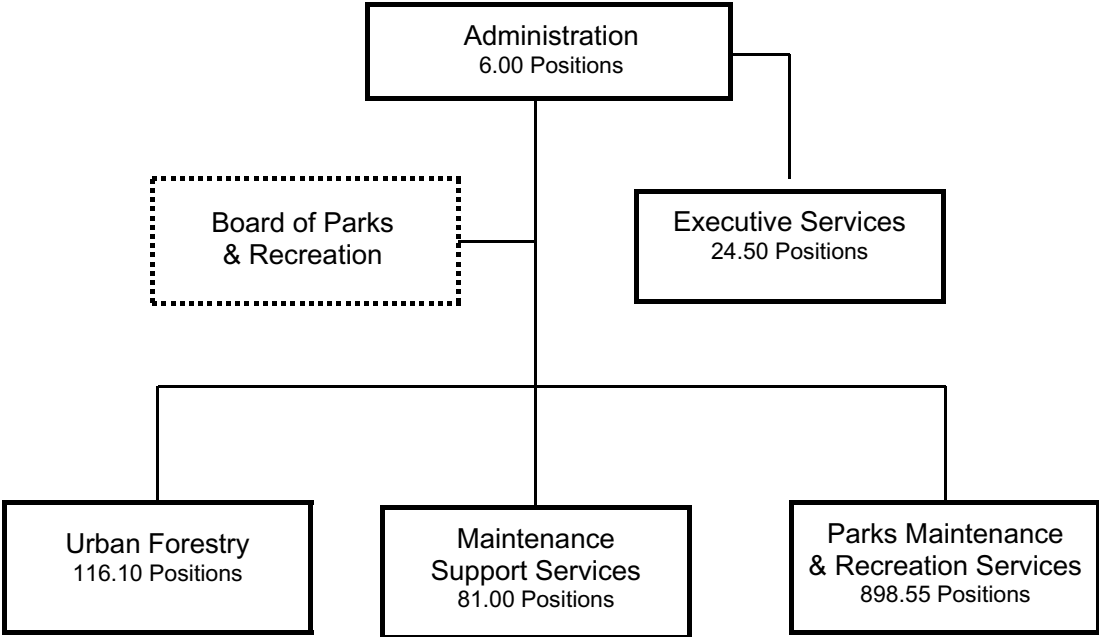
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,043,479 | \$ 1,059,368 | \$ 1,126,504 | \$ 0 | \$ 1,126,504 |
| Federal Grants Fund | 2,500 | 0 | 0 | 0 | 0 |
| Total | \$ 1,045,979 | \$ 1,059,368 | \$ 1,126,504 | \$ 0 | \$ 1,126,504 |

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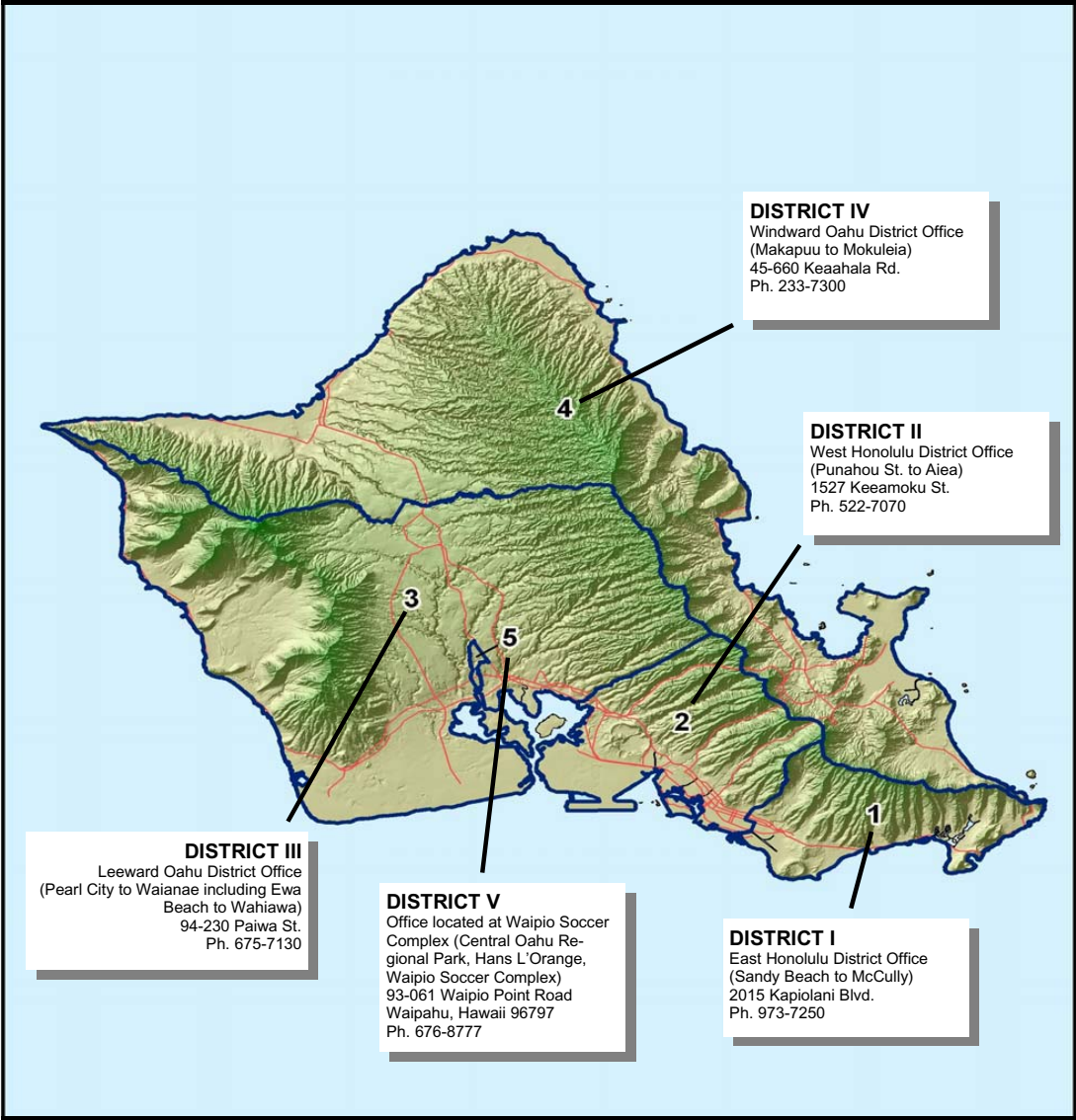
Department of Parks and Recreation

DEPARTMENT OF PARKS AND RECREATION
(DPR)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



DEPARTMENT OF PARKS AND RECREATION
(DPR)
ISLANDWIDE PARK SYSTEM



TOTAL NUMBER OF PARKS AND RECREATION AREAS: 468

- Including:
- 17 Regional Parks and Nature Preserves
 - 67 Beach Parks
 - 87 Beach Access Right-Of-Ways
 - 206 Community Parks
 - 86 Traffic Related Landscaped Areas
 - 5 Botanical Gardens

Department of Parks and Recreation

Responsibilities

The Department of Parks and Recreation maintains and operates parks and recreational facilities under the city's jurisdiction; develops and implements programs for cultural, recreational and other leisure-time activities; beautifies the city's streets, parks and recreational facilities, including planting, trimming and maintaining of shade trees, hedges and shrubs; and maintains and operates the city's botanical gardens.

The department also provides a wide range of recreational facilities and services that are readily available to all residents and fosters the multi-ethnic culture of Hawaii; protects historic, cultural and archaeological resources; fosters the visual and performing arts; and helps to preserve the natural environment and scenic views for the benefit of both residents and visitors.

Mission Statement

To provide parks and recreational programs and services which enhance the quality of life for the people in the City and County of Honolulu.

Goals and Objectives

1. To provide parks and recreational opportunities that are accessible, enjoyable, meaningful, safe, well-designed and well-maintained.
2. To promote increased efficiency, effectiveness, and responsiveness in the delivery of parks and recreational programs and services.

Budget Initiatives and Highlights

The department plays an integral role in fulfilling initiatives for the City and County of Honolulu including making Honolulu one of the most livable and beautiful cities in the world.

The budget totals \$50.2million, which reflects a 6.2 percent increase over the current fiscal year. This increase is primarily due to the following:

- Collective bargaining cost increases
- Consultant service costs to establish a user fee proposal for Central Oahu Regional Park, Waipio Soccer Complex and Hans L'Orange Park.
- Budget issues funding of \$401,036 for new positions and related expenses for new facilities at Central Oahu Regional Park and Wahiawa Botanical Gardens.
- Budget issues funding of \$73,692 for three new grounds maintenance positions for Hanauma Bay.
- Budget issues funding of \$636,500 for the lease of warehouse space for items previously stored on property (Manana warehouse) which is no longer available to the city.

Performance Measures

The department is establishing performance-based management practices which revolve around the following:

- Allocating funds and staffing resources to attain outcomes;
- Managing for results, integrating planning and budgeting processes;
- Measuring effectiveness in terms of the overall benefits to the community;
- Setting high performance standards, and benchmarking against the best in the world.

| DEPARTMENT POSITIONS | | | | | |
|----------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 839.00 | 839.00 | 839.00 | 6.00 | 845.00 |
| Temporary FTE | 25.25 | 25.25 | 25.25 | 0.00 | 25.25 |
| Contract FTE | 244.04 | 261.90 | 261.90 | 6.33 | 268.23 |
| Total | 1,108.29 | 1,126.15 | 1,126.15 | 12.33 | 1,138.48 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Administration | \$ 1,500,857 | \$ 1,556,424 | \$ 1,632,192 | \$ 0 | \$ 1,632,192 |
| Urban Forestry Program | 5,388,408 | 5,694,836 | 6,175,988 | 73,676 | 6,249,664 |
| Maintenance Support Services | 3,968,528 | 4,149,338 | 4,144,890 | 636,500 | 4,781,390 |
| Recreation Services | 16,539,361 | 17,843,237 | 18,321,331 | 242,976 | 18,564,307 |
| Grounds Maintenance | 17,296,728 | 18,039,921 | 18,825,245 | 158,076 | 18,983,321 |
| Total | \$ 44,693,882 | \$ 47,283,756 | \$ 49,099,646 | \$ 1,111,228 | \$ 50,210,874 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 29,164,391 | \$ 29,775,056 | \$ 31,540,792 | \$ 315,488 | \$ 31,856,280 |
| Current Expenses | 15,406,307 | 17,315,680 | 17,396,229 | 791,240 | 18,187,469 |
| Equipment | 123,184 | 193,020 | 162,625 | 4,500 | 167,125 |
| Total | \$ 44,693,882 | \$ 47,283,756 | \$ 49,099,646 | \$ 1,111,228 | \$ 50,210,874 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 42,195,986 | \$ 44,782,574 | \$ 46,706,690 | \$ 1,037,536 | \$ 47,744,226 |
| Highway Beautification Fund | 286,999 | 0 | 0 | 0 | 0 |
| Recycling Account - SWSF | 409,663 | 0 | 0 | 0 | 0 |
| Hanauma Bay Nature Preserve Fund | 1,548,662 | 1,872,382 | 1,764,156 | 73,692 | 1,837,848 |
| Special Projects Fund | 0 | 200,000 | 250,300 | 0 | 250,300 |
| Federal Grants Fund | 252,572 | 428,800 | 378,500 | 0 | 378,500 |
| Total | \$ 44,693,882 | \$ 47,283,756 | \$ 49,099,646 | \$ 1,111,228 | \$ 50,210,874 |

Department of Parks and Recreation

Administration

Program Description

This overall management activity directs the maintenance and operations of the city's park system and respective programs and services. It provides staff and clerical services in personnel, professional development, safety, planning, purchasing, budgetary and organizational management; conducts research relating to resolving management issues; administers the agency's property control and inventory; coordinates administrative reporting activities; administers the issuance of park permits for use of parks and recreational facilities; and enforces park rules and regulations in coordination with the Honolulu Police Department.

Program Highlights

The Administration program budget of \$1,632,192 reflects a 4.9 percent increase over the current fiscal year. This increase is primarily due to collective bargaining cost increases and consultant services costs to establish a user fee proposal for the Central Oahu Regional Park, Waipo Soccer Complex and Hans L'Orange Park.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Personnel Transactions Processed | # | 4,991 | 5,100 | 5,200 |
| Purchase Orders and Requisitions Processed | # | 5,565 | 5,670 | 5,670 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 30.00 | 30.00 | 30.00 | 0.00 | 30.00 |
| Temporary FTE | 0.50 | 0.50 | 0.50 | 0.00 | 0.50 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 30.50 | 30.50 | 30.50 | 0.00 | 30.50 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,342,393 | \$ 1,353,224 | \$ 1,414,992 | \$ 0 | \$ 1,414,992 |
| Current Expenses | 149,770 | 203,200 | 217,200 | 0 | 217,200 |
| Equipment | 8,694 | 0 | 0 | 0 | 0 |
| Total | \$ 1,500,857 | \$ 1,556,424 | \$ 1,632,192 | \$ 0 | \$ 1,632,192 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,500,857 | \$ 1,553,424 | \$ 1,632,192 | \$ 0 | \$ 1,632,192 |
| Hanauma Bay Nature Preserve Fund | 0 | 3,000 | 0 | 0 | 0 |
| Total | \$ 1,500,857 | \$ 1,556,424 | \$ 1,632,192 | \$ 0 | \$ 1,632,192 |

Urban Forestry Program

Program Description

This activity manages the botanical garden and horticulture programs. The Honolulu Botanical Gardens encompass 650 acres including the Foster, Liliuokalani, Koko Crater, Hoomaluhia, and Wahiawa Botanical Gardens. The Exceptional Trees Program, Community Recreational Gardening Program and other gardening-related recreational, environmental and cultural public programs are also part of this activity. The horticulture programs plant, trim, water and maintain shade trees, shrubs and other plants along public roadways and parks and malls; keep street lights, power lines, traffic control devices, and rights-of-way free of imposing branches; grow plants for beautification projects and public flower gardens; grow and maintain ornamental plants for use in government offices and at city-sponsored events; and conduct a developmental and testing program for plant materials useful for the programs.

Program Highlights

The Urban Forestry program budget is \$6,249,664 which reflects a 9.7 percent increase over the current fiscal year. This increase is primarily due to increased funding for vacant positions, collective bargaining cost increases and additional funding for tree trimming contracts to support the maintenance of the city's existing tree inventory.

Budget issues include funding for one permanent, one part-time contract position and related expenses for the new Wahiawa Botanical Garden pavilion.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Botanical Garden Visitors | # | 154,412 | 152,000 | 152,500 |
| Directed Program Participants | # | 37,700 | 36,000 | 36,300 |
| Community Recreational Garden Participants | # | 2,462 | 2,462 | 2,462 |
| Exceptional Tree Designations | # | 164 | 164 | 164 |
| Trees on Inventory | # | 238,061 | 238,400 | 238,500 |
| Trees Trimmed/Maintained | # | 24,176 | 40,000 | 45,000 |
| Trees Planted | # | 120 | 750 | 500 |
| Trees Pruned (Young)/Restaked | # | 400 | 600 | 650 |
| Plants Loaned Out | # | 4,880 | 6,000 | 6,000 |
| Trees Root-Pruned | # | 274 | 200 | 250 |
| Trees Removed | # | 283 | 500 | 500 |
| Large Trees Relocated | # | 33 | 100 | 100 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 111.00 | 111.00 | 111.00 | 1.00 | 112.00 |
| Temporary FTE | 2.85 | 2.85 | 2.85 | 0.00 | 2.85 |
| Contract FTE | 2.25 | 2.25 | 2.25 | 0.50 | 2.75 |
| Total | 116.10 | 116.10 | 116.10 | 1.50 | 117.60 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 2,913,282 | \$ 2,992,036 | \$ 3,351,588 | \$ 46,436 | \$ 3,398,024 |
| Current Expenses | 2,469,661 | 2,702,800 | 2,823,200 | 22,740 | 2,845,940 |
| Equipment | 5,465 | 0 | 1,200 | 4,500 | 5,700 |
| Total | \$ 5,388,408 | \$ 5,694,836 | \$ 6,175,988 | \$ 73,676 | \$ 6,249,664 |

Department of Parks and Recreation

| SOURCE OF FUNDS | | | | | |
|----------------------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 4,644,241 | \$ 5,670,836 | \$ 6,154,188 | \$ 73,676 | \$ 6,227,864 |
| Highway Beautification Fund | 286,999 | 0 | 0 | 0 | 0 |
| Recycling Account - SWSF | 409,663 | 0 | 0 | 0 | 0 |
| Hanauma Bay Nature Preserve Fund | 47,505 | 24,000 | 21,800 | 0 | 21,800 |
| Total | \$ 5,388,408 | \$ 5,694,836 | \$ 6,175,988 | \$ 73,676 | \$ 6,249,664 |

Parks and Recreation

Maintenance Support Services

Program Description

The Maintenance Support Services (MSS) activity is responsible for providing major repair and/or replacement services to buildings, ground facilities and equipment island-wide. It executes maintenance operations to construct, repair, renovate and service park buildings, grounds, equipment and other recreational facilities. MSS provides heavy construction equipment assistance and fertilizer, herbicide, vector control and utility crew support. This activity evaluates existing programs by compiling and analyzing statistical data, researching and evaluating new methods, techniques, equipment and materials to improve overall efficiency and service to the division/districts.

Program Highlights

The Maintenance Support Services program budget is \$4,781,390 which reflects a 15.2 percent increase over the current fiscal year. Budget issues include funding for the lease of warehouse space for items previously stored on property (Manana warehouse) which is no longer available to the city.

The budget also reflects the transfer of one position to the Grounds Maintenance activity.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-------------------------------|------|-------------------|----------------------|----------------------|
| Mower Repair and Service | # | 1,125 | 1,150 | 1,120 |
| Carpentry Repair and Service | # | 988 | 750 | 750 |
| Chemical Service | # | 160 | 170 | 200 |
| Fertilizer Service | # | 101 | 110 | 150 |
| Masonry Repair and Service | # | 284 | 300 | 300 |
| Painting Service | # | 463 | 470 | 480 |
| Plumbing Repair and Service | # | 823 | 850 | 860 |
| Welding Repair and Service | # | 487 | 420 | 420 |
| Electrical Repair and Service | # | 150 | 170 | 195 |
| Heavy Equipment Service | # | 275 | 280 | 285 |
| Utility Service | # | 129 | 150 | 180 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 81.00 | 81.00 | 80.00 | 0.00 | 80.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 81.00 | 81.00 | 80.00 | 0.00 | 80.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 2,444,783 | \$ 2,465,388 | \$ 2,514,240 | \$ 0 | \$ 2,514,240 |
| Current Expenses | 1,485,881 | 1,645,250 | 1,630,650 | 636,500 | 2,267,150 |
| Equipment | 37,864 | 38,700 | 0 | 0 | 0 |
| Total | \$ 3,968,528 | \$ 4,149,338 | \$ 4,144,890 | \$ 636,500 | \$ 4,781,390 |

Department of Parks and Recreation

| SOURCE OF FUNDS | | | | | |
|----------------------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 3,968,080 | \$ 4,139,338 | \$ 4,144,890 | \$ 636,500 | \$ 4,781,390 |
| Hanauma Bay Nature Preserve Fund | 448 | 10,000 | 0 | 0 | 0 |
| Total | \$ 3,968,528 | \$ 4,149,338 | \$ 4,144,890 | \$ 636,500 | \$ 4,781,390 |

Parks and Recreation

Recreation Services

Program Description

This activity plans, promotes, organizes, conducts and provides recreational services for all segments of the population of Oahu. It provides direct recreational services to the public through citywide, district and community programs in cultural, recreational and other leisure time activities and special events.

Program Highlights

The Recreation Services Program budget is \$18,564,307 which reflects a 4.0 percent increase over the current fiscal year.

Budget issues include funding for one permanent and 5.83 contract positions and electricity expenses needed to operate the new Aquatic Center at Central Oahu Regional Park.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-------------|----------|-------------------|----------------------|----------------------|
| Tiny Tots | Register | 1,709 | 1,743 | 1,778 |
| Children | Register | 23,503 | 23,973 | 24,452 |
| Teens | Register | 7,849 | 8,006 | 8,166 |
| Adults | Register | 12,682 | 12,936 | 13,195 |
| Senior | Register | 13,227 | 13,492 | 13,762 |
| TOTAL | Register | 58,970 | 60,150 | 61,353 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 185.00 | 185.00 | 185.00 | 1.00 | 186.00 |
| Temporary FTE | 14.40 | 14.40 | 14.40 | 0.00 | 14.40 |
| Contract FTE | 241.79 | 259.65 | 259.65 | 5.83 | 265.48 |
| Total | 441.19 | 459.05 | 459.05 | 6.83 | 465.88 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 12,050,031 | \$ 12,598,528 | \$ 13,316,256 | \$ 167,976 | \$ 13,484,232 |
| Current Expenses | 4,422,365 | 5,097,789 | 4,851,950 | 75,000 | 4,926,950 |
| Equipment | 66,965 | 146,920 | 153,125 | 0 | 153,125 |
| Total | \$ 16,539,361 | \$ 17,843,237 | \$ 18,321,331 | \$ 242,976 | \$ 18,564,307 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 15,170,855 | \$ 15,796,593 | \$ 16,402,383 | \$ 242,976 | \$ 16,645,359 |
| Hanauma Bay Nature Preserve Fund | 1,115,934 | 1,417,844 | 1,290,148 | 0 | 1,290,148 |
| Special Projects Fund | 0 | 200,000 | 250,300 | 0 | 250,300 |
| Federal Grants Fund | 252,572 | 428,800 | 378,500 | 0 | 378,500 |
| Total | \$ 16,539,361 | \$ 17,843,237 | \$ 18,321,331 | \$ 242,976 | \$ 18,564,307 |

Department of Parks and Recreation

Grounds Maintenance

Program Description

This activity provides maintenance services to all parks and recreation facilities on the island of Oahu. The activity provides groundskeeping, custodial and maintenance services.

Program Highlights

The Grounds Maintenance budget is \$18,983,321 which reflects an increase of 5.2 percent over the current fiscal year. This increase is primarily due to increased funding for positions to maintain existing park facilities. .

Budget issues include three new positions to maintain the Hanauma Bay grounds, one new position to maintain the swimming facilities at the Aquatic Center at Central Oahu Regional Park, and utility expenses at the Aquatic Center.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--------------------------------|------|-------------------|----------------------|----------------------|
| Parks | # | 301 | 305 | 307 |
| Park Acreage | Acre | 6,712 | 6,772 | 6,794 |
| Softball Fields | # | 178 | 194 | 194 |
| Baseball Fields | # | 40 | 40 | 40 |
| Soccer Fields | # | 81 | 88 | 90 |
| Tennis Courts | # | 217 | 217 | 217 |
| Basketball Courts | # | 231 | 231 | 231 |
| Comfort Stations | # | 175 | 179 | 181 |
| Gymnasiums | # | 23 | 23 | 24 |
| Swimming Pools | # | 20 | 20 | 20 |
| Traffic Isle and Median Strips | # | 86 | 96 | 106 |
| Decorative Fountains | # | 9 | 9 | 9 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 432.00 | 432.00 | 433.00 | 4.00 | 437.00 |
| Temporary FTE | 7.50 | 7.50 | 7.50 | 0.00 | 7.50 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 439.50 | 439.50 | 440.50 | 4.00 | 444.50 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 10,413,902 | \$ 10,365,880 | \$ 10,943,716 | \$ 101,076 | \$ 11,044,792 |
| Current Expenses | 6,878,630 | 7,666,641 | 7,873,229 | 57,000 | 7,930,229 |
| Equipment | 4,196 | 7,400 | 8,300 | 0 | 8,300 |
| Total | \$ 17,296,728 | \$ 18,039,921 | \$ 18,825,245 | \$ 158,076 | \$ 18,983,321 |

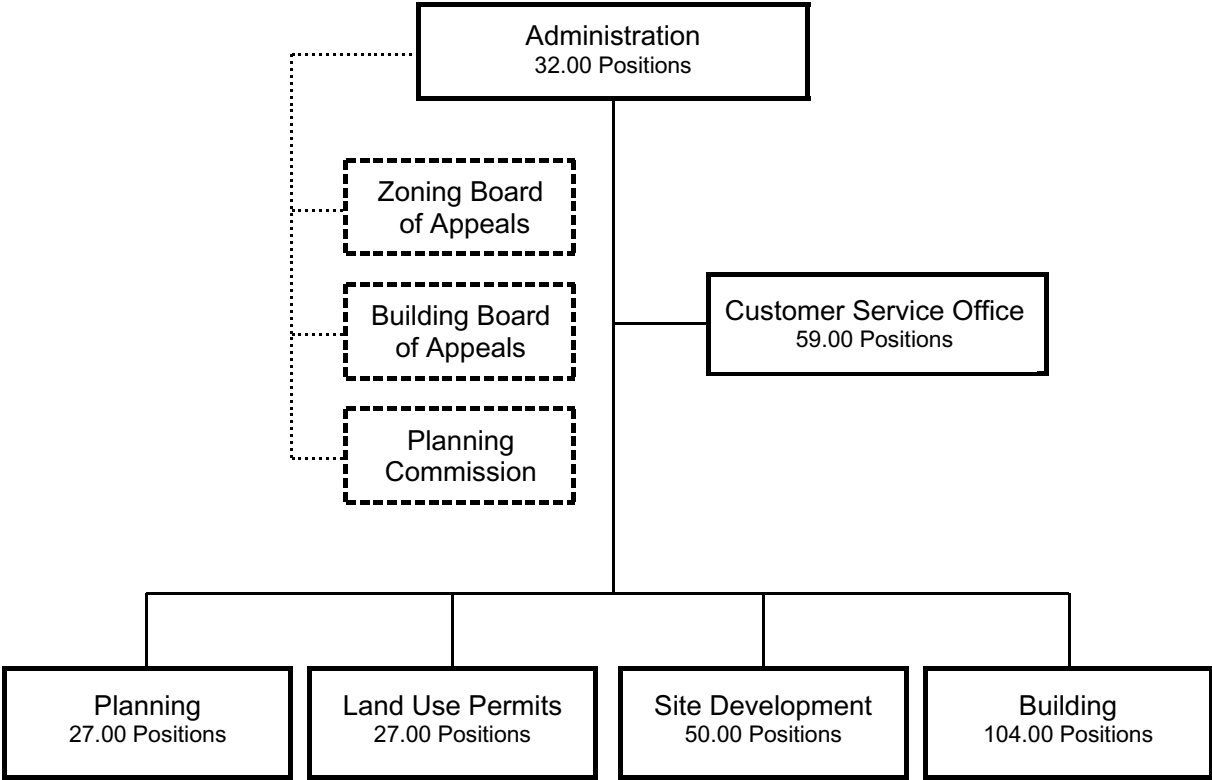
| SOURCE OF FUNDS | | | | | |
|----------------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 16,911,953 | \$ 17,622,383 | \$ 18,373,037 | \$ 84,384 | \$ 18,457,421 |
| Hanauma Bay Nature Preserve Fund | 384,775 | 417,538 | 452,208 | 73,692 | 525,900 |
| Total | \$ 17,296,728 | \$ 18,039,921 | \$ 18,825,245 | \$ 158,076 | \$ 18,983,321 |

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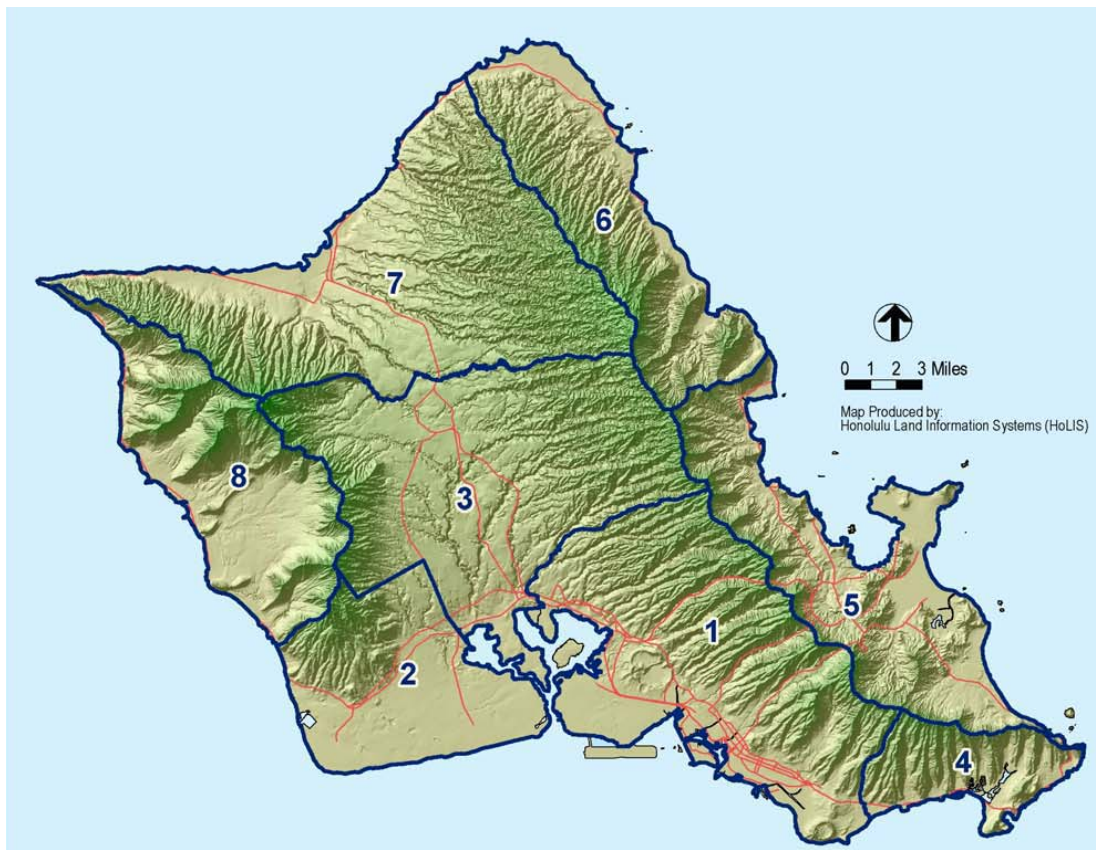
Department of Planning and Permitting

DEPARTMENT OF PLANNING AND PERMITTING
(DPP)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



DEPARTMENT OF PLANNING AND PERMITTING
(DPP)
SUSTAINABLE COMMUNITIES PLAN AREAS



- 1 PRIMARY URBAN CENTER
- 2 EWA
- 3 CENTRAL OAHU
- 4 EAST HONOLULU
- 5 KOOLAUPOKO
- 6 KOOLAULOA
- 7 NORTH SHORE
- 8 WAIANAE

Department of Planning and Permitting

Responsibilities

The Department of Planning and Permitting is responsible for the City's long-range planning and community planning efforts, and for the administration and enforcement of various permits required for the development and use of land. It is also responsible for the administration and enforcement of various codes pertaining to the construction of buildings, and for the administration and enforcement of various city standards and regulations pertaining to infrastructure requirements.

Mission Statement

To provide the public with efficient, timely service that is responsive and effective in guiding development to:

- ensure the health and safety of our residents;
- protect our unique resources and environment;
- provide visually pleasing and livable neighborhoods that are compatible with surrounding areas;
- provide a community that is responsive to the residents' social, economic, medical, cultural, and recreational needs.

Goals and Objectives

1. Formulate long-range land use policies that would guide the development for the benefit of the community and future generations.
2. Improve the effectiveness of various land use regulations and building codes in meeting the community's safety, social, environmental, and economic priorities.
3. Improve compliance with various land use regulations and building codes.
4. Increase efficiency of the department to provide timely services to the public and to minimize the cost of providing these services.
5. Provide a comprehensive and integrated information source of geographic information systems, land related records, and permit records to improve the operational services performed by the City.
6. Sustain a high quality of customer service, including providing information to improve the public's knowledge of land use and development controls and processes.
7. Make appropriate public files, plans, and reports available over the Internet by scanning departmental records and developing an access program.
8. Develop a system to accept, process, review and issue permits electronically and over the Internet.
9. Sustain a highly qualified, informed, and motivated department staff.

Budget Initiatives and Highlights

The department's proposed budget is \$15,717,698, which reflects an increase of 18.3 percent over the current fiscal year. This increase is due to collective bargaining increases; funding for consultant services for Oahu General Plan – Population Update and Rural Development Plans 5-Year Review and increased funding for vacant positions. The budget issue provides for four new Building Permit Clerk positions in the Customer Service Office (totaling \$ 101,000).

The budget is primarily funded by the General Fund. Highway Funds are utilized for programs responsible for the review of roads, drainage systems, grading, street excavation, streetlights, traffic lights, street signs, and street markings. Sewer funds are utilized for the program responsible for the review of sewer connections and the maintenance of GIS data needed to support the Wastewater Information Management System. The budget also includes \$253,740 in federal Coastal Zone Management Program funds for the administration of the Hawaii Coastal Zone Management Program.

Performance Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|--------|-------------------|----------------------|----------------------|
| Violations Corrected Within 6 Months (all) | % | 87 | 96 | 96 |
| Land Use Violations Corrected After Referral to Civil Fine Program | % | 72 | 75 | 75 |
| Average Processing Time for Zoning Variance | Months | 3.2 | 3.2 | 3.2 |
| Average Turnaround Time for Verbatim ZBA Transcripts | Days | 10 | 10 | 10 |
| Average Processing Time to Produce Copies of Subpoenaed Documents | Days | 15 | 15 | 15 |
| GIS Work Orders Completed | # | 606 | 630 | 670 |
| Maps Produced | # | 499 | 525 | 550 |

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 298.00 | 298.00 | 298.00 | 4.00 | 302.00 |
| Temporary FTE | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 299.00 | 299.00 | 299.00 | 4.00 | 303.00 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Administration | \$ 1,573,123 | \$ 1,597,241 | \$ 1,995,586 | \$ 0 | \$ 1,995,586 |
| Site Development | 2,170,964 | 2,366,056 | 2,670,852 | 0 | 2,670,852 |
| Land Use Permits | 2,486,118 | 1,353,249 | 1,435,084 | 0 | 1,435,084 |
| Planning | 0 | 1,330,881 | 1,921,307 | 0 | 1,921,307 |
| Customer Service Office | 2,105,384 | 2,224,778 | 2,452,260 | 101,000 | 2,553,260 |
| Building | 3,914,003 | 4,408,489 | 5,141,609 | 0 | 5,141,609 |
| Total | \$ 12,249,592 | \$ 13,280,694 | \$ 15,616,698 | \$ 101,000 | \$ 15,717,698 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 11,458,696 | \$ 12,273,868 | \$ 13,822,966 | \$ 91,000 | \$ 13,913,966 |
| Current Expenses | 767,306 | 994,901 | 1,793,732 | 0 | 1,793,732 |
| Equipment | 23,590 | 11,925 | 0 | 10,000 | 10,000 |
| Total | \$ 12,249,592 | \$ 13,280,694 | \$ 15,616,698 | \$ 101,000 | \$ 15,717,698 |

Department of Planning and Permitting

| SOURCE OF FUNDS | | | | | |
|----------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 10,058,090 | \$ 10,780,834 | \$ 12,854,448 | \$ 101,000 | \$ 12,955,448 |
| Highway Fund | 1,215,702 | 1,330,968 | 1,526,204 | 0 | 1,526,204 |
| Sewer Fund | 728,889 | 890,288 | 982,306 | 0 | 982,306 |
| Community Development Fund | 0 | 50,000 | 0 | 0 | 0 |
| Federal Grants Fund | 246,911 | 228,604 | 253,740 | 0 | 253,740 |
| Total | \$ 12,249,592 | \$ 13,280,694 | \$ 15,616,698 | \$ 101,000 | \$ 15,717,698 |

Administration

Program Description

This program plans, directs, and coordinates the activities of the Department of Planning and Permitting. It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. The Honolulu Land Information System (HOLIS), which is part of the administration program, is responsible for the management of the City's Geographic Information System (GIS) and the associated tabular data bases. It oversees the operations that maintain, protect, store and utilize GIS data in support of citywide programs and projects. HOLIS maintains, edits, and updates the City's multipurpose cadastre and land records base maps. It produces maps and other geo-spatial data products for city departments and programs. HOLIS provides coordination and technical support in the development and design of GIS applications and software programs. It also coordinates GIS data distribution and public access programs.

HOLIS is also responsible for managing and supporting the technical operations of the department's Automated Permit Tracking System.

Program Highlights

AutoPermits:

Provide technical and management support for the operations of the department's Automated Permit Tracking System (AutoPermits). Key projects planned for this program include:

- Integrate AutoPermits with other city and state agencies involved in permit application reviews.
- Perform historical document scanning of over 2 million permit records, plans, and drawings.
- Enable digital permit plan submission and the submittal of electronic drawings and plans.
- Consolidate and streamline permit types to reduce and modify permit job types in the tracking system.

Geographic Information Systems (GIS):

Provide administrative and technical oversight of the City's GIS program. Key projects planned for this program include:

- Automation of city tax plat map maintenance and reengineering of update processes for city tax plats.
- Develop interfaces to emergency response GIS maps and data for public safety and security operations.
- Create a facility and asset inventory of city facilities and assets for fiscal inventory program.
- Develop 3-D building database and visualization tools.
- Produce CIP project status maps and Intranet display of CIP locations and data.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---------------------------------------|------|-------------------|----------------------|----------------------|
| HONOLULU LAND INFORMATION SYSTEM: | | | | |
| GIS Work Orders Completed | # | 369 | 440 | 450 |
| Land Base Data Updates and Maintained | # | 374 | 450 | 475 |
| Maps and Exhibits Prepared | # | 885 | 950 | 1,000 |

| PROGRAM POSITIONS | | | | | |
|-------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 31.00 | 31.00 | 31.00 | 0.00 | 31.00 |
| Temporary FTE | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 32.00 | 32.00 | 32.00 | 0.00 | 32.00 |

Department of Planning and Permitting

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,178,930 | \$ 1,204,896 | \$ 1,353,716 | \$ 0 | \$ 1,353,716 |
| Current Expenses | 384,757 | 380,420 | 641,870 | 0 | 641,870 |
| Equipment | 9,436 | 11,925 | 0 | 0 | 0 |
| Total | \$ 1,573,123 | \$ 1,597,241 | \$ 1,995,586 | \$ 0 | \$ 1,995,586 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,482,023 | \$ 1,432,835 | \$ 1,820,982 | \$ 0 | \$ 1,820,982 |
| Sewer Fund | 91,100 | 164,406 | 174,604 | 0 | 174,604 |
| Total | \$ 1,573,123 | \$ 1,597,241 | \$ 1,995,586 | \$ 0 | \$ 1,995,586 |

Site Development

Program Description

The Site Development Program is responsible for the administration and enforcement of the subdivision ordinance, flood hazard district regulations, and city standards and regulations pertaining to infrastructure requirements for the site development. The program processes applications for subdivisions, reviews construction plans for subdivision improvements by private developers within city rights-of-way or easements, and conducts site inspections to ensure compliance with approved plans and city standards for roads, drainage systems, sewer systems, street lights, traffic lights, street signs, and street markings. It also processes and issues permits for grading, street excavation, and sewer connections, and reviews various land development and building permit applications for adequacy of the infrastructure.

Program Highlights

The proposed budget of \$2,670,852 reflects a 12.9 percent increase over the current fiscal year. The increase is primarily due to collective bargaining increases and increased funding for vacant positions.

One of the major priorities of the department will be the processing of an amendment to update the flood regulations in the Land Use Ordinance.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|------------------------------------|------|-------------------|----------------------|----------------------|
| Subdivisions/Consolidations | # | 310 | 320 | 320 |
| Street Name Applications | # | 12 | 15 | 15 |
| Flood Variance Applications | # | 7 | 8 | 8 |
| Flood Determinations | # | 14 | 16 | 16 |
| Grading Permits | # | 868 | 850 | 850 |
| Trench Excavation Permits | # | 834 | 900 | 900 |
| Sewer Connection Permits | # | 1,506 | 1,500 | 1,500 |
| Sewer Adequacy Studies | # | 671 | 700 | 700 |
| Construction Plans Reviewed | # | 1,243 | 1,200 | 1,200 |
| Land Use Permits/Projects Reviewed | # | 317 | 330 | 330 |
| Park Dedication Applications | # | 58 | 60 | 60 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 50.00 | 50.00 | 50.00 | 0.00 | 50.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 50.00 | 50.00 | 50.00 | 0.00 | 50.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 2,093,325 | \$ 2,241,406 | \$ 2,494,162 | \$ 0 | \$ 2,494,162 |
| Current Expenses | 77,639 | 124,650 | 176,690 | 0 | 176,690 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 2,170,964 | \$ 2,366,056 | \$ 2,670,852 | \$ 0 | \$ 2,670,852 |

Department of Planning and Permitting

| SOURCE OF FUNDS | | | | | |
|-----------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 317,473 | \$ 309,206 | \$ 336,946 | \$ 0 | \$ 336,946 |
| Highway Fund | 1,215,702 | 1,330,968 | 1,526,204 | 0 | 1,526,204 |
| Sewer Fund | 637,789 | 725,882 | 807,702 | 0 | 807,702 |
| Total | \$ 2,170,964 | \$ 2,366,056 | \$ 2,670,852 | \$ 0 | \$ 2,670,852 |

Land Use Permits

Program Description

The Land Use Permits Program is responsible for administering the Land Use Ordinance (LUO) and other regulations pertaining to land use within the City and County of Honolulu. It reviews and prepares amendments to the LUO as required, coordinates interpretations of the LUO, and reviews and processes all LUO regulated land use permits. In addition, it administers the Coastal Zone Management Program on behalf of the City and processes all required Special Management Area Use Permits.

Program Highlights

The department is currently working on an amendment to update the existing home occupation provisions in the Land Use Ordinance. The proposed budget of \$1,435,084 reflects a 6.0 percent increase over the current fiscal year, and is primarily due to collective bargaining increases.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------|-------------------|----------------------|----------------------|
| PERMITS PROCESSED: | | | | |
| Planned Development Housing | # | 3 | 3 | 3 |
| Cluster Housing | # | 12 | 12 | 12 |
| Special Design Districts | # | 78 | 80 | 80 |
| Special Management Area | # | 79 | 85 | 85 |
| Shoreline Setback Variance | # | 12 | 13 | 13 |
| Minor Shoreline Structures | # | 15 | 15 | 15 |
| Environmental Assessments | | | | |
| Revised / EIS Determination Made | # | 33 | 40 | 40 |
| Conditional Use Permit – Minor/Major | # | 51 | 60 | 60 |
| Plan Review Use | # | 3 | 3 | 3 |
| Temporary Use | # | 3 | 3 | 3 |
| Zoning Variance | # | 33 | 40 | 40 |
| Zoning Adjustment | # | 45 | 50 | 50 |
| Waiver | # | 48 | 52 | 52 |
| Existing Use Permit | # | 30 | 32 | 32 |
| Minor Modifications to Permits | # | 108 | 110 | 110 |
| ZONING BOARD OF APPEALS: | | | | |
| Appeals Filed | # | 15 | 7 | 7 |
| PLANNING COMMISSION | | | | |
| Recommendations Transmitted / Actions Taken | # | 20 | 20 | 20 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 54.00 | 27.00 | 27.00 | 0.00 | 27.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 54.00 | 27.00 | 27.00 | 0.00 | 27.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 2,433,037 | \$ 1,319,283 | \$ 1,394,992 | \$ 0 | \$ 1,394,992 |
| Current Expenses | 53,081 | 33,966 | 40,092 | 0 | 40,092 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 2,486,118 | \$ 1,353,249 | \$ 1,435,084 | \$ 0 | \$ 1,435,084 |

Department of Planning and Permitting

| SOURCE OF FUNDS | | | | | |
|---------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 2,354,119 | \$ 1,243,597 | \$ 1,311,940 | \$ 0 | \$ 1,311,940 |
| Federal Grants Fund | 131,999 | 109,652 | 123,144 | 0 | 123,144 |
| Total | \$ 2,486,118 | \$ 1,353,249 | \$ 1,435,084 | \$ 0 | \$ 1,435,084 |

Planning

Program Description

The Planning Program is responsible for the preparation, evaluation, and revision of the Oahu General Plan and the eight long range regional development plans. It processes applications for state land use boundary amendments for parcels equal or less than 15 acres and represents the City before the Land Use Commission for amendments larger than 15 acres. It also processes applications for public infrastructure map amendments, zone changes and state special use permits, and monitors the status of unilateral agreement conditions, including affordable housing program requirements. In addition, it develops community-based special area plans; prepares an annual report on current status of land use, and a biennial report on the condition of the city; and provides forecasts of population, housing, visitor units, and employment for city and state infrastructure planning, and assistance to the Oahu Metropolitan Planning Organization with respect to land use and population planning issues. It also assists infrastructure agencies in preparing functional plans to assure that infrastructure plans are consistent with land use plans.

Program Highlights

- The revised Primary Urban Center Development Plan was adopted in June 2004.
- The Primary Urban Center Public Infrastructure Map was adopted in October 2004.
- The Five Year Review is underway for the East Honolulu SCP.
- The Five Year Review for the Ewa Development Plan is near completion.
- The Five Year Reviews for four Sustainable Communities Plans are planned to start in 2006.
- Based on revised state projections for Oahu, Year 2030 socio-economic projections for Oahu traffic planning areas have been completed. (The projections are needed by OMPO for the updating of the Oahu Regional Transportation Plan which began in FY2004. The ORTP is a requirement for Federal funding of highway and other transportation improvements on Oahu.)
- Program Management is continuing on eleven community planning projects.
- Assistance was provided to OMPO in the identification and distribution of minority and low-income populations to address Title VI and Environmental Justice requirements.
- Preliminary reviews are being made and comments forwarded to DDC, ENV, and DTS on the proposed FY2005 CIP budget for consistency with City plans and policies. A final review and report on the CIP budget submitted to Council will be prepared and forwarded to council in March.
- Revisions to Affordable Housing Rules related to unilateral agreements are nearing completion.
- Revision to Development Plan Amendment Rules completed in 2004.
- Review of the Land Development Codes to implement development plans to be initiated in 2005.
- Ewa Traffic Circulation Study to be initiated in 2005.

The proposed budget of \$1,921,307 reflects a 44.4 percent increase over the current fiscal year, and is primarily due to the funding for two consultant studies (Oahu General Plan, Population Update (\$200,000) and Rural Development Plans, 5-year review (\$400,000)) and collective bargaining increases.

Department of Planning and Permitting

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------|-------------------|----------------------|----------------------|
| PERMITS PROCESSED: | | | | |
| State Land Use District Boundary Amendment 15 acres or less | # | 1 | 1 | 1 |
| State Land Use Commission, DPP as a Party to Proceedings | # | 2 | 2 | 2 |
| Zone Change Applications | # | 17 | 10 | 15 |
| Zoning District Boundary Adjustments | # | 13 | 15 | 15 |
| State Special Use Permits | # | 2 | 3 | 5 |
| ENVIRONMENTAL IMPACT ASSESSMENTS: | | | | |
| EA/EIS Reviews | # | 23 | 25 | 25 |
| EA/EIS Processed | # | 1 | 1 | 1 |
| UNILATERAL AGREEMENT MONITORING: | | | | |
| Permit Reviews | # | 300 | 300 | 300 |
| Affordable Housing Agreements | # | 50 | 50 | 50 |
| GENERAL PLAN: | | | | |
| Annual Report Completed | # | 1 | 1 | 1 |
| Biennial Report Completed | # | 0 | 1 | 0 |
| Amendment/Ten Year Review of General Plan | # | 1 | 0 | 1 |
| DEVELOPMENT / SUSTAINABLE COMMUNITIES PLANS: | | | | |
| DPS Under Revision (to conform with 1992 Charter) | # | 2 | 1 | NA |
| 5 Year Review of DP/SCPs | # | 1 | 2 | 5 |
| Land Use Development Rules & Regs Review | # | 0 | 0 | 1 |
| Land Use Map Amendments Processed | # | 2 | NA | NA |
| Public Facilities Map Amendments Processed | # | 4 | NA | NA |
| DP/SCP Amendments Processed | # | 1 | 0 | 0 |
| Vision Group project contract management | # | 9 | 11 | 13 |
| WATER USE PERMIT: | | | | |
| Applications Reviewed | # | 9 | 10 | 10 |
| PUBLIC INFRASTRUCTURE MAPS: | | | | |
| Amendments Processed | # | 9 | 4 | 5 |
| New PIM drafted and adopted | # | 1 | 1 | NA |
| CIP BUDGET: | | | | |
| Review Completed (Administration & BWS) | # | 2 | 2 | 2 |
| Review of Preliminary Agency, Vision, and Neighborhood Board CIP proposals | # | 440 | 250 | 250 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 0.00 | 27.00 | 27.00 | 0.00 | 27.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 0.00 | 27.00 | 27.00 | 0.00 | 27.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 0 | \$ 1,167,246 | \$ 1,292,672 | \$ 0 | \$ 1,292,672 |
| Current Expenses | 0 | 163,635 | 628,635 | 0 | 628,635 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 0 | \$ 1,330,881 | \$ 1,921,307 | \$ 0 | \$ 1,921,307 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 0 | \$ 1,280,881 | \$ 1,921,307 | \$ 0 | \$ 1,921,307 |
| Community Development Fund | 0 | 50,000 | 0 | 0 | 0 |
| Total | \$ 0 | \$ 1,330,881 | \$ 1,921,307 | \$ 0 | \$ 1,921,307 |

Department of Planning and Permitting

Customer Service Office

Program Description

The Customer Service Office is responsible for various services and functions that involve "front-line" interaction with the public. It operates the consolidated permit counter which is responsible for handling customer inquiries, processing minor permits over the counter, intaking permit applications for review and collecting permit fees. It also operates a consolidated permit records center which maintains the department's various historical and current records pertaining to properties and permits. The Customer Service Office is also responsible for the intake of all complaints, inspections to follow up on complaints, inspections of existing buildings, structures, vacant lots, and sidewalks for the purpose of eliminating unsafe and substandard conditions, and the administration of the code enforcement civil fine program.

Program Highlights

The proposed budget of \$2,553,260 reflects a 14.8 percent increase over the current fiscal year. This is due to collective bargaining increases, increased funding for vacant positions and a budget issue providing for the hire of 4 new Building Permit Clerk positions for permit counter operations.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------|-------------------|----------------------|----------------------|
| Building Permits Issued | # | 16,535 | 16,800 | 16,800 |
| Inspections Conducted: | | | | |
| Housing Units | # | 1,608 | 1,700 | 1,700 |
| Other Buildings (Care Home, Day Care Centers, Private Schools, etc.) | # | 352 | 400 | 400 |
| Vacant Lots | # | 189 | 225 | 225 |
| Sidewalks | # | 2,563 | 2,800 | 2,800 |
| Substandard Buildings Found | # | 218 | 240 | 240 |
| Substandard Buildings Repaired | # | 175 | 180 | 180 |
| Substandard Buildings Demolished | # | 28 | 30 | 30 |
| Housing Units with Housing Code Deficiencies Found | # | 313 | 350 | 350 |
| Housing Units with Housing Code Deficiencies Corrected | # | 271 | 300 | 300 |
| Zoning Violation Notices Issued | # | 152 | 170 | 170 |
| Zoning Violations Corrected | # | 130 | 145 | 145 |
| Civil Fine Orders Issued | # | 286 | 275 | 275 |
| Civil Fine Cases Closed | # | 205 | 206 | 206 |
| Nonconforming Use Certificate Renewals Processed | # | 1,104 | 1,003 | 950 |
| Permit Files Made Available for Customers | # | 36,021 | 37,000 | 37,500 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 62.00 | 59.00 | 59.00 | 4.00 | 63.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 62.00 | 59.00 | 59.00 | 4.00 | 63.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 2,033,020 | \$ 2,139,584 | \$ 2,357,700 | \$ 91,000 | \$ 2,448,700 |
| Current Expenses | 67,646 | 85,194 | 94,560 | 0 | 94,560 |
| Equipment | 4,718 | 0 | 0 | 10,000 | 10,000 |
| Total | \$ 2,105,384 | \$ 2,224,778 | \$ 2,452,260 | \$ 101,000 | \$ 2,553,260 |

| SOURCE OF FUNDS | | | | | |
|---------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 1,990,472 | \$ 2,105,826 | \$ 2,321,664 | \$ 101,000 | \$ 2,422,664 |
| Federal Grants Fund | 114,912 | 118,952 | 130,596 | 0 | 130,596 |
| Total | \$ 2,105,384 | \$ 2,224,778 | \$ 2,452,260 | \$ 101,000 | \$ 2,553,260 |

Department of Planning and Permitting

Building

Program Description

The Building Program is responsible for the administration and enforcement of the building, electrical, plumbing, and housing codes. It reviews permit applications, plans, specifications, and calculations in conjunction with the issuance of building, relocation, and sign permits, and inspects buildings, structures, sidewalks, and driveways under construction for compliance with approved plans and all the pertinent codes.

Program Highlights

The proposed budget of \$5,141,609 reflects a 16.6 percent increase over the current fiscal year. This is due to collective bargaining increases and increased funding for vacant positions.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| BUILDING CODE: | | | | |
| Commercial/Multi-Unit Plans Reviewed | # | 2,612 | 2,700 | 2,700 |
| Complaints Serviced | # | 1,781 | 1,800 | 1,800 |
| Inspections Conducted | # | 66,311 | 67,000 | 68,000 |
| Violation Notices Issued | # | 833 | 800 | 800 |
| ELECTRICAL CODE: | | | | |
| Plans Checked | # | 2,059 | 2,100 | 2,100 |
| Inspections Conducted | # | 26,000 | 27,000 | 27,000 |
| MECHANICAL CODE: | | | | |
| Plans Checked | # | 2,202 | 2,200 | 2,200 |
| Inspections Conducted | # | 21,121 | 22,000 | 22,000 |
| ZONING PLAN REVIEW: | | | | |
| Building/Sign Permit Applications Reviewed | # | 9,389 | 9,500 | 9,500 |
| Other Permits/Applications Reviewed | # | 414 | 500 | 500 |
| BUILDING BOARD OF APPEALS: | | | | |
| Cases Processed | # | 44 | 30 | 30 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 101.00 | 104.00 | 104.00 | 0.00 | 104.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 101.00 | 104.00 | 104.00 | 0.00 | 104.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 3,720,384 | \$ 4,201,453 | \$ 4,929,724 | \$ 0 | \$ 4,929,724 |
| Current Expenses | 184,183 | 207,036 | 211,885 | 0 | 211,885 |
| Equipment | 9,436 | 0 | 0 | 0 | 0 |
| Total | \$ 3,914,003 | \$ 4,408,489 | \$ 5,141,609 | \$ 0 | \$ 5,141,609 |

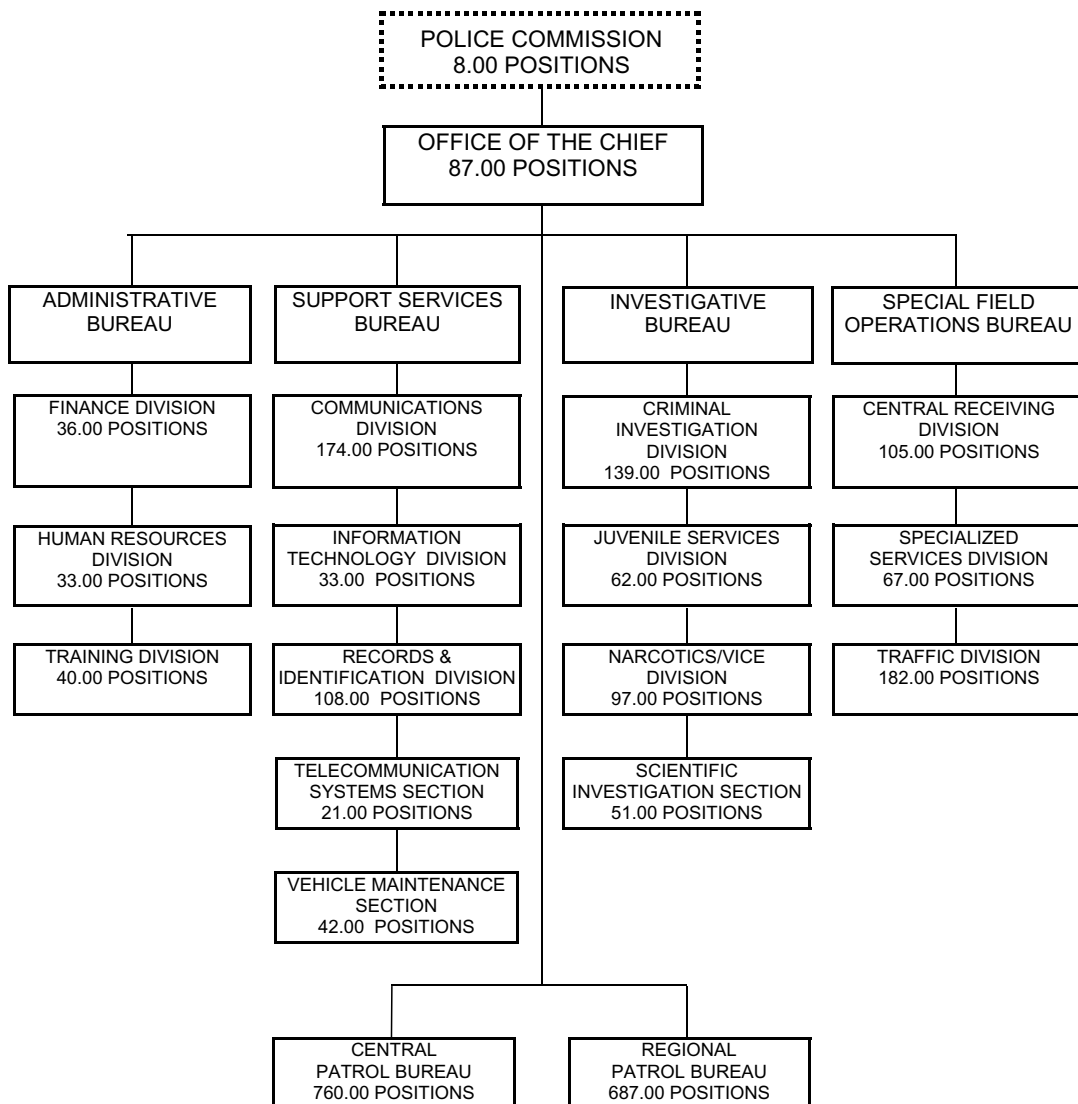
| SOURCE OF FUNDS | | | | | |
|-----------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 3,914,003 | \$ 4,408,489 | \$ 5,141,609 | \$ 0 | \$ 5,141,609 |
| Total | \$ 3,914,003 | \$ 4,408,489 | \$ 5,141,609 | \$ 0 | \$ 5,141,609 |

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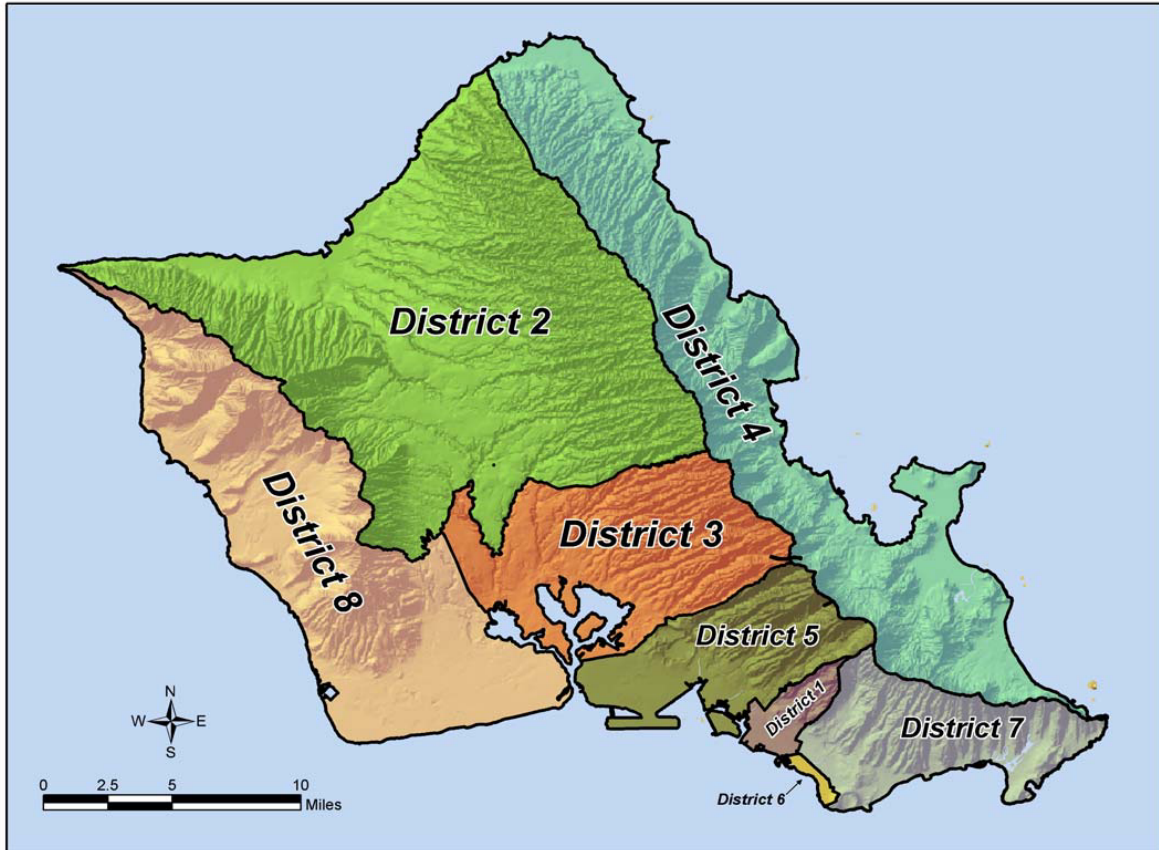
Honolulu Police Department

HONOLULU POLICE DEPARTMENT (HPD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



**HONOLULU POLICE DEPARTMENT
(HPD)
MAP OF HONOLULU CITY AND COUNTY**



| | DISTRICT | POPULATION | % OF TOTAL | SQ. MILES | OFFICERS | BEATS |
|---|------------------|------------|------------|-----------|----------|-------|
| 1 | CENTRAL HONOLULU | 70,900 | 8% | 16 | 200 | 24 |
| 2 | WAHIAWA | 101,400 | 12% | 186 | 111 | 12 |
| 3 | PEARL CITY | 142,300 | 16% | 66 | 183 | 15 |
| 4 | KANEOHE | 136,500 | 16% | 126 | 188 | 22 |
| 5 | KALIHI | 156,700 | 18% | 37 | 203 | 21 |
| 6 | WAIKIKI | 20,800 | 2% | 1 | 163 | 13 |
| 7 | EAST HONOLULU | 152,800 | 8% | 40 | 166 | 26 |
| 8 | WAIANAE/KAPOLEI | 86,600 | 10% | 128 | 138 | 18 |

Honolulu Police Department

Responsibilities

The Honolulu Police Department is responsible for the preservation of the public peace, prevention of crime, detection and apprehension of law offenders, protection of the rights of persons and property, and enforcement of federal and state laws and city ordinances and regulations. These functions are carried out in accordance with the following departmental values:

- The most important job of the police is to safeguard human life.
- The community is entitled to the best possible police service.
- The responsibility for developing a safe and secure community is shared by the police, other organizations, and the public.
- Vigorous law enforcement can be conducted with ample concern for individual rights.
- Excellence in policing depends on excellence of character among those doing the policing.
- The department is obligated to the community to manage its resources wisely.
- The department will pursue the most useful scientific and technological developments in order to improve police operations and management.
- The department will maintain full and honest communication with the media and the community.
- The department promotes open management, employee participation, and effective intradepartmental communications.

Mission Statement

We, the men and women of the Honolulu Police Department, are dedicated to providing excellent service through partnerships that build trust, reduce crime, create a safe environment, and enhance the quality of life in our community. We are committed to these principles:

- **INTEGRITY - We have integrity.** We adhere to the highest moral and ethical standards. We are honest and sincere in dealing with each other and the community. We have the courage to uphold these principles and are proud that they guide us in all we do.
- **RESPECT - We show respect.** We recognize the value of our unique cultural diversity and treat all people with kindness, tolerance, and dignity. We cherish and protect the rights, liberties, and freedoms of all as granted by the constitutions and laws of the United States and the State of Hawaii.
- **FAIRNESS - We act with fairness.** Objective, impartial decisions and policies are the foundation of our interactions. We are consistent in our treatment of all persons. Our actions are tempered with reason and equity.

...in the spirit of Aloha

Goals and Objectives

Listed below are major goals and objectives of the department:

1. To improve traffic safety.
2. To reduce household violence.
3. To support positive juvenile activities.
4. To promote community policing.
5. To foster employee participation.
6. To decrease property crime.
7. To strengthen scientific and technological capacities.
8. To encourage professional development and growth among the department's employees.
9. To continue to fight drug abuse through prevention, education, and enforcement.
10. Priorities:
 - a. Crime prevention and suppression - zero tolerance for repeat offenders.
 - b. Enhanced community-based programs.
 - c. Homeland security.
 - d. Program accountability.

- e. Recruitment and growth.
- f. Efficient management of technology.

Budget Initiatives and Highlights

The Honolulu Police Department's proposed fiscal year 2006 budget is \$176,081,501, which reflects an increase of 3.3% over the current fiscal year. The increase is primarily due to collective bargaining cost increases for uniformed and civilian personnel.

As in previous years, the budget also includes a training pool of 360 Metropolitan Police Recruit positions (unfunded) and 120 temporary Field Training Officer positions (unfunded) to efficiently schedule and fill recruit positions and on-the-job trainer positions for the department. The budget also includes a training pool of 15 Police Radio Dispatcher I positions (unfunded) and 35 temporary Police Radio Dispatcher III Training positions (unfunded) to efficiently schedule and fill dispatcher positions and on-the-job dispatcher trainer positions for the department. These positions are not included in the department's position count to avoid double counting because they are already reflected in the department's funded vacant positions.

| DEPARTMENT POSITIONS | | | | | |
|----------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 2,664.00 | 2,668.00 | 2,683.00 | 0.00 | 2,683.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 56.00 | 64.00 | 64.00 | 0.00 | 64.00 |
| Total | 2,720.00 | 2,732.00 | 2,747.00 | 0.00 | 2,747.00 |

| EXPENDITURES BY PROGRAM | | | | | |
|-------------------------------|-----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Police Commission | \$ 377,702 | \$ 408,246 | \$ 457,836 | \$ 0 | \$ 457,836 |
| Office of the Chief of Police | 5,717,731 | 6,011,222 | 6,007,771 | 0 | 6,007,771 |
| Patrol | 77,600,043 | 84,496,456 | 86,414,674 | 0 | 86,414,674 |
| Traffic | 7,424,570 | 8,273,144 | 8,667,804 | 0 | 8,667,804 |
| Specialized Services | 4,944,455 | 5,482,616 | 5,453,858 | 0 | 5,453,858 |
| Central Receiving | 4,609,935 | 5,255,103 | 5,495,474 | 0 | 5,495,474 |
| Criminal Investigation | 9,462,245 | 10,177,467 | 10,664,481 | 0 | 10,664,481 |
| Juvenile Services | 3,729,814 | 4,020,394 | 4,238,554 | 0 | 4,238,554 |
| Narcotics/Vice | 5,943,962 | 6,627,022 | 6,707,892 | 0 | 6,707,892 |
| Scientific Investigation | 2,448,679 | 2,516,734 | 2,719,569 | 0 | 2,719,569 |
| Communications | 7,404,861 | 7,991,112 | 8,488,188 | 0 | 8,488,188 |
| Records and Identification | 4,464,594 | 4,674,260 | 5,296,081 | 0 | 5,296,081 |
| Information Technology | 4,231,424 | 2,633,202 | 3,335,768 | 0 | 3,335,768 |
| Telecommunications Systems | 1,483,442 | 1,942,252 | 1,542,039 | 0 | 1,542,039 |
| Vehicle Maintenance | 1,932,612 | 2,079,394 | 2,112,056 | 0 | 2,112,056 |
| Human Resources | 2,067,958 | 2,262,226 | 2,264,952 | 0 | 2,264,952 |
| Training | 10,224,984 | 10,455,820 | 11,227,759 | 0 | 11,227,759 |
| Finance | 4,892,965 | 5,181,306 | 4,986,745 | 0 | 4,986,745 |
| HPD Grants | 4,033,017 | 0 | 0 | 0 | 0 |
| Total | \$ 162,994,993 | \$ 170,487,976 | \$ 176,081,501 | \$ 0 | \$ 176,081,501 |

Honolulu Police Department

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 137,183,253 | \$ 148,299,582 | \$ 153,930,439 | \$ 0 | \$ 153,930,439 |
| Current Expenses | 24,054,158 | 21,985,394 | 21,951,062 | 0 | 21,951,062 |
| Equipment | 1,757,582 | 203,000 | 200,000 | 0 | 200,000 |
| Total | \$ 162,994,993 | \$ 170,487,976 | \$ 176,081,501 | \$ 0 | \$ 176,081,501 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------------|-----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 142,114,779 | \$ 151,713,686 | \$ 156,384,479 | \$ 0 | \$ 156,384,479 |
| Highway Fund | 16,847,197 | 18,774,290 | 19,697,022 | 0 | 19,697,022 |
| Federal Grants Fund | 4,033,017 | 0 | 0 | 0 | 0 |
| Total | \$ 162,994,993 | \$ 170,487,976 | \$ 176,081,501 | \$ 0 | \$ 176,081,501 |

Police

Police Commission

Program Description

The Police Commission appoints and may remove the Chief of Police; reviews the departmental budget and makes recommendations to the Mayor; submits an annual report to the Mayor and the City Council; receives, considers, and investigates charges brought by the public against the department or any of its members, and reports its findings to the Chief of Police; and reviews requests for legal counsel for police officers.

Program Highlights

The Commission holds public meetings throughout the year to ensure that the citizenry have adequate opportunity to express their concerns regarding police conduct. The 60-day complaint registration deadline has been extended to accommodate a broader base of complaints. The tracking data base of complaints against police officers will afford more thorough monitoring of complaints by accounting for both department and Commission investigations.

The Police Commission program budget of \$457,836 reflects an increase of 12.1 percent over the current fiscal year. The increase is due to increased salary cost for personnel.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|------------------------------|------|-------------------|----------------------|----------------------|
| COMPLAINTS REGISTERED: | | | | |
| Complaints: | # | 125 | 125 | 125 |
| Investigated | # | 120 | 120 | 120 |
| Incomplete Investigations | # | 5 | 5 | 5 |
| Withdrawn Complaints | # | 5 | 5 | 5 |
| Referred to Internal Affairs | # | 15 | 17 | 18 |
| Officers | # | 100 | 105 | 110 |
| COMPLAINTS REFERRED: | | | | |
| Referrals | # | 10 | 10 | 10 |
| Cases Initiated | # | 3 | 3 | 3 |
| LEGAL: | | | | |
| Requests Counsel Requests | # | 30 | 32 | 34 |
| Requests for Records | # | 40 | 42 | 44 |
| Reports Provided | # | 45 | 45 | 45 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 8.00 | 8.00 | 8.00 | 0.00 | 8.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 8.00 | 8.00 | 8.00 | 0.00 | 8.00 |

Honolulu Police Department

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 302,976 | \$ 318,786 | \$ 377,056 | \$ 0 | \$ 377,056 |
| Current Expenses | 74,726 | 89,460 | 80,780 | 0 | 80,780 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 377,702 | \$ 408,246 | \$ 457,836 | \$ 0 | \$ 457,836 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 377,702 | \$ 408,246 | \$ 457,836 | \$ 0 | \$ 457,836 |
| Total | \$ 377,702 | \$ 408,246 | \$ 457,836 | \$ 0 | \$ 457,836 |

Police

Office of the Chief of Police

Program Description

The Office of the Chief of Police provides the overall administration of the Honolulu Police Department. It is responsible for the control, management and direction of its officers and civilian employees. It ensures that the department's operations are directed toward the preservation of the public peace, prevention of crime, detection and arrest of offenders of the law, protection of the rights of persons and property, and the enforcement of all state laws and city ordinances.

Program Highlights

The Office of the Chief of Police seeks to expand the inspection function to ensure timely and thorough reviews of all elements in the department; employ technological developments that improve the capabilities to gather evidential information and combat crime; and continue program development addressing alcohol abuse and domestic violence among employees.

The Office of the Chief of Police program budget of \$6,007,771 reflects a decrease of 0.1 percent from the current fiscal year and provides for the current level of services.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---------------------------------------|------|-------------------|----------------------|----------------------|
| INTERNAL AFFAIRS: | | | | |
| Discrepancies Per Inspection | # | 6.72 | 6.73 | 6.74 |
| Investigations Per Total Employees | # | .32 | .33 | .34 |
| Formal Investigations | # | 612 | 643 | 676 |
| Criminal Investigations | # | 173 | 182 | 192 |
| CRIMINAL INTELLIGENCE UNIT: | | | | |
| Cases and Investigations | # | 171 | 180 | 189 |
| Intelligence Reports | # | 433 | 455 | 478 |
| INFORMATION RESOURCES SECTION: | | | | |
| Lectures and Presentations | # | 237 | 240 | 243 |
| Section and Museum Tours | # | 1,208 | 1,217 | 1,225 |
| Neighborhood Security Watch: | | | | |
| Home Security Checks | # | 47 | 50 | 52 |
| Business Security Checks | # | 26 | 27 | 28 |
| HUMAN SERVICES UNIT: | | | | |
| Consultations to Administration | # | 510 | 515 | 525 |
| Trainings Provided | # | 45 | 52 | 60 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 87.00 | 87.00 | 87.00 | 0.00 | 87.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 87.00 | 87.00 | 87.00 | 0.00 | 87.00 |

Honolulu Police Department

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 5,048,177 | \$ 5,380,872 | \$ 5,379,221 | \$ 0 | \$ 5,379,221 |
| Current Expenses | 667,050 | 630,350 | 628,550 | 0 | 628,550 |
| Equipment | 2,504 | 0 | 0 | 0 | 0 |
| Total | \$ 5,717,731 | \$ 6,011,222 | \$ 6,007,771 | \$ 0 | \$ 6,007,771 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 5,717,731 | \$ 6,011,222 | \$ 6,007,771 | \$ 0 | \$ 6,007,771 |
| Total | \$ 5,717,731 | \$ 6,011,222 | \$ 6,007,771 | \$ 0 | \$ 6,007,771 |

Police

Patrol

Program Description

The Patrol Bureau plans, directs and coordinates the operations of all field uniformed police units. The Patrol Bureau is responsible for all operations related to the prevention of crime, enforcement of the laws of the State of Hawaii and City and County of Honolulu, and the apprehension and custody of violators.

Program Highlights

The Patrol Bureau will continue to prevent and suppress criminal activities through the utilization of contemporary tactical equipment and advanced specialized units, reduce vehicular and pedestrian traffic collisions, and identify and apprehend law violators through productive improvement programs.

The Patrol Bureau program budget of \$86,414,674 reflects an increase of 2.3 percent over the current fiscal year. The increase is primarily due to collective bargaining cost increases for uniformed personnel. The budget also includes 15 additional positions to provide increased police presence and service.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| PART I: | | | | |
| (Cases Include Murder, Rape, Robbery, Aggravated Assault, Burglary and Auto Theft) | | | | |
| Cases Assigned | # | 51,290 | 53,390 | 54,960 |
| Arrests | # | 2,660 | 2,750 | 2,780 |
| PART II: | | | | |
| (Cases Include Arson, Fraud, Drugs, Gambling and Other Lesser Crimes) | | | | |
| Cases Assigned | # | 66,750 | 69,360 | 71,735 |
| Arrests | # | 23,510 | 24,110 | 24,710 |
| TRAFFIC ARRESTS | # | 660 | 680 | 700 |
| CITATION ISSUED | # | 182,710 | 187,310 | 191,550 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 1,443.00 | 1,447.00 | 1,458.00 | 0.00 | 1,458.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 1,443.00 | 1,447.00 | 1,458.00 | 0.00 | 1,458.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 70,466,515 | \$ 76,868,336 | \$ 78,836,666 | \$ 0 | \$ 78,836,666 |
| Current Expenses | 7,133,528 | 7,628,120 | 7,578,008 | 0 | 7,578,008 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 77,600,043 | \$ 84,496,456 | \$ 86,414,674 | \$ 0 | \$ 86,414,674 |

Honolulu Police Department

| SOURCE OF FUNDS | | | | | |
|-----------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 68,758,195 | \$ 74,625,922 | \$ 76,044,913 | \$ 0 | \$ 76,044,913 |
| Highway Fund | 8,841,848 | 9,870,534 | 10,369,761 | 0 | 10,369,761 |
| Total | \$ 77,600,043 | \$ 84,496,456 | \$ 86,414,674 | \$ 0 | \$ 86,414,674 |

Police

Traffic

Program Description

The Traffic Division is responsible for promoting the safe and efficient movement of traffic on the public roadways through educational programs, traffic management, and enforcement of traffic laws; investigating death and critical injury collisions and felony traffic crimes; and overseeing the investigation and completion of Category A traffic collision cases. The Traffic Division also monitors and analyzes traffic-related concerns, trends, and statistics to assist in planning and preparing for changing conditions.

Program Highlights

The efficient investigation of traffic collisions when roadways are closed is necessary to minimize the impact on the driving public. The use of the Leica Reflectorless Total Station will help to minimize the amount of officers needed to obtain measurements at the scene, allowing these officers to complete the other requirements of the investigation.

The Traffic program budget of \$8,667,804 reflects an increase of 4.8 percent over the current fiscal year. The increase is primarily due to collective bargaining cost increases for uniformed personnel.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-----------------------------|------|-------------------|----------------------|----------------------|
| Collisions: | | | | |
| Major | # | 8,500 | 8,400 | 8,400 |
| Minor | # | 14,200 | 13,900 | 14,000 |
| Non-Traffic | # | 5,500 | 5,000 | 5,000 |
| Total | # | 28,200 | 27,300 | 27,600 |
| Fatal Collisions | # | 69 | 62 | 65 |
| Failure to Render Aid Cases | # | 19 | 13 | 18 |
| Critical Collisions | # | 49 | 35 | 35 |
| Follow-Ups | # | 1,732 | 1,800 | 1,750 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 142.00 | 142.00 | 146.00 | 0.00 | 146.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 33.00 | 40.00 | 40.00 | 0.00 | 40.00 |
| Total | 175.00 | 182.00 | 186.00 | 0.00 | 186.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 6,661,399 | \$ 7,555,144 | \$ 7,932,004 | \$ 0 | \$ 7,932,004 |
| Current Expenses | 763,171 | 718,000 | 735,800 | 0 | 735,800 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 7,424,570 | \$ 8,273,144 | \$ 8,667,804 | \$ 0 | \$ 8,667,804 |

Honolulu Police Department

| SOURCE OF FUNDS | | | | | |
|-----------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Highway Fund | 7,424,570 | 8,273,144 | 8,667,804 | 0 | 8,667,804 |
| Total | \$ 7,424,570 | \$ 8,273,144 | \$ 8,667,804 | \$ 0 | \$ 8,667,804 |

Police

Specialized Services

Program Description

The Specialized Services Division performs selective enforcement functions, uniformed and plainclothes, on an island wide basis to assist patrol units in situations that may exceed patrol's capabilities. The division provides VIP security, picket line control, and civil demonstration coverage; trains and utilizes dogs for specific functions; provides aerial support to field units; responds to hostage and barricaded suspect and sniper situations; responds to bombs and explosive device incidents and participates in their investigations; administers the Witness Protection Program and Mounted Horse Unit. The division serves all restraining orders (TROs) involving firearms and provides entry and security on all high risk search warrants.

The Specialized Services Division also coordinates and utilizes SWAT and helicopter personnel in the apprehension of violent offenders, aids in the recovery of evidence and stolen property, and assists patrol by implementing crime-reduction strategies in high crime areas. The division conducts intensive training programs for the Canine Detail, Bomb/Chem-Bio Squad, SWAT Teams, and Mounted Horse Unit in order to maintain a high degree of proficiency. The division maintains working relationships with military and other law enforcement agencies having similar responsibilities.

Program Highlights

The divisional reorganization, through the functional reconfiguration of the task group teams and the reallocation of existing non-tactical officer positions, continues to optimize the training and utilization of personnel in meeting the divisional program objective.

The Bomb/Chem-Bio Detail has been augmented through training, personnel, and equipment to expand its ability to respond to multiple incidents simultaneously. The acquisition of two robots further enable the detail to perform high-risk tasks, such as explosives remediation and various tactical duties, with less risk to personnel.

The Mounted Horse Unit adds a new dimension to the division in terms of crowd control, rural area searches, high-visibility patrol, and public relations.

The division is focused on the timely service of temporary restraining orders involving firearms to reduce the chances of violence in these situations. Likewise, the apprehension of felony and high-risk fugitives remains a high priority to reduce violent and property crimes in the community.

The division is evaluating training and fitness requirements to minimize injury and maximize manpower, fitness, and availability.

The Specialized Services program budget of \$5,453,858 reflects a decrease of 0.5 percent from the current fiscal year and provides for the current level of services.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|----------------------------------|------|-------------------|----------------------|----------------------|
| Flight Time Hour Availability | % | 60% | 70% | 75% |
| Arrests Due to Aerial Operations | # | 95 | 80 | 85 |
| Auto Thefts Recovered (Aerial) | # | 79 | 90 | 95 |
| Stolen Autos Recovered | \$ | 555,000 | 700,000 | 740,000 |
| Marijuana Plants Recovered | # | 17,114 | 10,000 | 20,000 |
| Marijuana Plants Recovered | \$ | \$17 mil | \$10 mil | \$20 mil |
| Total Arrests | # | 69 | 100 | 120 |
| Dignitary Security | # | 16 | 12 | 15 |
| Witness Protection Security | # | 22,000 | 22,000 | 22,000 |
| Public Demonstration | # | 33 | 60 | 65 |
| Speaking Engagements | # | 12 | 15 | 15 |
| SWAT Call-outs | # | 8 | 12 | 15 |
| Explosives Call-outs | # | 37 | 40 | 45 |
| Canine Call-outs | # | 100 | 125 | 130 |
| TRO | # | 199 | 200 | 200 |

Honolulu Police Department

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 67.00 | 67.00 | 67.00 | 0.00 | 67.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 67.00 | 67.00 | 67.00 | 0.00 | 67.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 4,105,088 | \$ 4,589,616 | \$ 4,597,558 | \$ 0 | \$ 4,597,558 |
| Current Expenses | 839,367 | 893,000 | 856,300 | 0 | 856,300 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 4,944,455 | \$ 5,482,616 | \$ 5,453,858 | \$ 0 | \$ 5,453,858 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 4,944,455 | \$ 5,482,616 | \$ 5,453,858 | \$ 0 | \$ 5,453,858 |
| Total | \$ 4,944,455 | \$ 5,482,616 | \$ 5,453,858 | \$ 0 | \$ 5,453,858 |

Central Receiving

Program Description

The Central Receiving Division is among the primary operating units in the police department. The division is responsible for detaining people arrested on Oahu and the security of the Main Station. The division's basic functions vary and include the safe detaining and processing of arrested individuals, handling court related duties including detainee transportation, ensuring station security and monitoring, equipment storage, and the handling of walk-in cases. The Central Receiving Division receives arrestees from other HPD stations and other law enforcement groups including federal and state agencies.

Program Highlights

The division continues to pursue the successful implementation of both the Image Trak and Info Trak Systems which will improve booking and data collection procedures.

The division is exploring ways to fund the renovation of the surveillance system. Improvements in the surveillance system will result in a safer work environment through improved monitoring capabilities and better information available for investigative purposes.

The Central Receiving program budget of \$5,495,474 reflects an increase of 4.6 percent over the current fiscal year. The increase is primarily due to collective bargaining cost increases for uniformed personnel.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|----------------------------------|------|-------------------|----------------------|----------------------|
| Adults Processed - Central/Other | # | 19,407 | 21,347 | 23,848 |
| Adults Processed - Regional | # | 13,765 | 15,141 | 16,655 |
| Total Adults Processed | # | 33,172 | 36,488 | 40,139 |
| Juveniles Processed - Criminal | # | 774 | 848 | 932 |
| Juveniles Processed - Status | # | 57 | 63 | 96 |
| Total Juveniles Processed | # | 831 | 911 | 1,001 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 82.00 | 82.00 | 82.00 | 0.00 | 82.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 23.00 | 23.00 | 23.00 | 0.00 | 23.00 |
| Total | 105.00 | 105.00 | 105.00 | 0.00 | 105.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 4,373,948 | \$ 5,013,587 | \$ 5,258,458 | \$ 0 | \$ 5,258,458 |
| Current Expenses | 235,987 | 241,516 | 237,016 | 0 | 237,016 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 4,609,935 | \$ 5,255,103 | \$ 5,495,474 | \$ 0 | \$ 5,495,474 |

Honolulu Police Department

| SOURCE OF FUNDS | | | | | |
|-----------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 4,029,156 | \$ 4,624,491 | \$ 4,836,017 | \$ 0 | \$ 4,836,017 |
| Highway Fund | 580,779 | 630,612 | 659,457 | 0 | 659,457 |
| Total | \$ 4,609,935 | \$ 5,255,103 | \$ 5,495,474 | \$ 0 | \$ 5,495,474 |

Police

Criminal Investigation

Program Description

The Criminal Investigation Division is responsible for investigating crimes of violence and fraud in the City and County of Honolulu, identifying the responsible suspects, and processing those individuals for prosecution. The Criminal Investigation Division is also responsible for the gathering of evidentiary material and for the presentation of that material to the Department of the Prosecuting Attorney for the purpose of seeking prosecution. The division is also responsible for the recovery of stolen property and the return of that property to its rightful owner.

Program Highlights

The division will continue to support the three-month rotational Investigative Awareness Program. This program affords patrol officers the chance to gain investigative experience. Upon returning to patrol, they practice their newly acquired skills which is reflected in their report writing.

The division will continue to educate the community about current crime trends and wanted offenders through the CrimeStoppers Program. The number of arrests of wanted fugitives from CrimeStoppers tips continue to increase. The Student CrimeStoppers Program has grown to over forty schools.

The Criminal Investigation program budget of \$10,664,481 reflects an increase of 4.8 percent over the current fiscal year. The increase is primarily due to collective bargaining cost increases for uniformed personnel.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|----------------------------|------|-------------------|----------------------|----------------------|
| PART I & PART II OFFENSES: | | | | |
| Cases Assigned | # | 11,229 | 14,000 | 14,500 |
| Cases Cleared | # | 9,020 | 11,000 | 11,500 |
| Percent Cleared | # | 48% | 52% | 52% |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 139.00 | 139.00 | 139.00 | 0.00 | 139.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 139.00 | 139.00 | 139.00 | 0.00 | 139.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 8,595,347 | \$ 9,341,967 | \$ 9,772,681 | \$ 0 | \$ 9,772,681 |
| Current Expenses | 863,532 | 832,500 | 891,800 | 0 | 891,800 |
| Equipment | 3,366 | 3,000 | 0 | 0 | 0 |
| Total | \$ 9,462,245 | \$ 10,177,467 | \$ 10,664,481 | \$ 0 | \$ 10,664,481 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 9,462,245 | \$ 10,177,467 | \$ 10,664,481 | \$ 0 | \$ 10,664,481 |
| Total | \$ 9,462,245 | \$ 10,177,467 | \$ 10,664,481 | \$ 0 | \$ 10,664,481 |

Juvenile Services

Program Description

The Juvenile Services Division’s primary mission is to reduce unlawful activity by juvenile offenders through prevention, intervention, and education programs. To accomplish its mission the division is organized into the following three details:

PREVENTION ACTIVITIES DETAIL

This includes the Police Activities League (PAL) which coordinates sports and non-athletic activities for the youths of Oahu. It promotes better understanding, cooperation, and working relationships among the youths, community and the police.

INTERVENTION DETAIL

This section consists of the AKAMAI Youth Project and the Evening Counseling Program, and the Runaway Investigation Detail. Both of the counseling programs serve as diversionary programs for the Family Court System which allows the police department to dispose of minor juvenile offenses without requiring the offenders to move further through the juvenile criminal justice system. The Runaway Investigation Detail actively follows up on reported runaway reports and apprehends as many runaway children as possible.

SCHOOL EDUCATION DETAIL

This section consists of two programs, the Drug Abuse Resistance Education (DARE) program, and the Gang Resistance Education and Training (GREAT) program. These programs strive to prevent illegal activities by providing talks and activities for youth to deter gang involvement, and to educate students about the dangers of drug abuse.

Program Highlights

The Juvenile Services program budget of \$4,238,554 reflects an increase of 5.4 percent over the current fiscal year. The increase is primarily due to collective bargaining cost increases for uniformed personnel.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---------------------------------------|------------------|-------------------|----------------------|----------------------|
| EDUCATION: | | | | |
| DARE Schools | # | 177 | 200 | 200 |
| Drug Education Events | # | 620 | 580 | 585 |
| DARE Parent Activities | # | 135 | 240 | 245 |
| Gang Awareness Talks | # | 110 | 390 | 395 |
| SAP Program | # | 1,244 | 760 | 775 |
| GREAT Programs in Schools | # | 26 | 26 | 26 |
| GREAT Families Programs | # | 60 | 70 | 72 |
| PUBLIC AWARENESS TALKS: | | | | |
| DARE Students | # | 15,371 | 22,000 | 22,100 |
| DARE Education Audience | # | 38,000 | 49,500 | 49,550 |
| GREAT Students | # | 7,325 | 8,800 | 8,850 |
| GREAT Summer Program Students | # | 270 | 660 | 670 |
| PAL: | | | | |
| Basketball | Teams/Players | 506/5,663 | 515/5,350 | 520/5,355 |
| Volleyball | Teams/Players | 163/1,976 | 270/2,500 | 275/2,520 |
| Baseball | Teams/Players | 89/1,976 | 90/1,050 | 92/1,075 |
| Canoe Paddling | Teams/Players | 15/850 | 17/880 | 17/890 |
| Flag Football | Teams/Players | 51/731 | 36/510 | 37/515 |
| Softball | Teams/Players | 10/130 | 28/275 | 30/280 |
| Karate/Judo | Teams/Players | 1/85 | 12/130 | 14/135 |
| Boxing | Teams/Players | 14/145 | 14/155 | 15/120 |
| Law Enforcement Explorers | Areas/Members | 3/70 | 8/110 | 10/120 |
| All Others | Programs/Members | 160/1,946 | 16/210 | 17/220 |
| Totals | | 1,012/12,652 | 1,006/11,170 | 1,027/11,230 |
| INTERVENTION ACTIVITIES: | | | | |
| Evening Counseling | # | 1,777 | 1,450 | 1,455 |
| AKAMAI Counseling | # | 587 | 500 | 510 |
| Runaway Investigations | # | 2,887 | 3,500 | 3,510 |
| Diversions to Juvenile Justice Center | # | 566 | 1,550 | 1,560 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 62.00 | 62.00 | 62.00 | 0.00 | 62.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 62.00 | 62.00 | 62.00 | 0.00 | 62.00 |

Honolulu Police Department

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 2,965,617 | \$ 3,308,694 | \$ 3,528,054 | \$ 0 | \$ 3,528,054 |
| Current Expenses | 716,445 | 711,700 | 710,500 | 0 | 710,500 |
| Equipment | 47,752 | 0 | 0 | 0 | 0 |
| Total | \$ 3,729,814 | \$ 4,020,394 | \$ 4,238,554 | \$ 0 | \$ 4,238,554 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 3,729,814 | \$ 4,020,394 | \$ 4,238,554 | \$ 0 | \$ 4,238,554 |
| Total | \$ 3,729,814 | \$ 4,020,394 | \$ 4,238,554 | \$ 0 | \$ 4,238,554 |

Police

Narcotics/Vice

Program Description

The Narcotics/Vice Division is responsible for the enforcement of all laws relating to gambling, prostitution, pornography, intoxicants, and narcotics.

Gambling programs in the division continue to close cockfighting arenas; continue surveillance of professional gamblers; and disrupt all major illicit gambling, lottery, and bookmaking operations.

Morals programs in the division continue enforcement efforts on pornography and prostitution; enforce the "john" law provision; work with Liquor Commission on complaints of prostitution and narcotics violations within targeted hostess bars and night clubs; increase enforcement efforts on juvenile prostitution rings; investigate illegal escort services; and investigate money laundering schemes and computer crimes against children.

Narcotic programs in the division include marijuana eradication programs and continue to seize assets of major drug dealers; increase efforts to prevent Honolulu from being a major port-of-entry for narcotics; service complaints from concerned citizens; investigate case referrals from other investigative units; and continue to infiltrate and destroy illegal narcotics organizations on Oahu.

The Narcotics/Vice Division has been successful in dismantling and disrupting numerous drug trafficking organizations and other types of organized crime groups.

Program Highlights

The Narcotics/Vice program budget of \$6,707,892 reflects an increase of 1.2 percent over the current fiscal year. The increase is primarily due to collective bargaining cost increases for uniformed personnel.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---------------------------------------|------|-------------------|----------------------|----------------------|
| Cases Handled | # | 3,121 | 3,589 | 4,127 |
| Cases Closed | % | 90% | 95% | 98% |
| Defendants Arrested | # | 2,201 | 2,531 | 2,910 |
| Charges | % | 87% | 90% | 92% |
| Gambling Cases | # | 133 | 153 | 186 |
| Morals Cases | # | 347 | 399 | 458 |
| Narcotics Cases | # | 1,744 | 1,945 | 2,145 |
| Gambling Evidence Seized | \$ | \$38,044 | \$43,750 | \$50,312 |
| Value of Narcotics/Drugs and Evidence | \$ | \$8.25 mil | \$9.10 mil | \$10 mil |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 97.00 | 97.00 | 97.00 | 0.00 | 97.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 97.00 | 97.00 | 97.00 | 0.00 | 97.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 5,148,566 | \$ 5,796,922 | \$ 5,932,192 | \$ 0 | \$ 5,932,192 |
| Current Expenses | 761,683 | 830,100 | 775,700 | 0 | 775,700 |
| Equipment | 33,713 | 0 | 0 | 0 | 0 |
| Total | \$ 5,943,962 | \$ 6,627,022 | \$ 6,707,892 | \$ 0 | \$ 6,707,892 |

Honolulu Police Department

| SOURCE OF FUNDS | | | | | |
|-----------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 5,943,962 | \$ 6,627,022 | \$ 6,707,892 | \$ 0 | \$ 6,707,892 |
| Total | \$ 5,943,962 | \$ 6,627,022 | \$ 6,707,892 | \$ 0 | \$ 6,707,892 |

Police

Scientific Investigation

Program Description

The Scientific Investigation Section is comprised of four distinct, yet integral units and operates as a full-service forensic laboratory. The four units are: the Biological/Chemical Unit, Comparative and Crime Scene Unit, Graphic Arts Unit and the Photo Laboratory. The Biological/Chemical Unit consists of the DNA/Serology Unit, the Drug Unit and the Trace Evidence Unit. The Comparative and Crime Scene Unit consists of the Firearms Unit, Questioned Documents Unit and the Crime Scene Unit. The Crime Scene Unit is a 24-hour operation and its personnel are responsible for processing crime scenes, taking aerial photographs, and recovering evidence from the morgue. The Graphic Arts Unit is involved in forensic facial reconstruction, composite drawings and producing graphic arts design for the Honolulu Police Department. The Photo Laboratory is responsible for photographic documentation. The Scientific Investigation Section provides forensic services to the Maui, Kauai and Hawaii County Police Departments, the State Department of the Attorney General, and other city, state, federal and external jurisdictional law enforcement agencies.

The Scientific Investigation Section is working toward laboratory accreditation and has implemented stringent quality control measures. The DNA unit has partnered with the Federal Bureau of Investigations (FBI) and contributes to the National DNA Index System (NDIS), which is a national database consisting of DNA types of convicted felons.

Program Highlights

The Scientific Investigation program budget of \$2,719,569 reflects an increase of 8.1 percent over the current fiscal year. The increase is primarily due to collective bargaining cost increases for civilian personnel and additional funding for new positions authorized in prior fiscal year's budget.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|-------|-------------------|----------------------|----------------------|
| Class Hours Conducted | Hours | 192 | 192 | 192 |
| Class Hours Attended | Hours | 1,262 | 1,400 | 1,600 |
| Court Hours | Hours | 527 | 530 | 550 |
| Crime Scene Case Responses | # | 1,348 | 1,350 | 1,350 |
| Latent Print Processing (No. of Cases) | # | 2,415 | 2,500 | 2,500 |
| Crime Laboratory Analyses (No. of Items) | # | 10,290 | 11,000 | 12,000 |
| Validation Analyses | # | 600 | 500 | 500 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 51.00 | 51.00 | 51.00 | 0.00 | 51.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 51.00 | 51.00 | 51.00 | 0.00 | 51.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,973,526 | \$ 2,052,334 | \$ 2,274,669 | \$ 0 | \$ 2,274,669 |
| Current Expenses | 387,026 | 464,400 | 444,900 | 0 | 444,900 |
| Equipment | 88,127 | 0 | 0 | 0 | 0 |
| Total | \$ 2,448,679 | \$ 2,516,734 | \$ 2,719,569 | \$ 0 | \$ 2,719,569 |

Honolulu Police Department

| SOURCE OF FUNDS | | | | | |
|-----------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 2,448,679 | \$ 2,516,734 | \$ 2,719,569 | \$ 0 | \$ 2,719,569 |
| Total | \$ 2,448,679 | \$ 2,516,734 | \$ 2,719,569 | \$ 0 | \$ 2,719,569 |

Police

Communications

Program Description

The Communications Division is responsible for the organization and operation of the centralized communications system of the Honolulu Police Department and provides effective communications between police, related agencies, and the public. The division receives calls for service via telephone and dispatches field units via the radio system. Requests for police, fire, ambulance, poison control, and the suicide crisis center are processed by the E911 section and routed to various agencies. The division also staffs the Civil Defense State Warning Point and serves as the Police Emergency Operations Center during natural or man-made disasters.

Program Highlights

The Communications program budget of \$8,488,188 reflects an increase of 6.2 percent over the current fiscal year. The increase is primarily due to collective bargaining cost increases for civilian personnel and an increase in funding for vacant police radio dispatcher positions.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|------------------------|------|-------------------|----------------------|----------------------|
| Incoming Calls to E911 | # | 1,686,937 | 1,753,040 | 1,849,054 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 174.00 | 174.00 | 174.00 | 0.00 | 174.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 174.00 | 174.00 | 174.00 | 0.00 | 174.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 6,868,241 | \$ 7,443,952 | \$ 7,963,988 | \$ 0 | \$ 7,963,988 |
| Current Expenses | 523,767 | 547,160 | 524,200 | 0 | 524,200 |
| Equipment | 12,853 | 0 | 0 | 0 | 0 |
| Total | \$ 7,404,861 | \$ 7,991,112 | \$ 8,488,188 | \$ 0 | \$ 8,488,188 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 7,404,861 | \$ 7,991,112 | \$ 8,488,188 | \$ 0 | \$ 8,488,188 |
| Total | \$ 7,404,861 | \$ 7,991,112 | \$ 8,488,188 | \$ 0 | \$ 8,488,188 |

Records and Identification

Program Description

The Records and Identification Division provides a variety of functions including, but not limited to centralized recordkeeping, fingerprint identification and comparisons, criminal history checks, evidence storage and disposals, firearms permit applications and registrations, legislative testimonies, control and service of legal documents, sex offender registration, alarm registration, tracking and billing of false alarms, and the management of the following computer information systems: a document imaging system, which includes all paper police reports; temporary restraining orders; and geographical restrictions. The Records and Identification Division is also responsible for maintaining an up-to-date criminal database via daily input of police report data into the Records Management System (RMS).

Program Highlights

The Records and Identification program budget of \$5,296,081 reflects an increase of 13.3 percent over the current fiscal year. The increase is primarily due to collective bargaining cost increases for civilian and uniformed personnel, additional funding for vacant positions and funding provided for evidence storage rental.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|------------------------------------|------|-------------------|----------------------|----------------------|
| Reports Processed | # | 927,222 | 928,100 | 929,000 |
| Fingerprint Comparisons | # | 51,913 | 52,300 | 53,000 |
| Warrants and Legal Processes | # | 122,053 | 124,000 | 125,000 |
| Firearms Permits and Registrations | # | 13,933 | 14,500 | 15,150 |
| Evidence Reports Processed | # | 57,687 | 60,000 | 61,000 |
| Correspondence | # | 58,483 | 59,000 | 59,350 |
| Imaging of Documents | # | 1,209,186 | 1,450,000 | 1,600,000 |
| Alarm Registrations | # | 25,361 | 26,400 | 27,500 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 108.00 | 108.00 | 108.00 | 0.00 | 108.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 108.00 | 108.00 | 108.00 | 0.00 | 108.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 3,927,840 | \$ 4,167,692 | \$ 4,459,013 | \$ 0 | \$ 4,459,013 |
| Current Expenses | 536,754 | 506,568 | 837,068 | 0 | 837,068 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 4,464,594 | \$ 4,674,260 | \$ 5,296,081 | \$ 0 | \$ 5,296,081 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 4,464,594 | \$ 4,674,260 | \$ 5,296,081 | \$ 0 | \$ 5,296,081 |
| Total | \$ 4,464,594 | \$ 4,674,260 | \$ 5,296,081 | \$ 0 | \$ 5,296,081 |

Information Technology

Program Description

The Information Technology Division (ITD) conducts research projects, develops plans and special studies, analyzes crime trends, and controls the departmental forms to ensure the need and adequacy of design. ITD manages and maintains the departmental directive system, including policies and procedures that direct the functioning of the entire department. The division coordinates the design of new technology systems or systems improvements to provide management with vital information and statistics on offenses known to police, and applies data processing methods where they will help the overall efficiency of the police department, and performs other such functions as may be assigned by the Chief of Police. ITD engages in technological support and development on an ongoing basis to provide the community with effective law enforcement services to protect life and property, reduce crime, and provide for quality of life. ITD manages the deployment, integration, administration and support of information technology, information management systems and other computer-related technology, including desk-top computer work stations, mobile data computers, computer-aided dispatching, records management, wireless data communications software, data base management, interfaces between software and systems, and other related activities. ITD engages in computer forensics, conducting evidence recovery from a wide variety of systems and storage environments in support of criminal investigations including computer fraud forensic investigations. The division researches new equipment and new technologies in all phases of law enforcement, and manages their introduction department-wide.

Program Highlights

The proposed budget provides funds to maintain the quality of information, reports, documents and other materials produced; provides support for computer fraud forensic investigations to analyze computerized data and computerized evidence; continues efforts towards improving police information management systems; provide development and support for Computer-Aided Dispatching (CADS), Mobile Data Computers (MDCs), National Crime Information Center/National Law Enforcement Telecommunications System (NCIC/NLETS), Automated Field Reporting (AFR), Records Management System (RMS), Intranet, 802.11b wireless access points, and a wireless data network; provides maintenance and support for specialized software systems deployed throughout the department such as alarm tracking and field training records; continues efforts to maintain and improve the directive system to facilitate accessibility and to ensure successful search and retrieval of information.

The Information Technology program budget of \$3,335,768 reflects an increase of 26.7 percent over the current fiscal year. The increase is primarily attributed to current expense increases for computer equipment parts and accessories and repair and maintenance costs.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|------|-------------------|----------------------|----------------------|
| Projects Initiated | # | 70 | 75 | 85 |
| Projects Completed | # | 60 | 65 | 65 |
| Projects Pending | # | 10 | 10 | 10 |
| Correspondence | # | 1,050 | 1,100 | 1,100 |
| Directives | # | 400 | 300 | 300 |
| Research Projects | # | 105 | 115 | 150 |
| Statistical Reports | # | 420 | 425 | 425 |
| Calls for Computer/WP Support/Service (projected is with 1,200 MDCs) | # | 19,425 | 20,000 | 20,000 |
| Computer Training (personnel to be trained in new or existing programs, including MDC operations) | # | 2,625 | 2,500 | 2,800 |
| Computer Supported (projected is with 1,400 MDCs and 1,050 desk-top PCs, 35 servers) | # | 2,050 | 2,100 | 2,150 |
| Computer Forensic Investigations and Training Exercises | # | 15 | 30 | 35 |

Honolulu Police Department

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 33.00 | 33.00 | 33.00 | 0.00 | 33.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 33.00 | 33.00 | 33.00 | 0.00 | 33.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,454,958 | \$ 1,562,102 | \$ 1,745,368 | \$ 0 | \$ 1,745,368 |
| Current Expenses | 2,611,999 | 1,071,100 | 1,590,400 | 0 | 1,590,400 |
| Equipment | 164,467 | 0 | 0 | 0 | 0 |
| Total | \$ 4,231,424 | \$ 2,633,202 | \$ 3,335,768 | \$ 0 | \$ 3,335,768 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 4,231,424 | \$ 2,633,202 | \$ 3,335,768 | \$ 0 | \$ 3,335,768 |
| Total | \$ 4,231,424 | \$ 2,633,202 | \$ 3,335,768 | \$ 0 | \$ 3,335,768 |

Telecommunications Systems

Program Description

The Telecommunications Systems Section (TSS) plans, supervises, provides training, monitors and maintains the island wide digital loop microwave infrastructure, the Digital Access Crossconnect (DAC) system, digital 800 Megahertz (MHz) voice trunked radio system, supervisory control and alarm reporting systems for the microwave and 800 MHz systems, mobile and portable radios, laser guns, electronic sirens and emergency blue lights bars. This section complies with the rules and regulations of the Federal Communications Commission and the Federal Aviation Administration. The TSS also installs and removes mobile radios, electronic sirens and emergency blue light bars in police officer's subsidized vehicles, work with the Department of Information Technology in selecting repeater sites and analyzes and rectifies problems in the communication systems.

Program Highlights

The Telecommunications Systems program budget of \$1,542,039 reflects a decrease of 20.6 percent from the current fiscal year. The decrease is primarily due to a reduction in costs for parts and accessories.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-----------------------------|------|-------------------|----------------------|----------------------|
| SCOPE: | | | | |
| Mobile Radios | # | 2,085 | 2,185 | 2,262 |
| Portable Radios | # | 2,062 | 2,162 | 2,291 |
| Base Station Equipment | # | 204 | 220 | 220 |
| Multiplex Channels | # | 1,344 | 1,344 | 1,344 |
| Light Bars | # | 1,425 | 1,425 | 1,425 |
| Laser Guns | # | 60 | 70 | 70 |
| Sirens | # | 1,425 | 1,500 | 1,600 |
| WORKLOAD ACTIVITY: | | | | |
| Mobile Radio Install/Remove | # | 424 | 465 | 495 |
| Light Bars Install/Remove | # | 468 | 502 | 530 |
| Siren Install/Remove | # | 484 | 489 | 500 |
| Mobile Radio Repairs | # | 1,900 | 2,000 | 2,000 |
| Portable Radio Repairs | # | 1,095 | 1,262 | 1,300 |
| Light Bars Repairs | # | 215 | 225 | 240 |
| Siren Repairs | # | 66 | 66 | 70 |
| Base Station Equipment | # | 500 | 517 | 600 |
| Preventive Maintenance | # | 35 | 45 | 45 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 21.00 | 21.00 | 21.00 | 0.00 | 21.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 21.00 | 21.00 | 21.00 | 0.00 | 21.00 |

Honolulu Police Department

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 667,560 | \$ 785,952 | \$ 817,139 | \$ 0 | \$ 817,139 |
| Current Expenses | 715,179 | 1,156,300 | 724,900 | 0 | 724,900 |
| Equipment | 100,703 | 0 | 0 | 0 | 0 |
| Total | \$ 1,483,442 | \$ 1,942,252 | \$ 1,542,039 | \$ 0 | \$ 1,542,039 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,483,442 | \$ 1,942,252 | \$ 1,542,039 | \$ 0 | \$ 1,542,039 |
| Total | \$ 1,483,442 | \$ 1,942,252 | \$ 1,542,039 | \$ 0 | \$ 1,542,039 |

Police

Vehicle Maintenance

Program Description

The Vehicle Maintenance Section is responsible for maintaining all fleet vehicles that are under the jurisdiction of the Honolulu Police Department. Its primary objective is to minimize vehicle downtime by mandating an efficient preventive maintenance program. Fleet vehicles include special police automotive equipment, motorcycles, three-wheeled vehicles, and other related equipment. All required maintenance services and repairs are provided in-house with the exception of wheel alignment and body repairs. Support services also include central fuel dispensing, vehicle dispatching, subsidized sealing, and equipment fabrication and modification.

Program Highlights

The Vehicle Maintenance program budget of \$2,112,056 reflects an increase of 1.6 percent over the current fiscal year and provides for the current level of services.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--------------------------------|------|-------------------|----------------------|----------------------|
| Fleet Size | # | 770 | 860 | 930 |
| Daily Avg. Dead Lined: Repair | # | 48 | 55 | 60 |
| Daily Avg. Dead Lined: MVC/CPD | # | 23 | 25 | 30 |
| WORK ORDERS COMPLETED: | | | | |
| Automotive Repair | # | 3,510 | 4,013 | 4,524 |
| Lubrication | # | 2,222 | 2,630 | 3,020 |
| Outside Body/Paint Work | # | 160 | 190 | 230 |
| Outside Wheel Alignment | # | 125 | 263 | 330 |
| Outside Specialist Repair | # | 196 | 226 | 250 |
| Tire Replacement and Repair | # | 1,805 | 2,365 | 2,855 |
| Total | # | 8,859 | 10,627 | 12,229 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 42.00 | 42.00 | 42.00 | 0.00 | 42.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 42.00 | 42.00 | 42.00 | 0.00 | 42.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,155,013 | \$ 1,285,134 | \$ 1,289,316 | \$ 0 | \$ 1,289,316 |
| Current Expenses | 753,198 | 794,260 | 822,740 | 0 | 822,740 |
| Equipment | 24,401 | 0 | 0 | 0 | 0 |
| Total | \$ 1,932,612 | \$ 2,079,394 | \$ 2,112,056 | \$ 0 | \$ 2,112,056 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 1,932,612 | \$ 2,079,394 | \$ 2,112,056 | \$ 0 | \$ 2,112,056 |
| Total | \$ 1,932,612 | \$ 2,079,394 | \$ 2,112,056 | \$ 0 | \$ 2,112,056 |

Honolulu Police Department

Human Resources

Program Description

The Human Resources Division (HRD) is responsible for the administration of all personnel matters within the Honolulu Police Department in conjunction with the Department of Human Resources. These responsibilities include screening and hiring new employees, administering matters concerning labor relations, investigating and addressing equal employment opportunity and sexual harassment issues, coordinating the drug urinalysis screening programs, and maintaining and safeguarding the department's official personnel records. In addition, the Human Resources Division coordinates the employment of uniformed off-duty police officers for various community functions and events, and monitors outside employment of all employees.

Program Highlights

The Human Resources program budget of \$2,264,952 reflects an increase of 0.1 percent from the current fiscal year and provides for the current level of services.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--------------------------|-------|-------------------|----------------------|----------------------|
| Police Vacancies (2056) | # / % | 264/12.8 | 225/11 | 205/10 |
| Civilian Vacancies (565) | # / % | 86/15.2 | 74/13 | 62/11 |
| Traffic School Monitors | # | 122 | 150 | 150 |
| Volunteers | # | 204 | 225 | 230 |
| Drug Tests | # | 2,190 | 2,300 | 2,450 |
| Appointments | # | 210 | 200 | 200 |
| Separations | # | 184 | 200 | 225 |
| Promotions | # | 60 | 65 | 70 |
| Industrial Injuries | # | 722 | 700 | 700 |
| Annual Physicals | # | 1,828 | 1,900 | 2,000 |
| Grievances/Arbitrations | # | 350 | 300 | 310 |
| Appraisal Reports | # | 3,500 | 3,650 | 3,800 |
| Access Card Transactions | # | 4,500 | 4,800 | 5,000 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 33.00 | 33.00 | 33.00 | 0.00 | 33.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 33.00 | 33.00 | 33.00 | 0.00 | 33.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,495,661 | \$ 1,678,426 | \$ 1,718,852 | \$ 0 | \$ 1,718,852 |
| Current Expenses | 535,602 | 583,800 | 546,100 | 0 | 546,100 |
| Equipment | 36,695 | 0 | 0 | 0 | 0 |
| Total | \$ 2,067,958 | \$ 2,262,226 | \$ 2,264,952 | \$ 0 | \$ 2,264,952 |

| SOURCE OF FUNDS | | | | | |
|-----------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 2,067,958 | \$ 2,262,226 | \$ 2,264,952 | \$ 0 | \$ 2,264,952 |
| Total | \$ 2,067,958 | \$ 2,262,226 | \$ 2,264,952 | \$ 0 | \$ 2,264,952 |

Training

Program Description

The Training Division maintains and conducts a full-scale training program with modern police methods and practices to indoctrinate and train police recruits as well as increase the proficiency of veteran employees. The division further serves as one of the primary training centers for law enforcement in the State of Hawaii.

The division maintains a training academy which is equipped with multi-purpose classroom facilities, a gymnasium with a weight room and control/arrest tactics training areas, an emergency vehicle operations course, a simulated crime investigation building, driving and shooting simulators, a S.W.A.T. training building, and a canine facility.

The Audio-Visual Section, assigned to the Training Division, supports the department as a positive mode of communication in many ways. The "Chief's Message" to the department is produced monthly by this section. "On the Beat" is an internally produced video that highlights different departmental projects to be shared within the department. The popular "Inside HPD" television show links the department to the community.

Program Highlights

The Annual Recall Training (ART) has been an integral program for the sworn personnel since 1996. Given the diverse job description and the important roles that civilian personnel also have in the organization, an ART program for this group was implemented in 2002 and is now an integral part of the academy curriculum.

The division also received funds to purchase firearms and driver training simulators. These simulators are utilized in the Recruit and Annual Recall Training programs to test and improve officer's decision-making process with "real-life" scenarios.

Local Law Enforcement Block Grant (LLEBG) funds were also used to acquire laptop computers that are used as part of a wireless network for recruits to write and send reports directly to their supervisor. Recruits can also access e-mail training videos and announcements from any location on campus.

To promote superior public safety training academy standards and to recognize professional excellence, the Training Division has executed an accreditation agreement with the Commission Accreditation for Law Enforcement Agencies (CALEA) to seek accreditation in the Public Safety Training Academy Accreditation Program (PSTAA). This accreditation symbolizes professionalism, excellence, and competence.

The Training program budget of \$11,227,759 reflects an increase of 7.4 percent over the current fiscal year. The increase is attributed to salary increases to provide adequate funding for new Metropolitan Police Recruit positions.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|-------|-------------------|----------------------|----------------------|
| NUMBER OF TRAINEES: | | | | |
| Recruit Officer Starting | # | 197 | 180 | 180 |
| Recruit Officer Graduating | # | 60 | 130 | 130 |
| Annual Recall Training I | # | 1,123 | 1,200 | 1,200 |
| Annual Recall Training II | # | 640 | 700 | 700 |
| Annual Recall Training III | # | 545 | 600 | 600 |
| Firearms Annual Qualification | # | 1,825 | 2,035 | 2,050 |
| Sexual Harassment Training | # | 2,488 | 2,500 | 2,500 |
| Specialized Training/Seminar | # | 750 | 900 | 900 |
| TRAINING HOURS EXPENDED: | | | | |
| Formal Classroom and Field Instruction for Recruits | Hours | 3,150 | 3,150 | 3,150 |
| Annual Recall Training I | Hours | 1,152 | 1,230 | 1,230 |
| Annual Recall Training II | Hours | 320 | 320 | 340 |
| Annual Recall Training III | Hours | 210 | 210 | 210 |
| Firearms Annual Qualification | Hours | 1,530 | 1,600 | 1,600 |
| Sexual Harassment Training | Hours | 520 | 520 | 520 |
| Specialized Training/Seminar | Hours | 500 | 600 | 600 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 40.00 | 40.00 | 40.00 | 0.00 | 40.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 40.00 | 40.00 | 40.00 | 0.00 | 40.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 9,460,586 | \$ 9,716,960 | \$ 10,540,259 | \$ 0 | \$ 10,540,259 |
| Current Expenses | 672,277 | 738,860 | 687,500 | 0 | 687,500 |
| Equipment | 92,121 | 0 | 0 | 0 | 0 |
| Total | \$ 10,224,984 | \$ 10,455,820 | \$ 11,227,759 | \$ 0 | \$ 11,227,759 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 10,224,984 | \$ 10,455,820 | \$ 11,227,759 | \$ 0 | \$ 11,227,759 |
| Total | \$ 10,224,984 | \$ 10,455,820 | \$ 11,227,759 | \$ 0 | \$ 11,227,759 |

Honolulu Police Department

Finance

Program Description

The Finance Division is responsible for the overall management and administration of the department's entire fiscal program. Responsibilities include the handling of cash receipts and disbursements; operating budget and special project funds; payrolls and deductions; purchase orders; accounting for federal and state grants; accounting for federal and state asset forfeiture funds; accounting for property, equipment, and supplies; and the printing of forms, documents, and brochures.

Program Highlights

The Finance program budget of \$4,986,745 reflects a decrease of 3.8 percent from the current fiscal year. The decrease is primarily attributed to a decrease in funding for other contractual services.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-----------------|------|-------------------|----------------------|----------------------|
| Purchase Orders | # | 6,887 | 6,900 | 7,000 |
| Requisitions | # | 171 | 175 | 180 |
| Claim Vouchers | # | 2,541 | 2,700 | 2,800 |
| Travel Requests | # | 334 | 330 | 340 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 35.00 | 35.00 | 35.00 | 0.00 | 35.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Total | 35.00 | 36.00 | 36.00 | 0.00 | 36.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,261,671 | \$ 1,433,106 | \$ 1,507,945 | \$ 0 | \$ 1,507,945 |
| Current Expenses | 3,027,725 | 3,548,200 | 3,278,800 | 0 | 3,278,800 |
| Equipment | 603,569 | 200,000 | 200,000 | 0 | 200,000 |
| Total | \$ 4,892,965 | \$ 5,181,306 | \$ 4,986,745 | \$ 0 | \$ 4,986,745 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 4,892,965 | \$ 5,181,306 | \$ 4,986,745 | \$ 0 | \$ 4,986,745 |
| Total | \$ 4,892,965 | \$ 5,181,306 | \$ 4,986,745 | \$ 0 | \$ 4,986,745 |

HPD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the department to supplement city funds in the accomplishment of the department's mission.

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,250,564 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Current Expenses | 2,235,142 | 0 | 0 | 0 | 0 |
| Equipment | 547,311 | 0 | 0 | 0 | 0 |
| Total | \$ 4,033,017 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

SOURCE OF FUNDS

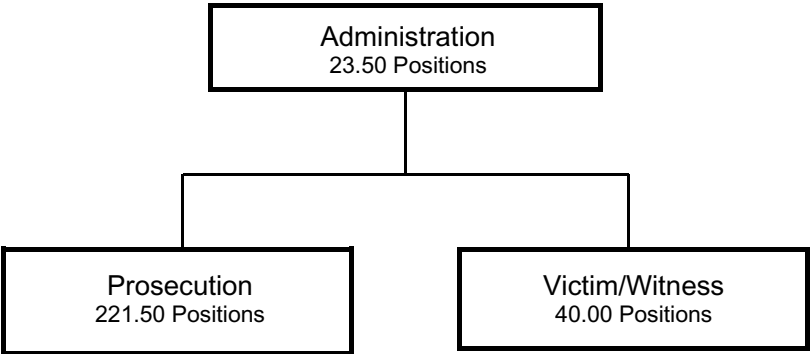
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Federal Grants Fund | \$ 4,033,017 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Total | \$ 4,033,017 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |

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Department of the Prosecuting Attorney

DEPARTMENT OF THE PROSECUTING ATTORNEY
(PAT)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



Prosecuting Attorney

Department of the Prosecuting Attorney

Responsibilities

The Department of the Prosecuting Attorney attends all courts in the City and conducts, on behalf of the people, all prosecutions for offenses against the laws of the State and the ordinances and rules and regulations of the City.

The Department of the Prosecuting Attorney prosecutes all offenses against the laws of the State under the authority of the Attorney General of the State and appears in criminal cases where there is a change of venue from the courts in the City.

The Department of the Prosecuting Attorney institutes proceedings before the district judges for the arrest of persons charged with or reasonably suspected of public offenses, when the prosecutor has information that any such offenses have been committed, and for that purpose, take charge of criminal cases before the district judges either in person or by a deputy.

Mission Statement

To prosecute violations of all statutes, ordinances and regulations for which there are criminal sanctions occurring within the City and County of Honolulu.

Goals and Objectives

To promote and ensure public safety and order through effective, efficient and just prosecution.

Budget Initiatives and Highlights

The department's proposed budget is \$17,962,447, an increase of 7.5 percent over the current fiscal year. This increase is primarily due to collective bargaining costs and increased funding from federal grants.

The department will continue its Community Prosecution Program, which includes the expansion of the successful "Weed and Seed" project.

| DEPARTMENT POSITIONS | | | | | |
|----------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 256.50 | 252.50 | 252.50 | 0.00 | 252.50 |
| Temporary FTE | 26.00 | 31.00 | 40.00 | 0.00 | 40.00 |
| Contract FTE | 1.50 | 1.50 | 1.50 | 0.00 | 1.50 |
| Total | 284.00 | 285.00 | 294.00 | 0.00 | 294.00 |

| EXPENDITURES BY PROGRAM | | | | | |
|---------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Administration | \$ 3,005,686 | \$ 3,142,488 | \$ 3,254,981 | \$ 0 | \$ 3,254,981 |
| Prosecution | 10,730,811 | 11,675,349 | 12,669,434 | 0 | 12,669,434 |
| Victim/Witness Assistance | 1,404,822 | 1,889,500 | 2,038,032 | 0 | 2,038,032 |
| Total | \$ 15,141,319 | \$ 16,707,337 | \$ 17,962,447 | \$ 0 | \$ 17,962,447 |

| CHARACTER OF EXPENDITURES | | | | | |
|---------------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Salaries | \$ 12,096,924 | \$ 13,898,341 | \$ 14,674,208 | \$ 0 | \$ 14,674,208 |
| Current Expenses | 3,027,111 | 2,796,296 | 3,273,839 | 0 | 3,273,839 |
| Equipment | 17,284 | 12,700 | 14,400 | 0 | 14,400 |
| Total | \$ 15,141,319 | \$ 16,707,337 | \$ 17,962,447 | \$ 0 | \$ 17,962,447 |

Department of the Prosecuting Attorney

| SOURCE OF FUNDS | | | | | |
|-----------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 13,128,122 | \$ 14,217,069 | \$ 14,737,175 | \$ 0 | \$ 14,737,175 |
| Special Projects Fund | 995,417 | 1,496,340 | 1,351,852 | 0 | 1,351,852 |
| Federal Grants Fund | 1,017,780 | 993,928 | 1,873,420 | 0 | 1,873,420 |
| Total | \$ 15,141,319 | \$ 16,707,337 | \$ 17,962,447 | \$ 0 | \$ 17,962,447 |

Administration

Program Description

This activity provides for overall administration of the department and directs all criminal prosecution. It establishes and maintains contacts with public and community groups and organizations and provides information about the department to various community organizations.

Program Highlights

The Administration Program budget of \$3,254,981 reflects an increase of 3.6 percent over the current fiscal year and provides for the current level of services.

| PROGRAM POSITIONS | | | | | |
|-------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 19.00 | 19.00 | 19.00 | 0.00 | 19.00 |
| Temporary FTE | 2.00 | 3.00 | 3.00 | 0.00 | 3.00 |
| Contract FTE | 1.50 | 1.50 | 1.50 | 0.00 | 1.50 |
| Total | 22.50 | 23.50 | 23.50 | 0.00 | 23.50 |

| CHARACTER OF EXPENDITURES | | | | | |
|---------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Salaries | \$ 872,447 | \$ 1,001,488 | \$ 1,032,956 | \$ 0 | \$ 1,032,956 |
| Current Expenses | 2,124,358 | 2,128,300 | 2,207,625 | 0 | 2,207,625 |
| Equipment | 8,881 | 12,700 | 14,400 | 0 | 14,400 |
| Total | \$ 3,005,686 | \$ 3,142,488 | \$ 3,254,981 | \$ 0 | \$ 3,254,981 |

| SOURCE OF FUNDS | | | | | |
|-----------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 3,005,686 | \$ 3,142,488 | \$ 3,254,981 | \$ 0 | \$ 3,254,981 |
| Total | \$ 3,005,686 | \$ 3,142,488 | \$ 3,254,981 | \$ 0 | \$ 3,254,981 |

Department of the Prosecuting Attorney

Prosecution

Program Description

This activity is responsible for the prosecution of violations of criminal statutes in the City and County of Honolulu, and its staff represents the State of Hawaii before all criminal, traffic, family and appellate courts in the State of Hawaii.

Program Highlights

The Prosecution Program budget is \$12,669,434, which reflects an increase of 8.5 percent over the current fiscal year. This increase is primarily due to increased funding from federal grants.

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 207.50 | 202.50 | 202.50 | 0.00 | 202.50 |
| Temporary FTE | 17.00 | 19.00 | 28.00 | 0.00 | 28.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 224.50 | 221.50 | 230.50 | 0.00 | 230.50 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 10,192,206 | \$ 11,343,561 | \$ 12,005,380 | \$ 0 | \$ 12,005,380 |
| Current Expenses | 530,202 | 331,788 | 664,054 | 0 | 664,054 |
| Equipment | 8,403 | 0 | 0 | 0 | 0 |
| Total | \$ 10,730,811 | \$ 11,675,349 | \$ 12,669,434 | \$ 0 | \$ 12,669,434 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-----------------------|----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| General Fund | \$ 9,482,477 | \$ 10,259,589 | \$ 10,626,894 | \$ 0 | \$ 10,626,894 |
| Special Projects Fund | 620,222 | 902,220 | 746,624 | 0 | 746,624 |
| Federal Grants Fund | 628,112 | 513,540 | 1,295,916 | 0 | 1,295,916 |
| Total | \$ 10,730,811 | \$ 11,675,349 | \$ 12,669,434 | \$ 0 | \$ 12,669,434 |

Victim/Witness Assistance

Program Description

This activity provides support services for crime victims and witnesses, with primary emphasis on victims of violent crimes. Victims and witnesses are provided with explanations of the criminal justice system, information regarding case status and assistance in obtaining help from social service agencies. Victim/witness counselors also serve as a liaison between the victims and witnesses, and the Deputy Prosecuting Attorneys. Other activity functions include processing misdemeanor complaints and handling the travel and accommodation arrangements for out-of-state and off-island witnesses.

Program Highlights

The Victim/Witness Assistance Program budget is \$2,038,032 which reflects an increase of 7.9 percent over the current fiscal year. This increase is primarily due to collective bargaining costs and increased funding from federal and state grants.

| PROGRAM POSITIONS | | | | | |
|-------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Permanent FTE | 30.00 | 31.00 | 31.00 | 0.00 | 31.00 |
| Temporary FTE | 7.00 | 9.00 | 9.00 | 0.00 | 9.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 37.00 | 40.00 | 40.00 | 0.00 | 40.00 |

| CHARACTER OF EXPENDITURES | | | | | |
|---------------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Salaries | \$ 1,032,271 | \$ 1,553,292 | \$ 1,635,872 | \$ 0 | \$ 1,635,872 |
| Current Expenses | 372,551 | 336,208 | 402,160 | 0 | 402,160 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 1,404,822 | \$ 1,889,500 | \$ 2,038,032 | \$ 0 | \$ 2,038,032 |

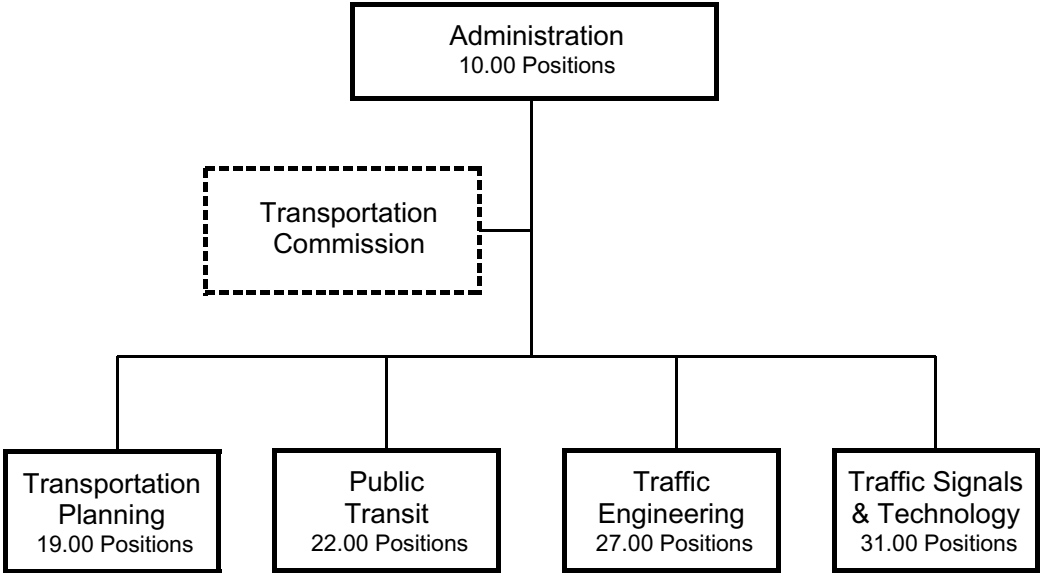
| SOURCE OF FUNDS | | | | | |
|-----------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| General Fund | \$ 639,959 | \$ 814,992 | \$ 855,300 | \$ 0 | \$ 855,300 |
| Special Projects Fund | 375,195 | 594,120 | 605,228 | 0 | 605,228 |
| Federal Grants Fund | 389,668 | 480,388 | 577,504 | 0 | 577,504 |
| Total | \$ 1,404,822 | \$ 1,889,500 | \$ 2,038,032 | \$ 0 | \$ 2,038,032 |

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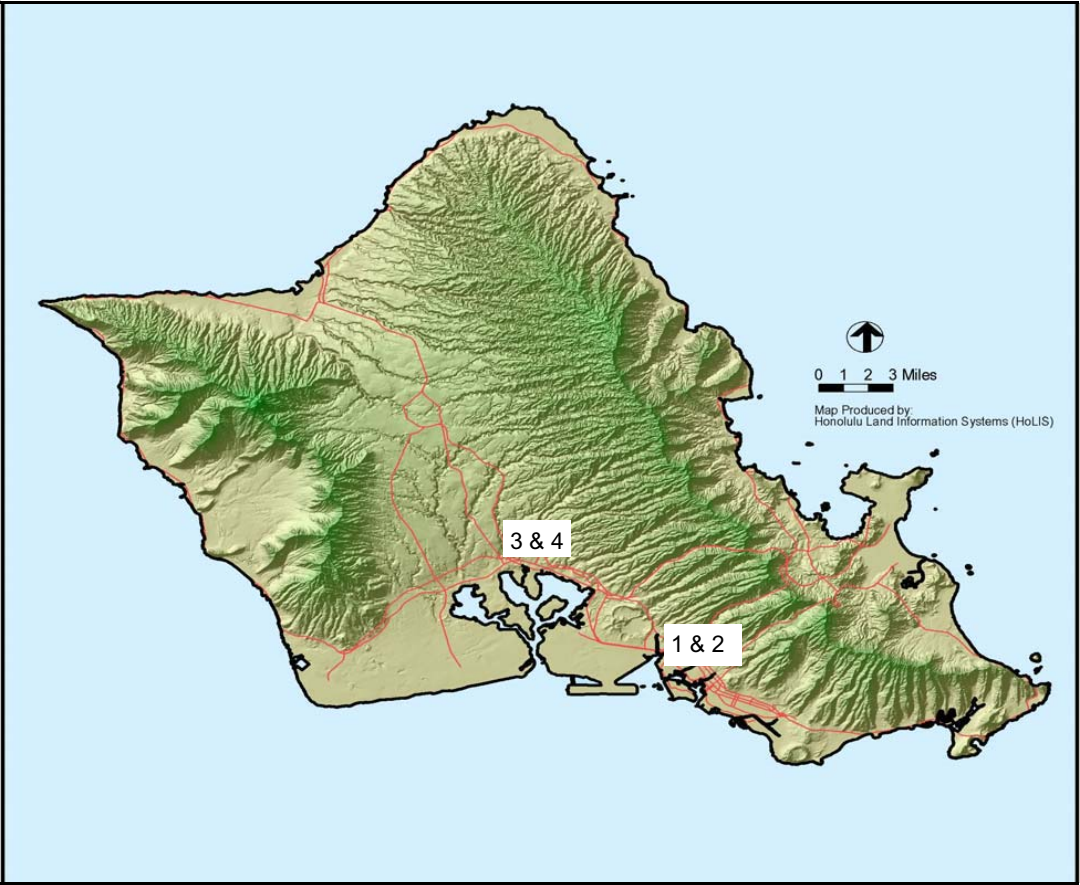
Department of Transportation Services

DEPARTMENT OF TRANSPORTATION SERVICES
(DTS)
ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2005.



DEPARTMENT OF TRANSPORTATION SERVICES
(DTS)
MAJOR TRANSPORTATION FACILITIES



- 1 KALIHI-PALAMA BUS FACILITY
- 2 TRAFFIC CONTROL CENTER
- 3 TRAFFIC SIGNAL FIELD OPERATION BRANCH
- 4 PEARL CITY BUS FACILITY

Department of Transportation Services

Responsibilities

The Department of Transportation Services (DTS) plans and designs activities related to streets, highways, and transit systems under the jurisdiction of the City and County of Honolulu. The department provides for the safe and efficient movement of vehicles, pedestrians, and other modes of transportation through the city's transportation infrastructure. It oversees the provision of public transit on Oahu. It provides a venue for enabling and encouraging interaction between other governmental agencies and the public on transportation issues concerning the City and County of Honolulu. The department anticipates and projects the transportation needs of the City and County of Honolulu.

Mission Statement

The Department of Transportation Services will provide for a safe and efficient transportation system for the City and County of Honolulu through the effective management of departmental and other resources in the planning, design, implementation, operation, and maintenance of the city's transportation facilities.

Goals and Objectives

- To plan and make improvements for the safe and efficient movement of vehicles, pedestrians, and other modes of transportation on the city infrastructure.
- To provide comprehensive and expeditious service to the public on transportation related items.
- To project needs, plan for and provide projects which create a multi-modal system of transportation.
- To assess and improve the use, convenience, and safety of the city's transportation structure.
- To enhance the overall operations of the City and County of Honolulu by establishing and maintaining cooperative partnerships with other government agencies, the private sector and residents of the City and County of Honolulu.
- To effectively manage, design, implement and maintain city transportation facilities that meet the needs of Oahu's population in a safe manner.

Budget Initiatives and Highlights

The department's proposed budget is \$158,847,246 which reflects an 8.5 percent increase over the current fiscal year. This increase is primarily in the Public Transit Program to provide sufficient funding for the bus operations.

In fiscal year 2006, the focus of this department will be to:

- Continue improvements to and promotion of CityExpress! services and CountryExpress! service and the hub and spoke operations.
- Complete construction of Mililani Transit Center.
- Construct Phase I of the Middle Street Transit Center and move TheHandi-Van operations to Middle Street.
- Expand the computerized signal program geographically and achieve full coverage of the Traffic Management Center at the earliest possible date.
- Continue to manage and administer federal transportation grant programs.
- Implement the Waianae Coast Emergency Access System.
- Construct multiple bike and traffic improvement projects.
- Complete the Concept of Operations Plan (COOP) for the Traffic Signals and Technology Division and implement the staffing, equipment, and interagency protocol recommendations.

Fiscal Sustainability

Goal 1: Develop Greater Nexus Among Services, Expenditures for Those Services, and Revenues from Users

Initiative 1: Structure and achieve bus fares to conform to the fare box recovery ratio On-going

Initiative 2: Increase commuter choice participation

(a) Conduct workshops at major companies to promote payroll deductions for monthly bus passes. On-going

(b) Institute college/university transit pass program. FY 2006

(c) Initiate marketing program to increase ridership and revenue On-going

Goal 2: Move HandiVan to Middle Street (saves lease rent) FY 2006

Goal 3: Complete Concept of Operations Plan and hire the necessary additional staff using federal fund reimbursement. FY 2006

DEPARTMENT POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 105.00 | 105.00 | 105.00 | 0.00 | 105.00 |
| Temporary FTE | 0.00 | 4.00 | 4.00 | 0.00 | 4.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 105.00 | 109.00 | 109.00 | 0.00 | 109.00 |

EXPENDITURES BY PROGRAM

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------------------------|-----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Administration | \$ 529,463 | \$ 495,654 | \$ 522,010 | \$ 0 | \$ 522,010 |
| Traffic Engineering | 1,539,222 | 1,631,026 | 1,743,926 | 0 | 1,743,926 |
| Transportation Planning | 819,059 | 855,753 | 1,071,880 | 0 | 1,071,880 |
| Traffic Signals and Technology | 1,894,502 | 2,526,291 | 2,626,519 | 0 | 2,626,519 |
| Public Transit | 131,730,712 | 140,864,678 | 152,882,911 | 0 | 152,882,911 |
| Total | \$ 136,512,958 | \$ 146,373,402 | \$ 158,847,246 | \$ 0 | \$ 158,847,246 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 82,159,114 | \$ 87,964,994 | \$ 90,065,685 | \$ 0 | \$ 90,065,685 |
| Current Expenses | 54,284,079 | 58,408,408 | 68,755,561 | 0 | 68,755,561 |
| Equipment | 69,765 | 0 | 26,000 | 0 | 26,000 |
| Total | \$ 136,512,958 | \$ 146,373,402 | \$ 158,847,246 | \$ 0 | \$ 158,847,246 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|----------------------------|-----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Highway Fund | 4,297,112 | 4,904,220 | 5,315,119 | 0 | 5,315,119 |
| Bikeway Fund | 301,356 | 390,188 | 417,696 | 0 | 417,696 |
| Bus Transportation Fund | 108,786,189 | 118,439,154 | 130,460,159 | 0 | 130,460,159 |
| Community Development Fund | 700,000 | 700,000 | 700,000 | 0 | 700,000 |
| Special Projects Fund | 88,521 | 0 | 0 | 0 | 0 |
| Federal Grants Fund | 22,339,780 | 21,939,840 | 21,954,272 | 0 | 21,954,272 |
| Total | \$ 136,512,958 | \$ 146,373,402 | \$ 158,847,246 | \$ 0 | \$ 158,847,246 |

Department of Transportation Services

Administration

Program Description

This program plans, directs, and coordinates the activities of the Department of Transportation Services, in accordance with the provisions of the City Charter, and the guidance of the Mayor and Managing Director. It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. This program also serves as the legislative liaison and coordinates with Neighborhood Boards on transportation-related issues. The Transportation Commission is included in this program and performs advisory duties on transportation issues.

Program Highlights

The Administration Program budget is \$522,010 which reflects an increase of 5.3 percent over the current fiscal year primarily due to collective bargaining pay raises.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Mayor's/MD's DART and RISRs | # | 724 | 650 | 600 |
| Payroll Timesheets | # | 3,482 | 3,700 | 3,800 |
| Industrial Injury Lost Time Incident Rates | Days | 0 | 0 | 0 |
| Avoidable Accidents | # | 2 | 1 | 1 |
| Training Transactions | # | 92 | 114 | 120 |
| Customer Service Department Referrals | # | 639 | 700 | 800 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 10.00 | 10.00 | 10.00 | 0.00 | 10.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 10.00 | 10.00 | 10.00 | 0.00 | 10.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 512,393 | \$ 474,722 | \$ 485,080 | \$ 0 | \$ 485,080 |
| Current Expenses | 17,070 | 20,932 | 36,930 | 0 | 36,930 |
| Equipment | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 529,463 | \$ 495,654 | \$ 522,010 | \$ 0 | \$ 522,010 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|--------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Highway Fund | \$ 529,463 | \$ 495,654 | \$ 522,010 | \$ 0 | \$ 522,010 |
| Total | \$ 529,463 | \$ 495,654 | \$ 522,010 | \$ 0 | \$ 522,010 |

Traffic Engineering

Program Description

This program provides oversight of the traffic standards manual, striping and signing plans and traffic operations program, and administers the Traffic Calming Program and the School Traffic Safety Committee. It also represents the department in legal matters related to traffic engineering issues. The division administers, promotes and implements various bikeway programs. It also administers the traffic improvements, traffic calming, and bikeway CIP program by working with consultants, community organizations, and government officials. The work includes overseeing getting community input, planning, design and construction management of these projects.

The division provides for the safe and efficient operation of streets and intersections; recommends and implements standards for signs, pavement markings and warning devices; receives, investigates, analyzes and resolves queries from the public regarding the operation of vehicular and bicycle traffic on streets and facilities; establishes and administers the Traffic Code Ordinance requirements to maintain efficient and safe pedestrian vehicular facilities; analyzes and determines warrants for traffic signals; assists in the maintenance of traffic plans for construction; administers the traffic calming program and the School Traffic Safety Committee.

Program Highlights

The Traffic Engineering Program budget of \$1,743,926 reflects an increase of 6.9 percent over the current fiscal year primarily due to collective bargaining pay raises.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-----------------------------------|------|-------------------|----------------------|----------------------|
| Traffic Engineering Studies | # | 1,173 | 1,200 | 1,200 |
| Traffic Calming Neighborhoods | # | 5 | 4 | 4 |
| Special Studies | # | 4 | 4 | 4 |
| Minor Traffic Projects & Bikeways | # | 16 | 15 | 15 |
| Safety Campaigns Conducted | # | 4 | 5 | 4 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 27.00 | 27.00 | 27.00 | 0.00 | 27.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 27.00 | 27.00 | 27.00 | 0.00 | 27.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,185,146 | \$ 1,222,608 | \$ 1,333,358 | \$ 0 | \$ 1,333,358 |
| Current Expenses | 351,842 | 408,418 | 410,568 | 0 | 410,568 |
| Equipment | 2,234 | 0 | 0 | 0 | 0 |
| Total | \$ 1,539,222 | \$ 1,631,026 | \$ 1,743,926 | \$ 0 | \$ 1,743,926 |

Department of Transportation Services

| SOURCE OF FUNDS | | | | | |
|-----------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Highway Fund | \$ 1,110,646 | \$ 1,240,838 | \$ 1,326,230 | \$ 0 | \$ 1,326,230 |
| Bikeway Fund | 301,356 | 390,188 | 417,696 | 0 | 417,696 |
| Special Projects Fund | 88,521 | 0 | 0 | 0 | 0 |
| Federal Grants Fund | 38,699 | 0 | 0 | 0 | 0 |
| Total | \$ 1,539,222 | \$ 1,631,026 | \$ 1,743,926 | \$ 0 | \$ 1,743,926 |

Transportation Planning

Program Description

This program performs the overall citywide transportation planning required under the current federal transportation funding programs: programs, secures, and administers federal funds for multi-modal projects, including highway, bikeway, and mass transit; monitors compliance with state and federal laws, rules and regulations, and grant program requirements; conducts and reports data collection efforts in support of transportation planning activities. This program serves as the departmental clearinghouse for the review of environmental assessments and environmental impact statements for regulatory compliance.

Program Highlights

The Transportation Planning Program budget of \$1,071,880 reflects an increase of 25.3 percent over the current fiscal year. This increase is primarily due to collective bargaining pay raises and the addition of contractual services for expert advice on rail transit.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|---|---------|-------------------|----------------------|----------------------|
| Federal Grants Programmed | Million | \$38.1 | \$82.5 | \$63.5 |
| Grant Applications Submitted | # | 1 | 4 | 2 |
| Active Grants Managed | # | 14 | 16 | 16 |
| Overall Work Program (OWP) Elements | # | 0 | 1 | 1 |
| Transportation Improvement Program (TIP) Projects | # | 10 | 20 | 13 |
| Environmental Documents Reviewed | # | 31 | 45 | 45 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 19.00 | 19.00 | 19.00 | 0.00 | 19.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 19.00 | 19.00 | 19.00 | 0.00 | 19.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 783,832 | \$ 811,312 | \$ 905,704 | \$ 0 | \$ 905,704 |
| Current Expenses | 33,932 | 44,441 | 143,176 | 0 | 143,176 |
| Equipment | 1,295 | 0 | 23,000 | 0 | 23,000 |
| Total | \$ 819,059 | \$ 855,753 | \$ 1,071,880 | \$ 0 | \$ 1,071,880 |

SOURCE OF FUNDS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|-------------------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Highway Fund | \$ 762,501 | \$ 781,277 | \$ 994,632 | \$ 0 | \$ 994,632 |
| Bus Transportation Fund | 55,476 | 74,476 | 77,248 | 0 | 77,248 |
| Federal Grants Fund | 1,082 | 0 | 0 | 0 | 0 |
| Total | \$ 819,059 | \$ 855,753 | \$ 1,071,880 | \$ 0 | \$ 1,071,880 |

Department of Transportation Services

Traffic Signals and Technology

Program Description

This program's goals are to effectively and efficiently manage, operate, develop, and implement Honolulu's traffic signal systems operations, Traffic Control Center activities and expansion, traffic camera coverage, traveler information program, Intelligent Transportation Systems (ITS) projects and transit applications, and management of street use permits and its related traffic management. The division is developing and establishing the next generation of smart traffic technology and ITS projects. The division optimizes the existing traffic signal operation for maximum throughput volumes with minimum delays as well as safety, maintenance, and operation. The division provides and researches real time traveler information to drivers, commuters, transit vehicles, and media on current traffic conditions. The information is networked to the internet, Police, Civil Defense, local television and radio stations, and other transportation-related agencies.

The division includes the Street Usage Section, which reviews and issues traffic control permits for parades, special events, construction and other street usage. The section monitors the permits issued. It coordinates and utilizes the Traffic Control Center functions and special duty police, signs, barricades, cones and changeable-message displays to reroute or warn commuters and to maintain a safe construction, special event, or parade travel area.

Program Highlights

The Traffic Signals and Technology Program budget of \$2,626,519 reflects an increase of 4.0 percent over the current fiscal year. The increase in salaries is primarily due to collective bargaining pay raises. The increase in current expense is due primarily to increased costs for electrical supplies and materials.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|--|------|-------------------|----------------------|----------------------|
| Install/Modify Traffic Signal | # | 4 | 3/2 | 4/4 |
| Traffic Signal CIP Project | # | 4 | 4 | 4 |
| Traffic Signal Review of Construction Plan | # | 1,300 | 1,400 | 1,500 |
| Responses to Complaints | # | 625 | 750 | 850 |
| Responses to Legal Issues | # | 212 | 240 | 240 |
| Traffic Signal Maintenance Work Orders | # | 5,690 | 5,800 | 6,000 |
| Operation of Traffic Cameras | # | 170 | 200 | 210 |
| Inspection of Traffic Signal | # | 410 | 500 | 550 |
| Street Use Permits | # | 3,810 | 4,200 | 4,400 |
| Special Events | # | 203 | 240 | 250 |
| Optimize Timings of Traffic Signals | # | 240 | 250 | 250 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 27.00 | 27.00 | 27.00 | 0.00 | 27.00 |
| Temporary FTE | 0.00 | 4.00 | 4.00 | 0.00 | 4.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 27.00 | 31.00 | 31.00 | 0.00 | 31.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 1,031,102 | \$ 1,396,701 | \$ 1,405,588 | \$ 0 | \$ 1,405,588 |
| Current Expenses | 863,400 | 1,129,590 | 1,217,931 | 0 | 1,217,931 |
| Equipment | 0 | 0 | 3,000 | 0 | 3,000 |
| Total | \$ 1,894,502 | \$ 2,526,291 | \$ 2,626,519 | \$ 0 | \$ 2,626,519 |

Department of Transportation Services

| SOURCE OF FUNDS | | | | | |
|---------------------|---------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Highway Fund | 1,894,502 | 2,386,451 | 2,472,247 | 0 | 2,472,247 |
| Federal Grants Fund | 0 | 139,840 | 154,272 | 0 | 154,272 |
| Total | \$ 1,894,502 | \$ 2,526,291 | \$ 2,626,519 | \$ 0 | \$ 2,626,519 |

Department of Transportation Services

Public Transit

Program Description

This program is responsible for planning and directing the City island wide public transit system, including establishing policies for the operation of the fixed route and paratransit services; conducting appropriate reviews of established routes and determining adjustments required to maintain equitable service based on island population trends and development; providing equipment; procuring new buses and paratransit vans; overseeing the planning, design, construction and maintenance of transit centers at Mililani, Waianae, and Wahiawa and the new TheHandi-Van facility at Middle Street; installing and maintaining bus shelters and bus stops; and preparing and training persons with disabilities to use the fixed route system in accordance with the Americans with Disabilities Act (ADA). Additionally, this division conducts a pro-active community outreach program to promote public transit and determine the transit needs of the community. This division oversees the contractor operating the city's public transit system and responds to recommendations, complaints and questions received from the community and public officials.

Program Highlights

The Public Transit Program budget of \$152,882,911 reflects an increase of 8.5 percent over the current fiscal year. This includes \$151,079,337 in funding for contractual services for the operations of the city's bus and paratransit services. The funding increase for this program is due primarily to increased diesel fuel, insurance, and fringe benefit costs for the bus and paratransit services.

Output Measures

| DESCRIPTION | UNIT | FY 2004 ACTUAL | FY 2005 ESTIMATED | FY 2006 ESTIMATED |
|-----------------------------------|-------|-------------------|----------------------|----------------------|
| Fixed Route: | | | | |
| Total Bus Hours | Hours | 1.332M | 1.485M | 1.485M |
| Passenger Boardings | # | 61.3M | 64.5M | 65.8M |
| Average Weekday Ridership | # | 211,215 | 211,500 | 212,000 |
| Cost per Bus Hour | \$ | 71.09 | 71.30 | 74.87 |
| Paratransit Services | | | | |
| Total Service Hours | Hours | 357,776 | 370,000 | 370,000 |
| Ridership | # | 746,768 | 760,000 | 770,000 |
| Total Cost Per Hour | \$ | 58.61 | 56.00 | 56.00 |
| Paratransit Applications Received | # | 3,772 | 4,008 | 4,200 |

PROGRAM POSITIONS

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|---------------|-------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Permanent FTE | 22.00 | 22.00 | 22.00 | 0.00 | 22.00 |
| Temporary FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract FTE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total | 22.00 | 22.00 | 22.00 | 0.00 | 22.00 |

CHARACTER OF EXPENDITURES

| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
|------------------|-----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| Salaries | \$ 78,646,641 | \$ 84,059,651 | \$ 85,935,955 | \$ 0 | \$ 85,935,955 |
| Current Expenses | 53,017,835 | 56,805,027 | 66,946,956 | 0 | 66,946,956 |
| Equipment | 66,236 | 0 | 0 | 0 | 0 |
| Total | \$ 131,730,712 | \$ 140,864,678 | \$ 152,882,911 | \$ 0 | \$ 152,882,911 |

| SOURCE OF FUNDS | | | | | |
|----------------------------|-----------------------|-------------------------|-------------------------|--------------------------|-------------------------|
| | FY 2004 Actual | FY 2005 Appropriated | FY 2006 Current Svcs | FY 2006 Budget Issues | FY 2006 Total Budget |
| Bus Transportation Fund | 108,730,713 | 118,364,678 | 130,382,911 | 0 | 130,382,911 |
| Community Development Fund | 700,000 | 700,000 | 700,000 | 0 | 700,000 |
| Federal Grants Fund | 22,299,999 | 21,800,000 | 21,800,000 | 0 | 21,800,000 |
| Total | \$ 131,730,712 | \$ 140,864,678 | \$ 152,882,911 | \$ 0 | \$ 152,882,911 |

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General Purposes

Miscellaneous

Executive Program

The Miscellaneous Function consists of centralized accounts that cover operational costs attributable to several or all City agencies. These accounts and their purposes are outlined below.

| Account | Purpose |
|---|--|
| Retirement System Contributions | Mandatory employer's share of contributions to the State Employees' Retirement System. |
| Pension Contributions | Mandatory employer's share of pension contributions. |
| FICA Tax | Mandatory employer's share of contributions to the FICA tax. |
| Workers' Compensation | Medical and other payments for employees' work-related injuries and illnesses. |
| Unemployment Compensation | Mandatory employer's contribution to the State Unemployment Compensation Fund. |
| Health Benefits Contributions | Mandatory employer's contribution to the Hawaii Employer-Union Benefits Trust Fund. |
| Provision for Salary Adjustments and Accrued Vacation Pay | Funds salary requirements that have not been budgeted in agencies' accounts; and funds lump-sum payments for accrued vacation required for individuals who leave City employment. |
| Provision for Judgments and Losses | Provision for Judgments and Losses Funds the City's legal liability needs not covered by insurance. |
| Provision for Risk Management | Funds the City's insurance costs including premiums and deductible, and risk management information, claims adjustment, actuarial and other services required for the sound administration of the City's risk financing program. |
| Provision for Real Property Tax Refunds | Funds the City's real property tax refunds (to property owners). |
| Provision for Deferred Compensation Plan | Provision for an employer's contribution to a deferred compensation plan provided to employees by collective bargaining agreement. |

General Purposes

Miscellaneous

Funds are provided for the payment of retirement system, pension, FICA tax, workers' compensation, unemployment compensation, health fund,

judgments and losses, risk management and other costs.

FY2006 Highlights

Employees Retirement System — Reflects 16% of salaries for Fire, Police and Emergency Services personnel and 14% of salaries for all other employees.

Workers' Compensation — Reflects a 4% decrease based on claims experience.

Unemployment Compensation — Reflects a 17% increase based upon estimated claims experience.

Health Benefits Contributions— Reflects a 1% increase based primarily on estimates by the Hawaii Employer-Union Health Benefits Trust Fund.

Provision for Salary Adjustments and Accrued Vacation Pay — Reflects negotiated pay increases for certain collective bargaining units and an estimate for future pay increases.

Executive Budget

| Activity | Proposed Budget for Fiscal Year 2006 | | | | |
|--|--------------------------------------|-------------------------|---------------------|------------------|--------------------|
| | Expended FY2004 | Appropriated FY 2005 | Current Services | Budget Issues | Total |
| Retirement System Contributions | \$ 31,838,394 | 46,644,512 | 61,855,868 | | 61,855,868 |
| Pension Contributions | 49,055 | 79,000 | 50,000 | | 50,000 |
| FICA Tax | 17,278,807 | 18,039,759 | 19,960,398 | | 19,960,398 |
| Workers' Compensation | 11,668,705 | 13,429,549 | 12,939,025 | | 12,939,025 |
| Unemployment Compensation | 377,234 | 430,551 | 505,635 | | 505,635 |
| Health Benefits Contributions | 64,926,506 | 75,577,721 | 76,504,870 | | 76,504,870 |
| Provision for Salary Adjustments and Accrued Vacation Pay | 0 | 8,609,052 | 23,173,000 | | 23,173,000 |
| Provision for Judgments & Losses | 3,800,000 | 4,200,000 | 4,200,000 | | 4,200,000 |
| Provision for Risk Management | 5,728,636 | 6,743,454 | 6,718,882 | | 6,718,882 |
| Provision for Real Property Tax Refunds | 19,869 | 150,000 | 150,000 | | 150,000 |
| Provision for Deferred Compensation Plan | 304,200 | 304,200 | 0 | | 0 |
| Total | \$ 135,991,406 | 174,207,798 | 206,057,678 | 0 | 206,057,678 |
| Source of Funds | | | | | |
| General Fund | \$ 102,807,765 | 134,699,067 | 162,230,628 | | 162,230,628 |
| Highway Fund | 10,774,099 | 13,108,547 | 14,962,091 | | 14,962,091 |
| Highway Beautification Revolving Fund | 0 | 0 | 0 | | 0 |
| Sewer Fund | 9,876,863 | 11,397,073 | 12,634,889 | | 12,634,889 |
| Liquor Commission Fund | 654,950 | 674,000 | 705,044 | | 705,044 |
| Special Events Fund | 2,197,732 | 2,607,548 | 2,810,364 | | 2,810,364 |
| Hanauma Bay Fund | 252,059 | 309,467 | 321,451 | | 321,451 |
| Solid Waste Special Fund | 7,878,082 | 9,570,304 | 10,367,405 | | 10,367,405 |
| Golf Fund | 1,549,856 | 1,841,792 | 2,025,806 | | 2,025,806 |
| Total | \$ 135,991,406 | 174,207,798 | 206,057,678 | 0 | 206,057,678 |

Debt Service

Debt service funds are provided for the payment of short/long-term debt service costs. The budgeted debt service amount is provided to pay currently outstanding debt and for the planned issuance of those bonds that are authorized but unissued. The planned issuance may include specific projects in the Capital Program. Projected debt service costs beyond fiscal year 2006 relate to the City's six-year Capital Program and Budget and are reflected in

the Multiyear Financial Outlook. Actual debt service costs will be determined by the actual size of the bond issue, market conditions, the timing of bond issuances and cash requirements.

Debt service payments on general obligation bonds and revenue bonds issued to fund capital improvement projects are reflected in the operating budget.

Executive Program Highlights for the Fiscal Year 2006

One general obligation bond issue totaling \$200 million and one sewer revenue bond issue of \$140 million are programmed for fiscal year 2006. Approximately \$539.9 million in general obligation

bonds and \$260.0 million in sewer revenue bonds are authorized and unissued as of December 31, 2004.

Executive Budget

| | | Proposed Budget for Fiscal Year 2006 | | | | |
|--------------|---|--------------------------------------|-------------------------|---------------------|------------------|---------------|
| | | Expended FY 2004 | Appropriated FY 2005 | Current Services | Budget Issues | Total |
| General Fund | | | | | | |
| | Bond Principal and Interest | \$165,189,602 | \$165,487,912 | \$191,638,144 | \$— | \$191,638,144 |
| | Other Debt Principal and Interest | 359,220 | 359,221 | 359,221 | — | 359,221 |
| | TECP | 724,188 | 1,227,165 | 6,354,630 | — | 6,354,630 |
| | Total (General Fund) | \$166,273,010 | \$167,074,298 | \$198,351,995 | \$— | \$198,351,995 |
| | | | | | | |
| Sewer Fund | | | | | | |
| | Sewer Revenue Bond Principal and Interest | \$23,267,008 | \$26,338,790 | \$36,748,418 | \$— | \$36,748,418 |
| | Total Debt Service | \$189,540,018 | \$193,413,088 | \$235,100,413 | \$— | \$235,100,413 |

The sustained growth of the City in the past has required it to rely on general obligation bonds as a major source of financing for its capital improvement projects. This fiscal year the City will current refund \$9.2 million of its sewer reimbursable general obligation debt service.

The City will continue to finance wastewater projects with the issuance of wastewater revenue bonds. This approach will require more accountability from the Department of Environmental Services (formerly the Department of Wastewater Management) on managing costs and determining sewer service charge rates.

Debt Service Policy

Debt service is guided by Resolution No. 03-59, CD1, Establishing Debt and Financial Policies for the City. Section III of the Resolution states:

1. Debt shall not be used to finance ongoing operational costs.
2. Whenever possible, the City shall pursue alternative sources of funding in order to minimize the level of debt.
3. When feasible, the City shall use special assessment, revenue, or reimbursable bonds in lieu of general obligation debt.
4. Long-term general obligation debt may be incurred when necessary, based on the City's ability to pay. This debt shall be limited to those capital projects that cannot be financed from existing revenues and when there is an existing or near-term need for the project. The project also should be integrated with the City's long-term financial plan and Capital Program.
5. The maturity date for any debt shall not exceed the reasonable expected useful life of the project so financed.
6. The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus. A rating agency presentation/update shall be conducted at least once annually.
7. The City shall establish affordability guidelines in order to preserve credit quality. Guidelines, which may be suspended for emergency purposes or because of unusual circumstances, are as follows:
 - a. Debt service for general obligation bonds including self-supporting bonds as a percent of the City's total operating budget, including enterprise and special revenue funds, should not exceed 20 percent.
 - b. Debt service on direct debt, excluding self-supported bonds, as a percentage of General Fund revenues should not exceed 20 percent.
8. The total outstanding principal of the City's variable rate debt should not exceed 120% of the City's total short-term investments.
9. Variable rate debt should be used only as a source of interim or construction financing, financing of equipment with a useful life of five years, and short-term financing of debt service. In the event variable rate debt is used to finance debt service, the variable rate debt shall be refunded as a part of the next long-term bond issuance.
10. Whenever possible, the City shall seek State funding for financing of qualified wastewater projects.
11. The City continually shall review outstanding City debt and initiate refinancing when feasible.
12. Unless the refunding of bonds is for the purpose of restructuring existing debt service on outstanding bonds or to refund outstanding bonds which bear interest at a rate or rates which shall vary from time to time, the City shall refund callable fixed rate bonds only if the present value savings which shall inure to the City as a result of the refunding shall not be less than 2%.

STATEMENT OF LEGAL DEBT MARGIN

December 31, 2004

| | |
|--|------------------------------|
| Gross Assessed Valuation of Real Property, January 31, 2005 | \$ 132,029,873,800 |
| Less Exempt Valuation | - 16,858,009,100 |
| Assessor's Net Taxable Valuation | \$ 115,171,864,700 |
| Less Valuation on Appeal | - 2,137,969,137 |
| Taxpayers' Valuation | \$ 113,033,895,563 |
| Add 50 percent of Valuations on Appeal | - 1,068,984,569 |
| Net Assessed Valuation of Taxable Real Property for Rate Purposes | \$ 114,102,880,132 |
| Debt Limit -- 15 percent of Net Assessed Valuation of Taxable Real Property | \$ 17,115,432,020 |
| Less Net Funded and Other Indebtedness | - 1,537,907,878 |
| Legal Debt Margin | \$ 15,577,524,142 |
| Less Bonds Authorized and Unissued | - 539,941,307 |
| Net Legal Debt Margin | \$ 15,037,582,835 |

The City's ability to pay its debt is determined by comparing net funded and other debt to net assessed valuation of taxable real property. Funded debt is debt for which the City has pledged its full faith and credit. Net funded debt is debt minus self-supporting debt, such as revenue bonds. Bond rating agencies recommend that net funded and other debt not exceed 5 percent of net assessed valuation. The current ratio is less than 2 percent.

* The State Constitution limits the City's funded debt to 15 percent of the net assessed valuation of taxable real property. Based on the above figures, the ratio of net funded debt to net assessed valuation is 1.35 percent.

Revenues

Detailed Statement of Revenues and Surplus

Budget Basis

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Government resources are allocated to and accounted for

in individual funds based upon the purposes for which the resources are to be spent and the means by which spending activities are controlled.

The City's accounting records for the governmental funds and expendable trust and agency funds are maintained on an accrual basis.

Budgeted Revenues

Budgeted revenues are based on estimates of the financial resources used for financing operations and development of new facilities. Tax revenues are relatively stable and predictable. Fee schedules, historical trends, and economic and demographic patterns largely determine levels of other revenues.

The comparative revenue schedules that follow generally reflect prior years' trends even though some may be irregular. In large part, revenue projections are a continuation of these trends.

Major Revenue Sources

General Fund

Real Property Tax — Tax on real property (land and improvements). Assessed valuation is 100 percent of fair market value. Maximum exemption for owner-occupied homes is \$40,000 with higher exemptions allowed for those 55 years of age and older. Rates are set for various classes of property.

Transient Accommodations Tax — Tax rate of 7.25 percent, with 17.3 percent of the revenues collected being used for convention center purposes, 32.6 percent for tourism, 5.3 percent for a trust fund, and 44.8 percent being distributed to the four counties; the City and County receives 44.1 percent of the Counties' share.

Public Service Company Tax — The County receives 1.885 percent of public service companies' gross income.

Highway Fund

Fuel Tax — Tax (16-1/2¢ per gallon effective July 1, 1989) imposed on liquid fuels sold or used within the City's jurisdiction, except that it

does not apply to aviation fuel; on diesel fuel it is imposed only on that portion used on public highways.

Vehicle Weight Tax — Tax on the net weight of all vehicles used on the public highways. The following tax rates were proposed to be effective January 1, 2006:

- Passenger vehicles and noncommercial vehicles not exceeding 6,500 pound (automobiles, buses and ambulances) — 3¢ per pound (net weight).
- Motor vehicles and other vehicles designed for other than carrying passengers (trucks, truck-tractors, road tractors, trailers and semi-trailers) — 3-1/2¢ per pound (net weight).

Public Utility Franchise Tax — Tax on electric power and gas companies — but not telephone or cable television companies — equal to 2-1/2 percent of the companies' gross receipts for sales.

Major Revenue Sources (Continued)

Sewer Fund

Sewer Service Charge — The following are proposed basic charges to be in effect July 1, 2005:

| | |
|---|---------|
| Residential: | |
| Single family and duplex dwellings per dwelling unit per month: | |
| Monthly base charge | \$31.06 |
| Monthly usage charge per 1,000 gallons over 2,000 gallons | 1.31 |
| Multiple unit dwellings per dwelling unit per month: | |
| Monthly base charge | \$21.75 |
| Monthly usage charge per 1,000 gallons over 2,000 gallons | 1.31 |
| Non-residential: | |
| Various rates based on water usage or wastewater discharge. | |

Solid Waste Special Fund

The following charges for the disposal of refuse and other solid wastes delivered to disposal facilities by any business or any federal or state agency have been in effect as of January 1, 2005.

| | |
|-----------------------------|---------|
| H-Power Facility (per ton) | \$81.00 |
| Transfer Stations (per ton) | 110.60 |
| Landfills (per ton) | 81.00 |

Bus Transportation Fund

Bus Fares — The following charges have been in effect since October 2003.

| | |
|-------------------------|--------|
| Adult cash fare | \$2.00 |
| Youth cash fare | 1.00 |
| Senior cash fare | 1.00 |
| Disabled cash fare | 1.00 |
| Adult monthly pass | 40.00 |
| Youth monthly pass | 20.00 |
| Senior monthly pass | 5.00 |
| Disabled monthly pass | 5.00 |
| Adult annual pass | 440.00 |
| Youth annual pass | 220.00 |
| Senior annual pass | 30.00 |
| Disabled annual pass | 30.00 |
| Senior/Disabled ID Card | 10.00 |

Detailed Statement of Revenues and Surplus

General Fund (110)

This fund accounts for all financial resources except those required to be accounted for in another fund. The major revenue source in the General Fund is the real property tax.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|-----------------------|-----------------------|-----------------------|
| Taxes | | | |
| Real Property Taxes - Current Year | \$ 119,373,053 | \$ 496,500,000 | \$ 578,201,000 |
| Real Property Taxes - Prior Year | 4,979,616 | 2,000,000 | 0 |
| RPT - Lock Box | 162,704,502 | 0 | 0 |
| RPT Mortgage Company | 148,240,021 | 0 | 0 |
| Real Property Taxes - Omitted Properties | 0 | 2,000,000 | 1,000,000 |
| Public Service Company Tax | 22,818,639 | 28,024,000 | 29,198,000 |
| Total — Taxes | \$ 458,115,831 | \$ 528,524,000 | \$ 608,399,000 |
| Licenses and Permits | | | |
| Auctioneer & Pawn Broker | \$ 6,600 | \$ 494 | \$ 1,600 |
| Firearms | 2,429 | 2,300 | 2,300 |
| Second-Hand & Junk Dealer | 12,179 | 11,400 | 11,400 |
| Used Motor Vehicle Parts Dealer | 925 | 760 | 760 |
| Wreck Salvage Rebuild Motor Vehicle | 545 | 400 | 400 |
| Peddler/Itinerant Vendor | 3,568 | 2,530 | 2,530 |
| Tear Gas/Other Noxious Substances | 300 | 80 | 80 |
| Scrap Dealers | 300 | 300 | 300 |
| Other - Protective License | 60 | 100 | 100 |
| HPD Alarm Permits | 162,345 | 160,000 | 160,000 |
| Refuse Collector-License | 8,250 | 9,000 | 9,000 |
| Glass Recycler | 200 | 200 | 200 |
| Building Permits | 12,316,846 | 12,300,000 | 13,800,000 |
| Signs | 30,707 | 32,000 | 32,000 |
| Grading Excavation & Fill | 90 | 300 | 300 |
| Motor Vehicle Plate Fees | 677,057 | 652,310 | 652,310 |
| Motor Vehicle Special Number Plate Fee | 674,372 | 673,450 | 673,450 |
| Motor Vehicle Tag Fees | 341,753 | 423,550 | 423,550 |
| Motor Vehicle Transfer Fee & Penalty | 2,859,598 | 2,859,000 | 2,859,000 |
| Duplicate Register/Ownership Certificate | 228,640 | 230,000 | 230,000 |
| Tax Liens | 435 | 450 | 450 |
| Correction Fees | 7,880 | 6,300 | 6,300 |
| Motor Vehicle Registration - Annual Fee | 13,057,871 | 13,858,200 | 13,858,200 |
| Reconstruction Inspection Fees | 0 | 28,920 | 28,920 |

Detailed Statement of Revenues and Surplus

General Fund (110)

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|----------------------|----------------------|----------------------|
| Licenses and Permits | | | |
| Passenger & Freight Vehicle License | 80,210 | 68,950 | 68,950 |
| Nonresident Vehicle Permit | 19,980 | 20,300 | 20,300 |
| Motor Vehicle Drivers License | 3,048,783 | 4,114,890 | 3,423,070 |
| Dog Licenses | 242,500 | 242,670 | 242,670 |
| Dog Tag Fees | 8,935 | 8,940 | 8,940 |
| Easement Grants | 75,605 | 164,895 | 104,484 |
| Newsstands | 27,070 | 27,070 | 27,070 |
| Dispensing Rack | 4,852 | 105,000 | 5,000 |
| Fire Code Permit & License | 356,965 | 559,000 | 626,825 |
| Total — Licenses and Permits | \$ 34,257,850 | \$ 36,563,759 | \$ 37,280,459 |
| Intergovernmental Revenue | | | |
| Civil Defense PI-85-606 | 165,995 | 112,300 | 112,300 |
| Transient Accomdtn Tax | 35,384,022 | 39,494,000 | 42,346,000 |
| Fish And Wildlife Svcs | 34,199 | 17,300 | 17,300 |
| Total — Intergovernmental Revenue | \$ 35,584,216 | \$ 39,623,600 | \$ 42,475,600 |
| Charges for Services | | | |
| Duplication-Master Tapes | \$ 44,500 | \$ 23,000 | \$ 23,000 |
| Data Proc Svc-State | 445,201 | 300,000 | 300,000 |
| Data Proc Svc-US Govt | 10,080 | 9,000 | 9,000 |
| Data Proc Svc-Othr County | 319,383 | 290,000 | 290,000 |
| Legal Services (BWS) | 30,000 | 30,000 | 30,000 |
| Svc Fee-Dishonored Checks | 19,519 | 29,200 | 29,200 |
| Band Collection | 600 | 3,600 | 3,600 |
| Sale Of Gasoline And Oil | 242,248 | 245,000 | 250,000 |
| GSA-Sale Of Gas & Oil | 18,545 | 18,545 | 19,000 |
| Others | 973 | 0 | 0 |
| Subdivision Fees | 115,925 | 150,000 | 150,000 |
| Zoning Reg Applcn Fees | 192,009 | 235,000 | 235,000 |
| Nomination Fees | 1,450 | 1,500 | 2,000 |
| Witness Fees | 324 | 0 | 0 |
| Nonconformance Certificate Renewal | 0 | 400,000 | 0 |
| Plan Review Fee | 1,137,170 | 1,300,000 | 1,400,000 |
| Adm Fee-Multi-Family Housing Program | 137,182 | 50 | 50 |
| Exam Fees-Spec Inspectors | 500 | 500 | 500 |
| Reg Fees-Spec Inspectors | 450 | 1,500 | 1,500 |
| Military Housing Fee in Lieu of RPT | 0 | 312,500 | 500,000 |
| Zoning/Flood Clearance Fee | 18,231 | 20,000 | 20,000 |
| Real Property Tax Appeal Fee | 0 | 60,000 | 60,000 |
| Charges For Publications | 87 | 100 | 100 |
| Subscription-Ord/Reso/County Agenda | 1,341 | 3,000 | 2,500 |
| Duplicate Copy-Any Record | 114,884 | 114,880 | 115,055 |
| Abstract Of Information | 1,888 | 0 | 0 |

Detailed Statement of Revenues and Surplus

General Fund (110)

General Fund

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|---------------------|----------------------|----------------------|
| Charges for Services | | | |
| Typewrtn Copy-Any Record | 3 | 0 | 0 |
| Copy-Map, Plan, Diagram | 10,715 | 10,100 | 10,100 |
| Photo/Photo Enlargement | 912 | 1,000 | 1,000 |
| Certificate Voter Registration | 244 | 150 | 150 |
| Voter Registration Lists | 2,750 | 5,000 | 2,000 |
| Medical Examiner's Report | 2,480 | 3,000 | 3,000 |
| Certificate-Correctness of Information | 78 | 75 | 60 |
| Documents Of Conveyance | 20 | 0 | 0 |
| Survey | 6,000 | 0 | 2,000 |
| Property Tax Record Search | 919 | 1,750 | 1,750 |
| HPD Alarm Service Charges | 110,035 | 115,000 | 115,000 |
| Attendant Services | 247,294 | 0 | 0 |
| Spay-Neuter Service | 314,817 | 341,500 | 341,500 |
| Kitchen & Facility Usage | 5,060 | 0 | 0 |
| Other - Misc Services | 4,129 | 50 | 50 |
| Taxi/Pedicab Drivers Cert | 41,475 | 41,500 | 41,500 |
| HPD Special Duty Fees | 162,968 | 170,000 | 170,000 |
| Electrical Inspection | 135 | 400 | 400 |
| Bldg Code Variance/Appeal | 500 | 1,200 | 1,200 |
| City Employees Parking | 442,333 | 450,000 | 450,000 |
| HPD Parking Lot | 137,022 | 140,000 | 140,000 |
| Scuba And Snorkeling | 24,345 | 19,000 | 19,000 |
| Windsurfing | 4,950 | 4,200 | 4,200 |
| Commercial Filming | 12,940 | 12,000 | 12,000 |
| Summer Fun Program | 92,225 | 244,925 | 244,925 |
| Fall And Spring Programs | 20,000 | 30,000 | 30,000 |
| Foster Botanic Garden | 118,851 | 110,000 | 115,000 |
| Fees For Community Garden | 34,633 | 50,000 | 50,000 |
| Total — Charges for Services | \$ 4,650,323 | \$ 5,298,225 | \$ 5,195,340 |
| Fines and Forfeits | | | |
| Fines-Overdue Books | \$ 227 | \$ 200 | \$ 250 |
| HPD Alarm Fines | 103,125 | 104,000 | 104,000 |
| Fines - Stream Maintenance | 200 | 0 | 0 |
| Fines-Viol Bldg Elec Etc | 130,627 | 150,000 | 150,000 |
| Liquidated Contr Damages | 3,000 | 0 | 0 |
| Forfeiture Of Seized Prop | 179,654 | 50,000 | 50,000 |
| Forf-Prem Conversion Plan | 121 | 0 | 0 |
| Total — Fines and Forfeits | \$ 416,954 | \$ 304,200 | \$ 304,250 |

Detailed Statement of Revenues and Surplus

General Fund (110)

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|-------------------|----------------------|----------------------|
| Miscellaneous Revenues | | | |
| Investments | \$ 1,869,177 | \$ 4,557,000 | \$ 6,161,000 |
| Other Sources | 38,530 | 250 | 250 |
| Rental Units (City Prop) | 204,219 | 186,306 | 185,616 |
| Rental Units (HCD Prop) | 205,613 | 0 | 0 |
| Rental-Sec 8 Hsg Assist | 127,575 | 0 | 0 |
| Rental-Amb Facil-Fire Stn | 63,900 | 63,900 | 63,900 |
| Beach Properties | 1 | 0 | 0 |
| Other - Rental-Park/Recrtn Facility | 1,480 | 0 | 0 |
| Perquisite Housing | 22,890 | 22,400 | 22,400 |
| Rental Of Equipment | 3,650 | 8,500 | 8,500 |
| Rental For Use Of Land | 71,320 | 85,356 | 31,690 |
| Harbor Crt-Lease Rent | 1,319,432 | 0 | 0 |
| Chinatown Comm Svc Ctr | 10,619 | 0 | 0 |
| Food Concession-Hpd | 22,554 | 0 | 0 |
| Tennis Court Concession | 44,550 | 98,600 | 98,600 |
| Public Pay Phone Conces | 518 | 0 | 0 |
| Pub Pay Phone-Lng Distnce | 26 | 0 | 0 |
| Land | 10,421,600 | 50,000 | 0 |
| Equipment | 122,204 | 180,000 | 200,000 |
| Sale of Property | 0 | 34,000,000 | 0 |
| Other - Escheats | 114,509 | 0 | 0 |
| Contributions to the City | 300,000 | 0 | 0 |
| Police Department | 4,618 | 5,000 | 5,000 |
| Developers' Premium - Royal Kunia Golf | 48,096 | 42,000 | 42,000 |
| Recov-Overhead Charges | 178,203 | 201,111 | 204,793 |
| Recov Of Utility Charges | 12,882 | 12,880 | 12,880 |
| Recov-Workers' Comp Paymt | 688,366 | 450,000 | 450,000 |
| Recov-Moving Expense | 750 | 800 | 800 |
| Recov-Overhead Fed Grants | 1,114 | 0 | 0 |
| Recov-Court Ordered Restitution | 4,933 | 100 | 100 |
| Misc Recov,Collect,Etc | 2,614 | 200 | 200 |
| Recov State Fam Supp Prgm | 815,525 | 986,744 | 1,055,963 |
| Recov State-Emerg Amb Svc | 13,821,989 | 19,660,893 | 20,840,549 |
| Recov-Real Prop Tax Svc | 0 | 150,000 | 150,000 |
| Recov State-Motor Vehicle | 1,745,539 | 745,190 | 745,190 |
| Recov Work Comp-3rd Party | 11,000 | 75,000 | 75,000 |
| Recov-Off Hwy Veh Fuel Tx | 65,444 | 65,000 | 65,000 |
| Recov-State-Comml Drv Lic | 723,421 | 410,350 | 410,350 |
| Recov-Debt Svc WF/Refuse | 5,865,644 | 6,064,228 | 6,162,108 |
| Recov Debt SV-SWDF Sp Fd | 25,135,695 | 25,098,820 | 25,059,204 |
| Recov Debt Svc-Hsg Sp Fd | 11,622,370 | 9,688,625 | 10,999,841 |
| Recov Debt Svc-Swr Fund | 10,536,683 | 19,694,750 | 9,814,132 |
| Recoveries - Others | 636,226 | 0 | 0 |

Detailed Statement of Revenues and Surplus

General Fund (110)

General Fund

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|----------------------|-----------------------|----------------------|
| Miscellaneous Revenues | | | |
| Reimb State-Fireboat Oper | 1,234,731 | 1,395,264 | 1,745,264 |
| Reimb State-HPD Civil Def | 36,500 | 29,000 | 29,000 |
| Reimb State-Mv Insp Prgm | 918,993 | 528,590 | 528,590 |
| Reimb Of Admin Cost-Ewa | 48,935 | 50,000 | 50,000 |
| Reimb For Blood Test-DUI | 532 | 500 | 500 |
| Reimb From Org. Plates | 8,770 | 11,300 | 11,300 |
| Towing Service Premiums | 557,339 | 560,000 | 560,000 |
| Other Sundry Realization | 5,100 | 0 | 0 |
| Sund Refunds-Prior Expend | 6,255,045 | 1,337,260 | 1,337,260 |
| Sund Refunds-Curr Exp | 127,641 | 0 | 0 |
| Vacation Accum Deposits | 168,275 | 15,000 | 15,000 |
| Misc Rev/Cash Over/Short | 7 | 0 | 0 |
| Auction Sale-Impound Veh | 204,241 | 161,020 | 161,020 |
| Auction Sale-Unclaim Prop | 36,819 | 40,000 | 40,000 |
| Sale-Other Mtls & Suppl | 1,380 | 1,870 | 1,870 |
| Total — Miscellaneous Revenues | \$ 96,489,787 | \$ 126,733,807 | \$ 87,344,870 |
| Revolving Fund Revenues | | | |
| Repay Dchd Loans-Others | \$ 893 | \$ 0 | \$ 0 |
| Total — Revolving Fund Revenues | \$ 893 | \$ 0 | \$ 0 |
| Non-Revenue Receipts | | | |
| Recov Swr Fd(WWM Radio) | \$ 35,000 | \$ 0 | \$ 0 |
| Recov-Debt Svc Golf Fd | 8,286,308 | 8,048,173 | 8,266,878 |
| Recov D/S-Spec Events Fd | 5,089,510 | 5,072,055 | 5,464,587 |
| Recov D/S-Hanauma Bay Fd | 1,505,016 | 1,602,495 | 1,582,941 |
| Recov Debt Svc-Hwy Fund | 23,918,782 | 27,401,877 | 35,006,872 |
| Recov Case-Spec Events Fd | 558,000 | 774,000 | 823,000 |
| Recov Case-Hanauma Bay Fd | 191,400 | 215,800 | 236,900 |
| Recov Case - Hwy Beaut Fd | 0 | 145,400 | 147,700 |
| Recov Case - Sw Sp Fd | 7,835,600 | 7,001,600 | 7,295,600 |
| Recov Case-Golf Fund | 915,500 | 903,600 | 929,300 |
| Recov Case-Hwy Fund | 5,663,100 | 6,838,900 | 7,349,200 |
| Recov Case-Sewer Fund | 5,570,000 | 5,747,000 | 6,455,000 |
| Recov Case-Liquor Comm Fd | 180,500 | 174,500 | 180,800 |
| Recov Case - Bikeway Fd | 15,700 | 20,000 | 21,400 |
| Recovery Case-BWS | 3,300,000 | 4,000,000 | 4,768,000 |
| Recov Case-Rental Asst Fd | 11,700 | 11,700 | 11,700 |
| Trfr-Capital Projects Fd | 72,250 | 0 | 0 |
| Trans Fr Ref Gnl Ac-Rent | 263,500 | 263,500 | 263,500 |
| Trf-Liq Comm Fund | 100,000 | 100,000 | 100,000 |
| Trf-Sewer Fund For Rent | 472,500 | 472,500 | 472,500 |
| Trans Fr Sewer To Gen Fd | 25,000,000 | 35,000 | 35,000 |
| Total — Non-Revenue Receipts | \$ 88,984,366 | \$ 68,828,100 | \$ 79,410,878 |

Detailed Statement of Revenues and Surplus

General Fund (110)

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|-----------------------------|-----------------------|-----------------------|-----------------------|
| Unreserved Fund Balance | \$ 51,496,248 | \$ 41,479,546 | \$ 47,447,112 |
| Interfund Transfer | \$ (84,934,311) | \$ (108,737,675) | \$ (120,880,646) |
| Total — General Fund | \$ 685,062,157 | \$ 738,617,562 | \$ 786,976,863 |

General Fund

Detailed Statement of Revenues and Surplus

Highway Fund (120)

This fund accounts for the disposition of proceeds from special revenues earmarked by law for highway and related activities. Major revenue sources include the City fuel tax, vehicle weight tax, and public utility franchise tax.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---|----------------------|----------------------|----------------------|
| Taxes | | | |
| Hawaiian Electric Company | \$ 23,949,434 | \$ 25,600,000 | \$ 26,200,000 |
| GASCO Inc | 1,467,907 | 1,547,700 | 1,547,700 |
| Fuel Tax - Current Year | 49,270,938 | 51,315,000 | 52,085,000 |
| Total — Taxes | \$ 74,688,279 | \$ 78,462,700 | \$ 79,832,700 |
| Licenses and Permits | | | |
| Storm Drain Connection Fee | \$ 7,500 | \$ 8,200 | \$ 8,200 |
| Non-Storm Water Discharge Permit | 300 | 0 | 0 |
| Grading Excavation & Fill | 224,627 | 300,000 | 300,000 |
| Motor Vehicle Weight Tax | 34,067,166 | 42,672,280 | 53,325,280 |
| Delinquent Motor Vehicle Weight Tax Penalty | 786,484 | 785,790 | 785,790 |
| Other Vehicle Weight Tax | 1,465,348 | 1,541,840 | 1,541,840 |
| Delinquent Other Vehicle Weight Tax Penalty | 55,228 | 55,100 | 55,100 |
| Taxi Stand Permit Fee | 7,310 | 6,830 | 6,830 |
| Taxi Stand Decals | 85 | 80 | 80 |
| Freight Curb Load Zone-Permit | 198,344 | 212,450 | 212,450 |
| Freight Curb Load Zone-Decals | 8,772 | 8,780 | 8,780 |
| Pass Loading Zone-Permit | 10,414 | 10,510 | 10,510 |
| Pass Loading Zone-Decals | 438 | 440 | 440 |
| Excavation/Repair-Street & Sidewalk | 74,418 | 85,000 | 85,000 |
| Total — Licenses and Permits | \$ 36,906,434 | \$ 45,687,300 | \$ 56,340,300 |
| Intergovernmental Revenue | | | |
| EPA Grant Projects | \$ 0 | \$ 200,000 | \$ 300,000 |
| Total — Intergovernmental Revenue | \$ 0 | \$ 200,000 | \$ 300,000 |
| Charges for Services | | | |
| Witness Fees | \$ 42 | \$ 0 | \$ 0 |
| Sidewalk Specs File Fee | 10,200 | 11,600 | 12,000 |
| Driveway Specs File Fee | 3,400 | 3,400 | 3,400 |
| Duplicate Copy-Any Record | 353 | 100 | 100 |
| Sidewalk Area Cleaning | 0 | 500 | 500 |
| Sidewalk Repair | 44,142 | 44,100 | 45,800 |
| Other - Street & Sidewalk Charges | 0 | 500 | 500 |
| Parking Placards | 600 | 0 | 0 |
| Street Parking Meter | 2,419,482 | 3,000,000 | 3,750,000 |
| Frm Damaged Parking Meter | 6,315 | 6,500 | 6,500 |
| Kuhio-Kaiolu Parking Lot | 163,340 | 100,000 | 257,250 |
| Bishop-Kukui Parking#2 | 325,943 | 0 | 0 |
| Kaimuki Parking Lot | 606,176 | 700,000 | 954,750 |

Detailed Statement of Revenues and Surplus

Highway Fund (120)

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---------------------------------------|----------------------|----------------------|----------------------|
| Charges for Services | | | |
| Kailua Parking Lot | 173,587 | 196,500 | 273,000 |
| Kalakaua Parking Lot | 143,872 | 140,000 | 140,000 |
| Zoo Parking Lot | 234,637 | 245,000 | 245,000 |
| Civic Center Parking Lot | 100,262 | 115,300 | 157,500 |
| River-Nimitz-Parking | 2,082 | 0 | 0 |
| Parking Chgs - Salt Lake- | 40,276 | 52,500 | 52,500 |
| Parking Charges-Palace Sq | 72,609 | 83,500 | 114,000 |
| HPD Parking Lot | 13,139 | 15,000 | 20,250 |
| Kailua Elderly Hsg P/Lot | 77,872 | 90,000 | 122,250 |
| Reloc-St Light Facilities | 0 | 100 | 100 |
| Use Of Poles-TV Cables | 0 | 200 | 200 |
| Lamppost Banner Display | 23,450 | 23,450 | 23,450 |
| Total — Charges for Services | \$ 4,461,779 | \$ 4,828,250 | \$ 6,179,050 |
| Fines and Forfeits | | | |
| Fines-Storm Water | \$ 5,000 | \$ 50,000 | \$ 50,000 |
| Total — Fines and Forfeits | \$ 5,000 | \$ 50,000 | \$ 50,000 |
| Miscellaneous Revenues | | | |
| Kekaulike Dia Hd Blk Pkg | \$ 0 | \$ 62,500 | \$ 62,500 |
| Marin Tower Pkg Garage | 47,240 | 375,000 | 375,000 |
| Harbor Court Garage | 343,472 | 312,500 | 312,500 |
| Rental For Use Of Land | 68,164 | 79,702 | 68,950 |
| Kukui Plaza Garage | 683,648 | 781,250 | 781,250 |
| Smith-Beretania Parking | 31,324 | 125,000 | 125,000 |
| Land | 0 | 393,222 | 325,190 |
| City Buses | 6,610 | 0 | 0 |
| Other - Sale of Fixed Asset | 42,100 | 0 | 0 |
| Recov-Damaged St Lights | 143,225 | 120,000 | 120,000 |
| Recov-Damaged Traf Signal | 83,529 | 115,000 | 115,000 |
| Recovery Of Traffic Signs | 533 | 600 | 600 |
| Recov For Graffiti Loss | 0 | 50 | 50 |
| Recov-Overhead Charges | 11,496 | 9,000 | 9,400 |
| Recov-Embezzlement Loss | 3,797 | 0 | 0 |
| Recov-Overtime Inspection | 0 | 5,200 | 5,200 |
| Recov-Court Ordered Restitution | 152 | 0 | 0 |
| Reimb State-Traf Sig Main | 248,227 | 270,000 | 275,000 |
| Sund Refunds-Prior Expend | 363,082 | 50,000 | 50,000 |
| Sund Refunds-Curr Exp | 7,425 | 0 | 0 |
| Vacation Accum Deposits | 9,747 | 0 | 0 |
| Sale Of Scrap Materials | 1,559 | 1,000 | 1,000 |
| Total — Miscellaneous Revenues | \$ 2,095,330 | \$ 2,700,024 | \$ 2,626,640 |
| Unreserved Fund Balance | \$ 25,519,141 | \$ 23,079,596 | \$ 9,005,810 |

Detailed Statement of Revenues and Surplus

Highway Fund (120)

Highway Fund

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|-----------------------------|----------------------|----------------------|----------------------|
| Interfund Transfer | \$ (63,158,880) | \$ (82,413,462) | \$ (84,803,238) |
| Total — Highway Fund | \$ 80,517,083 | \$ 72,594,408 | \$ 69,531,262 |

Detailed Statement of Revenues and Surplus

Highway Beautification Fund (130)

This fund accounts for receipts (\$5.00 per vehicle) collected for each certificate of registration. These monies are expended primarily for the beautification of highways under the jurisdiction of the City and the disposition of abandoned vehicles.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|---------------------|----------------------|----------------------|
| Charges for Services | | | |
| Hwy Beautification Fees | \$ 2,969,361 | \$ 3,067,450 | \$ 3,067,450 |
| Total — Charges for Services | \$ 2,969,361 | \$ 3,067,450 | \$ 3,067,450 |
| Miscellaneous Revenues | | | |
| Sund Refunds-Prior Expend | \$ 42,105 | \$ 0 | \$ 0 |
| Total — Miscellaneous Revenues | \$ 42,105 | \$ 0 | \$ 0 |
| Unreserved Fund Balance | \$ 71,058 | \$ 101,270 | \$ 115,600 |
| Interfund Transfer | \$ 0 | \$ (145,400) | \$ (147,700) |
| Total — Highway Beautification Fund | \$ 3,082,524 | \$ 3,023,320 | \$ 3,035,350 |

Detailed Statement of Revenues and Surplus

Bikeway Fund (140)

This fund accounts for receipts from the bicycle registration fee of \$15.00 which is earmarked for operating costs and acquisition, design, construction, improvement, repair and maintenance costs related to bike-ways, including the installation and repair of storm drains and bridges.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|-------------------------------------|---------------------|----------------------|----------------------|
| Licenses and Permits | | | |
| Bicycle Licenses | \$ 387,192 | \$ 413,400 | \$ 413,400 |
| Total — Licenses and Permits | \$ 387,192 | \$ 413,400 | \$ 413,400 |
| Non-Revenue Receipts | | | |
| Trfr-Capital Projects Fd | \$ 83,677 | \$ 0 | \$ 0 |
| Total — Non-Revenue Receipts | \$ 83,677 | \$ 0 | \$ 0 |
| Unreserved Fund Balance | \$ 567,820 | \$ 226,285 | \$ 487,000 |
| Interfund Transfer | \$ (15,700) | \$ (20,000) | \$ (21,400) |
| Total — Bikeway Fund | \$ 1,022,989 | \$ 619,685 | \$ 879,000 |

Detailed Statement of Revenues and Surplus

Parks and Playgrounds Fund (150)

This fund accounts for all monies received in lieu of providing land in perpetuity or dedicating land, together with facilities for park and playground purposes. These monies must be expended for the purchase of land for parks and playgrounds, purchase of park and playground equipment, and/or other improvement of existing parks and playgrounds.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---|---------------------|----------------------|----------------------|
| Miscellaneous Revenues | | | |
| Subdividers-Park/Playgrnd | \$ 312,970 | \$ 0 | \$ 0 |
| Total — Miscellaneous Revenues | \$ 312,970 | \$ 0 | \$ 0 |
| Non-Revenue Receipts | | | |
| Trfr-Capital Projects Fd | \$ 770,116 | \$ 0 | \$ 0 |
| Total — Non-Revenue Receipts | \$ 770,116 | \$ 0 | \$ 0 |
| Unreserved Fund Balance | \$ 5,579,582 | \$ 3,162,668 | \$ 2,163,700 |
| Total — Parks and Playgrounds Fund | \$ 6,662,668 | \$ 3,162,668 | \$ 2,163,700 |

Detailed Statement of Revenues and Surplus

Federal Revenue Sharing Fund (160)

This fund accounts for all monies received from the Federal Government under the State and Local Fiscal Assistance Act of 1972 and expended for the purposes authorized by the provisions of the Act. The expiration date for revenue sharing entitlement payments was September 30, 1986. Prior years' lapses account for the amount available in fiscal year.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--------------------------------------|-------------------|----------------------|----------------------|
| Unreserved Fund Balance | \$ 47,189 | \$ 47,189 | \$ 47,189 |
| Total — Federal Revenue Sharing Fund | \$ 47,189 | \$ 47,189 | \$ 47,189 |

Detailed Statement of Revenues and Surplus

Sewer Fund (170)

This fund accounts for all monies received pursuant to the provisions of the Federal Water Pollution Control Act amendments of 1972 and the Hawaii Revised Statutes and expended for the purposes authorized.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---------------------------------------|------------------------|------------------------|------------------------|
| Licenses and Permits | | | |
| Easement Grants | \$ 5,475 | \$ 0 | \$ 0 |
| Total — Licenses and Permits | \$ 5,475 | \$ 0 | \$ 0 |
| Charges for Services | | | |
| Witness Fees | \$ 20 | \$ 0 | \$ 0 |
| Duplicate Copy-Any Record | 69 | 250 | 250 |
| Sewer Connections | 0 | 2,500 | 3,000 |
| Sewer Lateral Instal | 0 | 25,000 | 30,000 |
| Sewer Service Charges | 111,967,485 | 113,000,000 | 142,680,000 |
| Other - Sewer Charges | 5,854 | 58,000 | 58,000 |
| Wstwr Sys Facil Chgs | 3,076,678 | 6,260,000 | 7,650,000 |
| Total — Charges for Services | \$ 115,050,106 | \$ 119,345,750 | \$ 150,421,250 |
| Fines and Forfeits | | | |
| Fines-Indust WW Discharge | \$ 11,000 | \$ 50,000 | \$ 75,000 |
| Total — Fines and Forfeits | \$ 11,000 | \$ 50,000 | \$ 75,000 |
| Miscellaneous Revenues | | | |
| Investments | \$ 1,771,639 | \$ 7,697,000 | \$ 3,697,000 |
| Equipment | 41,777 | 0 | 0 |
| Recov-Overtime Inspection | 19,913 | 35,000 | 35,000 |
| Sund Refunds-Prior Expend | 1,362 | 0 | 0 |
| Sund Refunds-Curr Exp | 3,144 | 0 | 0 |
| Vacation Accum Deposits | 71,666 | 0 | 0 |
| Sale-Other Mtls & Suppl | 1,500 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 1,911,001 | \$ 7,732,000 | \$ 3,732,000 |
| Non-Revenue Receipts | | | |
| State Revolving Fund | 2,787 | 0 | 0 |
| Total — Non-Revenue Receipts | \$ 2,787 | \$ 0 | \$ 0 |
| Unreserved Fund Balance | \$ 55,863,984 | \$ 3,743,410 | \$ 1,644,000 |
| Interfund Transfer | \$ (41,614,183) | \$ (25,949,250) | \$ (16,776,632) |
| Total — Sewer Fund | \$ 131,230,170 | \$ 104,921,910 | \$ 139,095,618 |

Detailed Statement of Revenues and Surplus

Bus Transportation Fund (180)

This fund was created for the management, operation, and maintenance of the bus transportation system. All revenues generated or received for these purposes, including City appropriations, are deposited in this fund and expended for such purposes.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---|-----------------------|-----------------------|-----------------------|
| Charges for Services | | | |
| Witness Fees | \$ 82 | \$ 0 | \$ 0 |
| Other - Misc Services | 1,750 | 0 | 0 |
| Spc Handicap Transp Fares | 1,382,076 | 1,470,000 | 1,500,000 |
| Total — Charges for Services | \$ 1,383,908 | \$ 1,470,000 | \$ 1,500,000 |
| Miscellaneous Revenues | | | |
| Rental Units (City Prop) | 10,560 | 10,560 | 10,560 |
| Middle Street Rents | 0 | 191,698 | 143,774 |
| Sund Refunds-Prior Expend | 390,672 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 401,232 | \$ 202,258 | \$ 154,334 |
| Utilities or Other Enterprises | | | |
| Bus Fare | \$ 32,769,358 | \$ 39,700,000 | \$ 40,000,000 |
| Recovery Of Damages | 129,302 | 100,000 | 100,000 |
| Bus Advertising | 79,450 | 135,000 | 135,000 |
| OTS-Employee Parking Chge | 127,643 | 132,000 | 132,000 |
| Bus Royalty Income | 2,557 | 2,500 | 2,500 |
| Collectable Bus Pass Sale | 40 | 300 | 300 |
| Other - Bus Transportation | 4,359 | 0 | 0 |
| Total — Utilities or Other Enterprises | \$ 33,112,709 | \$ 40,069,800 | \$ 40,369,800 |
| Non-Revenue Receipts | | | |
| Bus Subsidy-General Fund | \$ 40,494,138 | \$ 29,135,775 | \$ 45,433,109 |
| Bus Subsidy-Highway Fund | 33,576,998 | 48,172,685 | 42,447,166 |
| Total — Non-Revenue Receipts | \$ 74,071,136 | \$ 77,308,460 | \$ 87,880,275 |
| Unreserved Fund Balance | \$ (165,193) | \$ 24,386 | \$ 595,750 |
| Total — Bus Transportation Fund | \$ 108,803,792 | \$ 119,074,904 | \$ 130,500,159 |

Detailed Statement of Revenues and Surplus

Liquor Commission Fund (190)

This fund accounts for all monies collected by as well as received on behalf of the Liquor Commission and used for the operational and administrative costs of the Liquor Commission.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|---------------------|----------------------|----------------------|
| Licenses and Permits | | | |
| Personal Shipment Permit | \$ 540 | \$ 300 | \$ 300 |
| Basic Liquor License (New License) | 87,045 | 100,000 | 100,000 |
| Liquor Application Filing Fee | 5,400 | 5,000 | 5,000 |
| Additional Liquor License (Gross Sale) | 936,647 | 1,050,000 | 1,150,000 |
| Renewal Liquor License | 1,556,340 | 1,563,000 | 1,750,000 |
| Total — Licenses and Permits | \$ 2,585,972 | \$ 2,718,300 | \$ 3,005,300 |
| Charges for Services | | | |
| Witness Fees | \$ 11 | \$ 25 | \$ 25 |
| Liquor Licensee Change Name | 3,475 | 3,500 | 3,500 |
| Charge For Photo ID | 118,780 | 120,000 | 120,000 |
| Charges For Publications | 1,793 | 2,000 | 2,000 |
| Duplicate Copy-Any Record | 1,226 | 2,000 | 2,000 |
| Total — Charges for Services | \$ 125,285 | \$ 127,525 | \$ 127,525 |
| Fines and Forfeits | | | |
| Fines-Liquor Commission | \$ 235,250 | \$ 200,000 | \$ 200,000 |
| Total — Fines and Forfeits | \$ 235,250 | \$ 200,000 | \$ 200,000 |
| Miscellaneous Revenues | | | |
| Sund Refunds-Prior Expend | \$ 248 | \$ 0 | \$ 0 |
| Vacation Accum Deposits | 223 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 471 | \$ 0 | \$ 0 |
| Unreserved Fund Balance | \$ 1,165,704 | \$ 924,327 | \$ 705,194 |
| Interfund Transfer | \$ (280,500) | \$ (274,500) | \$ (280,800) |
| Total — Liquor Commission Fund | \$ 3,832,182 | \$ 3,695,652 | \$ 3,757,219 |

Detailed Statement of Revenues and Surplus

Rental Assistance Fund (203)

This fund accounts for all net receipts from the Hale Pauahi parking structure which are expended for monthly rental assistance payments to landlords on behalf of an eligible applicant.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---------------------------------------|---------------------|----------------------|----------------------|
| Miscellaneous Revenues | | | |
| Parking Stalls | \$ 176,732 | \$ 0 | \$ 0 |
| Other City Facilities | 0 | 233,000 | 233,000 |
| Total — Miscellaneous Revenues | \$ 176,732 | \$ 233,000 | \$ 233,000 |
| Unreserved Fund Balance | \$ 1,033,408 | \$ 1,032,253 | \$ 1,020,600 |
| Interfund Transfer | \$ (11,700) | \$ (11,700) | \$ (11,700) |
| Total — Rental Assistance Fund | \$ 1,198,440 | \$ 1,253,553 | \$ 1,241,900 |

Detailed Statement of Revenues and Surplus

Zoo Animal Purchase Fund (207)

This fund accounts for the proceeds from the sale of surplus animals from the Honolulu Zoo and all donations made specifically for the purchase of animals. Funds in this account shall be expended for the acquisition on zoo animals to include shipping, insurance, travel, and other related costs.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---|-------------------|----------------------|----------------------|
| Miscellaneous Revenues | | | |
| Sale Of Animals | \$ 1,637 | \$ 0 | \$ 0 |
| Total — Miscellaneous Revenues | \$ 1,637 | \$ 0 | \$ 0 |
| Unreserved Fund Balance | \$ 41,293 | \$ 40,245 | \$ 25,245 |
| Total — Zoo Animal Purchase Fund | \$ 42,930 | \$ 40,245 | \$ 25,245 |

Detailed Statement of Revenues and Surplus

Hanauma Bay Nature Preserve Fund (230)

This fund accounts for receipts from the entrance and vehicle admission fees to Hanauma Bay Nature Preserve and is earmarked primarily for the operation, maintenance, and improvement of the Nature Preserve.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---|-----------------------|-----------------------|-----------------------|
| Charges for Services | | | |
| Hanauma Bay Parking | \$ 201,252 | \$ 200,000 | \$ 200,000 |
| Hanauma Bay-Admission | 3,209,909 | 3,300,000 | 3,300,000 |
| Total — Charges for Services | \$ 3,411,161 | \$ 3,500,000 | \$ 3,500,000 |
| Miscellaneous Revenues | | | |
| Hanauma Beach Park Conces | \$ 264,880 | \$ 261,000 | \$ 261,000 |
| Hanauma Shuttle Bus Svc | 15,500 | 12,000 | 12,000 |
| Hanauma Snorkling Rental | 723,800 | 789,600 | 789,600 |
| Hanauma Gift Shop Concessiom | 28,327 | 48,000 | 48,000 |
| Sund Refunds-Prior Expend | 41,760 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 1,074,267 | \$ 1,110,600 | \$ 1,110,600 |
| Non-Revenue Receipts | | | |
| Transfer Fr General Fd | \$ 500,000 | \$ 500,000 | \$ 500,000 |
| Total — Non-Revenue Receipts | \$ 500,000 | \$ 500,000 | \$ 500,000 |
| Unreserved Fund Balance | \$ 531,126 | \$ 1,416,415 | \$ 1,996,000 |
| Interfund Transfer | \$ (1,696,416) | \$ (1,818,294) | \$ (1,819,841) |
| Total — Hanauma Bay Nature Preserve Fund | \$ 3,820,138 | \$ 4,708,721 | \$ 5,286,759 |

Detailed Statement of Revenues and Surplus

Special Reserve Fund (240)

This fund accounts for all monies determined by the Director of Budget and Fiscal Services to be in excess of expenditures at the end of each fiscal year. All monies deposited into this fund shall be used solely for (1) natural disaster relief, (2) unanticipated obligations to third parties, and/or (3) significant events endangering the health, welfare or safety of the residents of the island of Oahu.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|------------------------------|-------------------|----------------------|----------------------|
| Unreserved Fund Balance | \$ 5,033,600 | \$ 5,033,600 | \$ 5,033,600 |
| Total — Special Reserve Fund | \$ 5,033,600 | \$ 5,033,600 | \$ 5,033,600 |

Detailed Statement of Revenues and Surplus

Refuse Genl Operating Acct -SWSF (250)

This fund accounts for all revenues derived from the operation of the City's Refuse Division, solid waste disposal programs, glass recycling program, and other recycling programs. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---|----------------------|----------------------|----------------------|
| Licenses and Permits | | | |
| Refuse Collector-Decal | \$ 208 | \$ 800 | \$ 800 |
| Total — Licenses and Permits | \$ 208 | \$ 800 | \$ 800 |
| Intergovernmental Revenue | | | |
| Pynt Fr St-Glass Disp Fee | \$ 1,647,000 | \$ 1,099,000 | \$ 500,000 |
| Total — Intergovernmental Revenue | \$ 1,647,000 | \$ 1,099,000 | \$ 500,000 |
| Charges for Services | | | |
| Duplicate Copy-Any Record | \$ 97 | \$ 0 | \$ 0 |
| Bus. Automated Refuse Pu | 120 | 0 | 0 |
| Prepaid Coll/Disp Charges | 76,697 | 0 | 0 |
| Business Premises | 554,739 | 540,000 | 540,000 |
| Disposal Charges | 11,276,908 | 11,402,925 | 12,948,300 |
| Disp Chgs Surcharge-Other | 3,858,736 | 3,985,742 | 4,318,956 |
| Disp Chgs Surcharge - C&C | 1,582,928 | 1,719,563 | 1,722,943 |
| Total — Charges for Services | \$ 17,350,225 | \$ 17,648,230 | \$ 19,530,199 |
| Miscellaneous Revenues | | | |
| Investments | \$ 385,829 | \$ 923,000 | \$ 1,248,000 |
| Other Sources | 9,038,749 | 7,890,467 | 6,684,168 |
| Rental For Use Of Land | 2,165 | 0 | 0 |
| Equipment | 2,721 | 0 | 0 |
| Sund Refunds-Prior Expend | 5,365,043 | 0 | 0 |
| Vacation Accum Deposits | 14,250 | 0 | 0 |
| Sale-Other Mtls & Suppl | 74,478 | 0 | 0 |
| Sale Of Recycled Newspap | 12 | 0 | 0 |
| Sale-Recy White Led Paper | 217 | 0 | 0 |
| Sale-Recy Color Led Paper | 10 | 0 | 0 |
| Waimanalo Gulch Rocks | 7,032 | 12,000 | 10,000 |
| Total — Miscellaneous Revenues | \$ 14,890,506 | \$ 8,825,467 | \$ 7,942,168 |
| Utilities or Other Enterprises | | | |
| Tip Fees-Private Direct | \$ 20,855,963 | \$ 22,868,184 | \$ 24,300,000 |
| Electrical Energy Revenue | 32,257,872 | 26,000,000 | 28,000,000 |
| Tip Fees-Other | 14,438,788 | 13,581,957 | 13,858,960 |
| Principal | 14,282,108 | 15,003,700 | 17,610,000 |
| S/H Disposal Chrg H-Power | 7,937 | 0 | 0 |
| Easement-AES Barbers Pt | 25,923 | 0 | 25,923 |
| Total — Utilities or Other Enterprises | \$ 81,868,591 | \$ 77,453,841 | \$ 83,794,883 |

Detailed Statement of Revenues and Surplus

Solid Waste Special Fund (250)

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---|------------------------|------------------------|------------------------|
| Non-Revenue Receipts | | | |
| Transfer Fr General Fd | 26,603,242 | 61,345,409 | 54,764,661 |
| Total — Non-Revenue Receipts | \$ 26,603,242 | \$ 61,345,409 | \$ 54,764,661 |
| Unreserved Fund Balance | \$ 35,518,057 | \$ 19,494,671 | \$ 13,884,619 |
| Interfund Transfer | \$ (39,100,439) | \$ (38,428,148) | \$ (38,780,412) |
| Total — Solid Waste Special Fund (250) | \$ 138,777,390 | \$ 147,439,270 | \$ 141,636,918 |

Detailed Statement of Revenues and Surplus

Community Development Fund (310)

This fund accounts for monies provided by the Federal government under the Housing and Community Development Act of 1974, as amended; the National Affordable Housing Act of 1990, as amended; monies generated as program income; and monies carried over from prior years. Funds are expended to carry out the objectives of the Acts. Funds under the HOME program are funded under the Federal Grants Projects Fund beginning in fiscal year 1977.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---|----------------------|----------------------|-----------------------|
| Intergovernmental Revenue | | | |
| CDBG, PL-93-383 | \$ 7,369,523 | \$ 12,556,000 | \$ 11,225,510 |
| CDBG-Program Income | 1,678,417 | 2,576,000 | 0 |
| Total — Intergovernmental Revenue | \$ 9,047,940 | \$ 15,132,000 | \$ 11,225,510 |
| Unreserved Fund Balance | \$ 1,973,970 | \$ 1,973,970 | \$ 1,433,910 |
| Interfund Transfer | \$ 0 | \$ 0 | \$ (1,200,000) |
| Total — Community Development Fund | \$ 11,021,910 | \$ 17,105,970 | \$ 11,459,420 |

Detailed Statement of Revenues and Surplus

Golf Fund (350)

This fund accounts for all receipts derived from the operation of the City's golf facilities. All funds are expended for the management, operation and maintenance of the municipal golf courses.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---------------------------------------|-----------------------|-----------------------|-----------------------|
| Charges for Services | | | |
| Golf Course Fees | 5,157,204 | 5,099,439 | 5,900,567 |
| Total — Charges for Services | \$ 5,157,204 | \$ 5,099,439 | \$ 5,900,567 |
| Miscellaneous Revenues | | | |
| Other Sources | \$ 178 | \$ 0 | \$ 0 |
| Golf Course Cart Rentals | 2,622,326 | 2,405,932 | 2,827,564 |
| Golf Course-Pro Shops | 7,700 | 8,500 | 8,460 |
| Golf Course Food Concession | 125,609 | 110,688 | 110,688 |
| Golf Course Driving Range | 455,111 | 360,000 | 360,000 |
| Sund Refunds-Prior Expend | 2,926 | 0 | 0 |
| Sund Refunds-Curr Exp | 544 | 0 | 0 |
| Misc Rev/Cash Over/Short | 1 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 3,214,395 | \$ 2,885,120 | \$ 3,306,712 |
| Non-Revenue Receipts | | | |
| Transfer Fr General Fd | \$ 9,041,943 | \$ 9,683,726 | \$ 10,308,750 |
| Total — Non-Revenue Receipts | \$ 9,041,943 | \$ 9,683,726 | \$ 10,308,750 |
| Unreserved Fund Balance | \$ 336,307 | \$ 280,361 | \$ 0 |
| Interfund Transfer | \$ (9,201,808) | \$ (8,951,773) | \$ (9,196,178) |
| Total — Golf Fund | \$ 8,548,041 | \$ 8,996,873 | \$ 10,319,851 |

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

This fund accounts for all revenues derived from the operation of the City's auditorium facilities, Waikiki Shell and Honolulu Zoo. All funds are expended for the operation of the Department of Enterprise Services.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|-------------------------------------|---------------------|----------------------|----------------------|
| Charges for Services | | | |
| Svc Fee-Dishonored Checks | \$ 40 | \$ 0 | \$ 0 |
| Surcharge On Tickets | 40,995 | 85,000 | 0 |
| Duplicate Copy-Any Record | 15 | 0 | 0 |
| Honolulu Zoo | 1,330,365 | 1,260,200 | 1,260,200 |
| Total — Charges for Services | \$ 1,371,415 | \$ 1,345,200 | \$ 1,260,200 |
| Miscellaneous Revenues | | | |
| Investments | \$ 10,315 | \$ 10,000 | \$ 17,000 |
| Other Sources | 370 | 0 | 0 |
| Rental For Use Of Land | 19,300 | 18,000 | 18,000 |
| Arena | 476,543 | 747,500 | 705,000 |
| Pikake Room (Assembly Hall) | 49,859 | 80,000 | 65,000 |
| Meeting Rooms | 144,539 | 147,500 | 150,000 |
| Exhibition Hall | 342,313 | 385,000 | 400,000 |
| Concert Hall | 215,221 | 346,500 | 325,000 |
| Waikiki Shell | 142,428 | 218,000 | 160,000 |
| Galleria (Other Area) | 14,267 | 4,500 | 15,000 |
| Riser And Chair Setup | 32,395 | 198,000 | 200,000 |
| Chair And Table Setup | 115,725 | 0 | 0 |
| Stage Setup | 55,705 | 0 | 0 |
| Moving Equipment | 100 | 0 | 0 |
| Ushering Service | 170,769 | 220,000 | 200,000 |
| Spotlight And Sound Setup | 81,152 | 111,500 | 112,000 |
| Excessive Cleanup | 51,322 | 0 | 0 |
| Piano | 2,080 | 0 | 0 |
| Box Office Service | 101,205 | 360,000 | 223,000 |
| Other Personal Services | 70,326 | 78,000 | 127,000 |
| Parking Stalls | 0 | 2,500 | 0 |
| Food Conces-Auditoriums | 656,147 | 657,500 | 660,000 |
| Parking-Auditoriums | 1,238,001 | 1,300,000 | 1,310,000 |
| Other-Auditoriums | 1,760 | 3,500 | 2,200 |
| Novelty Sales Concess-Aud | 20,251 | 60,000 | 40,000 |
| Ala Moana Conces-Waikiki | 52,000 | 48,000 | 48,000 |
| Honolulu Zoo Food Conces | 120,000 | 120,000 | 120,000 |
| Kailua Park Food Conces | 14,300 | 13,200 | 13,200 |
| Kapiolani Beach Conces | 15,535 | 12,000 | 12,000 |
| Waikiki Beach Food Conces | 132,000 | 132,000 | 132,000 |
| Sandy Beach Mob Fd Conces | 8,638 | 7,404 | 7,404 |
| Waikiki Surfbld Lockr Conc | 56,063 | 24,000 | 24,000 |

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---------------------------------------|-----------------------|-----------------------|-----------------------|
| Miscellaneous Revenues | | | |
| Pouring Rts-Vending Mach | 142,431 | 120,000 | 120,000 |
| Pouring Rts-Syrup Rebates | 14,200 | 12,000 | 12,000 |
| Pouring Rights - Others | 44,996 | 40,000 | 40,000 |
| Koko Head Stables Conces | 24,024 | 24,024 | 24,024 |
| Waikiki Beach Conces-Othr | 378,594 | 800,497 | 847,632 |
| Veh-Mounted Food Conces | 7,200 | 7,200 | 7,200 |
| Automatic Teller Machines | 9,400 | 0 | 0 |
| Recov Of Utility Charges | 9,600 | 14,500 | 9,600 |
| Sund Refunds-Prior Expend | 6,176 | 0 | 0 |
| Vacation Accum Deposits | 15,583 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 5,062,833 | \$ 6,322,825 | \$ 6,146,260 |
| Non-Revenue Receipts | | | |
| Transfer Fr General Fd | \$ 8,294,988 | \$ 8,072,765 | \$ 9,874,126 |
| Total — Non-Revenue Receipts | \$ 8,294,988 | \$ 8,072,765 | \$ 9,874,126 |
| Unreserved Fund Balance | \$ 483,663 | \$ 62,356 | \$ 0 |
| Interfund Transfer | \$ (5,647,510) | \$ (5,846,055) | \$ (6,287,587) |
| Total — Special Events Fund | \$ 9,565,389 | \$ 9,957,091 | \$ 10,992,999 |

Special Events Fund

Detailed Statement of Revenues and Surplus

Farmers Home Admin Loan Fund (370)

This fund accounts for all proceeds from the issuance and sale of bonds to the Farmers Home Administration for the purpose of financing portions of the cost of such projects as approved by the Farmers Home Administration.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--------------------------------------|-------------------|----------------------|----------------------|
| Unreserved Fund Balance | \$ 46,291 | \$ 46,291 | \$ 46,291 |
| Total — Farmers Home Admin Loan Fund | \$ 46,291 | \$ 46,291 | \$ 46,291 |

Detailed Statement of Revenues and Surplus

Special Projects Fund (380)

This fund accounts for all monies received under special contracts entered into, by and between the City and the State. Monies received from various sources for operating and capital improvement expenditures for which no financing has been provided in other funds, such as contributions from property owners exclusive of improvement district assessment collections, are also accounted for in this fund.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|---------------------|----------------------|----------------------|
| Intergovernmental Revenue | | | |
| Office Of Youth Services | \$ 0 | \$ 50,300 | \$ 50,300 |
| Workforce Investment Act | 0 | 213,993 | 213,993 |
| Healthy Hawaii Initiative Project | 64,159 | 200,000 | 200,000 |
| HTA-County Product Enrichment | 200,000 | 0 | 0 |
| Community Programming | 86,779 | 55,444 | 46,582 |
| Lifeguard Services At State Parks | 331,744 | 416,992 | 472,000 |
| Program On Aging-State Share | 3,210,860 | 3,742,154 | 3,476,000 |
| LEPC Emergency Planning | 38,831 | 45,000 | 45,000 |
| AFC Admin Assist's Pay | 35,000 | 35,000 | 35,000 |
| Family Self-Sufficiency | 281,822 | 0 | 0 |
| Ho'ala - JTPA | 619,751 | 765,102 | 765,102 |
| Jobs - JTPA | 241,823 | 274,328 | 274,328 |
| HI Career Crim Prosecutn | 0 | 808,764 | 746,624 |
| St Criminal Forfeit Grant | 620,222 | 0 | 0 |
| Victim/Witness Kokua Prgm | 375,194 | 656,432 | 605,228 |
| Total — Intergovernmental Revenue | \$ 6,106,185 | \$ 7,263,509 | \$ 6,930,157 |
| Non-Revenue Receipts | | | |
| State Grants | \$ 0 | \$ 77,000 | \$ 77,000 |
| Grants From Othr Agencies | 0 | 312,500 | 312,500 |
| Total — Non-Revenue Receipts | \$ 0 | \$ 389,500 | \$ 389,500 |
| Total — Special Projects Fund | \$ 6,106,185 | \$ 7,653,009 | \$ 7,319,657 |

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

This fund accounts for all monies received from the Federal government as grants for specific projects as well as supporting monies from other sources, where such monies are not accountable in any other fund. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--------------------|-------------------|----------------------|----------------------|
|--------------------|-------------------|----------------------|----------------------|

Federal Grants Fund - Operating

| | | | |
|--|------------|--------------|------------|
| Intergovernmental Revenue | | | |
| HOME Grant | \$ 66,844 | \$ 2,698,395 | \$ 688,832 |
| HUD-Youthbuild Program | 334,963 | 236,064 | 350,000 |
| Office Of Youth Services | 0 | 50,300 | 0 |
| Child Care Coordinator | 0 | 391,708 | 0 |
| Workforce Investment Act | 6,062,889 | 6,928,428 | 6,969,441 |
| Youth Offender Demo Pgm | 414,608 | 185,250 | 600,000 |
| Program On Aging | 3,075,208 | 3,804,772 | 4,403,552 |
| Supportive Housing Program | 230 | 3,050,000 | 3,050,000 |
| Shelter Plus Care Program | 467,160 | 0 | 0 |
| HOME Grant-Program Income | 76,576 | 75,000 | 0 |
| Assist To Firefighters Gr | 190,003 | 0 | 0 |
| Med-Legal Collaborative | 30,000 | 0 | 0 |
| Weed And Seed Grant | 0 | 152,508 | 0 |
| Equipment Support Funds | 128,755 | 0 | 0 |
| AMTRAK Funds | 1,000,000 | 0 | 0 |
| FTA-49 USC Chapter 53 | 21,301,082 | 20,009,511 | 21,800,000 |
| FHWA Traffic Control System | 0 | 0 | 154,272 |
| Summer Food Service Program | 252,572 | 300,000 | 300,000 |
| FEMA FY02 Supp Grant Fds | 60,126 | 0 | 0 |
| Volunteer Fire Assistance | 50,000 | 0 | 0 |
| Bioterrorism Preparedness | 2,500 | 0 | 0 |
| Ho'omana Youth Program | 0 | 100,000 | 0 |
| DV-Penal Summons & Prosecution | 80,027 | 0 | 147,672 |
| Gun Violence Prosecution | 40,000 | 0 | 0 |
| Crime Victim Assist Grant | 394,549 | 441,300 | 577,504 |
| Rural Oahu Development Program | 29,203 | 433,028 | 250,000 |
| Justice Assist. Grant | 0 | 0 | 556,404 |
| Community Prosecution | 1,982 | 0 | 0 |
| Byrne Formula Grant | 0 | 0 | 152,508 |
| Local Law Enforcement Block Grant-Year 8 | 493,158 | 0 | 255,840 |
| Local Law Enforcement Block Grant-Year 7 | 0 | 255,840 | 0 |
| DEA Marijuana Grant | 153,000 | 0 | 0 |
| PHDEP Grant | 99,677 | 0 | 0 |
| Domestic Violence/VAWA 99 | 76,246 | 0 | 183,492 |
| HIDTA Program | 1,579,548 | 0 | 0 |

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|----------------------|----------------------|----------------------|
| Intergovernmental Revenue | | | |
| Juvenile Accountability | 668,594 | 300,000 | 300,000 |
| Homeland Security O.T. | 945,808 | 0 | 0 |
| Homeland Security Grants | 1,886,063 | 0 | 62,388 |
| Metropolitan Medical Strike Team | 14,080 | 0 | 0 |
| Domestic Preparedness-Weapons Mass Destruction | 129,598 | 0 | 0 |
| Coastal Zone Management | 246,909 | 228,604 | 253,740 |
| 21st Century Learning Center | 0 | 78,500 | 78,500 |
| Rebuild America Program | 7,400 | 0 | 0 |
| Walkwise Kupuna | 38,699 | 0 | 0 |
| Total — Intergovernmental Revenue | \$ 40,398,057 | \$ 39,719,208 | \$ 41,134,145 |
| Miscellaneous Revenues | | | |
| Investments | \$ 7,432 | \$ 0 | \$ 0 |
| Sund Refunds-Prior Expend | 26,117 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 33,549 | \$ 0 | \$ 0 |
| Non-Revenue Receipts | | | |
| Federal Grants | \$ 0 | \$ 0 | \$ 200,000 |
| Total — Non-Revenue Receipts | \$ 0 | \$ 0 | \$ 200,000 |
| Unreserved Fund Balance | \$ 0 | \$ 0 | \$ 1,015,878 |
| Total — Federal Grants Fund - Operating | \$ 40,431,606 | \$ 39,719,208 | \$ 42,350,023 |

Federal Grants Fund - CIP

| | | | |
|--|----------------------|---------------------|----------------------|
| Intergovernmental Revenue | | | |
| HOME Grant | \$ 1,364,556 | \$ 5,912,436 | \$ 4,081,662 |
| Housing Opportunity-HOPWA | 161,126 | 467,223 | 453,937 |
| Land/Water Conservation Fund Act | 100,000 | 0 | 0 |
| HOME Grant-Program Income | 34,017 | 700,000 | 289,938 |
| FTA-49 USC Chapter 53 | 9,845,005 | 0 | 18,920,000 |
| FHWA Traffic Control System | 0 | 0 | 3,800,000 |
| FHWA-Bridge Inspections | 0 | 0 | 280,000 |
| Federal Aid Urban System | 268,541 | 0 | 0 |
| Emergency Shelter Grants Program | 111,957 | 442,685 | 433,643 |
| COPS MORE '98 Grant | 248,732 | 0 | 0 |
| Total — Intergovernmental Revenue | \$ 12,133,934 | \$ 7,522,344 | \$ 28,259,180 |
| Charges for Services | | | |
| Svc Fee-Dishonored Checks | \$ 20 | \$ 0 | \$ 0 |
| Total — Charges for Services | \$ 20 | \$ 0 | \$ 0 |
| Non-Revenue Receipts | | | |
| Trf-Comm Development Fd | \$ 342,130 | \$ 0 | \$ 0 |
| Total — Non-Revenue Receipts | \$ 342,130 | \$ 0 | \$ 0 |

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|-----------------------------------|-------------------|----------------------|----------------------|
| Total — Federal Grants Fund - CIP | \$ 12,476,084 | \$ 7,522,344 | \$ 28,259,180 |
| Total — Federal Grants Fund (390) | \$ 52,907,690 | \$ 47,241,552 | \$ 70,609,203 |

Federal Grants Fund - CIP

Detailed Statement of Revenues and Surplus

Housing & Comm Dev Rehab Fund (410)

This fund makes loan monies available-primarily to low and moderate income applicants unable to secure or qualify for funds-under the Rehabilitation Loan Program sponsored by the Federal government.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|---------------------|-----------------------|----------------------|
| Miscellaneous Revenues | | | |
| Investments | \$ 92,914 | \$ 200,000 | \$ 200,000 |
| Other Sources | 3,930 | 4,000 | 60,000 |
| Total — Miscellaneous Revenues | \$ 96,844 | \$ 204,000 | \$ 260,000 |
| Revolving Fund Revenues | | | |
| Principal | \$ 2,249,830 | \$ 2,300,000 | \$ 2,300,000 |
| Interest | 78,996 | 145,000 | 120,000 |
| Late Charge | 1,233 | 1,400 | 1,400 |
| Total — Revolving Fund Revenues | \$ 2,330,059 | \$ 2,446,400 | \$ 2,421,400 |
| Non-Revenue Receipts | | | |
| Trans Fr Comm Dev Fd | \$ 0 | \$ 0 | \$ 1,200,000 |
| Total — Non-Revenue Receipts | \$ 0 | \$ 0 | \$ 1,200,000 |
| Unreserved Fund Balance | \$ 0 | \$ 6,830,808 | \$ 0 |
| Interfund Transfer | \$ 0 | \$ (6,830,808) | \$ 0 |
| Total — Housing & Comm Dev Rehab Fund | \$ 2,426,903 | \$ 2,650,400 | \$ 3,881,400 |

Detailed Statement of Revenues and Surplus

Pauahi Project Expend, HI R-15 Fund (430)

This fund was created to facilitate financing of the Pauahi Project redevelopment plan providing for the acquisition, clearance, construction of site improvements, and sale or lease of home, apartment, and commercial sites to private parties for development in accordance with said plans.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|---------------------|-----------------------|----------------------|
| Miscellaneous Revenues | | | |
| Investments | \$ 229,613 | \$ 0 | \$ 0 |
| Rental Units (HCD Prop) | 284,242 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 513,855 | \$ 0 | \$ 0 |
| Unreserved Fund Balance | \$ 537,839 | \$ 1,051,693 | \$ 807,353 |
| Interfund Transfer | \$ 0 | \$ (2,000,000) | \$ 0 |
| Total — Pauahi Project Expend, HI R-15 Fund | \$ 1,051,694 | \$ (948,307) | \$ 807,353 |

Detailed Statement of Revenues and Surplus

Housing & Comm Dev Sec 8 Fund (470)

This fund accounts for all monies received from the Federal government under the Housing and Community Development Act of 1974 for the purpose set forth under Title II of the Act.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|----------------------|----------------------|----------------------|
| Intergovernmental Revenue | | | |
| Section 8 Mod Rehab (001) | 53,436 | 65,000 | 70,000 |
| Section 8 Existing Housing Voucher Program | 32,612,144 | 35,400,000 | 36,572,410 |
| Section 8 Mod Rehab (002) | 106,851 | 110,000 | 118,000 |
| Total — Intergovernmental Revenue | \$ 32,772,431 | \$ 35,575,000 | \$ 36,760,410 |
| Miscellaneous Revenues | | | |
| Investments | \$ 43,807 | \$ 0 | \$ 0 |
| Other Sources | 3,171 | 0 | 0 |
| Other - Escheats | 37,425 | 0 | 0 |
| Sund Refunds-Prior Expend | 118,509 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 202,912 | \$ 0 | \$ 0 |
| Total — Housing & Comm Dev Sec 8 Fund | \$ 32,975,343 | \$ 35,575,000 | \$ 36,760,410 |

Detailed Statement of Revenues and Surplus

Leasehold Conversion Fund (490)

This fund accounts for all monies to assist lessees of land upon which are situated either residential condominium, cooperative housing, or residential planned development to purchase those lands at fair and reasonable prices.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|-------------------|----------------------|----------------------|
| Miscellaneous Revenues | | | |
| Investments | \$ 2,944 | \$ 0 | \$ 0 |
| Recov-Leasehold Pgm | 108,862 | 202,564 | 200,000 |
| Total — Miscellaneous Revenues | \$ 111,806 | \$ 202,564 | \$ 200,000 |
| Unreserved Fund Balance | \$ 300,815 | \$ 317,250 | \$ 219,200 |
| Total — Leasehold Conversion Fund | \$ 412,621 | \$ 519,814 | \$ 419,200 |

Detailed Statement of Revenues and Surplus

General Improvement Bond Fund (610)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for public improvements specified to be expended from this fund.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|----------------------|----------------------|----------------------|
| Non-Revenue Receipts | | | |
| General Obligation Bonds | \$ 41,814,996 | \$ 56,396,000 | \$ 63,576,000 |
| Proceeds from TECP | 51,241,566 | 0 | 0 |
| Total — Non-Revenue Receipts | \$ 93,056,562 | \$ 56,396,000 | \$ 63,576,000 |
| Total — General Improvement Bond Fund | \$ 93,056,562 | \$ 56,396,000 | \$ 63,576,000 |

Detailed Statement of Revenues and Surplus

Highway Improvement Bond Fund (620)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for highway and related public improvements specified to be expended from this fund.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|----------------------|----------------------|----------------------|
| Non-Revenue Receipts | | | |
| General Obligation Bonds | \$ 63,543,046 | \$ 71,368,000 | \$ 61,229,000 |
| Proceeds from TECP | 30,000,000 | 0 | 0 |
| Total — Non-Revenue Receipts | \$ 93,543,046 | \$ 71,368,000 | \$ 61,229,000 |
| Total — Highway Improvement Bond Fund | \$ 93,543,046 | \$ 71,368,000 | \$ 61,229,000 |

Detailed Statement of Revenues and Surplus

Capital Projects Fund (640)

This fund accounts for monies received from sources other than the federal government, in form of grants, entitlements, shared revenues or payments in lieu of taxes, to fund capital projects, and city monies appropriated for capital projects.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---------------------------------------|---------------------|----------------------|----------------------|
| Miscellaneous Revenues | | | |
| For Street Improvements | \$ 23,724 | \$ 0 | \$ 0 |
| Other - Share of Construction Cost | 2,735,597 | 0 | 0 |
| Developers' Premium | 0 | 0 | 100,000 |
| Total — Miscellaneous Revenues | \$ 2,759,321 | \$ 0 | \$ 100,000 |
| Non-Revenue Receipts | | | |
| Trf-Bikeway Fund | \$ 495,000 | \$ 0 | \$ 0 |
| Trf-Park & Playground Fd | 3,500,000 | 0 | 0 |
| Id B&I Rdmpn Fund | 95,390 | 0 | 0 |
| Assessments | 0 | 0 | 127,000 |
| Total — Non-Revenue Receipts | \$ 4,090,390 | \$ 0 | \$ 127,000 |
| Total — Capital Projects Fund | \$ 6,849,711 | \$ 0 | \$ 227,000 |

Detailed Statement of Revenues and Surplus

Housing Development Special Fund (655)

This fund accounts for the proceeds of general obligation bonds and bond anticipation notes authorized and issued for the purpose of developing housing for sale or for rental and for the proceeds from the sale or rental of housing.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|---|------------------------|-----------------------|------------------------|
| Licenses and Permits | | | |
| Easement Grants | \$ 21,100 | \$ 0 | \$ 0 |
| Total — Licenses and Permits | \$ 21,100 | \$ 0 | \$ 0 |
| Charges for Services | | | |
| Chinatown Gateway-Parking | \$ 358,074 | \$ 375,000 | \$ 375,000 |
| River-Nimitz-Parking | 92,315 | 0 | 0 |
| Total — Charges for Services | \$ 450,389 | \$ 375,000 | \$ 375,000 |
| Miscellaneous Revenues | | | |
| Investments | \$ 249,944 | \$ 401,000 | \$ 401,000 |
| Rental Units (HCD Prop) | 4,061 | 0 | 0 |
| Manoa Elderly-Res | 178,653 | 220,000 | 220,000 |
| Rental-W. Loch Village | 441,563 | 447,500 | 447,500 |
| Chinatown Gateway-Resid | 849,730 | 800,000 | 800,000 |
| Chinatown Gateway-Comm | 184,408 | 265,250 | 265,250 |
| River-Nimitz-Resid | 242,649 | 247,435 | 247,500 |
| River-Nimitz-Comm | 32,721 | 30,500 | 30,500 |
| Marin Tower-Commercial | 123,537 | 107,000 | 107,000 |
| Marin Tower-Residential | 1,077,028 | 1,040,250 | 1,040,250 |
| Developers' Premium | 133,371 | 0 | 0 |
| Recov-Embezzlement Loss | 14,427 | 0 | 0 |
| Hsg Buyback-Shared Equity | 972,917 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 4,505,009 | \$ 3,558,935 | \$ 3,559,000 |
| Utilities or Other Enterprises | | | |
| Area F Renton Village | 59,257 | 0 | 0 |
| Area H Parcel | 976,850 | 0 | 0 |
| Sale-West Loch Inc | 3,234 | 0 | 0 |
| Area C Tenny Village | 202,912 | 0 | 0 |
| Interest-Late Charges | 38,829 | 0 | 0 |
| Purch Money Mrkt Mortgage | 1,737,253 | 0 | 0 |
| Total — Utilities or Other Enterprises | \$ 3,018,335 | \$ 0 | \$ 0 |
| Unreserved Fund Balance | \$ 24,683,860 | \$ 20,372,918 | \$ 13,918,000 |
| Interfund Transfer | \$ (11,622,370) | \$ (9,688,625) | \$ (10,999,841) |
| Total — Housing Development Special Fund | \$ 21,056,323 | \$ 14,618,228 | \$ 6,852,159 |

Detailed Statement of Revenues and Surplus

Sewer Revenue Bond (670)

This fund accounts for proceeds of revenue bonds issued to pay all or part of those appropriations for improvements, repairs, and maintenance of the wastewater system.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|-------------------------------------|-------------------|----------------------|-----------------------|
| Fines and Forfeits | | | |
| Liquidated Contr Damages | \$ 27,900 | \$ 0 | \$ 0 |
| Total — Fines and Forfeits | \$ 27,900 | \$ 0 | \$ 0 |
| Non-Revenue Receipts | | | |
| Sale Of Sewer Rev Bonds | \$ 0 | \$ 10,415,000 | \$ 240,851,100 |
| State Revolving Fund | 227 | 0 | 0 |
| Total — Non-Revenue Receipts | \$ 227 | \$ 10,415,000 | \$ 240,851,100 |
| Total — Sewer Revenue Bond | \$ 28,127 | \$ 10,415,000 | \$ 240,851,100 |

Detailed Statement of Revenues and Surplus

Sld Wst Improvement Bond Fund (680)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for solid waste disposal and related public improvements specified to be expended from this fund.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|---------------------|----------------------|----------------------|
| Non-Revenue Receipts | | | |
| General Obligation Bonds | \$ 7,755,606 | \$ 9,361,000 | \$ 47,080,000 |
| Proceeds from TECP | 836,624 | 0 | 0 |
| Total — Non-Revenue Receipts | \$ 8,592,230 | \$ 9,361,000 | \$ 47,080,000 |
| Total — Sld Wst Improvement Bond Fund | \$ 8,592,230 | \$ 9,361,000 | \$ 47,080,000 |

Detailed Statement of Revenues and Surplus

Municipal Stores Rvlvg Fund (890)

This revolving fund is used to finance the Municipal Stores through bulk purchases and resale of regularly used standard printed forms and various publications dealing with city matters.

| Source of Receipts | FY 2004 Actual | FY 2005 Estimated | FY 2006 Estimated |
|--|-------------------|----------------------|----------------------|
| Revolving Fund Revenues | | | |
| Munic Stores Recoveries | \$ 823 | \$ 0 | \$ 0 |
| Publications | 36,877 | 24,000 | 35,000 |
| Total — Revolving Fund Revenues | \$ 37,700 | \$ 24,000 | \$ 35,000 |
| Unreserved Fund Balance | \$ 139,598 | \$ 145,844 | \$ 180,844 |
| Total — Municipal Stores Rvlvg Fund | \$ 177,298 | \$ 169,844 | \$ 215,844 |

Departmental Revenue Summary

Department of Budget and Fiscal Services

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|--|-----------------------|-----------------------|-----------------------|
| Taxes | | | |
| Real Property Taxes - Current Year | \$ 119,373,053 | \$ 496,500,000 | \$ 578,201,000 |
| Real Property Taxes - Prior Year | 4,979,616 | 2,000,000 | 0 |
| RPT - Lock Box | 162,704,502 | 0 | 0 |
| RPT Mortgage Company | 148,240,021 | 0 | 0 |
| Real Property Taxes - Omitted Properties | 0 | 2,000,000 | 1,000,000 |
| Public Service Company Tax | 22,818,639 | 28,024,000 | 29,198,000 |
| Hawaiian Electric Company | 23,949,434 | 25,600,000 | 26,200,000 |
| GASCO Inc | 1,467,907 | 1,547,700 | 1,547,700 |
| Fuel Tax - Current Year | 49,270,938 | 51,315,000 | 52,085,000 |
| Total — Taxes | \$ 532,804,110 | \$ 606,986,700 | \$ 688,231,700 |

| | | | |
|--|---------------------|---------------------|---------------------|
| Licenses and Permits | | | |
| Personal Shipment Permit | \$ 540 | \$ 300 | \$ 300 |
| Basic Liquor License (New License) | 87,045 | 100,000 | 100,000 |
| Liquor Application Filing Fee | 5,400 | 5,000 | 5,000 |
| Additional Liquor License (Gross Sale) | 936,647 | 1,050,000 | 1,150,000 |
| Renewal Liquor License | 1,556,340 | 1,563,000 | 1,750,000 |
| Easement Grants | 102,180 | 164,895 | 104,484 |
| Total — Licenses and Permits | \$ 2,688,152 | \$ 2,883,195 | \$ 3,109,784 |

| | | | |
|--|----------------------|----------------------|----------------------|
| Intergovernmental Revenue | | | |
| HOME Grant | \$ 1,381,400 | \$ 7,110,831 | \$ 4,770,494 |
| CDBG, PL-93-383 | 325,681 | 11,856,000 | 10,525,510 |
| Workforce Investment Act | 262,071 | 0 | 0 |
| Section 8 Existing Housing Voucher Program | 150,468 | 0 | 0 |
| CDBG-Program Income | 574,713 | 2,576,000 | 0 |
| Housing Opportunity-HOPWA | 161,126 | 467,223 | 453,937 |
| Land/Water Conservation Fund Act | 100,000 | 0 | 0 |
| HOME Grant-Program Income | 34,017 | 700,000 | 289,938 |
| FTA-49 USC Chapter 53 | 0 | 0 | 18,920,000 |
| FHWA Traffic Control System | 0 | 0 | 3,800,000 |
| FHWA-Bridge Inspections | 0 | 0 | 280,000 |
| Emergency Shelter Grants Program | 111,957 | 442,685 | 433,643 |
| Transient Accomdn Tax | 35,384,022 | 39,494,000 | 42,346,000 |
| Fish And Wildlife Svcs | 34,199 | 17,300 | 17,300 |
| Total — Intergovernmental Revenue | \$ 38,519,654 | \$ 62,664,039 | \$ 81,836,822 |

Departmental Revenue Summary

Department of Budget and Fiscal Services

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|--|-------------------|-------------------|-------------------|
| Charges for Services | | | |
| Duplication-Master Tapes | \$ 30,500 | \$ 10,000 | \$ 10,000 |
| Svc Fee-Dishonored Checks | 500 | 5,500 | 5,500 |
| Witness Fees | 11 | 25 | 25 |
| Liquor Licensee Change Name | 3,475 | 3,500 | 3,500 |
| Charge For Photo ID | 118,780 | 120,000 | 120,000 |
| Adm Fee-Multi-Family Housing Program | 3,974 | 50 | 50 |
| Military Housing Fee in Lieu of RPT | 0 | 312,500 | 500,000 |
| Real Property Tax Appeal Fee | 0 | 60,000 | 60,000 |
| Charges For Publications | 1,793 | 2,000 | 2,000 |
| Duplicate Copy-Any Record | 16,405 | 16,750 | 16,775 |
| Typewrtn Copy-Any Record | 3 | 0 | 0 |
| Copy-Map, Plan, Diagram | 10,715 | 10,000 | 10,000 |
| Certificate-Correctness of Information | 78 | 50 | 50 |
| Documents Of Conveyance | 20 | 0 | 0 |
| Survey | 6,000 | 0 | 2,000 |
| Property Tax Record Search | 919 | 1,750 | 1,750 |
| Other - Misc Services | 480 | 0 | 0 |
| Prepaid Coll/Disp Charges | 76,442 | 0 | 0 |
| Disposal Charges | 864 | 0 | 0 |
| Total — Charges for Services | \$ 270,959 | \$ 542,125 | \$ 731,650 |
| Fines and Forfeits | | | |
| Fines-Liquor Commission | 235,250 | 200,000 | 200,000 |
| Forf-Prem Conversion Plan | 121 | 0 | 0 |
| Total — Fines and Forfeits | \$ 235,371 | \$ 200,000 | \$ 200,000 |
| Miscellaneous Revenues | | | |
| Investments | \$ 3,870,641 | \$ 8,278,000 | \$ 10,207,000 |
| Other Sources | 9,038,749 | 7,890,467 | 6,684,168 |
| Rental Units (City Prop) | 83,054 | 54,126 | 53,436 |
| Beach Properties | 1 | 0 | 0 |
| Rental For Use Of Land | 125,340 | 165,058 | 100,640 |
| Public Pay Phone Conces | 518 | 0 | 0 |
| Pub Pay Phone-Lng Distnce | 26 | 0 | 0 |
| Automatic Teller Machines | 1,200 | 0 | 0 |
| Land | 10,421,600 | 443,222 | 325,190 |
| Equipment | 122,204 | 180,000 | 200,000 |
| Sale of Property | 0 | 34,000,000 | 0 |
| Other - Escheats | 114,509 | 0 | 0 |
| Subdividers-Park/Playgrnd | 312,970 | 0 | 0 |
| Contributions to the City | 300,000 | 0 | 0 |
| Developers' Premium | 0 | 0 | 100,000 |
| Recov-Court Ordered Restitution | 3,346 | 0 | 0 |
| Misc Recov,Collect,Etc | 1,839 | 0 | 0 |

Departmental Revenue Summary

Department of Budget and Fiscal Services

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|---|----------------------|-----------------------|----------------------|
| Miscellaneous Revenues | | | |
| Recov-Real Prop Tax Svc | 0 | 150,000 | 150,000 |
| Recov-Debt Svc WF/Refuse | 5,865,644 | 6,064,228 | 6,162,108 |
| Recov Debt SV-SWDF Sp Fd | 25,135,695 | 25,098,820 | 25,059,204 |
| Recov Debt Svc-Hsg Sp Fd | 11,622,370 | 9,688,625 | 10,999,841 |
| Recov Debt Svc-Swr Fund | 10,536,683 | 19,694,750 | 9,814,132 |
| Recoveries - Others | 611,970 | 0 | 0 |
| Other Sundry Realization | 5,100 | 0 | 0 |
| Sund Refunds-Prior Expend | 787,623 | 0 | 0 |
| Sund Refunds-Curr Exp | 7,787 | 0 | 0 |
| Vacation Accum Deposits | 2,506 | 0 | 0 |
| Sale-Other Mtls & Suppl | 0 | 600 | 600 |
| Total — Miscellaneous Revenues | \$ 78,971,375 | \$ 111,707,896 | \$ 69,856,319 |
| Revolving Fund Revenues | | | |
| Publications | \$ 0 | \$ 24,000 | \$ 35,000 |
| Total — Revolving Fund Revenues | \$ 0 | \$ 24,000 | \$ 35,000 |
| Utilities or Other Enterprises | | | |
| Tip Fees-Private Direct | 560 | 0 | 0 |
| Principal | 14,282,108 | 15,003,700 | 17,610,000 |
| Total — Utilities or Other Enterprises | \$ 14,282,668 | \$ 15,003,700 | \$ 17,610,000 |
| Non-Revenue Receipts | | | |
| Recov Swr Fd(WWM Radio) | \$ 35,000 | \$ 0 | \$ 0 |
| Recov-Debt Svc Golf Fd | 8,286,308 | 8,048,173 | 8,266,878 |
| Recov D/S-Spec Events Fd | 5,089,510 | 5,072,055 | 5,464,587 |
| Recov D/S-Hanauma Bay Fd | 1,505,016 | 1,602,495 | 1,582,941 |
| Recov Debt Svc-Hwy Fund | 23,918,782 | 27,401,877 | 35,006,872 |
| Recov Case-Spec Events Fd | 558,000 | 774,000 | 823,000 |
| Recov Case-Hanauma Bay Fd | 191,400 | 215,800 | 236,900 |
| Recov Case - Hwy Beaut Fd | 0 | 145,400 | 147,700 |
| Recov Case - Sw Sp Fd | 7,835,600 | 7,001,600 | 7,295,600 |
| Recov Case-Golf Fund | 915,500 | 903,600 | 929,300 |
| Recov Case-Hwy Fund | 5,663,100 | 6,838,900 | 7,349,200 |
| Recov Case-Sewer Fund | 5,570,000 | 5,747,000 | 6,455,000 |
| Recov Case-Liquor Comm Fd | 180,500 | 174,500 | 180,800 |
| Recov Case - Bikeway Fd | 15,700 | 20,000 | 21,400 |
| Recovery Case-BWS | 3,300,000 | 4,000,000 | 4,768,000 |
| Recov Case-Rental Asst Fd | 11,700 | 11,700 | 11,700 |
| Transfer Fr General Fd | 44,440,173 | 79,601,900 | 75,447,537 |
| Bus Subsidy-General Fund | 40,494,138 | 29,135,775 | 45,433,109 |
| Bus Subsidy-Highway Fund | 33,576,998 | 48,172,685 | 42,447,166 |
| Trfr-Capital Projects Fd | 926,043 | 0 | 0 |
| Trf-Bikeway Fund | 495,000 | 0 | 0 |

Departmental Revenue Summary

Department of Budget and Fiscal Services

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|---|------------------------|------------------------|------------------------|
| Non-Revenue Receipts | | | |
| Trf-Park & Playground Fd | 3,500,000 | 0 | 0 |
| Trans Fr Ref Gnl Ac-Rent | 263,500 | 263,500 | 263,500 |
| Trf-Comm Development Fd | 342,130 | 0 | 0 |
| Id B&I Rdmpn Fund | 95,390 | 0 | 0 |
| Trf-Liq Comm Fund | 100,000 | 100,000 | 100,000 |
| Trf-Sewer Fund For Rent | 472,500 | 472,500 | 472,500 |
| Trans Fr Sewer To Gen Fd | 25,000,000 | 35,000 | 35,000 |
| Trans Fr Comm Dev Fd | 0 | 0 | 1,200,000 |
| Trans Fr Hsg & Comm Dev Rehab Fd | 0 | 6,830,808 | 0 |
| Trans Fr Pauahi Proj Expend, HI R-15 Fd | 0 | 2,000,000 | 0 |
| General Obligation Bonds | 113,113,648 | 137,125,000 | 171,885,000 |
| Sale Of Sewer Rev Bonds | 0 | 10,415,000 | 240,851,100 |
| Proceeds from TECP | 82,078,190 | 0 | 0 |
| Assessments | 0 | 0 | 127,000 |
| Total — Non-Revenue Receipts | \$ 407,973,826 | \$ 382,109,268 | \$ 656,801,790 |
| Total — Department of Budget and Fiscal Services | \$1,075,746,115 | \$1,182,120,923 | \$1,518,413,065 |

Departmental Revenue Summary

Department of Community Services

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|--|----------------------|----------------------|----------------------|
| Intergovernmental Revenue | | | |
| Section 8 Mod Rehab (001) | 53,436 | 65,000 | 70,000 |
| HOME Grant | 50,000 | 1,500,000 | 0 |
| HUD-Youthbuild Program | 334,963 | 236,064 | 350,000 |
| CDBG, PL-93-383 | 6,142,637 | 0 | 0 |
| Child Care Coordinator | 0 | 391,708 | 0 |
| Workforce Investment Act | 5,730,652 | 7,142,421 | 7,183,434 |
| Section 8 Existing Housing Voucher Program | 32,370,963 | 35,400,000 | 36,572,410 |
| CDBG-Program Income | 1,103,704 | 0 | 0 |
| Youth Offender Demo Pgm | 414,608 | 185,250 | 600,000 |
| Section 8 Mod Rehab (002) | 106,851 | 110,000 | 118,000 |
| Program On Aging | 3,075,208 | 3,804,772 | 4,403,552 |
| Supportive Housing Program | 230 | 3,050,000 | 3,050,000 |
| Shelter Plus Care Program | 467,160 | 0 | 0 |
| HOME Grant-Program Income | 76,576 | 75,000 | 0 |
| Rural Oahu Development Program | 29,203 | 433,028 | 250,000 |
| Juvenile Accountability | 668,594 | 300,000 | 300,000 |
| Program On Aging-State Share | 3,210,860 | 3,742,154 | 3,476,000 |
| Family Self-Sufficiency | 281,822 | 0 | 0 |
| Ho'ala - JTPA | 619,751 | 765,102 | 765,102 |
| Jobs - JTPA | 241,823 | 274,328 | 274,328 |
| Total — Intergovernmental Revenue | \$ 54,979,041 | \$ 57,474,827 | \$ 57,412,826 |
| Charges for Services | | | |
| Svc Fee-Dishonored Checks | \$ 120 | \$ 0 | \$ 0 |
| Adm Fee-Multi-Family Housing Program | 133,208 | 0 | 0 |
| Chinatown Gateway-Parking | 358,074 | 0 | 0 |
| River-Nimitz-Parking | 94,397 | 0 | 0 |
| Total — Charges for Services | \$ 585,799 | \$ 0 | \$ 0 |
| Miscellaneous Revenues | | | |
| Investments | \$ 619,578 | \$ 200,000 | \$ 200,000 |
| Other Sources | 7,445 | 4,000 | 60,000 |
| Rental Units (City Prop) | 121,165 | 132,180 | 132,180 |
| Rental Units (HCD Prop) | 493,916 | 0 | 0 |
| Manoa Elderly-Res | 178,653 | 0 | 0 |
| Rental-W. Loch Village | 441,563 | 0 | 0 |
| Rental For Use Of Land | 17,509 | 0 | 0 |
| Harbor Crt-Lease Rent | 1,319,432 | 0 | 0 |
| Chinatown Comm Svc Ctr | 10,619 | 0 | 0 |
| Parking Stalls | 176,732 | 0 | 0 |
| Chinatown Gateway-Resid | 849,730 | 0 | 0 |
| Chinatown Gateway-Comm1 | 184,408 | 0 | 0 |
| River-Nimitz-Resid | 242,649 | 0 | 0 |
| River-Nimitz-Comm1 | 32,721 | 0 | 0 |

Departmental Revenue Summary

Department of Community Services

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|---|----------------------|----------------------|----------------------|
| Miscellaneous Revenues | | | |
| Marin Tower-Commercial | 123,537 | 0 | 0 |
| Marin Tower-Residential | 1,077,028 | 0 | 0 |
| Other City Facilities | 0 | 233,000 | 233,000 |
| Other - Escheats | 37,425 | 0 | 0 |
| Developers' Premium | 133,371 | 0 | 0 |
| Recov-Embezzlement Loss | 14,427 | 0 | 0 |
| Recov-Overhead Fed Grants | 1,114 | 0 | 0 |
| Recov-Leasehold Pgm | 108,862 | 202,564 | 200,000 |
| Recoveries - Others | 24,256 | 0 | 0 |
| Sund Refunds-Prior Expend | 144,548 | 0 | 0 |
| Hsg Buyback-Shared Equity | 972,917 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 7,333,605 | \$ 771,744 | \$ 825,180 |
| Revolving Fund Revenues | | | |
| Principal | \$ 2,249,830 | \$ 2,300,000 | \$ 2,300,000 |
| Interest | 78,996 | 145,000 | 120,000 |
| Late Charge | 1,233 | 1,400 | 1,400 |
| Repay Dchd Loans-Others | 893 | 0 | 0 |
| Total — Revolving Fund Revenues | \$ 2,330,952 | \$ 2,446,400 | \$ 2,421,400 |
| Utilities or Other Enterprises | | | |
| Area F Renton Village | 59,257 | 0 | 0 |
| Area H Parcel | 976,850 | 0 | 0 |
| Sale-West Loch Inc | 3,234 | 0 | 0 |
| Area C Tenny Village | 202,912 | 0 | 0 |
| Interest-Late Charges | 38,829 | 0 | 0 |
| Purch Money Mrkt Mortgage | 1,737,253 | 0 | 0 |
| Total — Utilities or Other Enterprises | \$ 3,018,335 | \$ 0 | \$ 0 |
| Non-Revenue Receipts | | | |
| State Grants | \$ 0 | \$ 77,000 | \$ 77,000 |
| Grants From Othr Agencies | 0 | 312,500 | 312,500 |
| Total — Non-Revenue Receipts | \$ 0 | \$ 389,500 | \$ 389,500 |
| Total — Department of Community Services | \$ 68,247,732 | \$ 61,082,471 | \$ 61,048,906 |

Departmental Revenue Summary

Department of the Corporation Counsel

Corporation Counsel

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|--|---------------------|---------------------|---------------------|
| Charges for Services | | | |
| Legal Services (BWS) | \$ 30,000 | \$ 30,000 | \$ 30,000 |
| Duplicate Copy-Any Record | 293 | 2,100 | 2,150 |
| Total — Charges for Services | \$ 30,293 | \$ 32,100 | \$ 32,150 |
| Miscellaneous Revenues | | | |
| Recov-Overhead Charges | \$ 184,675 | \$ 201,111 | \$ 204,793 |
| Recov-Court Ordered Restitution | 297 | 0 | 0 |
| Recov State Fam Supp Prgm | 815,525 | 986,744 | 1,055,963 |
| Sund Refunds-Prior Expend | 68,370 | 0 | 0 |
| Sund Refunds-Curr Exp | 783 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 1,069,650 | \$ 1,187,855 | \$ 1,260,756 |
| Total — Department of the Corporation Counsel | \$ 1,099,943 | \$ 1,219,955 | \$ 1,292,906 |

Departmental Revenue Summary

Department of Customer Services

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|---|----------------------|----------------------|----------------------|
| Licenses and Permits | | | |
| Auctioneer & Pawn Broker | \$ 6,600 | \$ 494 | \$ 1,600 |
| Firearms | 368 | 300 | 300 |
| Second-Hand & Junk Dealer | 12,179 | 11,400 | 11,400 |
| Used Motor Vehicle Parts Dealer | 925 | 760 | 760 |
| Wreck Salvage Rebuild Motor Vehicle | 545 | 400 | 400 |
| Peddler/Itinerant Vendor | 3,568 | 2,530 | 2,530 |
| Tear Gas/Other Noxious Substances | 300 | 80 | 80 |
| Scrap Dealers | 300 | 300 | 300 |
| Refuse Collector-License | 8,250 | 9,000 | 9,000 |
| Glass Recycler | 200 | 200 | 200 |
| Motor Vehicle Weight Tax | 34,067,166 | 42,672,280 | 53,325,280 |
| Motor Vehicle Plate Fees | 677,057 | 652,310 | 652,310 |
| Motor Vehicle Special Number Plate Fee | 674,372 | 673,450 | 673,450 |
| Motor Vehicle Tag Fees | 341,753 | 423,550 | 423,550 |
| Motor Vehicle Transfer Fee & Penalty | 2,859,598 | 2,859,000 | 2,859,000 |
| Duplicate Register/Ownership Certificate | 228,640 | 230,000 | 230,000 |
| Delinquent Motor Vehicle Weight Tax Penalty | 786,484 | 785,790 | 785,790 |
| Tax Liens | 435 | 450 | 450 |
| Correction Fees | 7,880 | 6,300 | 6,300 |
| Motor Vehicle Registration - Annual Fee | 13,057,871 | 13,858,200 | 13,858,200 |
| Reconstruction Inspection Fees | 0 | 28,920 | 28,920 |
| Other Vehicle Weight Tax | 1,465,348 | 1,541,840 | 1,541,840 |
| Delinquent Other Vehicle Weight Tax Penalty | 55,228 | 55,100 | 55,100 |
| Bicycle Licenses | 387,192 | 413,400 | 413,400 |
| Passenger & Freight Vehicle License | 80,210 | 68,950 | 68,950 |
| Nonresident Vehicle Permit | 19,980 | 20,300 | 20,300 |
| Motor Vehicle Drivers License | 3,048,783 | 4,114,890 | 3,423,070 |
| Dog Licenses | 242,500 | 242,670 | 242,670 |
| Dog Tag Fees | 8,935 | 8,940 | 8,940 |
| Newsstands | 27,070 | 27,070 | 27,070 |
| Taxi Stand Permit Fee | 7,310 | 6,830 | 6,830 |
| Taxi Stand Decals | 85 | 80 | 80 |
| Dispensing Rack | 4,852 | 105,000 | 5,000 |
| Freight Curb Load Zone-Permit | 198,344 | 212,450 | 212,450 |
| Freight Curb Load Zone-Decals | 8,772 | 8,780 | 8,780 |
| Pass Loading Zone-Permit | 10,414 | 10,510 | 10,510 |
| Pass Loading Zone-Decals | 438 | 440 | 440 |
| Total — Licenses and Permits | \$ 58,299,952 | \$ 69,052,964 | \$ 78,915,250 |
| Intergovernmental Revenue | | | |
| Community Programming | \$ 42,779 | \$ 55,444 | \$ 46,582 |
| Total — Intergovernmental Revenue | \$ 42,779 | \$ 55,444 | \$ 46,582 |

Departmental Revenue Summary

Department of Customer Services

Customer Services

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|--|----------------------|----------------------|----------------------|
| Charges for Services | | | |
| Svc Fee-Dishonored Checks | \$ 17,059 | \$ 23,000 | \$ 23,000 |
| Witness Fees | 47 | 0 | 0 |
| Duplicate Copy-Any Record | 2,387 | 2,280 | 2,380 |
| Spay-Neuter Service | 314,817 | 341,500 | 341,500 |
| Taxi/Pedicab Drivers Cert | 41,475 | 41,500 | 41,500 |
| Hwy Beautification Fees | 2,969,361 | 3,067,450 | 3,067,450 |
| Total — Charges for Services | \$ 3,345,146 | \$ 3,475,730 | \$ 3,475,830 |
| Fines and Forfeits | | | |
| Fines-Overdue Books | \$ 227 | \$ 200 | \$ 250 |
| Total — Fines and Forfeits | \$ 227 | \$ 200 | \$ 250 |
| Miscellaneous Revenues | | | |
| Rental For Use Of Land | 400 | 0 | 0 |
| Recov Of Utility Charges | 12,882 | 12,880 | 12,880 |
| Recov State-Motor Vehicle | 1,745,539 | 745,190 | 745,190 |
| Recov-State-Comm'l Drv Lic | 723,421 | 410,350 | 410,350 |
| Reimb State-Mv Insp Prgm | 918,993 | 528,590 | 528,590 |
| Reimb From Org. Plates | 8,770 | 11,300 | 11,300 |
| Sund Refunds-Prior Expend | 169,721 | 7,260 | 7,260 |
| Misc Rev/Cash Over/Short | 7 | 0 | 0 |
| Auction Sale-Impound Veh | 204,241 | 161,020 | 161,020 |
| Sale-Other Mtls & Suppl | 885 | 1,270 | 1,270 |
| Total — Miscellaneous Revenues | \$ 3,784,859 | \$ 1,877,860 | \$ 1,877,860 |
| Revolving Fund Revenues | | | |
| Munic Stores Recoveries | \$ 823 | \$ 0 | \$ 0 |
| Publications | 36,877 | 0 | 0 |
| Total — Revolving Fund Revenues | \$ 37,700 | \$ 0 | \$ 0 |
| Total — Department of Customer Services | \$ 65,510,663 | \$ 74,462,198 | \$ 84,315,772 |

Departmental Revenue Summary

Department of Design and Construction

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|--|---------------------|-------------------|-------------------|
| Intergovernmental Revenue | | | |
| CDBG, PL-93-383 | 38,706 | 0 | 0 |
| Federal Aid Urban System | 268,541 | 0 | 0 |
| Rebuild America Program | 7,400 | 0 | 0 |
| Total — Intergovernmental Revenue | \$ 314,647 | \$ 0 | \$ 0 |
| Charges for Services | | | |
| Duplicate Copy-Any Record | 42 | 0 | 0 |
| Total — Charges for Services | \$ 42 | \$ 0 | \$ 0 |
| Fines and Forfeits | | | |
| Liquidated Contr Damages | \$ 30,900 | \$ 0 | \$ 0 |
| Total — Fines and Forfeits | \$ 30,900 | \$ 0 | \$ 0 |
| Miscellaneous Revenues | | | |
| For Street Improvements | 23,724 | 0 | 0 |
| Other - Share of Construction Cost | 2,735,597 | 0 | 0 |
| Sund Refunds-Prior Expend | 2,267,017 | 0 | 0 |
| Sund Refunds-Curr Exp | 7,425 | 0 | 0 |
| Vacation Accum Deposits | 20,015 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 5,053,778 | \$ 0 | \$ 0 |
| Total — Department of Design and Construction | \$ 5,399,367 | \$ 0 | \$ 0 |

Departmental Revenue Summary

Department of Emergency Services

Emergency Services

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|---|----------------------|----------------------|----------------------|
| Intergovernmental Revenue | | | |
| Metropolitan Medical Strike Team | \$ 14,080 | \$ 0 | \$ 0 |
| Lifeguard Services At State Parks | 331,744 | 416,992 | 472,000 |
| Total — Intergovernmental Revenue | \$ 345,824 | \$ 416,992 | \$ 472,000 |
| Charges for Services | | | |
| Abstract Of Information | 1,888 | 0 | 0 |
| Total — Charges for Services | \$ 1,888 | \$ 0 | \$ 0 |
| Miscellaneous Revenues | | | |
| Recov State-Emerg Amb Svc | \$ 13,821,989 | \$ 19,660,893 | \$ 20,840,549 |
| Sund Refunds-Curr Exp | 46,734 | 0 | 0 |
| Vacation Accum Deposits | 10,014 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 13,878,737 | \$ 19,660,893 | \$ 20,840,549 |
| Total — Department of Emergency Services | \$ 14,226,449 | \$ 20,077,885 | \$ 21,312,549 |

Departmental Revenue Summary

Department of Enterprise Services

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|-------------------------------------|---------------------|---------------------|---------------------|
| Charges for Services | | | |
| Svc Fee-Dishonored Checks | \$ 80 | \$ 0 | \$ 0 |
| Surcharge On Tickets | 40,995 | 85,000 | 0 |
| Duplicate Copy-Any Record | 15 | 0 | 0 |
| Golf Course Fees | 5,157,204 | 5,099,439 | 5,900,567 |
| Honolulu Zoo | 1,330,365 | 1,260,200 | 1,260,200 |
| Total — Charges for Services | \$ 6,528,659 | \$ 6,444,639 | \$ 7,160,767 |

| | | | |
|-------------------------------|-----------|-----------|-----------|
| Miscellaneous Revenues | | | |
| Investments | \$ 10,315 | \$ 10,000 | \$ 17,000 |
| Other Sources | 548 | 0 | 0 |
| Golf Course Cart Rentals | 2,622,326 | 2,405,932 | 2,827,564 |
| Rental For Use Of Land | 17,700 | 18,000 | 18,000 |
| Arena | 476,543 | 747,500 | 705,000 |
| Pikake Room (Assembly Hall) | 49,859 | 80,000 | 65,000 |
| Meeting Rooms | 144,539 | 147,500 | 150,000 |
| Exhibition Hall | 342,313 | 385,000 | 400,000 |
| Concert Hall | 215,221 | 346,500 | 325,000 |
| Waikiki Shell | 142,428 | 218,000 | 160,000 |
| Galleria (Other Area) | 14,267 | 4,500 | 15,000 |
| Riser And Chair Setup | 32,395 | 198,000 | 200,000 |
| Chair And Table Setup | 115,725 | 0 | 0 |
| Stage Setup | 55,705 | 0 | 0 |
| Moving Equipment | 100 | 0 | 0 |
| Ushering Service | 170,769 | 220,000 | 200,000 |
| Spotlight And Sound Setup | 81,152 | 111,500 | 112,000 |
| Excessive Cleanup | 51,322 | 0 | 0 |
| Piano | 2,080 | 0 | 0 |
| Box Office Service | 101,205 | 360,000 | 223,000 |
| Other Personal Services | 70,326 | 78,000 | 127,000 |
| Parking Stalls | 0 | 2,500 | 0 |
| Food Conces-Auditoriums | 656,147 | 657,500 | 660,000 |
| Golf Course-Pro Shops | 7,700 | 8,500 | 8,460 |
| Parking-Auditoriums | 1,238,001 | 1,300,000 | 1,310,000 |
| Other-Auditoriums | 1,760 | 3,500 | 2,200 |
| Novelty Sales Concess-Aud | 20,251 | 60,000 | 40,000 |
| Ala Moana Conces-Waikiki | 52,000 | 48,000 | 48,000 |
| Hanauma Beach Park Conces | 264,880 | 261,000 | 261,000 |
| Honolulu Zoo Food Conces | 120,000 | 120,000 | 120,000 |
| Kailua Park Food Conces | 14,300 | 13,200 | 13,200 |
| Kapiolani Beach Conces | 15,535 | 12,000 | 12,000 |
| Waikiki Beach Food Conces | 132,000 | 132,000 | 132,000 |
| Sandy Beach Mob Fd Conces | 8,638 | 7,404 | 7,404 |
| Waikiki Surfbld Lockr Conc | 56,063 | 24,000 | 24,000 |

Departmental Revenue Summary

Department of Enterprise Services

Enterprise Services

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|--|----------------------|----------------------|----------------------|
| Miscellaneous Revenues | | | |
| Pouring Rts-Vending Mach | 142,431 | 120,000 | 120,000 |
| Pouring Rts-Syrup Rebates | 14,200 | 12,000 | 12,000 |
| Pouring Rights - Others | 44,996 | 40,000 | 40,000 |
| Hanauma Shuttle Bus Svc | 15,500 | 12,000 | 12,000 |
| Koko Head Stables Conces | 24,024 | 24,024 | 24,024 |
| Hanauma Snorkling Rental | 723,800 | 789,600 | 789,600 |
| Waikiki Beach Conces-Othr | 378,594 | 800,497 | 847,632 |
| Hanauma Gift Shop Concessiom | 28,327 | 48,000 | 48,000 |
| Tennis Court Concession | 0 | 48,600 | 48,600 |
| Golf Course Food Concession | 125,609 | 110,688 | 110,688 |
| Golf Course Driving Range | 455,111 | 360,000 | 360,000 |
| Veh-Mounted Food Conces | 7,200 | 7,200 | 7,200 |
| Automatic Teller Machines | 8,200 | 0 | 0 |
| Developers' Premium - Royal Kunia Golf | 48,096 | 42,000 | 42,000 |
| Recov Of Utility Charges | 9,600 | 14,500 | 9,600 |
| Sund Refunds-Prior Expend | 680 | 0 | 0 |
| Sund Refunds-Curr Exp | 544 | 0 | 0 |
| Vacation Accum Deposits | 15,583 | 0 | 0 |
| Misc Rev/Cash Over/Short | 1 | 0 | 0 |
| Sale Of Animals | 1,637 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 9,348,246 | \$ 10,409,145 | \$ 10,654,172 |
| Total — Department of Enterprise Services | \$ 15,876,905 | \$ 16,853,784 | \$ 17,814,939 |

Departmental Revenue Summary

Department of Environmental Services

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|--|-----------------------|-----------------------|-----------------------|
| Licenses and Permits | | | |
| Refuse Collector-Decal | \$ 208 | \$ 800 | \$ 800 |
| Non-Storm Water Discharge Permit | 300 | 0 | 0 |
| Total — Licenses and Permits | \$ 508 | \$ 800 | \$ 800 |
| Intergovernmental Revenue | | | |
| EPA Grant Projects | \$ 0 | \$ 200,000 | \$ 300,000 |
| Pynt Fr St-Glass Disp Fee | 1,647,000 | 1,099,000 | 500,000 |
| Total — Intergovernmental Revenue | \$ 1,647,000 | \$ 1,299,000 | \$ 800,000 |
| Charges for Services | | | |
| Svc Fee-Dishonored Checks | \$ 20 | \$ 0 | \$ 0 |
| Witness Fees | 20 | 0 | 0 |
| Duplicate Copy-Any Record | 182 | 250 | 250 |
| Bus. Automated Refuse Pu | 120 | 0 | 0 |
| Sewer Connections | 0 | 2,500 | 3,000 |
| Sewer Lateral Instal | 0 | 25,000 | 30,000 |
| Sewer Service Charges | 111,967,485 | 113,000,000 | 142,680,000 |
| Other - Sewer Charges | 5,854 | 58,000 | 58,000 |
| Wstwr Sys Facil Chgs | 3,076,678 | 6,260,000 | 7,650,000 |
| Prepaid Coll/Disp Charges | 255 | 0 | 0 |
| Business Premises | 554,739 | 540,000 | 540,000 |
| Disposal Charges | 11,276,044 | 11,402,925 | 12,948,300 |
| Disp Chgs Surcharge-Other | 3,858,736 | 3,985,742 | 4,318,956 |
| Disp Chgs Surcharge - C&C | 1,582,928 | 1,719,563 | 1,722,943 |
| Total — Charges for Services | \$ 132,323,061 | \$ 136,993,980 | \$ 169,951,449 |
| Fines and Forfeits | | | |
| Fines-Indust WW Discharge | \$ 11,000 | \$ 50,000 | \$ 75,000 |
| Fines-Storm Water | 5,000 | 50,000 | 50,000 |
| Total — Fines and Forfeits | \$ 16,000 | \$ 100,000 | \$ 125,000 |
| Miscellaneous Revenues | | | |
| Investments | \$ 156,004 | \$ 5,300,000 | \$ 1,300,000 |
| Equipment | 44,498 | 0 | 0 |
| Recov-Overtime Inspection | 19,913 | 35,000 | 35,000 |
| Sund Refunds-Prior Expend | 5,359,694 | 0 | 0 |
| Sund Refunds-Curr Exp | 3,144 | 0 | 0 |
| Vacation Accum Deposits | 75,181 | 0 | 0 |
| Sale-Other Mtls & Suppl | 75,978 | 0 | 0 |
| Sale Of Recycled Newspap | 12 | 0 | 0 |
| Sale-Recy White Led Paper | 217 | 0 | 0 |
| Sale-Recy Color Led Paper | 10 | 0 | 0 |
| Waimanalo Gulch Rocks | 7,032 | 12,000 | 10,000 |
| Total — Miscellaneous Revenues | \$ 5,741,683 | \$ 5,347,000 | \$ 1,345,000 |

Departmental Revenue Summary

Department of Environmental Services

Environmental Services

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|---|-----------------------|-----------------------|-----------------------|
| Utilities or Other Enterprises | | | |
| Tip Fees-Private Direct | \$ 20,855,403 | \$ 22,868,184 | \$ 24,300,000 |
| Electrical Energy Revenue | 32,257,872 | 26,000,000 | 28,000,000 |
| Tip Fees-Other | 14,438,788 | 13,581,957 | 13,858,960 |
| S/H Disposal Chrg H-Power | 7,937 | 0 | 0 |
| Easement-AES Barbers Pt | 25,923 | 0 | 25,923 |
| Total — Utilities or Other Enterprises | \$ 67,585,923 | \$ 62,450,141 | \$ 66,184,883 |
| Non-Revenue Receipts | | | |
| State Revolving Fund | \$ 3,014 | \$ 0 | \$ 0 |
| Federal Grants | 0 | 0 | 200,000 |
| Total — Non-Revenue Receipts | \$ 3,014 | \$ 0 | \$ 200,000 |
| Total — Department of Environmental Services | \$ 207,317,189 | \$ 206,190,921 | \$ 238,607,132 |

Departmental Revenue Summary

Department of Facility Maintenance

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|--|-------------------|---------------------|---------------------|
| Intergovernmental Revenue | | | |
| CDBG, PL-93-383 | \$ 162,499 | \$ 0 | \$ 0 |
| Total — Intergovernmental Revenue | \$ 162,499 | \$ 0 | \$ 0 |
| Charges for Services | | | |
| Sale Of Gasoline And Oil | \$ 242,248 | \$ 245,000 | \$ 250,000 |
| GSA-Sale Of Gas & Oil | 18,545 | 18,545 | 19,000 |
| Others | 973 | 0 | 0 |
| Witness Fees | 260 | 0 | 0 |
| Sidewalk Area Cleaning | 0 | 500 | 500 |
| Sidewalk Repair | 44,142 | 44,100 | 45,800 |
| Other - Street & Sidewalk Charges | 0 | 500 | 500 |
| City Employees Parking | 442,333 | 450,000 | 450,000 |
| Chinatown Gateway-Parking | 0 | 375,000 | 375,000 |
| Reloc-St Light Facilities | 0 | 100 | 100 |
| Use Of Poles-TV Cables | 0 | 200 | 200 |
| Lamppost Banner Display | 23,450 | 23,450 | 23,450 |
| Total — Charges for Services | \$ 771,951 | \$ 1,157,395 | \$ 1,164,550 |
| Fines and Forfeits | | | |
| Fines - Stream Maintenance | \$ 200 | \$ 0 | \$ 0 |
| Total — Fines and Forfeits | \$ 200 | \$ 0 | \$ 0 |
| Miscellaneous Revenues | | | |
| Kekaulike Dia Hd Blk Pkg | \$ 0 | \$ 62,500 | \$ 62,500 |
| Marin Tower Pkg Garage | 47,240 | 375,000 | 375,000 |
| Harbor Court Garage | 343,472 | 312,500 | 312,500 |
| Rental-Sec 8 Hsg Assist | 127,575 | 0 | 0 |
| Manoa Elderly-Res | 0 | 220,000 | 220,000 |
| Rental-W. Loch Village | 0 | 447,500 | 447,500 |
| Perquisite Housing | 21,434 | 22,400 | 22,400 |
| Chinatown Gateway-Resid | 0 | 800,000 | 800,000 |
| Chinatown Gateway-Comml | 0 | 265,250 | 265,250 |
| River-Nimitz-Resid | 0 | 247,435 | 247,500 |
| River-Nimitz-Comml | 0 | 30,500 | 30,500 |
| Marin Tower-Commercial | 0 | 107,000 | 107,000 |
| Marin Tower-Residential | 0 | 1,040,250 | 1,040,250 |
| Kukui Plaza Garage | 683,648 | 781,250 | 781,250 |
| Smith-Beretania Parking | 31,324 | 125,000 | 125,000 |
| Recov-Damaged St Lights | 143,225 | 120,000 | 120,000 |

Departmental Revenue Summary

Department of Facility Maintenance

Facilities Maintenance

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|---|---------------------|---------------------|---------------------|
| Miscellaneous Revenues | | | |
| Recovery Of Traffic Signs | 533 | 600 | 600 |
| Recov For Graffiti Loss | 0 | 50 | 50 |
| Recov-Overhead Charges | 5,024 | 9,000 | 9,400 |
| Recov-Off Hwy Veh Fuel Tx | 65,444 | 65,000 | 65,000 |
| Sund Refunds-Prior Expend | 488,707 | 0 | 0 |
| Sund Refunds-Curr Exp | 23,416 | 0 | 0 |
| Vacation Accum Deposits | 9,882 | 0 | 0 |
| Sale-Other Mtls & Suppl | 495 | 0 | 0 |
| Sale Of Scrap Materials | 1,559 | 1,000 | 1,000 |
| Total — Miscellaneous Revenues | \$ 1,992,978 | \$ 5,032,235 | \$ 5,032,700 |
| Total — Department of Facility Maintenance | \$ 2,927,628 | \$ 6,189,630 | \$ 6,197,250 |

Departmental Revenue Summary

Honolulu Fire Department

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|--|---------------------|---------------------|---------------------|
| Licenses and Permits | | | |
| Fire Code Permit & License | \$ 356,965 | \$ 559,000 | \$ 626,825 |
| Total — Licenses and Permits | \$ 356,965 | \$ 559,000 | \$ 626,825 |
| Intergovernmental Revenue | | | |
| Assist To Firefighters Gr | 190,003 | 0 | 0 |
| Volunteer Fire Assistance | 50,000 | 0 | 0 |
| Domestic Preparedness-Weapons Mass Destruction | 129,598 | 0 | 0 |
| AFC Admin Assist's Pay | 35,000 | 35,000 | 35,000 |
| Total — Intergovernmental Revenue | \$ 404,601 | \$ 35,000 | \$ 35,000 |
| Charges for Services | | | |
| Svc Fee-Dishonored Checks | \$ 20 | \$ 0 | \$ 0 |
| Duplicate Copy-Any Record | 683 | 900 | 900 |
| Total — Charges for Services | \$ 703 | \$ 900 | \$ 900 |
| Miscellaneous Revenues | | | |
| Rental-Amb Facil-Fire Stn | \$ 63,900 | \$ 63,900 | \$ 63,900 |
| Rental Of Equipment | 400 | 5,000 | 5,000 |
| Misc Recov,Collect,Etc | 648 | 0 | 0 |
| Reimb State-Fireboat Oper | 1,234,731 | 1,395,264 | 1,745,264 |
| Sund Refunds-Prior Expend | 8,712 | 0 | 0 |
| Sund Refunds-Curr Exp | 600 | 0 | 0 |
| Vacation Accum Deposits | 32,320 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 1,341,311 | \$ 1,464,164 | \$ 1,814,164 |
| Total — Honolulu Fire Department | \$ 2,103,580 | \$ 2,059,064 | \$ 2,476,889 |

Fire

Departmental Revenue Summary

Department of Human Resources

Human Resources

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|--|-------------------|-------------------|-------------------|
| Charges for Services | | | |
| Witness Fees | \$ 12 | \$ 0 | \$ 0 |
| Duplicate Copy-Any Record | 144 | 150 | 150 |
| Other - Misc Services | 19 | 50 | 50 |
| Total — Charges for Services | \$ 175 | \$ 200 | \$ 200 |
| Miscellaneous Revenues | | | |
| Recov-Workers' Comp Paymt | \$ 688,366 | \$ 450,000 | \$ 450,000 |
| Recov Work Comp-3rd Party | 0 | 75,000 | 75,000 |
| Reimb For Blood Test-DUI | 532 | 500 | 500 |
| Sund Refunds-Prior Expend | 1,238 | 80,000 | 80,000 |
| Total — Miscellaneous Revenues | \$ 690,136 | \$ 605,500 | \$ 605,500 |
| Total — Department of Human Resources | \$ 690,311 | \$ 605,700 | \$ 605,700 |

Departmental Revenue Summary

Department of Information Technology

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|---|-------------------|-------------------|-------------------|
| Intergovernmental Revenue | | | |
| Workforce Investment Act | \$ 70,166 | \$ 0 | \$ 0 |
| Section 8 Existing Housing Voucher Program | 90,713 | 0 | 0 |
| Total — Intergovernmental Revenue | \$ 160,879 | \$ 0 | \$ 0 |
| Charges for Services | | | |
| Duplication-Master Tapes | \$ 14,000 | \$ 13,000 | \$ 13,000 |
| Data Proc Svc-State | 445,201 | 300,000 | 300,000 |
| Data Proc Svc-US Govt | 10,080 | 9,000 | 9,000 |
| Data Proc Svc-Othr County | 319,383 | 290,000 | 290,000 |
| Total — Charges for Services | \$ 788,664 | \$ 612,000 | \$ 612,000 |
| Miscellaneous Revenues | | | |
| Sund Refunds-Prior Expend | 26,701 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 26,701 | \$ 0 | \$ 0 |
| Total — Department of Information Technology | \$ 976,244 | \$ 612,000 | \$ 612,000 |

Departmental Revenue Summary

Office of the Mayor

Mayor

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|---------------------------------------|----------------|-------------------|-------------------|
| Charges for Services | | | |
| Svc Fee-Dishonored Checks | \$ 20 | \$ 0 | \$ 0 |
| Duplicate Copy-Any Record | 26 | 0 | 0 |
| Total — Charges for Services | \$ 46 | \$ 0 | \$ 0 |
| Miscellaneous Revenues | | | |
| Sund Refunds-Prior Expend | \$ 28 | \$ 0 | \$ 0 |
| Total — Miscellaneous Revenues | \$ 28 | \$ 0 | \$ 0 |
| Total — Office of the Mayor | \$ 74 | \$ 0 | \$ 0 |

Departmental Revenue Summary

Office of the Managing Director

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|---|----------------|-------------------|-------------------|
| Intergovernmental Revenue | | | |
| HTA-County Product Enrichment | \$ 200,000 | \$ 0 | \$ 0 |
| Total — Intergovernmental Revenue | \$ 200,000 | \$ 0 | \$ 0 |
| Total — Office of the Managing Director | \$ 200,000 | \$ 0 | \$ 0 |

Managing Director

Departmental Revenue Summary

Oahu Civil Defense Agency

Oahu Civil Defense

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|--|---------------------|-------------------|-------------------|
| Intergovernmental Revenue | | | |
| Civil Defense PI-85-606 | 165,995 | 112,300 | 112,300 |
| FEMA FY02 Supp Grant Fds | 60,126 | 0 | 0 |
| Homeland Security Grants | 1,886,063 | 0 | 62,388 |
| LEPC Emergency Planning | 38,831 | 45,000 | 45,000 |
| Total — Intergovernmental Revenue | \$ 2,151,015 | \$ 157,300 | \$ 219,688 |
| Miscellaneous Revenues | | | |
| Reimb State-HPD Civil Def | \$ 36,500 | \$ 29,000 | \$ 29,000 |
| Sund Refunds-Prior Expend | 16,735 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 53,235 | \$ 29,000 | \$ 29,000 |
| Total — Oahu Civil Defense Agency | \$ 2,204,250 | \$ 186,300 | \$ 248,688 |

Departmental Revenue Summary

Royal Hawaiian Band

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|---------------------------------------|----------------|-------------------|-------------------|
| Charges for Services | | | |
| Band Collection | \$ 600 | \$ 3,600 | \$ 3,600 |
| Total — Charges for Services | \$ 600 | \$ 3,600 | \$ 3,600 |
| Miscellaneous Revenues | | | |
| Sund Refunds-Prior Expend | \$ 19 | \$ 0 | \$ 0 |
| Total — Miscellaneous Revenues | \$ 19 | \$ 0 | \$ 0 |
| Total — Royal Hawaiian Band | \$ 619 | \$ 3,600 | \$ 3,600 |

Royal Hawaiian Band

Departmental Revenue Summary

Department of the Medical Examiner

Medical Examiner

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|---|-----------------|-------------------|-------------------|
| Intergovernmental Revenue | | | |
| Bioterrorism Preparedness | \$ 2,500 | \$ 0 | \$ 0 |
| Total — Intergovernmental Revenue | \$ 2,500 | \$ 0 | \$ 0 |
| Charges for Services | | | |
| Medical Examiner's Report | \$ 2,480 | \$ 3,000 | \$ 3,000 |
| Total — Charges for Services | \$ 2,480 | \$ 3,000 | \$ 3,000 |
| Miscellaneous Revenues | | | |
| Sund Refunds-Prior Expend | \$ 159 | \$ 0 | \$ 0 |
| Vacation Accum Deposits | 506 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 665 | \$ 0 | \$ 0 |
| Total — Department of the Medical Examiner | \$ 5,645 | \$ 3,000 | \$ 3,000 |

Departmental Revenue Summary

Department of Parks and Recreation

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|---|---------------------|---------------------|---------------------|
| Intergovernmental Revenue | | | |
| Office Of Youth Services | \$ 0 | \$ 100,600 | \$ 50,300 |
| Summer Food Service Program | 252,572 | 300,000 | 300,000 |
| Ho'omana Youth Program | 0 | 100,000 | 0 |
| 21st Century Learning Center | 0 | 78,500 | 78,500 |
| Healthy Hawaii Initiative Project | 0 | 200,000 | 200,000 |
| Total — Intergovernmental Revenue | \$ 252,572 | \$ 779,100 | \$ 628,800 |
| Charges for Services | | | |
| Svc Fee-Dishonored Checks | \$ 1,180 | \$ 0 | \$ 0 |
| Witness Fees | 5 | 0 | 0 |
| Duplicate Copy-Any Record | 52 | 0 | 0 |
| Attendant Services | 247,294 | 0 | 0 |
| Kitchen & Facility Usage | 5,060 | 0 | 0 |
| Other - Misc Services | 3,560 | 0 | 0 |
| Hanauma Bay Parking | 201,252 | 200,000 | 200,000 |
| Scuba And Snorkeling | 24,345 | 19,000 | 19,000 |
| Windsurfing | 4,950 | 4,200 | 4,200 |
| Commercial Filming | 12,940 | 12,000 | 12,000 |
| Summer Fun Program | 92,225 | 244,925 | 244,925 |
| Fall And Spring Programs | 20,000 | 30,000 | 30,000 |
| Foster Botanic Garden | 118,851 | 110,000 | 115,000 |
| Hanauma Bay-Admission | 3,209,909 | 3,300,000 | 3,300,000 |
| Fees For Community Garden | 34,633 | 50,000 | 50,000 |
| Total — Charges for Services | \$ 3,976,256 | \$ 3,970,125 | \$ 3,975,125 |
| Miscellaneous Revenues | | | |
| Other Sources | \$ 475 | \$ 0 | \$ 0 |
| Other - Rental-Park/Recrtn Facility | 1,480 | 0 | 0 |
| Perquisite Housing | 1,456 | 0 | 0 |
| Tennis Court Concession | 44,550 | 50,000 | 50,000 |
| Sund Refunds-Prior Expend | 75,132 | 0 | 0 |
| Sund Refunds-Curr Exp | 47,731 | 0 | 0 |
| Vacation Accum Deposits | 18,755 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 189,579 | \$ 50,000 | \$ 50,000 |
| Total — Department of Parks and Recreation | \$ 4,418,407 | \$ 4,799,225 | \$ 4,653,925 |

Departmental Revenue Summary

Department of Planning and Permitting

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|--|----------------------|----------------------|----------------------|
| Licenses and Permits | | | |
| Building Permits | \$ 12,316,846 | \$ 12,300,000 | \$ 13,800,000 |
| Storm Drain Connection Fee | 7,500 | 8,200 | 8,200 |
| Signs | 30,707 | 32,000 | 32,000 |
| Grading Excavation & Fill | 224,717 | 300,300 | 300,300 |
| Excavation/Repair-Street & Sidewalk | 74,418 | 85,000 | 85,000 |
| Total — Licenses and Permits | \$ 12,654,188 | \$ 12,725,500 | \$ 14,225,500 |
| Intergovernmental Revenue | | | |
| Coastal Zone Management | \$ 246,909 | \$ 228,604 | \$ 253,740 |
| Total — Intergovernmental Revenue | \$ 246,909 | \$ 228,604 | \$ 253,740 |
| Charges for Services | | | |
| Svc Fee-Dishonored Checks | \$ 360 | \$ 500 | \$ 500 |
| Subdivision Fees | 115,925 | 150,000 | 150,000 |
| Zoning Reg Applcn Fees | 192,009 | 235,000 | 235,000 |
| Nonconformance Certificate Renewal | 0 | 400,000 | 0 |
| Plan Review Fee | 1,137,170 | 1,300,000 | 1,400,000 |
| Exam Fees-Spec Inspectors | 500 | 500 | 500 |
| Reg Fees-Spec Inspectors | 450 | 1,500 | 1,500 |
| Zoning/Flood Clearance Fee | 18,231 | 20,000 | 20,000 |
| Sidewalk Specs File Fee | 10,200 | 11,600 | 12,000 |
| Driveway Specs File Fee | 3,400 | 3,400 | 3,400 |
| Charges For Publications | 87 | 100 | 100 |
| Duplicate Copy-Any Record | 28,299 | 28,500 | 28,500 |
| Other - Misc Services | 50 | 0 | 0 |
| Electrical Inspection | 135 | 400 | 400 |
| Bldg Code Variance/Appeal | 500 | 1,200 | 1,200 |
| Total — Charges for Services | \$ 1,507,316 | \$ 2,152,700 | \$ 1,853,100 |
| Fines and Forfeits | | | |
| Fines-Viol Bldg Elec Etc | 130,627 | 150,000 | 150,000 |
| Total — Fines and Forfeits | \$ 130,627 | \$ 150,000 | \$ 150,000 |
| Miscellaneous Revenues | | | |
| Recov-Moving Expense | 750 | 800 | 800 |
| Reimb Of Admin Cost-Ewa | 48,935 | 50,000 | 50,000 |
| Sund Refunds-Prior Expend | 121 | 0 | 0 |
| Vacation Accum Deposits | 15,686 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 65,492 | \$ 50,800 | \$ 50,800 |
| Total — Department of Planning and Permitting | \$ 14,604,532 | \$ 15,307,604 | \$ 16,533,140 |

Departmental Revenue Summary

Honolulu Police Department

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|--|---------------------|---------------------|---------------------|
| Licenses and Permits | | | |
| Firearms | \$ 2,061 | \$ 2,000 | \$ 2,000 |
| Other - Protective License | 60 | 100 | 100 |
| HPD Alarm Permits | 162,345 | 160,000 | 160,000 |
| Total — Licenses and Permits | \$ 164,466 | \$ 162,100 | \$ 162,100 |
| Intergovernmental Revenue | | | |
| Equipment Support Funds | \$ 128,755 | \$ 0 | \$ 0 |
| Local Law Enforcement Block Grant-Year 8 | 328,788 | 0 | 0 |
| DEA Marijuana Grant | 153,000 | 0 | 0 |
| PHDEP Grant | 99,677 | 0 | 0 |
| COPS MORE '98 Grant | 248,732 | 0 | 0 |
| HIDTA Program | 1,579,548 | 0 | 0 |
| Homeland Security O.T. | 945,808 | 0 | 0 |
| Total — Intergovernmental Revenue | \$ 3,484,308 | \$ 0 | \$ 0 |
| Charges for Services | | | |
| Svc Fee-Dishonored Checks | \$ 200 | \$ 200 | \$ 200 |
| Duplicate Copy-Any Record | 61,331 | 63,000 | 63,000 |
| Photo/Photo Enlargement | 912 | 1,000 | 1,000 |
| HPD Alarm Service Charges | 110,035 | 115,000 | 115,000 |
| HPD Special Duty Fees | 162,968 | 170,000 | 170,000 |
| Street Parking Meter | 2,416,105 | 3,000,000 | 3,750,000 |
| Frm Damaged Parking Meter | 6,315 | 6,500 | 6,500 |
| Kuhio-Kaiolu Parking Lot | 163,340 | 100,000 | 257,250 |
| Bishop-Kukui Parking#2 | 325,943 | 0 | 0 |
| Kaimuki Parking Lot | 606,176 | 700,000 | 954,750 |
| Kailua Parking Lot | 173,587 | 196,500 | 273,000 |
| Kalakaua Parking Lot | 143,872 | 140,000 | 140,000 |
| Zoo Parking Lot | 234,637 | 245,000 | 245,000 |
| Civic Center Parking Lot | 100,262 | 115,300 | 157,500 |
| Parking Chgs - Salt Lake- | 40,276 | 52,500 | 52,500 |
| Parking Charges-Palace Sq | 72,609 | 83,500 | 114,000 |
| HPD Parking Lot | 150,161 | 155,000 | 160,250 |
| Kailua Elderly Hsg P/Lot | 77,872 | 90,000 | 122,250 |
| Total — Charges for Services | \$ 4,846,601 | \$ 5,233,500 | \$ 6,582,200 |
| Fines and Forfeits | | | |
| HPD Alarm Fines | \$ 103,125 | \$ 104,000 | \$ 104,000 |
| Forfeiture Of Seized Prop | 179,654 | 50,000 | 50,000 |
| Total — Fines and Forfeits | \$ 282,779 | \$ 154,000 | \$ 154,000 |

Departmental Revenue Summary

Honolulu Police Department

Police

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|---|----------------------|---------------------|---------------------|
| Miscellaneous Revenues | | | |
| Investments | \$ 4,624 | \$ 0 | \$ 0 |
| Other Sources | 270 | 250 | 250 |
| Rental Of Equipment | 3,250 | 3,500 | 3,500 |
| Food Concession-Hpd | 22,554 | 0 | 0 |
| Police Department | 4,618 | 5,000 | 5,000 |
| Misc Recov,Collect,Etc | 127 | 200 | 200 |
| Towing Service Premiums | 557,339 | 560,000 | 560,000 |
| Sund Refunds-Prior Expend | 1,805,243 | 1,300,000 | 1,300,000 |
| Vacation Accum Deposits | 11,985 | 15,000 | 15,000 |
| Auction Sale-Unclaim Prop | 36,819 | 40,000 | 40,000 |
| Total — Miscellaneous Revenues | \$ 2,446,829 | \$ 1,923,950 | \$ 1,923,950 |
| Total — Honolulu Police Department | \$ 11,224,983 | \$ 7,473,550 | \$ 8,822,250 |

Departmental Revenue Summary

Department of the Prosecuting Attorney

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|---|---------------------|---------------------|---------------------|
| Intergovernmental Revenue | | | |
| Med-Legal Collaborative | \$ 30,000 | \$ 0 | \$ 0 |
| Weed And Seed Grant | 0 | 152,508 | 0 |
| DV-Penal Summons & Prosecution | 80,027 | 0 | 147,672 |
| Gun Violence Prosecution | 40,000 | 0 | 0 |
| Crime Victim Assist Grant | 394,549 | 441,300 | 577,504 |
| Justice Assist. Grant | 0 | 0 | 556,404 |
| Community Prosecution | 1,982 | 0 | 0 |
| Byrne Formula Grant | 0 | 0 | 152,508 |
| Local Law Enforcement Block Grant-Year 8 | 164,370 | 0 | 255,840 |
| Local Law Enforcement Block Grant-Year 7 | 0 | 255,840 | 0 |
| Domestic Violence/VAWA 99 | 76,246 | 0 | 183,492 |
| HI Career Crim Prosecutn | 0 | 808,764 | 746,624 |
| St Criminal Forfeit Grant | 620,222 | 0 | 0 |
| Victim/Witness Kokua Prgm | 375,194 | 656,432 | 605,228 |
| Total — Intergovernmental Revenue | \$ 1,782,590 | \$ 2,314,844 | \$ 3,225,272 |
| Charges for Services | | | |
| Duplicate Copy-Any Record | 5,010 | 3,000 | 3,000 |
| Other - Misc Services | 20 | 0 | 0 |
| Total — Charges for Services | \$ 5,030 | \$ 3,000 | \$ 3,000 |
| Miscellaneous Revenues | | | |
| Investments | \$ 5,342 | \$ 0 | \$ 0 |
| Recov-Court Ordered Restitution | 1,290 | 100 | 100 |
| Sund Refunds-Prior Expend | 57,139 | 0 | 0 |
| Vacation Accum Deposits | 6,253 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 70,024 | \$ 100 | \$ 100 |
| Non-Revenue Receipts | | | |
| General Trust Receipts | \$ 82,001 | \$ 0 | \$ 0 |
| Total — Non-Revenue Receipts | \$ 82,001 | \$ 0 | \$ 0 |
| Total — Department of the Prosecuting Attorney | \$ 1,939,645 | \$ 2,317,944 | \$ 3,228,372 |

Departmental Revenue Summary

Department of Transportation Services

Transportation Services

| Source of Receipts | 2003 Actual | 2005 Estimated | 2006 Estimated |
|--|----------------------|----------------------|----------------------|
| Intergovernmental Revenue | | | |
| CDBG, PL-93-383 | \$ 700,000 | \$ 700,000 | \$ 700,000 |
| AMTRAK Funds | 1,000,000 | 0 | 0 |
| FTA-49 USC Chapter 53 | 31,146,087 | 20,009,511 | 21,800,000 |
| FHWA Traffic Control System | 0 | 0 | 154,272 |
| Walkwise Kupuna | 38,699 | 0 | 0 |
| Healthy Hawaii Initiative Project | 64,159 | 0 | 0 |
| Total — Intergovernmental Revenue | \$ 32,948,945 | \$ 20,709,511 | \$ 22,654,272 |
| Charges for Services | | | |
| Svc Fee-Dishonored Checks | \$ 20 | \$ 0 | \$ 0 |
| Witness Fees | 124 | 0 | 0 |
| Duplicate Copy-Any Record | 337 | 100 | 100 |
| Other - Misc Services | 1,750 | 0 | 0 |
| Parking Placards | 600 | 0 | 0 |
| Street Parking Meter | 3,377 | 0 | 0 |
| Spc Handicap Transp Fares | 1,382,076 | 1,470,000 | 1,500,000 |
| Total — Charges for Services | \$ 1,388,284 | \$ 1,470,100 | \$ 1,500,100 |
| Miscellaneous Revenues | | | |
| Other Sources | 37,441 | 0 | 0 |
| Rental Units (City Prop) | 10,560 | 10,560 | 10,560 |
| Middle Street Rents | 0 | 191,698 | 143,774 |
| City Buses | 6,610 | 0 | 0 |
| Other - Sale of Fixed Asset | 42,100 | 0 | 0 |
| Recov-Damaged Traf Signal | 83,529 | 115,000 | 115,000 |
| Recov-Embezzlement Loss | 3,797 | 0 | 0 |
| Recov-Overtime Inspection | 0 | 5,200 | 5,200 |
| Recov-Court Ordered Restitution | 152 | 0 | 0 |
| Reimb State-Traf Sig Main | 248,227 | 270,000 | 275,000 |
| Sund Refunds-Prior Expend | 518,250 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 950,666 | \$ 592,458 | \$ 549,534 |
| Utilities or Other Enterprises | | | |
| Bus Fare | \$ 32,769,358 | \$ 39,700,000 | \$ 40,000,000 |
| Recovery Of Damages | 129,302 | 100,000 | 100,000 |
| Bus Advertising | 79,450 | 135,000 | 135,000 |
| OTS-Employee Parking Chge | 127,643 | 132,000 | 132,000 |
| Bus Royalty Income | 2,557 | 2,500 | 2,500 |
| Collectable Bus Pass Sale | 40 | 300 | 300 |
| Other - Bus Transportation | 4,359 | 0 | 0 |
| Total — Utilities or Other Enterprises | \$ 33,112,709 | \$ 40,069,800 | \$ 40,369,800 |
| Total — Department of Transportation Services | \$ 68,400,604 | \$ 62,841,869 | \$ 65,073,706 |

Departmental Revenue Summary

City Clerk

| Source of Receipts | 2004 Actual | 2005 Estimated | 2006 Estimated |
|--|-------------------|-------------------|-------------------|
| Intergovernmental Revenue | | | |
| Community Programming | \$ 44,000 | \$ 0 | \$ 0 |
| Total — Intergovernmental Revenue | \$ 44,000 | \$ 0 | \$ 0 |
| Charges for Services | | | |
| Nomination Fees | \$ 1,450 | \$ 1,500 | \$ 2,000 |
| Subscription-Ord/Reso/County Agenda | 1,341 | 3,000 | 2,500 |
| Duplicate Copy-Any Record | 1,438 | 200 | 200 |
| Copy-Map, Plan, Diagram | 0 | 100 | 100 |
| Certificate Voter Registration | 244 | 150 | 150 |
| Voter Registration Lists | 2,750 | 5,000 | 2,000 |
| Certificate-Correctness of Information | 0 | 25 | 10 |
| Total — Charges for Services | \$ 7,223 | \$ 9,975 | \$ 6,960 |
| Miscellaneous Revenues | | | |
| Sund Refunds-Prior Expend | \$ 637 | \$ 0 | \$ 0 |
| Sund Refunds-Curr Exp | 590 | 0 | 0 |
| Vacation Accum Deposits | 61,058 | 0 | 0 |
| Total — Miscellaneous Revenues | \$ 62,285 | \$ 0 | \$ 0 |
| Total — City Clerk | \$ 113,508 | \$ 9,975 | \$ 6,960 |

City Clerk

CASH PROJECTIONS FOR TRUST FUNDS DEBT SERVICE FUNDS, AND REVOLVING FUNDS

| FUNDS | Cash | | ACTUAL FY 04 | | Cash | | ESTIMATED FY 05 | | ESTIMATED FY 06 | | Estimated |
|--|----------------------------------|-------------------|-----------------------|-----------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|-----------|
| | Balance (incashintran sit) | 6/30/2003 | Receipts | Disbursements | Balance 6/30/2004 | Receipts | Disbursements | Receipts | Disbursements | Balance 6/30/2006 | Cash |
| <i>TRUST FUNDS</i> | | | | | | | | | | | |
| General Trust Fund | \$ | 27,157,021 | \$ 295,442,969 | \$ 297,031,330 | \$ 25,568,661 | \$ 107,287,858 | \$ 101,656,497 | \$ 189,698,735 | \$ 189,047,329 | \$ 31,851,428 | |
| Treasury Trust Fund | | 1,363,022 | 13,685,903 | 12,540,321 | 2,508,603 | 11,536,239 | 13,477,754 | 12,024,092 | 12,372,150 | 219,030 | |
| Real Property Tax Trust Fund. | | 3,619,146 | 6,139,774 | 6,003,960 | 3,754,960 | 12,645,156 | 10,448,312 | 7,269,916 | 6,527,594 | 6,694,125 | |
| Total | \$ | 32,139,189 | \$ 315,268,646 | \$ 315,575,611 | \$ 31,832,224 | \$ 131,469,253 | \$ 125,582,563 | \$ 208,992,743 | \$ 207,947,073 | \$ 38,764,583 | |
| <i>DEBT SERVICE FUNDS</i> | | | | | | | | | | | |
| General Obligation Bond and Interest Redemption Fund | \$ | 358,470 | \$ 184,884,064 | \$ 184,884,064 | \$ 358,470 | \$ 232,486,032 | \$ 232,486,032 | \$ 190,967,743 | \$ 190,967,891 | \$ 358,322 | |
| Improvement District Bond and Interest Redemption Fund | | 1,050,383 | 576,810 | 590,522 | 1,036,671 | 935,184 | 997,502 | 738,952 | 723,717 | 989,589 | |
| Total | \$ | 1,408,853 | \$ 185,460,874 | \$ 185,474,586 | \$ 1,395,141 | \$ 233,421,216 | \$ 233,483,534 | \$ 191,706,695 | \$ 191,691,608 | \$ 1,347,911 | |
| <i>REVOLVING FUNDS</i> | | | | | | | | | | | |
| Improvement District Revolving Fund | \$ | 1,518,442 | \$ 0 | \$ 2,207 | \$ 1,516,235 | \$ 0 | \$ 2,542 | \$ 0 | \$ 2,207 | \$ 1,511,486 | |
| Housing and Community Development Revolving Fund | | 224,189 | 0 | 0 | 224,189 | 0 | 219,400 | 219,400 | 0 | 224,189 | |
| Municipal Stores Revolving Fund | | 249,488 | 39,285 | 177,178 | 111,595 | 22,566 | 15,886 | 36,270 | 84,282 | 70,263 | |
| Total | \$ | 1,992,119 | \$ 39,285 | \$ 179,385 | \$ 1,852,019 | \$ 22,566 | \$ 237,828 | \$ 255,670 | \$ 86,489 | \$ 1,805,938 | |

Fund Definitions

General Trust Fund — This fund accounts for monies received by the various agencies of the City for specific purposes, as trustee, donee, escrow agent, beneficiary, custodian or security holder, for which no special trust fund exists. This fund is distinguished from the Treasury Trust Fund in that all disbursements are made through claims vouchers.

Treasury Trust Fund — Monies of the same nature as are accounted for in the General Trust Fund but which require expeditious disbursements are deposited in this fund. In contrast with the General Trust Fund, disbursements are made from this fund through commercial checking accounts authorized by the Director of Budget and Fiscal Services instead of by claims vouchers.

Real Property Tax Trust Fund — This fund is used for the purpose of making refunds and adjustments relating to real property taxes.

General Obligation Bond and Interest Redemption Fund — This fund accounts for the payment of principal and interest on general obligation serial bonds issued by the City.

Improvement District Bond and Interest Redemption Fund — This fund accounts for the redemption of maturing City improvement district assessment bonds and collections of special assessments.

Improvement District Revolving Fund — Monies in this revolving fund are available to cover deficiencies, advance interest due, reimburse the General Fund in the event the payment of assessments are late or insufficient, and pay all expenses in connection with the sale of delinquent lots as bid for and purchased for the City by the Director of Budget and Fiscal Services.

Housing and Community Development Revolving Fund — This fund serves as a working capital fund to facilitate the expenditure of joint costs.

Municipal Stores Revolving Fund — This fund is used to finance the Municipal Stores through bulk purchases and resale of regularly used standard printed forms and various publications dealing with City matters.

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